



Invitation to Quote

**Invitation to Quote (ITQ) on behalf of Natural Environment
Research Council - National Oceanography Centre**

Subject UK SBS FM150112 Roof Consultancy

Sourcing reference number UK SBS FM150112

UK Shared Business Services Ltd (UK SBS)
www.uksbs.co.uk

Registered in England and Wales as a limited company. Company Number 6330639.
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UKSBS

Shared Business Services

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Section 1 – About UK Shared Business Services

Putting the business into shared services

UK Shared Business Services Ltd (UK SBS) brings a commercial attitude to the public sector; helping our customers improve efficiency, generate savings and modernise.

It is our vision to become the leading provider for our customers of shared business services in the UK public sector, continuously reducing cost and improving quality of business services for Government and the public sector.

Our broad range of expert services is shared by our customers. This allows our customers the freedom to focus resources on core activities; innovating and transforming their own organisations.

Core services include Procurement, Finance, Grants Admissions, Human Resources, Payroll, ISS, and Property Asset Management all underpinned by our Service Delivery and Contact Centre teams.

UK SBS is a people rather than task focused business. It's what makes us different to the traditional transactional shared services centre. What is more, being a not-for-profit organisation owned by its customers, UK SBS' goals are aligned with the public sector and delivering best value for the UK taxpayer.

UK Shared Business Services Ltd changed its name from RCUK Shared Services Centre Ltd in March 2013.

Our Customers

Our Customers

Growing from a foundation of supporting the Research Councils, 2012/13 saw Business Innovation and Skills (BIS) transition their procurement to UK SBS and Crown Commercial Services (CCS – previously Government Procurement Service) agree a Memorandum of Understanding with UK SBS to deliver two major procurement categories (construction and research) across Government.

UK SBS currently manages £700m expenditure for its Customers.

Our Customers who have access to our services and Contracts are detailed [here](#).

Our Procurement ambition

Our vision is to be recognised as a centre of excellence and deliver a broad range of procurement services across the public sector; to maintain and grow a procurement service unrivalled in public sector.

Procurement is a market-shaping function. Industry derived benchmarks indicate that UK SBS is already performing at or above “best in class” in at least three key measures (percentage savings, compliant spend, spend under management) and compare well against most other measures.

Over the next five years, it is the function’s ambition to lead a cultural change in procurement in the public sector. The natural extension of category management is to bring about a fundamental change in the attitude to supplier relationship management.

Our philosophy sees the supplier as an asset to the business and the route to maximising value from supply. This is not a new concept in procurement generally, but it is not a philosophy which is widely employed in the public sector.

We are ideally positioned to “lead the charge” in the government’s initiative to reform procurement in the public sector.

UK SBS Procurement’s unique selling points are:

- Focus on the full procurement cycle
- Leaders in category management in common and specialised areas
- Expertise in the delivery of major commercial projects
- That we are leaders in procurement to support research
- Use of cutting edge technologies which are superior to those used generally used across the public sector.
- Use of market leading analytical tools to provide comprehensive Business Intelligence
- Active customer and supplier management

‘UK SBS’ contribution to the Government Procurement Agenda has been impressive. Through innovation and leadership UK SBS has built an attractive portfolio of procurement services from P2P to Strategy Category Management.’

John Collington

Former Government Chief Procurement Officer

Section 2 – About Our Customer

Natural Environment Research Council

NERC is the UK's main agency for funding and managing research, training and knowledge exchange in the environmental sciences.

NERC's work covers the full range of atmospheric, Earth, biological, terrestrial and aquatic science, from the deep oceans to the upper atmosphere and from the poles to the equator.

The organisation coordinates some of the world's most exciting research projects, tackling major issues such as climate change, environmental influences on human health, the genetic make-up of life on Earth, and much more.

Working internationally, NERC have bases at some of the most hostile places on the planet; running a fleet of research ships and aircraft and investing in satellite technology to monitor gradual environmental change on a global scale. NERC provide forewarning of, and solutions to, the key environmental challenges facing society.

Examples of funded research

- Showing the importance of mature tropical forests to the global climate.
- Developing a safer and cleaner way to mine gold by reducing the use of mercury.
- Studying the hole in the ozone layer - discovered by our British Antarctic Survey - and monitoring climate change.
- Playing a major role in the International Census of Marine Life that monitors our oceans.

