

SCHEDULE 23

Key Sub-Contractors

Full Company Name	Description of products and/or services
Damen Shipyards Group	Shipbuilder of Replacement Vessels.
Damen Song Cam Shipyard	Shipbuilder of Replacement Vessels.
Damen Song Thu Shipyard	Shipbuilder of Replacement Vessels.
Damen 189 Shipyard Haiphong	Shipbuilder of Replacement Vessels.
Damen Kozle	Shipbuilder of Replacement Vessels.
Damen Gorinchem	Adding superstructure and equipment to Replacement Vessels.
Damen Zaandam	Adding superstructure and equipment to Replacement Vessels.
Keel Marine Limited	Consultancy services: the provision of suitably qualified and experienced people to carry out detailed evaluation of the Ship Builders performance on all activities related to the construction under the VRP of Replacement Vessels in Asia and Europe over a nominal period March 2025 to August 2028
Williams Shipping Marine Limited	UK delivery of Replacement Vessels to their Home Port.

