

Professional Service Short Contract

This contract should be used for the appointment of a supplier to provide a professional service which does not require sophisticated management techniques, comprises straightforward work and imposes only low risks on both client and consultant

June 2017

(with amendments January 2019 and during the formation of the Engineering Delivery Framework dated 21st September 2022)

Template 1 05.04.23

-nec4 Professional Service

Short Contract

A contract between

The Department for Environment, Food and Rural Affairs

Nobel House

Smith Square

London

SW1P 4DF

and

Turner and Townsend Project Management

One New Change

London

EC4M 9AF

for

Portfolio PMO Workshop 3rd April to 21st April 2023

Contract Forms

Contract Data

The Consultant's Offer and Client's Acceptance

Price List

Scope

Contract Data

The Client's Contract Data

| Т | The <i>Client</i> is | | |
|--|---|--|--|
| Name | The Department for Environment, Food and Rural Affairs (Defra) | | |
| Address for communications | Mallard House Kings Pool 1–2 Peasholme Green York, YO1 7PX | | |
| Address for electronic communications | | | |
| The service is | PMO Workshop | | |
| The starting date is | 3 rd April 2023 | | |
| The completion date is | 21st April 2023 | | |
| The delay damages are | NA per day | | |
| The <i>law of the contract</i> is the law of | England, subject to the jurisdiction of the courts of England and Wales | | |
| The period for reply is | 2 weeks | | |
| The defects date is | 52 weeks after Completion | | |
| The assessment day is the | Last working day of each month | | |
| Work is not to be carried out on | a time charge basis (delete as applicable) | | |
| The United Kingdom Housing Gr | ants, Construction and Regeneration Act (1996) does apply | | |
| ٦ | Γhe <i>Adjudicator</i> is | | |
| Name | In the event that a first dispute is referred to adjudication, the referring Party at the same time applies to the Institution of Civil Engineers to appoint an Adjudicator. The application to the Institution includes a copy of this definition of the Adjudicator. The referring Party pays the administrative charge made by the Institution. The person appointed is also Adjudicator for later disputes. | | |

Contract Data

The Client's Contract Data

| Insert a rate only if a rate less tha | ın 0.5% per week of delay has b | een agreed. | |
|--|--|--|--|
| The <i>Client</i> provides this insurance | None | | |
| Only enter details here if the Clie | nt is to provide insurance. | | |
| ne Consultant provides the following i | nsurance cover | | |
| INSURANCE AGAINST | MINIMUN AMOUNT OF COVER | PERIOD FOLLOWING COMPLETION OR EARLIER TERMINATION | |
| Liability of the <i>Consultant</i> for claims made against it arising out of the <i>Consultant's</i> failure to use the skill and care normally used by professionals providing services similar to the <i>service</i> . | Minimum £500'000 in respect of each claim, without limit to the number of claims | 6 years following Completion of the whole of the Services or earlier termination | |
| Loss of or damage to property and liability for bodily injury to or death of a person (not an employee of the <i>Consultant</i>) arising from or in connection with the <i>Consultant</i> Providing the Service. | The amount required by the applicable law | The defects Certificate has been issued | |
| Liability for death of or bodily injury to employees of the <i>Consultant</i> arising out of and in the course of their employment in connection with the contract | Minimum £5m in respect of each event, without limit to the number of events | The defects Certificate has been issued | |
| The Consultant's total liability to the Client which arises under or in connection with the contract is limited to | £2m | | |
| The Adjudicator nominating body is | The Institution of Civil Engineers | | |
| The tribunal is | | | |
| | | | |

Contract Data

The Client's Contract Data

The *conditions of contract* are the NEC4 Professional Service Short Contract June 2017 (with amendments January 2019) and the following additional conditions

Option Z: Schedule of Amendments to the core clauses and additional conditions

Z1 The following is incorporated as part of the *conditions of contract* and in the event of a conflict with any other term, the terms of this Schedule take precedence:

CORE CLAUSES

1. General

Insert new clause 10.3:

"10.3 The appointment of the *Consultant* commences from the *starting date* or from the date on which the *Consultant* starts to Provide the Service, whichever is the earlier."