NERC also runs six organisations of world renown:

- British Antarctic Survey, in Cambridge.
- British Geological Survey, in Nottingham.
- National Oceanography Centre, in Southampton.
- Centre for Ecology & Hydrology, in Oxfordshire.
- National Centre for Atmospheric Science, in Leeds.
- National Centre for Earth Observation, Swindon.

www.nerc.ac.uk

Section 3 - Working with UK Shared Business Services Ltd.

In this section you will find details of your Procurement contact point and the timescales relating to this opportunity.

Section 3 – Contact details		
3.1	Customer Name and address	National Oceanography Centre Waterfront Campus European Way Southampton SO14 3ZH
3.2	Buyer name	James Hackett
3.3	Buyer contact details	FMPProcurement@uksbs.co.uk 01793867005
3.4	Estimated value of the Opportunity	£50,000
3.5	Process for the submission of clarifications and Bids	All correspondence shall be submitted within the Emptoris e-sourcing tool. Guidance Notes to support the use of Emptoris is available here. Please note submission of a Bid to any email address including the Buyer <u>will</u> result in the Bid <u>not</u> being considered.

Section 3 - Timescales		
3.6	Date of Issue of Contract Advert and location of original Advert	Contracts Finder 18/11/2015
3.7	Latest date/time ITQ clarification questions should be received through Emptoris messaging system	14:00 on 04/12/2015
3.8	Latest date/time ITQ clarification answers should be sent to all potential Bidders by the Buyer through Emptoris	14:00 on 07/12/2015
3.9	Latest date/time ITQ Bid shall be submitted through Emptoris	14:00 on 09/12/2015
3.10	Date/time Bidders should be available if clarifications are required	08/12/2015
3.11	Anticipated rejection of unsuccessful Bids date	11/01/2016
3.12	Anticipated Award date	11/01/2016
3.13	Anticipated Contract Start date	25/01/2016
3.14	Anticipated Contract End date	13/05/2016

3.15	Bid Validity Period	120 Days
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Section 4 – Specification

Executive Summary – Consultant’s Deliverables

1. Obtain a clear understanding of the problems experienced to date.
2. Undertake and gain a clear understanding of the existing building, its structure, fabric and construction.
3. Understand BBSRC/NOCS/UoS and NERC operational requirements, efficiencies, maintenance and functionality.
4. Provide a risk score matrix approach to solution/recommendations
 - a. Minimum investment to mitigate major issues partially “patch repair”
 - b. Major investment to renew roof to give minimum 60 year life cycle
5. Establish what options are available to repair/replace to ensure the problems that have been experienced are controlled and mitigated including costs.
6. Open up existing structure to investigate, allow inspection and report on findings.
7. Develop an overall strategic programme including procurement logistics and Works.
8. Develop indicative design proposals for solutions to support your recommendations.
9. Develop a methodology to implement the works to cause least disruption to the operational needs/requirements of NOCS in the safest manner.
10. Produce a cost plan to gain funding approval and to enable the project to be financially managed against thereafter and during the full lifespan of the project.
11. Implement and manage the works (No guarantee at this stage but your % fee scale would be welcome)

Background to Project:

Brief statement of NOC and UoS shared ownership

Brief statement of building age, construction

VERY brief statement of roof history and known issues/defects:

- Defective cavity trays primarily associated with roof interface with masonry nodes
- Slate and slate fixing failures
- Defective pointing
- Problems associated with node masonry coping stones
- Workmanship and material/fabric selection given exposed nature of the site.

Previous reports on roof construction and defects will be made available to the successful bidder.

- 1) Briefing note / Specification
- 2) Roof Plan of the Building
- 3) The project programme

Feasibility Project Scope/Brief:

Scope of appointment to include the following consultants/specialists:

Report

- Project Manager
- Building Surveyor/Architect
- Structural Engineer
- Services Engineer
- Quantity Surveyor/Cost Manager
- H&S advisor

Investigations

- Asbestos Surveyor
- General Builder
- Scaffolding/Access specialist
- All other relevant specialists

Report scope/content to include the following activities/deliverables:

Desktop study

- Review existing reports and data:-
 - 1) Kendall Kingscott Report
 - 2) Eternit Manufacturers Report
 - 3) Mike Burkinshaw's Report
- Consider/comment and review manufacturer's products utilised and comment on their suitability given location/exposure. Confirm also whether any products selected has any adverse history of failure since construction of the NOCS facility, specifically with regards to the slates selected, method of fixing adopted. The focus is on existing defects and to report on the issues and a future solution.

