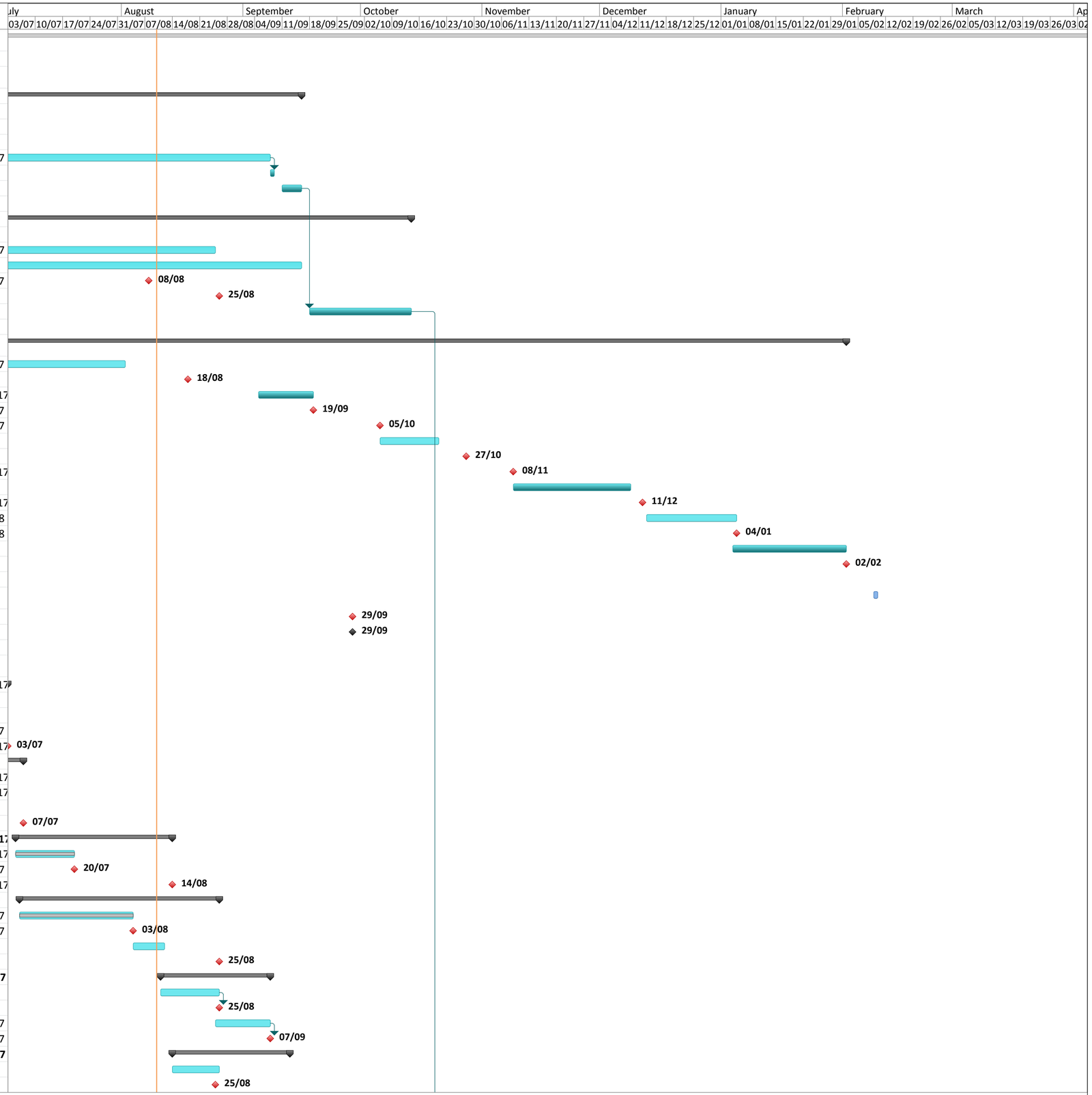
ID		Task Name	Duration	Start	Finish
0		**Terracotta Warrior Master Programme**			
1					
2		**Content & Design Development Phase**			
3		**Content Delivery**	250 days?	Mon 03/10/16	Fri 15/09/17
4	✓	Outline Story	20 days	Mon 03/10/16	Fri 28/10/16
5	✓	Storyline/theme development	39 days	Tue 03/01/17	Fri 24/02/17
6	✓	Final Object Selection	5 days	Mon 27/02/17	Fri 03/03/17
7		Text Development	134 days	Mon 06/03/17	Thu 07/09/17
8		Final Text Delivery	1 day	Fri 08/09/17	Fri 08/09/17
9		Final Text Sign-off	5 days	Mon 11/09/17	Fri 15/09/17
10					
11		**Exhibition Design Development Phase**	**195 days**	**Mon 16/01/17**	**Fri 13/10/17**
12	✓	Scheme Design	60 days	Mon 16/01/17	Fri 07/04/17
13		Detail Design	105 days	Fri 31/03/17	Thu 24/08/17
14		Graphic Design	121 days	Fri 31/03/17	Fri 15/09/17
15	✓	Final Object List	0 days	Tue 08/08/17	Tue 08/08/17
16		Detail Design Sign-off	0 days	Fri 25/08/17	Fri 25/08/17
17		Graphic Final Artwork Sign-off	4 wks	Mon 18/09/17	Fri 13/10/17
18					
19		**Exhibition Catalogue**			
20		Image selection	62 days	Mon 08/05/17	Tue 01/08/17
21		First Draft	0 days	Fri 18/08/17	Fri 18/08/17
22		First editing / proofing	10 days	Tue 05/09/17	Mon 18/09/17
23		First Revision	0 days	Tue 19/09/17	Tue 19/09/17
24		Second Draft	0 days	Thu 05/10/17	Thu 05/10/17
25		Second editing / proofing	11 days	Fri 06/10/17	Fri 20/10/17
26		Second revisions	0 days	Fri 27/10/17	Fri 27/10/17
27		Final proof & text images for sign-off	0 days	Wed 08/11/17	Wed 08/11/17
28		Catalogue design	22 days	Thu 09/11/17	Fri 08/12/17
29		Catalogue Design Sign-off	0 days	Mon 11/12/17	Mon 11/12/17