In clause 11.2(1) delete and replace with:

"Completion is when the Consultant has

- completed the services in accordance with the contract,
- corrected all Defects which would have prevented the Client from using the services and
- provided any Documents that the Consultant is obliged to provide under the contract."

Delete clause 11.2(3) and insert, "number not used."

Delete clause 11.2(4) and replace with:

"11.2(4) A Defect is

- a part of the services which is not in accordance with the contract,
- defective design of the services, or
- a failure by the Consultant to comply with its obligations under the contract."

Delete clause 11.2(8) and insert, "number not used."

In clause 11.2(10) after "to do" in the first line, insert "in an efficient manner".

Insert new clauses 11.2(12) to (22):

- "(12) The Act is the Housing Grants, Construction and Regeneration Act 1996, as amended from time to time.
- (13) CDM Regulations are the Construction (Design and Management) Regulations 2015, as amended from time to time.
- (14) Client Consents are those consents identified in the Task Order.
- (15) Critical Failure Event has the meaning set out in the Framework Agreement.
- Documents are any and all activity schedules, algorithms, bills of quantities, brochures, budgets, CAD materials, calculations, data, design details, designs, diagrams, drawings, graphs, minutes, models, notes of meetings, photographs, plans, programmes, reports, schedules, sketches, specifications, surveys, source code and build information for proprietary components and other similar materials whether in hard copy, on computer disk, stored electronically on a computer or in a virtual "cloud", in any other computer-generated format or on any magnetic or optical storage medium prepared by or on behalf of the *Consultant* or any undefined subcontractors (whether in existence or to be created) in connection with the *services* and all such other documentation as would reasonably be required by a competent third party capable of exercising the Standard of Care contracted by the *Client* to develop, configure, build, deploy, run, maintain, upgrade and test the individual systems that Provide the Service.
- (17) Framework Agreement is the framework agreement between the parties dated 21st September 2022.
- (18) Project means the *Client's* wider development plans across the Site and its other sites, including enabling works, demolition works, refurbishment and fit out works.
- (19) Standard of Care means reasonable skill, care, diligence, prudence, foresight and judgment to be expected of a fully qualified and competent Project manager experienced in Project Management and performing and carrying out Project Management providing service of a similar scope, nature, complexity and timescale to the *services*.

(20) Statutory Requirements are:

- all planning and/or other permissions, consents, approvals, permits, licences and certificates ("Consents") which are necessary lawfully to design, construct, complete, commission, maintain and use the *services*,
- any statute, regulation or subordinate legislation, the common law and (to the extent applicable) any treaty or European Union law or treaty or law of the United Kingdom which is of equivalent standard which relates to the protection of the environment or health and safety whether administrative, civil or criminal,
- any statute, statutory instrument, regulation, rule or order made under any statute or directive having the force of law which affects the *services* or the performance of any of the obligations under the contract or Government guidelines,
- any regulation or bye-law of any local authority, statutory undertaker or similar body
 or organisation which has any jurisdiction with regard to the services or with whose
 systems the services are, or are to be, connected, including any statutory provisions and
 any decision of a relevant authority under them which controls the right to develop the Site,
 and
- the Consents required in relation to any Third-Party Agreement and of all persons who have rights or interests in or over the *services* or the Site who by the lawful exercise of their powers in the absence of such Consents could delay or disrupt the carrying out or progress of the *services* or the use or enjoyment of the Site.
- (21) Task Order is a task order issued under the Framework Agreement.
- (22) Third Party Agreements means those agreements made or to be made between the *Client* and any third party concerning the *services*, the Site and/or the Project and as identified in the Task Order." In clause 12.4 at the end of the sentence, insert "as specified in the Task Order".