Site surveys/investigations

- Scaffold externally and internally to obtain access to complete roof construction at **3 number positions.**
- Conduct surveys/investigations (locations/extent to be detailed)
- Investigate, inspect details of construction
- Analyse the risk of a slate coming off of the roof and causing injury;
- Obtain structural engineer assessment of the point when wind loading may cause a tile failure (break) or slippage.
- Obtain a detailed assessment of the roof construction, including construction and condensation due point
- Report to include photographs and to include 'as built cross sectional drawings' to accompany the report.

Design proposals/options

- Consultant is to review and provide commentary and options (where options exist) to providing solutions that will minimise as far as both commercially and practically possible the problems identified in item 1 above.
- Due consideration is to be given during this indicative outline design process as to the suitability of the existing structure and fabric to take any alternative materials that are proposed and all solutions/options should give due consideration to the exposed location of the building/facility, and any additional loadings imposed on the structure.
- Any indicative outline design options that are proposed must undertake a full 360° interrogation of any interface in relation to those elements of the structure/fabric of the building that are not being replaced, altered or modified as part of the proposal. In particular if it is intended to retain the existing rainwater goods and gutters, then the proposals/design put forward should ensure that they will not compromise or in any way affect the performance of the retained fabric/structure. As noted previously, in particular perimeter gutters and downpipes.
- All indicative outline designs proposed should have a designer risk assessment undertaken against them, particularly in terms of initial construction but also, but probably more importantly, any ongoing or follow on maintenance issues.
- Review possibilities to improve thermal/energy performance within the design solutions selected. To current statutory requirements and better.
- Confirm whether any Local Authority planning issues? ABP may arise in relation to the options/designs proposed.
- Consider/comment and review the building regulation's status of the works/options proposed.

Budget cost planning

- The consultant is to provide a detailed and fully scoped budget cost plan which will encompass all elements associated with delivering the various options, in particular fees. Further costs of any surveys/investigations, cost of the works themselves, specific prelims which again should be broken down to identify the methodology and costing against access and finally all budgets and cost should be inclusive of VAT.
- It is the intention that the budget cost plan will be utilised (whichever option is agreed upon), to gain the financial sign off and support for the ongoing project and therefore it is important that this document is robust and will stand scrutiny by third parties.
- Provide a 12 month inflation projection.

Recommendations/summary

- Make recommendations on risks of slate failure and report potential mitigation actions – actions to be budget costed by QS or other qualified expert.
- Make recommendations on reported leak cause(s).

Activity schedule for pricing to be developed to include:

It is currently anticipated that the consultant appointment will be one of a master consultant, whereby the consultant selected will be responsible for the sub appointment of all those necessary to assist him, in support terms, to deliver the report/recommendations as detailed/requested.

Note: Professional indemnity insurance will be required from the master consultant to be provided at a minimum level of £10 million

- The consultant will be required to provide detailed breakdown of his fee set against the primary milestones identified within the strategic programme.
- The consultant is to provide a schedule of all supporting consultants that he proposes to utilise together with a brief description of their appointment and the budget that has been allowed by him for their involvement/participation within the project.
- For the avoidance of doubt, the consultant is to be responsible for arranging all surveys and associated access.
- The consultant's appointment is to be inclusive of all travel, subsistence, disbursements and VAT.
- The consultant will be responsible, when delivering their price/tender submission, to provide a detailed analysis of the costs in accordance with the schedule/breakdown within the strategic programme together with all the costs associated with sub-consultants and costs for other support, in particular opening up/surveys and access to undertake. All the above should be coordinated into one final breakdown with the milestones/monthly payments identified against. It should be noted that the University will retain a 5% retention in relation to the total cost of the fee which will be held for a period of 12 months following completion of the works and linked/payment due on the serving of the end of defects period certification. Any costs associated with funding this retention should be identified within the consultant's submission.

This is primarily for minor opening up and reinstatement works on site. Final contractual arrangements for this are to be agreed but the consultant is to manage the works on site.

Section 5 – Evaluation model

The evaluation model below shall be used for this ITQ, which will be determined to two decimal places.