30		Production	17 days	Wed 13/12/17	Thu 04/01/18
31		Production completion	0 days	Thu 04/01/18	Thu 04/01/18
32		Shipping	21 days	Thu 04/01/18	Fri 02/02/18
33		Delivery to NML	0 days	Fri 02/02/18	Fri 02/02/18
34					
35		**Loan Agreement**			
36		Final Loan Agreement (Date TBC)	0 days	Fri 29/09/17	Fri 29/09/17
37		Signing of Export License (Date TBC)	0 days	Fri 29/09/17	Fri 29/09/17
38					
39		**Tenders**			
40	✓	**Ticketing**	148 days	Wed 07/12/16	Mon 03/07/17
41	✓	Tender Period	108 days	Wed 07/12/16	Fri 05/05/17
42	✓	Tender Return	0 days	Fri 05/05/17	Fri 05/05/17
43	✓	Tender Review	37 days	Mon 08/05/17	Tue 27/06/17
44	✓	Appoint Contractor	0 days	Mon 03/07/17	Mon 03/07/17
45	✓	**MM/Immersive Contractor Appointment**	40 days	Fri 12/05/17	Fri 07/07/17
46	✓	Tender Period	24 days	Fri 12/05/17	Wed 14/06/17
47	✓	Tender Return	0 days	Wed 14/06/17	Wed 14/06/17
48	✓	Tender Evaluation	12 days	Thu 15/06/17	Fri 30/06/17
49	✓	Contract Appointment	0 days	Fri 07/07/17	Fri 07/07/17
50		**LHS Flooring**	**28 days**	**Wed 05/07/17**	**Mon 14/08/17**
51	✓	Tender Period	11 days	Wed 05/07/17	Wed 19/07/17
52	✓	Tender Return	0 days	Thu 20/07/17	Thu 20/07/17
53		Contractor Appointment	0 days	Mon 14/08/17	Mon 14/08/17
54		**MAC Campaign Media Agent Tender**	**37 days**	**Thu 06/07/17**	**Fri 25/08/17**
55	✓	Tender Period	21 days	Thu 06/07/17	Thu 03/08/17
56	✓	Tender Return	0 days	Thu 03/08/17	Thu 03/08/17
57		Tender Evaluation/Interview	6 days	Fri 04/08/17	Fri 11/08/17
58		Contractor Appointment	0 days	Fri 25/08/17	Fri 25/08/17
59		**Display Cases**	**20 days**	**Fri 11/08/17**	**Thu 07/09/17**