 Insert new clauses 12.5 and 12.7:
 - "12.5 The Consultant may not assign or transfer any of his rights or benefits of the contract.
 - 12.6 References in this contract to the *Consultant* include their employees, and suppliers and subcontractors and subconsultants and their employees and suppliers.
 - 12.7 A reference to any Act of Parliament, Statutory Instrument or any specific provision in such legislation is deemed to include a reference to any subsequent re-enactment or amendments or to any replacement enactment covering the same or substantially the same subject matter."

Delete clause 17 and insert, "number not used."

Insert new clause 17:

"Requirements for instructions

- 17.1 The *Consultant* notifies the *Client* as soon as it either becomes aware of an ambiguity or inconsistency in or between the documents which are part of the contract. The *Client* states how the ambiguity or inconsistency should be resolved.
- 17.2 The Consultant or the Client notifies the other as soon as either becomes aware that the Scope includes an illegal or impossible requirement. If the Scope does include an illegal or impossible requirement, the Client gives an instruction to change the Scope appropriately."

2. The Consultant's Main Responsibilities

In clause 20.1 after "Scope" insert, "the contract, the Environmental Objectives (as defined in the Framework Agreement), all Statutory Requirements and the Standard of Care."

In clause 20.2 delete "skill and care" and replace with, "Standard of Care".

In clause 20.3 delete "carry out the *service* ... similar to the *service*" and insert "comply with this clause 20". Insert new clause 20.4:

"20.4 The Consultant performs its obligations under the contract so that no act, omission or default of the Consultant or any subcontractor or subconsultant, causes or contributes to any breach by the Client of any Third Party Agreements provided that copies of the whole or parts of the relevant Third Party Agreements (excluding matters related to price and payment and/or any Secret Matter (as defined by the Special Conditions attached to the Framework Agreement) have been provided to the Consultant in sufficient time as is reasonable to allow the Consultant to take these into account."

Insert new clause 20.1A to 20.3A:

"Consultant's Design

- 20.1A To the extent that the *Consultant* is responsible for the design of any element of the *services* (as identified in the Scope, Task Order and or the Contract Data) the *Consultant* carries out and completes the design using all the Standard of Care.
- 20.2A The *Consultant* submits the particulars of its design as the contract requires to the *Client* for acceptance. A reason for not accepting the *Consultant's* design is that:
 - it does not comply with the Scope, the contract, any Statutory Requirements and/or the Standard of Care,
 - it may increase the cost of operating or maintaining the services,
 - it requires an additional consent to be obtained,
 - it may have an adverse effect on Others, or
 - that more information is required.

The Consultant does not proceed with the relevant service until the Client has accepted its design. The Client's acceptance of the Consultant's design (or any part of it) does not change or remove the Consultant's responsibility to Provide the Service or the Consultant's liability for the design of the services.

- 20.3A (Deleted as clause not required)
- "21.4 The *Consultant* notifies the *Client* of any impending disputes with any subcontractor or subconsultant which could affect the operation of the *services*.
- 21.5 The *Consultant* performs its obligations under the contract so that no act, omission or default of the *Consultant* or any subcontractor or subconsultant causes or contributes to any breach by the *Client* of any Third Party Agreement."

Insert new clauses 22 to 23:

"Deleterious Materials

- 22.1 Exercising the Standard of Care, the *Consultant* shall not use or permit to be used in the *services* and/or the Project any materials, substance, building practice or technique which:
 - by their nature or application contravene any British Standard, EU equivalent, code of practice or agreement certificate issued by the British Board of Agreement,
 - contravene the recommendations of the British Council for Offices' publication: "Good Practice in the Selection of Construction Materials 2011",
 - are generally considered to be deleterious within the building design professions in the UK or
 - are generally known within the construction industry at the time of use to be hazardous to the health and safety of any person and/or which may threaten the long-term integrity of the Project."

"Assignment

23.1 The Consultant may not transfer the benefit of the contract or any rights under it without the prior written consent of the Client."