Where a question is 'for information only' it will not be scored.

The evaluation team may comprise staff from UK SBS, the Customer and any specific external stakeholders UK SBS deem required. After evaluation the scores will be finalised by performing a calculation to identify (at question level) the mean average of all evaluators (Example – a question is scored by three evaluators and judged as scoring 5, 5 and 6. These scores will be added together and divided by the number of evaluators to produce the final score of 5.33 ($5+5+6=16\div3=5.33$))

Pass / fail criteria		
Questionnaire	Q No.	Question subject
Commercial	FOI1.1	Freedom of Information Exemptions
Commercial	AW1.1	Form of Bid
Commercial	AW1.3	Certificate of Bona Fide Bid
Commercial	AW3.1	Validation check
Commercial	AW4.1	Contract Terms
Price	AW5.5	E Invoicing
Price	AW5.6	Implementation of E-Invoicing
Quality	AW6.1	Compliance to the Specification
Quality	PROJ1.1	Programme of Works
Quality	PROJ1.4	Examples of Previous Similar Projects
Quality	PROJ2.1	Survey Undertaken/Submission of Bid
Quality	PROJ2.2	Health and Safety

Scoring criteria

Evaluation Justification Statement

In consideration of this particular requirement UK SBS has decided to evaluate Potential Providers by adopting the weightings/scoring mechanism detailed within this ITQ. UK SBS considers these weightings to be in line with existing best practice for a requirement of this type.

Questionnaire	Q No.	Question subject	Maximum Marks
Price	AW5.2	Price	20% of total score
Quality	PROJ1.3	Structure Chart	24% of total score
Quality	PROJ1.5	Risk	6% of total score
Quality	PROJ1.6	Method Statement	30% of total score
Interviews	IQU1.1	CDM 2015 Compliance	4% of total score
Interviews	IQU1.2	Challenges	10% of total score
Interviews	IQU1.3	Presentation	6% of total score

Evaluation of criteria

Non-Price elements

Each question will be judged on a score from 0 to 100, which shall be subjected to a multiplier to reflect the percentage of the evaluation criteria allocated to that question.

Where an evaluation criterion is worth 20% then the 0-100 score achieved will be multiplied by 20.

Example if a Bidder scores 60 from the available 100 points this will equate to 12% by using the following calculation: Score/Total Points available multiplied by 20 ($60/100 \times 20 = 12$)

Where an evaluation criterion is worth 10% then the 0-100 score achieved will be multiplied by 10.

Example if a Bidder scores 60 from the available 100 points this will equate to 6% by using the following calculation: Score/Total Points available multiplied by 10 ($60/100 \times 10 = 6$)

The same logic will be applied to groups of questions which equate to a single evaluation criterion.

The 0-100 score shall be based on (unless otherwise stated within the question):

0	The Question is not answered or the response is completely unacceptable.
10	Extremely poor response – they have completely missed the point of the question.
20	Very poor response and not wholly acceptable. Requires major revision to the

	response to make it acceptable. Only partially answers the requirement, with major deficiencies and little relevant detail proposed.
40	Poor response only partially satisfying the selection question requirements with deficiencies apparent. Some useful evidence provided but response falls well short of expectations. Low probability of being a capable supplier.
60	Response is acceptable but remains basic and could have been expanded upon. Response is sufficient but does not inspire.
80	Good response which describes their capabilities in detail which provides high levels of assurance consistent with a quality provider. The response includes a full description of techniques and measurements currently employed.
100	Response is exceptional and clearly demonstrates they are capable of meeting the requirement. No significant weaknesses noted. The response is compelling in its description of techniques and measurements currently employed, providing full assurance consistent with a quality provider.

All questions will be scored based on the above mechanism. Please be aware that the final score returned may be different as there may be multiple evaluators and their individual scores will be averaged (mean) to determine your final score.

Example

Evaluator 1 scored your bid as 60

Evaluator 2 scored your bid as 60

Evaluator 3 scored your bid as 50

Evaluator 4 scored your bid as 50

Your final score will $(60+60+50+50) \div 4 = 55$

Price elements will be judged on the following criteria.

The lowest price for a response which meets the pass criteria shall score 100. All other bids shall be scored on a pro rata basis in relation to the lowest price. The score is then subject to a multiplier to reflect the percentage value of the price criterion.

For example - Bid 1 £100,000 scores 100.