60		Tender Period	2.2 wks	Fri 11/08/17	Fri 25/08/17
61		Tender Return	0 days	Fri 25/08/17	Fri 25/08/17
62		Tender Evaluation	10 days	Fri 25/08/17	Thu 07/09/17
63		Contractor Appointment	0 days	Thu 07/09/17	Thu 07/09/17
64		**Building Works (Painting/Wall Paritions/Flooring)**	**22 days**	**Mon 14/08/17**	**Tue 12/09/17**
65		Tender Period	2 wks	Mon 14/08/17	Fri 25/08/17
66		Tender Return	0 days	Fri 25/08/17	Fri 25/08/17



Project: Terracotta Warrior Maste
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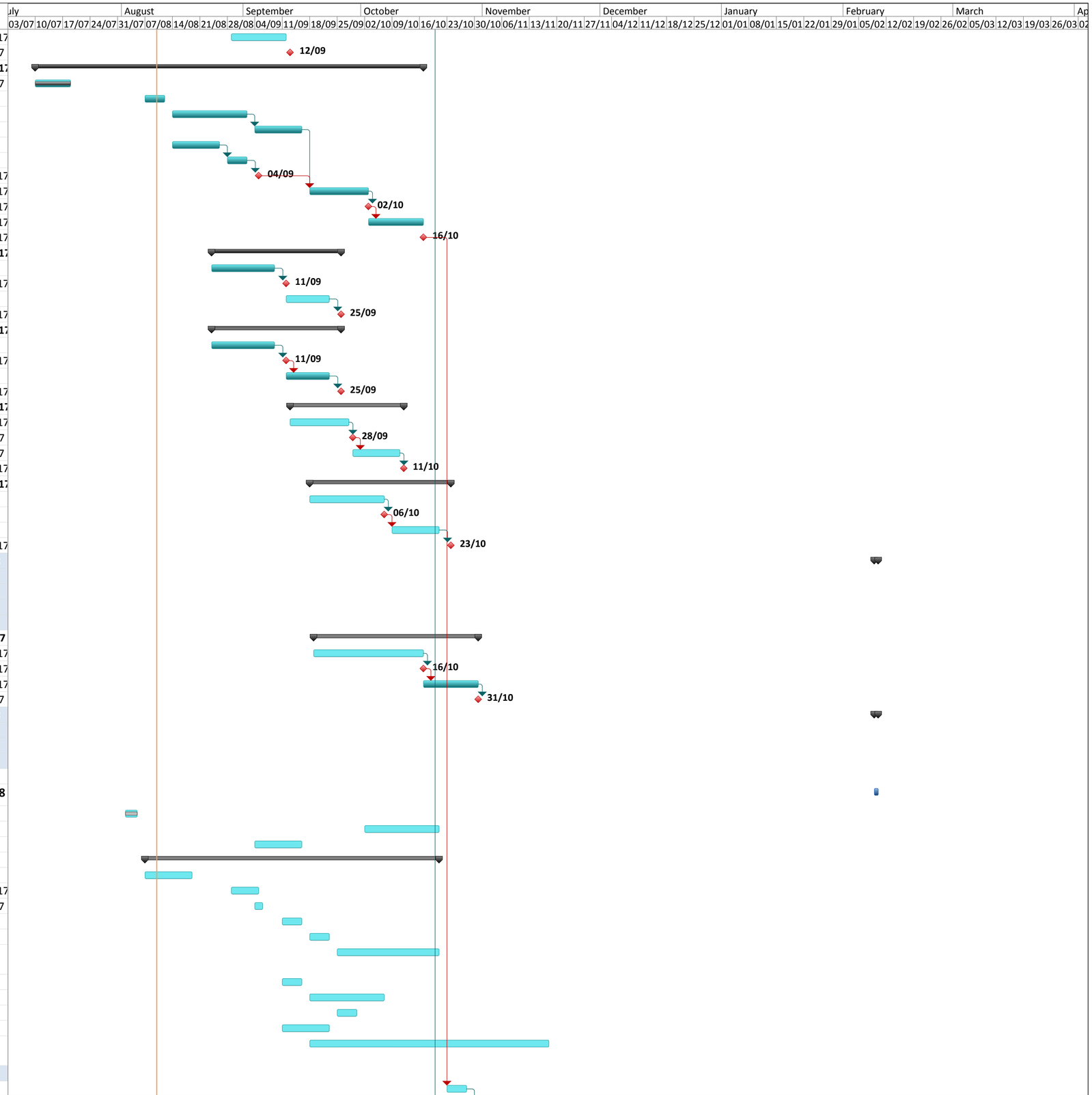
Split		Project Summary		Inactive Task		Manual Task		Manual Summary		Deadline	
Milestone		External Tasks		Inactive Milestone		Duration-only		Start-only		Progress	

ID		Task Name	Duration	Start	Finish
67		Tender Evaluation	10 days	Tue 29/08/17	Mon 11/09/17
68		Contractor Appointment	0 days	Tue 12/09/17	Tue 12/09/17
69		**HVAC System**	**71 days**	**Mon 10/07/17**	**Mon 16/10/17**
70	✓	HVAC Feasibility Study	7 days	Mon 10/07/17	Tue 18/07/17
71		Mobilise HVAC Designer	5 days	Mon 07/08/17	Fri 11/08/17
72		HVAC Design/Specification	15 days	Mon 14/08/17	Fri 01/09/17
73		Prepare Documentation	10 days	Mon 04/09/17	Fri 15/09/17
74		Expressions of Interest PQQ's	10 days	Mon 14/08/17	Fri 25/08/17
75		Review Expressions of Interest PQQ's	5 days	Mon 28/08/17	Fri 01/09/17
76		Notify Successful Pre-qualified Tenderers	0 days	Mon 04/09/17	Mon 04/09/17
77		Tender Period	11 days	Mon 18/09/17	Mon 02/10/17
78		Tender Return	0 days	Mon 02/10/17	Mon 02/10/17
79		Tender Evaluation	10 days	Tue 03/10/17	Mon 16/10/17
80		Appoint Contractor	0 days	Mon 16/10/17	Mon 16/10/17
