

FRAMEWORK SCHEDULE 3 – FORM OF CONTRACT AND CALL-OFF TERMS

FORM OF CONTRACT

This contract is made on the 8th day of February 2024

BETWEEN

(1) The Environment Agency of Horizon House, Deanery Road, Bristol, BS1 5AH (the **"Customer"**); and

(2) AECOM Ltd whose registered office is Aldgate Tower, 2 Leman Street, London, E1 8FA whose company number is 01846493 (the **"Service Provider"**)

WHEREAS the Customer wishes to have provided the following goods and/or services namely 'Former Pringle of Scotland, Tweedside Trading Estate Review of Historical Reports and Preparation of a Remediation Options Appraisal' pursuant to the ESPO Framework Agreement (reference 664_17).

NOW IT IS AGREED THAT

1. The Service Provider will provide the goods and/or services in accordance with the terms of the call-off contract (reference number 664_17 Lot 8b) and Contract Documents.
2. The Customer will pay the Service Provider the amount due in accordance with the terms of the call off agreement and the Contract Documents.
3. The following documents comprise the Contract Documents and shall be deemed to form and be read and construed as part of this agreement:
 - This Form of Contract
 - The Master Contract Schedule

IN WITNESS OF the hands of the Parties or their duly authorised representatives:

Signed for and on behalf of

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THE ENVIRONMENT AGENCY

By Oliver James, an authorised officer

Defra_Signature

DocuSigned by:

Oliver James

0883EEA5B1AA4F0...

Full Name: Oliver James

Signed Job Title/Role: **for and on behalf of** Commercial

Officer, Defra group Commercial **AECOM LTD** Date Signed:

12/02/24 by

Supplier_Signature

DocuSigned by:

Iain McBurnie

5F801B853339435...

Execution of this award notification letter is carried out in accordance with EU Directive 99/93 (Community framework for electronic signatures) and the Electronic Communications Act Full

Name: Iain McBurnie

2000 Job Title/Role: **The Contract will be formed on the date on which both parties communicate acceptance of its terms on the Authority's eSourcing System.** Date Signed: 12/02/2024

**This document relates to and forms part of the Call-Off Terms
(Document Reference 664-21)
MASTER CONTRACT SCHEDULE
(ESPO Framework Reference 664-21 Consultancy Services)**

1. TERM
Commencement Date 12 / 02 / 2024 Expiry Date 13 / 09 / 2024
2. GOODS AND/OR SERVICES REQUIREMENTS
Services and Deliverables required See attached specification
Performance/Delivery Location/Premises Tweedside Trading Estate, Berwick-upon-Tweed, TD15 2XZ
Standards Quality Standards Project to be delivered in compliance with National Quality Mark Scheme and signed off by a Suitably Qualified Person (SQP). All works to be undertaken in accordance with best practice and guidance. Technical Standards Project to be delivered in accordance with relevant technical specifications, adhering to technical standards as set out both in the specification and Call-Off Terms.
Disaster Recovery and Business Continuity See Clause 6 of the Call-Off Terms
3. SERVICE PROVIDER SOLUTION
Service Provider Solution Service Provider's response and pricing schedule attached.

A draft template Implementation Plan as at the Commencement Date is set out below:

Task ref	Task	Deliverables (bulleted list showing all Deliverables (and associated tasks) required for each Milestone)	Milestone (Completion) Date (w/c)
1	Project Approach	<ul style="list-style-type: none"> Draft Project approach document for review and comment provided as part of tender return 	19/02/24
2	Review of Information	<ul style="list-style-type: none"> Summary of nature and extent of problem, key objectives underpinning the Appraisal (including Cost benefit Analysis) and Sustainability Assessment Proposed rationale and strategy to be employed in the selection and screening of associated technologies 	11/03/24
3	Site walkover	<ul style="list-style-type: none"> Detailed site walkover, observation records, site constraints plan and photographic records 	04/03/24
4	Stakeholder engagement/liaison	<ul style="list-style-type: none"> Onsite meetings with the relevant landowners and stakeholders 	Ongoing (26/08/24)
5	Start-up workshop	<ul style="list-style-type: none"> Refined Project Approach document to include all comments, suggestions, and actions from the start-up workshop Agreement of key sustainability indicators Agreed final programme 	12/02/24