3. Time

Delete clause 30.1 and replace with:

"30.1 The Consultant's appointment under this contract shall commence from the date of this contract or from the date on which the Consultant began to perform the services, or any additional services, whichever is the earlier, and this contract shall be deemed to apply to the performance by the Consultant of the services and any additional services from the date of commencement of the Consultant's appointment. The Consultant does the services so that Completion is on or before the Completion Date."

Insert a new clause 30.4:

"30.4 The Consultant proceeds regularly and diligently with the services and in accordance with the programme prepared in accordance with clause 31."

Insert new clauses 31.2 to 31.5:

- "31.2 If a programme is not identified in the Contract Data, the *Consultant* submits a first programme to the *Client* for acceptance within 14 days of commencing the *services*. The *Consultant* shows on each programme submitted for acceptance (in the form stated in the Scope):
 - the starting date and Completion Dates,
 - planned Completion,

- the order and timing of the operations which the *Consultant* plans to do in order to Provide the Service,
- provisions for:
 - float,
 - time risk allowances,
 - health and safety requirements and
 - the procedures set out in the contract,
- the dates when, in order to Provide the Service in accordance with the programme, the *Consultant* will need
 - o access to a person, place or thing and
 - information and things to be provided by the Client
- for each operation, a statement of how the *Consultant* plans to do work identifying which resources will be used and
- other information which the Scope requires the *Consultant* to shows on a programme submitted for acceptance.
- 31.3 Within two weeks of the contractor submitting a programme for acceptance, the *Client* notifies the *Consultant* of the acceptance of the programme or the reasons for not accepting it. A reason for not accepting a programme is that
 - the Consultant plans which it shows are not practicable,
 - it does not show the information which the contract requires,
 - it does not represent the Consultant's plans realistically or
 - it does not comply with the Scope.

If the *Client* does not notify acceptance or non-acceptance within the time allowed, the *Consultant* may notify the *Client* of that failure. If the failure continues for a further week after the *Consultant's* notification, it is treated as acceptance by the *Client* of the programme.

- 31.4 The Consultant shows on each revised programme
 - the actual progress achieved on each operation and its effect upon the timing of the remaining work,
 - how the Consultant plans to deal with any delays and to correct notified Defects and
 - any other changes which the *Consultant* proposes to make to the programme.
- 31.5 The Consultant submits a revised programme to the Client for acceptance:
 - within two weeks after the Client has instructed the Consultant to and
 - when the Consultant chooses to."

4. Quality Management

In clause 42.1 insert the following prior to the full stop: "but the *Client* is not obliged to consider or accept any such proposal."

5. Payment

Insert at the end of clause 50.2: "The *Consultant* shall also give the *Client* the supporting documents and information that the *Client* reasonably requires to enable it to evaluate the application for payment."

In clause 51.1 at the start of the clause insert: "Provided that there has been no double counting." Delete "three weeks" in the first line and replace with "30 days".

In clause 51.3 delete "tax" and replace with "Value Added Tax at the applicable rate". Insert new clause 51.4:

51.4 No certification by the *Client* under this contract relieves the *Consultant* from any liability arising out of or in connection with this contract."

6. <u>Compensation Events</u>

- 1. Delete clause 60.1(1) and replace with:
- "(1) The *Client* gives an instruction changing the Scope except
 - a change made in order to accept a Defect and/or arising as a result of a Defect
 - a change relating to an item which is a *Consultant* responsibility under the contract or

a change required in order to achieve a consent which is the Consultant's responsibility to secure and comply (including Client Consents)."

In clause 60.1(3) after the words "gives an instruction" insert, "except an instruction given because of a Defect" and insert prior to the full stop "and it is not one of the other compensation events stated in the contract". In clause 60.1(4) insert prior to the full stop "except where such work is required to correct a Defect."

In clause 60.1(6) insert prior to the full stop "unless it was reasonable in the circumstances to change the decision". In clause 61.3 after "has happened" insert, "(or, if earlier, within eight weeks of the date an experienced consultant would reasonably have become aware of the event)".