81		**Exhibition Fit-Out works**	**23 days**	**Thu 24/08/17**	**Mon 25/09/17**
82		Tender Period	2.4 wks	Thu 24/08/17	Fri 08/09/17
83		Tender Return	0 days	Mon 11/09/17	Mon 11/09/17
84		Tender Evaluation	9 days	Tue 12/09/17	Fri 22/09/17
85		Contractor Appointment	0 days	Mon 25/09/17	Mon 25/09/17
86		**External Plinths**	**23 days**	**Thu 24/08/17**	**Mon 25/09/17**
87		Tender Period	2.4 wks	Thu 24/08/17	Fri 08/09/17
88		Tender Return	0 days	Mon 11/09/17	Mon 11/09/17
89		Tender Evaluation	9 days	Tue 12/09/17	Fri 22/09/17
90		Contractor Appointment	0 days	Mon 25/09/17	Mon 25/09/17
91		**Graphics**	**21 days**	**Wed 13/09/17**	**Wed 11/10/17**
92		Tender Period	11 days	Wed 13/09/17	Wed 27/09/17
93		Tender Return	0 days	Thu 28/09/17	Thu 28/09/17
94		Tender Evaluation	8 days	Fri 29/09/17	Tue 10/10/17
95		Contractor Appointment	0 days	Wed 11/10/17	Wed 11/10/17
96		**Object Mount Contractor**	**26 days**	**Mon 18/09/17**	**Mon 23/10/17**
97		Tender Period	3 wks	Mon 18/09/17	Fri 06/10/17
98		Tender Return	0 days	Fri 06/10/17	Fri 06/10/17
99		Tender Evaluation	10 days	Mon 09/10/17	Fri 20/10/17
100		Contractor Appointment	0 days	Mon 23/10/17	Mon 23/10/17
101		**Security (CCTV, Cameras, PIR's)**	**1 day?**	**Fri 09/02/18**	**Fri 09/02/18**
102		Tender Period			
103		Tender Return			
104		Tender Evaluation			
105		Contractor Appointment			
106		**External Lights**	**30 days**	**Tue 19/09/17**	**Tue 31/10/17**
107		Tender Period	4 wks	Tue 19/09/17	Mon 16/10/17
108		Tender Return	0 days	Mon 16/10/17	Mon 16/10/17
109		Tender Evaluation	10 days	Tue 17/10/17	Mon 30/10/17
110		Contractor Appointment	0 days	Tue 31/10/17	Tue 31/10/17