6a	Identification of technologies	<ul style="list-style-type: none"> Following review of all information and research into valid remediation technologies, delivery of a long list of viable options with supporting information The lines of evidence approach and the anticipated remediation end 	08/04/24
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		<p>points for the selected remediation options</p> <ul style="list-style-type: none"> This could be presented in a report and/or presentation subject to the agreement of the Environment Agency 	
6b	Identification of technologies (extra over Task 6a to consider polyfluoroalkyl substances (PFAS) remediation)	<ul style="list-style-type: none"> The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 6a 	08/04/24
7a	Options refinement	<ul style="list-style-type: none"> Further evaluation and refinement of the long list of options delivering a shortlist to be taken forward for more in-depth consideration with supporting information The lines of evidence approach and the anticipated remediation end points for the refined remediation options This could be presented in a report and/or presentation subject to the agreement of the Environment Agency 	06/05/24
7b	Options refinement (extra over Task 7a to consider polyfluoroalkyl substances (PFAS) remediation)	<ul style="list-style-type: none"> The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 7a 	06/05/24

8a	Option selection	<ul style="list-style-type: none"> Further evaluation and refinement of the shortlisted options delivering the selected option (or combination of options) with associated justification and supporting information The calculated remediation end points, along with justification, lines of evidence and supporting information, for each of the most suitable remediation options are required to be provided 	17/06/24
		<ul style="list-style-type: none"> The lines of evidence approach for the selected remedial options and the required lines of evidence to demonstrate if remediation is successful This could be presented in a report and/or presentation subject to the agreement of the Environment Agency 	
8b	Option Selection (extra over Task 8a to consider polyfluoroalkyl substances (PFAS) remediation)	<ul style="list-style-type: none"> The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 8a 	17/06/24
9	Progress Updates and Meetings	<ul style="list-style-type: none"> Project review meetings at key milestone stages Weekly short email updates 	Ongoing (26/08/24)

10a	Drafting of Options Appraisal	<ul style="list-style-type: none"> • A draft Remediation Options Appraisal and Cost Benefit Analysis report detailing the remedial options proposed and discounted for each budget range • The report shall include a draft specification for the most suitable options for each budget range, including proposed remediation endpoints and any recommendations for additional data requirements (data gaps), for review and comment • Details of the required lines of evidence approach for the selected remedial options to demonstrate if remediation was • successful Draft report to be delivered in accordance with the NQMS 	15/07/24
10b	Drafting of Options Appraisal (extra over Task 10a to consider polyfluoroalkyl)	<ul style="list-style-type: none"> • The remediation of polyfluoroalkyl substances (PFAS) remediation also considered and delivered as part of Task 10a 	15/07/24

	substances (PFAS) remediation)		
11a	Drafting of Sustainability Assessment	<ul style="list-style-type: none"> • A draft Sustainability Assessment for the remedial options discussed within the Remediation Options Appraisal (including Cost Benefit Analysis) and based upon the agreed indicators, for review and comment • Draft report to be delivered in accordance with the NQMS 	15/07/24

11b	Drafting of Sustainability Assessment (extra over Task 11a to consider polyfluoroalkyl substances (PFAS) remediation)	<ul style="list-style-type: none"> The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 11a 	15/07/24
12	Close-out	<ul style="list-style-type: none"> A successful close-out meeting that enables discussion relating to all deliverables and facilities delivery of the final Remediation Options Appraisal (including Cost Benefit Analysis) and Sustainability Assessment 	09/09/24
13a	Final Options Appraisal	<ul style="list-style-type: none"> A final Remediation Options Appraisal and Cost Benefit Analysis report detailing the remedial options proposed and discounted for each budget range The report shall include a final sufficiently detailed specification for the most suitable options for each budget range, including proposed remediation endpoints and any recommendations for additional data requirements (data gaps) that will enable the Environment Agency to progress with the procurement of a design and build contract Details of the required lines of evidence approach for the selected 	02/09/24
		<p>remedial options to demonstrate if remediation was successful</p> <ul style="list-style-type: none"> Final report to be delivered in accordance with the NQMS and signed off by a SQP 	