Bid 2 £120,000 differential of £20,000 or 20% remove 20% from price scores 80

Bid 3 £150,000 differential £50,000 remove 50% from price scores 50.

Bid 4 £175,000 differential £75,000 remove 75% from price scores 25.

Bid 5 £200,000 differential £100,000 remove 100% from price scores 0.

Bid 6 £300,000 differential £200,000 remove 100% from price scores 0.

Where the scoring criterion is worth 50% then the 0-100 score achieved will be multiplied by 50.

In the example if a supplier scores 80 from the available 100 points this will equate to 40% by using the following calculation: $\text{Score/Total Points} \times 50$ ($80/100 \times 50 = 40$)

The lowest score possible is 0 even if the price submitted is more than 100% greater than the lowest price.

Section 6 – Evaluation questionnaire

Bidders should note that the evaluation questionnaire is located within the **e-sourcing questionnaire**.

Guidance on completion of the questionnaire is available at <http://www.ukpbs.co.uk/services/procure/Pages/supplier.aspx>

PLEASE NOTE THE QUESTIONS ARE NOT NUMBERED SEQUENTIALLY

Section 7 – General Information

What makes a good bid – some simple do's ☺

DO:

- 7.1 Do comply with Procurement document instructions. Failure to do so may lead to disqualification.
- 7.2 Do provide the Bid on time, and in the required format. Remember that the date/time given for a response is the last date that it can be accepted; we are legally bound to disqualify late submissions.
- 7.3 Do ensure you have read all the training materials to utilise e-sourcing tool prior to responding to this Bid. If you send your Bid by email or post it will be rejected.
- 7.4 Do use Microsoft Word, PowerPoint Excel 97-03 or compatible formats, or PDF unless agreed in writing by the Buyer. If you use another file format without our written permission we may reject your Bid.
- 7.5 Do ensure you utilise the Emptoris messaging system to raise any clarifications to our ITQ. You should note that typically we will release the answer to the question to all bidders and where we suspect the question contains confidential information we may modify the content of the question to protect the anonymity of the Bidder or their proposed solution
- 7.6 Do answer the question, it is not enough simply to cross-reference to a 'policy', web page or another part of your Bid, the evaluation team have limited time to assess bids and if they can't find the answer, they can't score it.
- 7.7 Do consider who your customer is and what they want – a generic answer does not necessarily meet every customer's needs.
- 7.8 Do reference your documents correctly, specifically where supporting documentation is requested e.g. referencing the question/s they apply to.
- 7.9 Do provide clear and concise contact details; telephone numbers, e-mails and fax details.
- 7.10 Do complete all questions in the questionnaire or we may reject your Bid.
- 7.11 Do check and recheck your Bid before dispatch.

What makes a good bid – some simple do not's ☹

DO NOT

- 7.12 Do not cut and paste from a previous document and forget to change the previous details such as the previous buyer's name.
- 7.13 Do not attach 'glossy' brochures that have not been requested, they will not be read unless we have asked for them. Only send what has been requested and only send supplementary information if we have offered the opportunity so to do.
- 7.14 Do not share the Procurement documents, they are confidential and should not be shared with anyone without the Buyers written permission.
- 7.15 Do not seek to influence the procurement process by requesting meetings or contacting UK SBS or the Customer to discuss your Bid. If your Bid requires clarification the Buyer will contact you.
- 7.16 Do not contact any UK SBS staff or Customer staff without the Buyers written permission or we may reject your Bid.
- 7.17 Do not collude to fix or adjust the price or withdraw your Bid with another Party as we will reject your Bid.
- 7.18 Do not offer UK SBS or Customer staff any inducement or we will reject your Bid.
- 7.19 Do not seek changes to the Bid after responses have been submitted and the deadline for Bids to be submitted has passed.
- 7.20 Do not cross reference answers to external websites or other parts of your Bid, the cross references and website links will not be considered.
- 7.21 Do not exceed word counts, the additional words will not be considered.
- 7.22 Do not make your Bid conditional on acceptance of your own Terms of Contract, as your Bid will be rejected.