In clause 62.2 delete "from the fault of the Consultant" and insert:

"from a fault, act or omission of the Consultant (which includes the fault of any subcontractor, subconsultant or any employee or supplier of the Consultant),

- arises from any act or omission by the Consultant, or any subcontractor, subconsultant or agent or employee of the Consultant, under any separate contract with the Client to do anything on or adjacent to the Site (whether concurrent with the Consultant Providing the Services or otherwise),
- is a Consultant responsibility under the contract."

Delete clause 62.3 and replace with the following:

If the Client does not reply to a quotation within the time allowed, the Consultant may notify the Client of that "62.3 failure. If the Consultant submitted more than one quotation for the compensation event, the notification states which quotation the Consultant proposes to be used. If the failure continues for a further two weeks after the Consultant's notification it is treated as acceptance by the Client of the quotation."

Insert new second sentence in clause 62.5:

"If the Client accepts the Consultant's quotation the Consultant provides a revised programme within one week of such acceptance."

At the beginning of clause 63.2, delete "the" before "change to the Prices" and replace with:

"The changes to the Prices are assessed using rates for activities from the Price List:

- where the additional or substituted work is of a similar character to, is executed under similar conditions as, and does not significantly change the quantity of work set out in the Scope, the rates and prices for the work set out in the Price List determines the valuation,
- where the additional or substituted work is of similar character to work set out in the Scope but is not executed under similar conditions thereto and/or significantly changes its quantity, the rates and prices for the work set out in the Price List is the basis for determining the valuation and the valuation includes a fair allowance for such difference in conditions and/or quantity, or
- where additional or substituted work is not of similar character to work set out in the Scope the work is valued at market rates and prices,

and such rates and prices shall be added to the Price List and notwithstanding this, where the Client and Consultant agree, the".

In clause 63.3, delete "the total Defined Cost, the Prices are not reduced unless otherwise stated in these conditions of contract" and replace with "the total of the Prices, the total of the Prices is so reduced".

Delete clause 63.4 and insert, "number not used."

Delete clause 63.5 and insert, "number not used."

Delete clause 63.8 and insert, "number not used."

Insert new clauses 63.11 to 63.13:

- "63.11 Any extension to the Completion Date and increase in Prices are reduced by the extent to which the Consultant, any subcontractor or supplier contributed to the effect of the compensation event.
- 63.12 There is no extension to the Completion Date where the compensation event relates to work for which the Consultant has been required by the Scope to make due allowance for in any programme save that this clause shall not prevent any float and/or time risk allowance provided for in an Accepted Programme from being taken into account when assessing the effect of any compensation event (where relevant).
- 63.13 The Consultant shall only be entitled to a compensation event under clauses 60.1(2) to 60.1(8) to the extent that such compensation event prevents the Consultant from carrying out a material part of the service."

7. Rights to Material

Delete this clause and insert, "number not used".

8. **Liabilities and Insurance**

Delete clause 81.1 and replace with:

From the starting date, the liabilities which are not specified in the Contract Data to be the Client's "81.1 liabilities are carried by the Consultant."

In clause 82.2 at the end insert, "provided that the Consultant has notified the Client of such cost and the Client has approved such cost in writing.'

In clause 83.3 delete the first row of the table and add new row to the table:

| Liability for negligent design | The amount specified in the Contract Data from the date the Consultant |
|----------------------------------|---|
| Liability for flegligerit design | · |
| | starts to Provide the Service for a period of twelve years from Completion |
| | with a well-established insurance office or underwriter of repute based in |
| | the European Union, provided that such insurance remains available on |
| | commercially reasonable terms and rates having regard to the premiums |
| | required and policy terms available. Any increased or additional premium |
| | required by insurers by reason of the Consultant's own claims record or |
| | other acts, omissions or matters particular to the <i>Consultant's</i> shall be |

The *Consultant* shall notify the *Client* immediately if the insurance referred to in the new row of clause 83.3 ceases to be available to the *Consultant* at reasonable premium rates or on reasonable commercial terms. If this happens:

• the Client and the Consultant shall discuss and agree on the best means of protecting themselves and

deemed to be within commercially reasonable rates and terms.