111		**Ceramic Conservator**	**1 day?**	**Fri 09/02/18**	**Fri 09/02/18**
112		Tender Period			
113		Tender Return			
114		Appointment			
115					
116		**Base Build Works**	**1 day**	**Fri 09/02/18**	**Fri 09/02/18**
117	✓	Decant of Temp Exhibition Space	3 days	Wed 02/08/17	Fri 04/08/17
118		LHS Flooring	15 days	Mon 02/10/17	Fri 20/10/17
119		Relocation of E-Lights LHS/WBR	2 wks	Mon 04/09/17	Fri 15/09/17
120		Community Base works	55 days	Mon 07/08/17	Fri 20/10/17
121		Decant Community Base	2 wks	Mon 07/08/17	Fri 18/08/17
122		Partition walls Bughouse/Communuity Base	1 wk	Tue 29/08/17	Mon 04/09/17
123		Lighting Community Base	2 days	Mon 04/09/17	Tue 05/09/17
124		Painting Community Base	1 wk	Mon 11/09/17	Fri 15/09/17
125		Community Base and 5th floor café floor cleaning	1 wk	Mon 18/09/17	Fri 22/09/17
126		Relocation of case and drawer units from BH/CNHC to Community Base	4 wks	Mon 25/09/17	Fri 20/10/17
127		De-install spider	1 wk	Mon 11/09/17	Fri 15/09/17
128		Decant/Stripped out Bughouse	15 days	Mon 18/09/17	Fri 06/10/17
129		Window Film LHS/WBR	1 wk	Mon 25/09/17	Fri 29/09/17
130		Lighting upgrade Old Entrance and WBR	2 wks	Mon 11/09/17	Fri 22/09/17
131		Building works - Community Base/Temp Exh/ WBR/Bughouse/Old Entrance (Painting/Wall Partitions/Flooring)	45 days	Mon 18/09/17	Fri 17/11/17
132		Data/Power in Temp Exh/WBR/LHS			
133		HVAC System Pre-start Mobilisation (Temp Exh/WBR/LHS)	5 days	Mon 23/10/17	Fri 27/10/17



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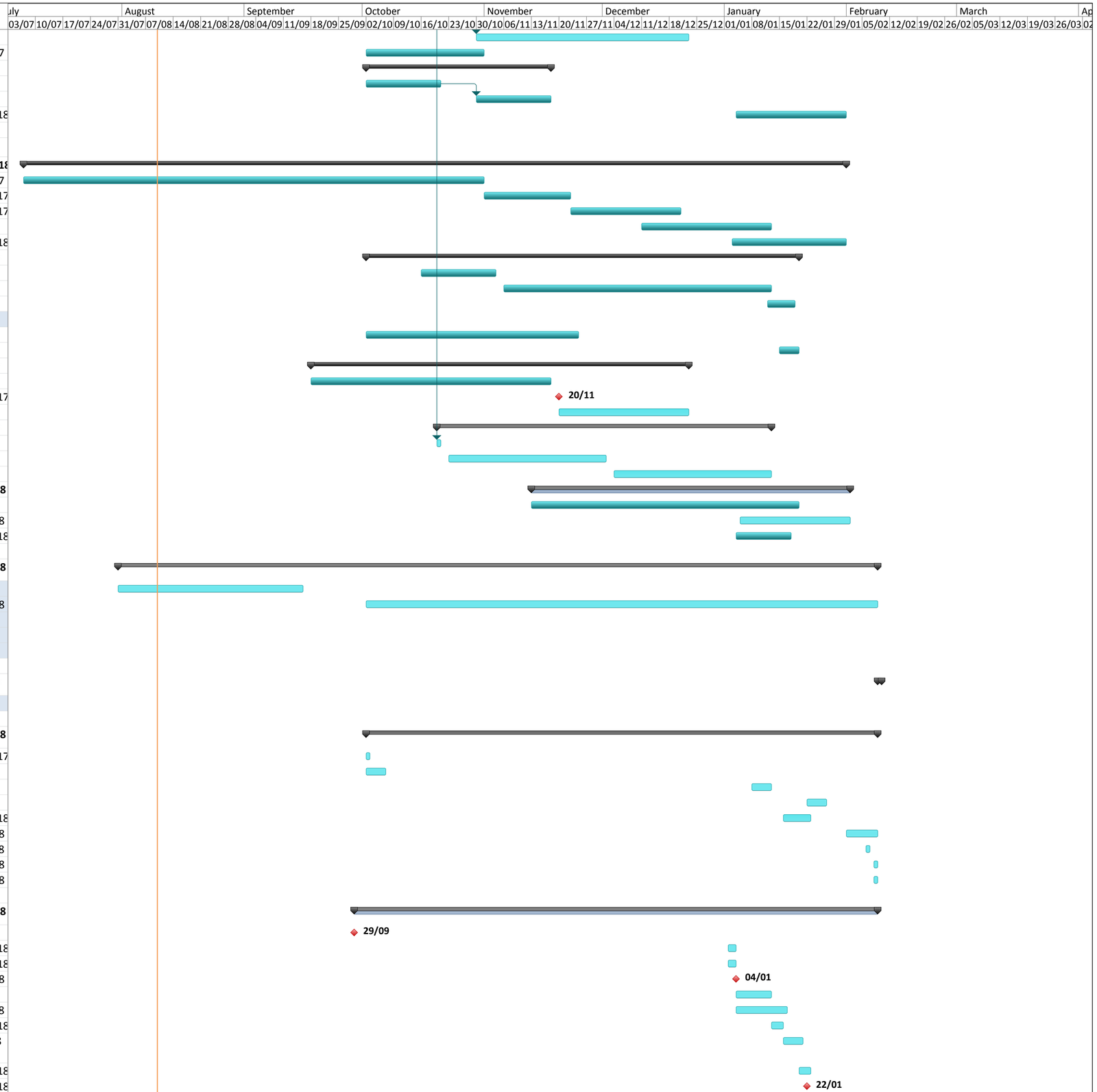
Split		Project Summary		Inactive Task		Manual Task		Manual Summary		Deadline	