13b	Final Options Appraisal (extra over Task 13a to consider polyfluoroalkyl substances (PFAS) remediation)	<ul style="list-style-type: none"> The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 13a 	02/09/24
14a	Final Sustainability Assessment	<ul style="list-style-type: none"> A final Sustainability Assessment for the remedial options discussed with the Remediation Options Appraisal (including Cost Benefit Analysis) and based upon the agreed indicators Final report to be delivered in accordance with the NQMS and signed off by a SQP 	02/09/24
14b	Final Sustainability Assessment (extra over Task 14a to consider polyfluoroalkyl substances (PFAS) remediation)	<ul style="list-style-type: none"> The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 14a 	02/09/24

Monitoring

Weekly updates and regular meetings at key milestone stages

Management Information

Management Information to be provided in accordance with clause 7 of the Call-Off Terms and the reporting requirements in the Specification.

5. CUSTOMER RESPONSIBILITIES
Customer's Responsibilities (where appropriate) Provision of relevant documentation (e.g. prior reports) where the Environment Agency is able to share these materials. Provision of access to the former Pringle of Scotland Factory area, Tweedside Service Station and the borehole locations for the purposes of undertaking a site walkover.
6. CHARGES AND PAYMENT
Contract Charges payable by the Customer (including any applicable discount but excluding VAT), payment profile and method of payment (e.g. BACS)) £49,502.07, payable by the Customer through SSCL in accordance with the payment milestones below and as confirmed with the Environment Agency on contract inception.
7. CONFIDENTIAL INFORMATION
The following information shall be deemed Commercially Sensitive Information:

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8. PROCESSING, PERSONAL DATA AND DATA SUBJECTS
Not applicable
9. Personal Data under the Joint Control of the Parties
Not applicable

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THE CUSTOMER

- and -

THE SERVICE PROVIDER

CALL-OFF TERMS

relating to

CONSULTANCY SERVICES

CONTRACT REF

ESPO 664-21

CALL-OFF TERMS

BETWEEN

- (1) The customer identified in the Form of Contract (the "Customer"); and
- (2) The company identified in the Form of Contract (the "Service Provider").

WHEREAS

- (A) ESPO selected framework providers, including the Service Provider, to provide Goods and/or Services;
- (B) the Service Provider undertook to provide the Goods and/or Services on the terms set out in a Framework Agreement number 664-21 dated 1st September 2021 (the "Framework Agreement");

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(C) ESPO and the Service Provider have agreed that public sector bodies within the UK may enter into Contracts under the Framework Agreement with the Service Provider for the Service Provider to supply Goods and/or Services;

(D) The Customer enters into this Contract on the terms hereinafter appearing.

1. GENERAL PROVISIONS

1.1 Definitions

In the Contract unless the context otherwise requires the following provisions shall have the meanings given to them below:

"Affiliates"	means in relation to a body corporate, any other entity which directly or indirectly Controls, is Controlled by, or is under direct or indirect common Control of that body corporate from time to time;
"Affected Party"	means the party seeking to claim relief in respect of a Force Majeure;
"Approval"	means the prior written consent of the Customer and "Approve" and "Approved" shall be construed accordingly;
"Auditor"	means the National Audit Office or an auditor appointed by the Audit Commission as the context requires;
"BCDR Plan"	means any plan relating to business continuity and disaster recovery as referred to in the Master Contract Schedule and/or any other Contract Document;
"Call-off Terms"	means these terms and conditions in respect of the provision of the Goods and/or Services, together with the schedules hereto;
"Change in Law"	means any change in Law or policy which impacts on the supply of the Goods and/or Services and performance of the Call-off Terms which comes into force after the Commencement Date;
"Commencement Date"	means the date set out in the Master Contract Schedule and/or the Form of Contract Document;
"Commercially Sensitive Information"	means the confidential information listed in set out at Schedule 9 of the Framework Agreement (if any)