Some additional guidance notes

- 7.23 All enquiries with respect to access to the e-sourcing tool and problems with functionality within the tool may be submitted to Crown Commercial Service (previously Government Procurement Service), Telephone 0345 010 3503.
- 7.24 Bidders will be specifically advised where attachments are permissible to support a question response within the e-sourcing tool. Where they are not permissible any attachments submitted will not be considered.
- 7.25 Question numbering is not sequential and all questions which require submission are included in the Section 6 Evaluation Questionnaire.
- 7.26 Any Contract offered may not guarantee any volume of work or any exclusivity of supply.
- 7.27 We do not guarantee to award any Contract as a result of this procurement
- 7.28 All documents issued or received in relation to this procurement shall be the property of UK SBS.
- 7.29 We can amend any part of the procurement documents at any time prior to the latest date / time Bids shall be submitted through Emptoris.
- 7.30 If you are a Consortium you must provide details of the Consortiums structure.
- 7.31 Bidders will be expected to comply with the Freedom of Information Act 2000 or your Bid will be rejected.
- 7.32 Bidders should note the Government's transparency agenda requires your Bid and any Contract entered into to be published on a designated, publicly searchable web site. By submitting a response to this ITQ Bidders are agreeing that their Bid and Contract may be made public
- 7.33 Your bid will be valid for 120 days or your Bid will be rejected.
- 7.34 Bidders may only amend the Contract terms if you can demonstrate there is a legal or statutory reason why you cannot accept them. If you request changes to the Contract and UK SBS fail to accept your legal or statutory reason is reasonably justified we may reject your Bid.
- 7.35 We will let you know the outcome of your Bid evaluation and where requested will provide a written debrief of the relative strengths and weaknesses of your Bid.
- 7.36 If you fail mandatory pass / fail criteria we will reject your Bid.
- 7.37 Bidders are required to use IE8, IE9, Chrome or Firefox in order to access the functionality of the Emptoris e-sourcing tool.

- 7.38 Bidders should note that if they are successful with their proposal UK SBS reserves the right to ask additional compliancy checks prior to the award of any Contract. In the event of a Bidder failing to meet one of the compliancy checks UK SBS may decline to proceed with the award of the Contract to the successful Bidder.
- 7.39 All timescales are set using a 24 hour clock and are based on British Summer Time or Greenwich Mean Time, depending on which applies at the point when Date and Time Bids shall be submitted through Emptoris.
- 7.40 All Central Government Departments and their Executive Agencies and Non Departmental Public Bodies are subject to control and reporting within Government. In particular, they report to the Cabinet Office and HM Treasury for all expenditure. Further, the Cabinet Office has a cross-Government role delivering overall Government policy on public procurement - including ensuring value for money and related aspects of good procurement practice.

For these purposes, UK SBS may disclose within Government any of the Bidders documentation/information (including any that the Bidder considers to be confidential and/or commercially sensitive such as specific bid information) submitted by the Bidder to UK SBS during this Procurement. The information will not be disclosed outside Government. Bidders taking part in this ITQ consent to these terms as part of the competition process.

- 7.41 From 2nd April 2014 the Government is introducing its new Government Security Classifications (GSC) classification scheme to replace the current Government Protective Marking System (GPMS). A key aspect of this is the reduction in the number of security classifications used. All Bidders are encouraged to make themselves aware of the changes and identify any potential impacts in their Bid, as the protective marking and applicable protection of any material passed to, or generated by, you during the procurement process or pursuant to any Contract awarded to you as a result of this tender process will be subject to the new GSC from 2nd April 2014. The link below to the Gov.uk website provides information on the new GSC:

<https://www.gov.uk/government/publications/government-security-classifications>

UK SBS reserves the right to amend any security related term or condition of the draft contract accompanying this ITQ to reflect any changes introduced by the GSC. In particular where this ITQ is accompanied by any instructions on safeguarding classified information (e.g. a Security Aspects Letter) as a result of any changes stemming from the new GSC, whether in respect of the applicable protective marking scheme, specific protective markings given, the aspects to which any protective marking applies or otherwise. This may relate to the instructions on safeguarding classified information (e.g. a Security Aspects Letter) as they apply to the procurement as they apply to the procurement process and/or any contracts awarded to you as a result of the procurement process.

USEFUL INFORMATION LINKS

- [Emptoris Training Guide](#)
- [Emptoris e-sourcing tool](#)
- [Contracts Finder](#)
- [Tenders Electronic Daily](#)
- [Equalities Act introduction](#)
- [Bribery Act introduction](#)
- [Freedom of information Act](#)