Milestone		External Tasks		Inactive Milestone		Duration-only		Start-only		Progress	

ID	Task Name	Duration	Start	Finish
134	HVAC Installation on site (Temp Exh/WBR/LHS)	40 days	Mon 30/10/17	Fri 22/12/17
135	Old Entrance Joinery works	22 days	Mon 02/10/17	Tue 31/10/17
136	Scenic Lift Works	35 days	Mon 02/10/17	Fri 17/11/17
137	Phase 1	15 days	Mon 02/10/17	Fri 20/10/17
138	Phase 2	15 days	Mon 30/10/17	Fri 17/11/17
139	External Lighting Installation	20 days	Thu 04/01/18	Wed 31/01/18
140				
141	**Exhibition Fit-Out works**			
142	**MM/Immersive**	**149 days**	**Fri 07/07/17**	**Wed 31/01/18**
143	MM/Immersive Production/Development	83 days	Fri 07/07/17	Tue 31/10/17
144	MM/Immerseive Sign-off	16 days	Wed 01/11/17	Wed 22/11/17
145	Hardware Installation (WBR and LHS)	4 wks	Thu 23/11/17	Wed 20/12/17
146	Software/Programme Installation	25 days	Mon 11/12/17	Fri 12/01/18
147	Testing/Commissioning	21 days	Wed 03/01/18	Wed 31/01/18
148	**Exhibition Build**	**80 days?**	**Mon 02/10/17**	**Fri 19/01/18**
149	Works off site	15 days	Mon 16/10/17	Fri 03/11/17
150	Works on Site	50 days	Mon 06/11/17	Fri 12/01/18
151	Site Handover	5 days	Fri 12/01/18	Fri 19/01/18
152	Alarms/Camara/PIR Installation			
153	External Plinth Production and Installation	8 wks	Mon 02/10/17	Fri 24/11/17
154	Site Clean	5 days	Mon 15/01/18	Fri 19/01/18
155	**Display Cases**	**70 days**	**Mon 18/09/17**	**Fri 22/12/17**
156	Case Manufacture off site	9 wks	Mon 18/09/17	Fri 17/11/17
157	Case Delivery to site	0 days	Mon 20/11/17	Mon 20/11/17
158	Case installation/Off Gassing/Testing & Commissioing	25 days	Mon 20/11/17	Fri 22/12/17
159	**Graphics**	**61 days**	**Fri 20/10/17**	**Fri 12/01/18**