• the *Client* may require the *Consultant* to take out and maintain insurance at the best premium rates and on the best commercial terms available to the *Consultant*. If the *Client* exercises this right, it shall reimburse to the *Consultant* the difference between the premium paid and the premium that would have been reasonable."

9. Termination

Delete clause 90.2 and replace with:

"90.2 Save for so far as the Corporate Insolvency and Governance Act 2020 applies, either Party may terminate if the other Party has done one of the following or its equivalent:

- If the other Party is an individual and has:
 - o presented its petition for bankruptcy,
 - o has a bankruptcy order made against it,
 - had a receiver appointed over its assets, or
 - made an arrangement with its creditors.
- If the other Party is a company or partnership and has:
 - o had a winding-up order made against it,
 - had a provisional liquidator appointed to it,
 - o passed a resolution for winding-up (other than in order to amalgamate assets or reconstruct),
 - o had an administrator appointed or had an administration application against it or a notice of intention to appoint an administrator by the company (or partnership) or its directors/members or by a qualifying floating charge holder (as defined in paragraph 14 of Schedule B1 to the Insolvency Act 1986),
 - had a receiver, receiver and manager, or administrative receiver appointed over the whole or a substantial part of its undertaking or assets.
 - made an arrangement with its creditors,
 - o provided or taken any step in relation to a Scheme of Arrangement under Part 26 or Part 26A of the Companies Act 2006 but excluding a Scheme of Arrangement as a solvent company for the purposes of amalgamation or re construction, or
 - o applied to the court for, or obtained, a moratorium under Part A1 of the Insolvency Act 1986

(Reason 1)."

Insert new clause 90.8:

"90.8 Failed to comply with its statutory obligations as set out in the Special Conditions (Reason 10)."

Insert new clauses 90.9 and 90.10:

- "90.9 The *Client* may terminate the *Consultant's* obligation to Provide the Service if the *Client* terminates another Task Order and/or the Framework Agreement (Reason 11).
- 91.10 The *Client* may terminate the Task Order immediately on giving written notice to the *Consultant* if the *Client* considers that a Critical Failure Event has occurred (Reason 12)."

Insert at the end of clause 91.2: "The *Consultant* promptly and in an orderly manner delivers to the *Client* all Documents on termination. Where the contract is terminated the *Consultant* shall provide all reasonable assistance to assist with the orderly transition of the *services* to a replacement consultant and the provision of information concerning the *services* which the *Client* may request free of charge."

In clause 92.2 after "or 7" insert ", 10, 11 or 12".

"92.5 No other payments are made by the *Client* in consequence of the termination

92.0 On termination of the contract, the *Client* is not liable for any loss of profits, bonuses or incentives

Delete clause 93.3(1) and replace with:

"93.3 A Party may refer a dispute under or in connection with the contract to the tribunal at any time." Delete clause 93.3(8).
Insert new clause 94:

94.1

"Joinder

Any Party may at any time ask that additional parties shall be joined in the adjudication. Joinder of additional parties shall be subject to the agreement of the Adjudicator and the existing and additional parties. An additional party shall have the same rights and obligations as the other Parties, unless otherwise agreed by the Adjudicator and the parties. The Adjudicator shall not agree to the joinder of additional parties unless the original parties to the dispute agree an amended timetable for the adjudication which is, in all the circumstances, reasonable."