160	Artwork issued to contractor	1 day	Fri 20/10/17	Fri 20/10/17
161	Production off site	30 days	Mon 23/10/17	Fri 01/12/17
162	Installation on site	30 days	Mon 04/12/17	Fri 12/01/18
163	**Shop/Kiosk**	**59 days**	**Mon 13/11/17**	**Thu 01/02/18**
164	Shop Installation	50 days	Mon 13/11/17	Fri 19/01/18
165	External Ticket Kiosk Installation	4 wks	Fri 05/01/18	Thu 01/02/18
166	Information desk installation in Temp Exh	2 wks	Thu 04/01/18	Wed 17/01/18
167				
168	**Ticketing**	**139 days?**	**Mon 31/07/17**	**Thu 08/02/18**
169	Software development	7 wks	Mon 31/07/17	Fri 15/09/17
170	Software Installation (Online sales)	94 days	Mon 02/10/17	Thu 08/02/18
171	Hardware Installation (Online sales)			
172	Till installation for Phone/Web Sales			
173	Till Installation FOH			
174				
175	**Staff Resource and Training Programme**	**1 day?**	**Fri 09/02/18**	**Fri 09/02/18**
176	Programme to be confirmed			
177				
178	**MAC / Press Campaign**	**94 days**	**Mon 02/10/17**	**Thu 08/02/18**
179	Announcement of Exhibition dates	1 day	Mon 02/10/17	Mon 02/10/17
180	Media Release/Phase 1 of Marketing campaign launch	5 days	Mon 02/10/17	Fri 06/10/17
181	Press release	1 wk	Mon 08/01/18	Fri 12/01/18
182	Press visits/earley access to Exhibition space	1 wk	Mon 22/01/18	Fri 26/01/18
183	Filming arrival of the Warriors	5 days	Tue 16/01/18	Mon 22/01/18
184	Media Release/Phase 2 of Marketing campaign launch	6 days	Thu 01/02/18	Thu 08/02/18
185	Press call in Exhibition space	1 day	Tue 06/02/18	Tue 06/02/18
186	Private View	1 day	Thu 08/02/18	Thu 08/02/18
187	Facebook live in Exhibition space	1 day	Thu 08/02/18	Thu 08/02/18