The Housing Grants, Construction and Regeneration Act 1996

In clause 1.1(3) delete "three weeks" and insert "30 days". In clause 1.4 delete "seven days" and replace with "five days". Insert new clauses 1.3A, and 1.4A and 1.4B:

- '1.3A The Consultant submits to the Client a valid VAT invoice for the notified sum. If the Consultant's VAT invoice is submitted later than his application for payment as set out in clause 1.2 then the final date for payment of the notified sum is for all purposes regarded as postponed by the same number of days after the date the Consultant's VAT invoice should have been submitted under this clause 1.3A that the Consultant's VAT invoice is given.
- 1.4A Notwithstanding any other term of this clause 1, and notwithstanding any other provision of this contract, if the *Consultant* becomes insolvent (as defined in clause 90.2) after the end of the prescribed period, the *Client* is not required to pay the *Consultant* any further sums.
- 1.4B If the *Consultant* becomes insolvent (as set out in Reason 1 of clause 90.2) 5 days or less before the final date for payment for an amount due under the contract, the *Client* is not required to pay the *Consultant* the amount due, or any part of the amount due."

The Consultant's Contract Data

| The Consultant is | | | |
|---|--|--|--|
| Name | Turner and Townsend Project Management | | |
| Address for communications | One New Change London EC4M 9AF | | |
| Address for electronic communications | | | |
| The fee percentage is | % | | |
| he people rates are | | | |
| ategory of person u | nit | rate | |
| Programme Manager Senior Director | day | | |
| | | | |
| If the work is to be carried o own people and people prov | | e Consultant includes people rates for its | |
| | The key persons are | | |
| | Name (1) | | |
| | Job | | |
| | Responsibilities | | |
| | Qualifications | | |
| | Experience | | |
| | Name (2) | | |
| | Job | | |
| | Responsibilities | | |
| | Qualifications | | |
| | Experience | | |

The Consultant's Offer and Client's Acceptance

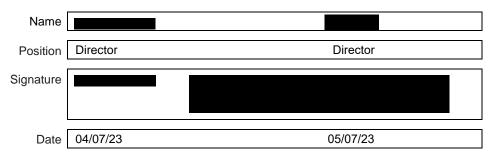
The *Consultant* offers to Provide the Service in accordance with these *conditions of contract* for an amount to be determined in accordance with these *conditions of contract*.

The offered total of the Prices is

£16,531

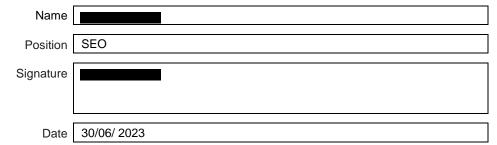
Enter the total of the Prices from the Price List. If all work is to be carried out on a time charge basis, enter 'Not Applicable'

Signed on behalf of the Consultant



The Client accepts the Consultant's Offer to Provide the Service

Signed on behalf of the Client



Price List

| ITEM NUMBER | DESCRIPTION | UNIT | EXPECTED QUANTITY | RATE | PRICE |
|----------------------|--------------------------------------|----------|-------------------|---------|-------|
| | Programme Manager Senior Director | | 3 days | 55 | |
| | 2 x SME's | | | £0 | £0 |
| | Programme Assistant Director | | 13 days | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | The tota | I of the Prices | £16'531 | |
| | | | | | |
| EXPENSES | | | | | |
| NA | | | | | |
| | | | | | |
| | | | | | |
| The method and rules | s used to compile the Price List are | | | | |
| NA | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Scope

1 Purpose of the service

The scope of the work is to facilitate a PPMO workshop. Turner & Townsend are to prepare for the workshop through discovery and interviews with stakeholders, facilitate the workshop, and provide relevant expertise and best in industry examples.

2 Description of the service

Deliverables:-

- 1. Undertake Interviews
- 2. Facilitate Workshop

Provide outcomes and Recommendations from the Workshop

| Scope | | | |
|----------------------|-------------|--|--|
| 3 Existing informat | ion | | |
| 3 Existing informati | 1011 | | |
| As Above | | | |
| | | | |
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| | | | |
| 4 Specifications an | d standards | | |
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| As above | | | |
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| Scope | | |
|---|--|--|
| | | |
| 5 Constraints on how the <i>Consultant</i> Provides the Service | | |
| N/A | | |
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| Scope |
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| 6 Requirements for the programme |
| N/A |
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Scope

7 Information and other things provided by the Client

| ITEM | DATE BY WHICH IT WILL BE PROVIDED |
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