188				
189	**Object Tranportation & Installation**	**95 days**	**Fri 29/09/17**	**Thu 08/02/18**
190	Appoint Transportation / Air Handling Contractor	0 days	Fri 29/09/17	Fri 29/09/17
191	Couriers Travel to China	2 days	Tue 02/01/18	Wed 03/01/18
192	Object Mount Contractor to China	2 days	Tue 02/01/18	Wed 03/01/18
193	Collection Handover	0 days	Thu 04/01/18	Thu 04/01/18
194	Objects Conditioned Checked and Packed	7 days	Thu 04/01/18	Fri 12/01/18
195	Object Mount Production in UK	9 days	Thu 04/01/18	Tue 16/01/18
196	Transport of Collection in China	2 days	Sat 13/01/18	Mon 15/01/18
197	Collection Transported from China to UK (Incl Custom Inspection/Loading & Shipping)	5 days	Tue 16/01/18	Sat 20/01/18
198	Collection Transportation within UK	2 days	Sat 20/01/18	Mon 22/01/18
199	Collection arriving at WM	0 days	Mon 22/01/18	Mon 22/01/18



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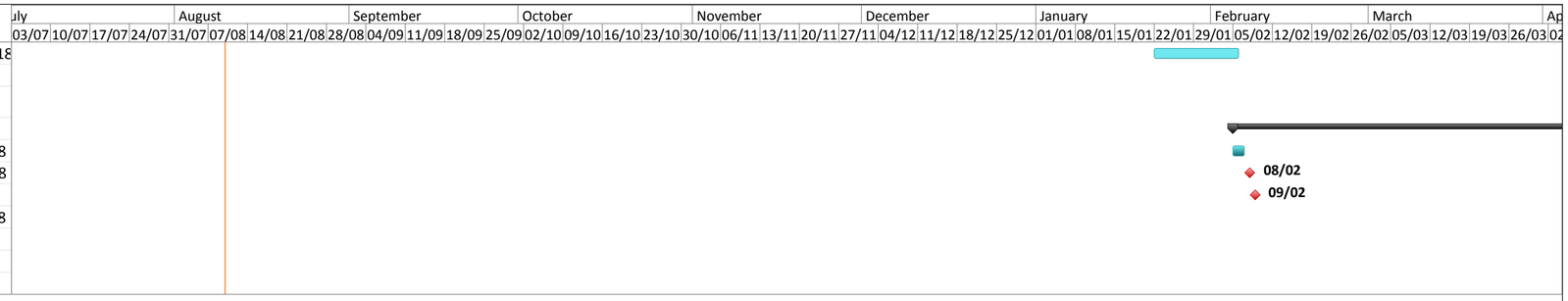
200		Installation of objects	11 days	Mon 22/01/18	Mon 05/02/18
201					
202		**Opening**			
203		**Exhibition Opening**	**220 days**	**Mon 05/02/18**	**Fri 07/12/18**
204		Sponsors Preview	2 days	Mon 05/02/18	Tue 06/02/18
205		Gala Exhibition Preview	0 days	Thu 08/02/18	Thu 08/02/18
206		Exhibtion Public Opening	0 days	Fri 09/02/18	Fri 09/02/18
207		Closure of Exhibition	0 days	Sun 28/10/18	Sun 28/10/18
208		De-Installation and Packing of Collection	10 days	Mon 29/10/18	Fri 09/11/18
209		Collection couriered to China	5 days	Mon 12/11/18	Fri 16/11/18
210		LHS/WBR de-installation	3 wks	Mon 19/11/18	Fri 07/12/18



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