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	the Master Contract Schedule and/or a Contract Document comprising of commercially sensitive information relating to the Service Provider, its IPR or its business or which the Service Provider has indicated to the Customer that, if disclosed by the Customer, would cause the Service Provider significant commercial disadvantage or material financial loss;
"Confidential Information"	means the Customer's Confidential Information and/or the Service Provider's Confidential Information;
"Continuous Improvement Plan"	means a plan for improving the provision of the Services and/or reducing the charges produced by the Service Provider pursuant to schedule 6 of the Framework Agreement;
"Contract"	means the contract entered into by the Customer and the Service Provider pursuant to Framework Schedule 4 (Ordering Procedure) of the Framework Agreement comprising of the Form of Contract Document, these Call-Off Terms, the schedules hereto, the Master Contract Schedule and any other Contract Document;
"Contract Document"	means all documents listed in the Form of Contract Document and/or within a schedule referred to in the Form of Contract Document;
"Contract Period"	means the period from the Commencement Date to: <ul style="list-style-type: none"> a) the Expiry Date; or b) such earlier date of termination or partial termination of the Contract in accordance with Law or the provisions of the Contract;
"Contract Charges"	means the prices (exclusive of any applicable VAT), payable to the Service Provider by the Customer under the Contract, as set out in the Master Contract Schedule and/or any other Contract Document, for the full and proper performance by the Service Provider of its obligations under the Contract less any Service Credits;

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"Contracting Authority"

means any contracting authority as defined in Regulation 2 of the Public Contracts Regulations 2015 other than the Customer;

"Control"

means control as defined in section 1124 Corporation Tax Act 2010 and **"Controls"** and **"Controlled"** shall be interpreted accordingly;

"Controller"

shall take the meaning given in the GDPR;

"Conviction"

means other than for minor road traffic offences, any previous or pending prosecutions, convictions, cautions and binding over orders (including any spent convictions as contemplated by section 1(1) of the Rehabilitation of Offenders Act 1974 by virtue of the exemptions specified in Part II of schedule 1 of the Rehabilitation of Offenders Act 1974 (Exemptions) Order 1975 (SI 1975/1023) or any replacement or amendment to that Order, or being placed on a list kept pursuant to section 1 of the Protection of Children Act 1999 or being placed on a list kept pursuant to the Safeguarding Vulnerable Groups Act 2006.);

"Critical Service Failure"

shall have the meaning given in the Master Contract Schedule and/or any other Contract Document;

"Customer Data"

means:

(a) the data, text, drawings, diagrams, images or sounds (together with any database made up of any of these) which are embodied in any electronic, magnetic, optical or tangible media, and which:

(i) are supplied to the Service Provider by or on behalf of the Customer; or

(ii) the Service Provider is required to generate, process, store or transmit pursuant to the Contract; or

(b) any Personal Data for which the Customer is the Data Controller;

"Customer Pre-Existing IPR" shall mean any Intellectual Property Rights vested **Existing IPR** in or licensed to the Customer prior to or independently of the performance by the Service Provider of its obligations under the Contract and including, for the avoidance of doubt, guidance, specifications, instructions,

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toolkits, plans, data, drawings, databases, patents, patterns, models and designs;

"Customer's Premises" the premises identified in the Master Contract Schedule and/or any other Contract Document and which are to be made available for use by the Service Provider for the provision of the Goods and/or Services on the terms set out in the Contract;

"Customer Responsibilities" means the responsibilities of the Customer set out in the Master Contract Schedule and/or any other Contract Document;

"Customer Representative" means the representative appointed by the Customer from time to time in relation to the Contract;

"Customer's Confidential Information" means all Personal Data and any information, however it is conveyed, that relates to the business, affairs, developments, trade secrets, know-how, personnel, and Service Providers of the Customer, including all IPRs, together with all information derived from any of the above, and any other information clearly designated as being confidential (whether or not it is marked "confidential") or which ought reasonably be considered to be confidential;

"Data Loss Event" means any event that results, or may result, in unauthorised access to Personal Data held by the Service Provider under this Contract, and/or actual or potential loss and/or destruction of Personal Data in breach of this Contract, including any Personal Data Breach;

"Data Protection Legislation" means the General Data Protection Regulation ((EU) 2016/679) (GDPR), the Law Enforcement Directive (Directive (EU) 2016/680) (LED) and any national implementing laws, regulations and secondary legislation, as amended or updated from time to time in the UK including the Data Protection Act 2018 and all applicable law about the processing of personal data and privacy;

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"Data Protection Impact Assessment"

means an assessment by the Controller of the impact of the envisaged processing on the protection of Personal Data;

"Data Protection Officer"

shall take the meaning given in the GDPR;

"Data Subject"

shall take the meaning given in the GDPR;

"Data Subject Access Request"

means a request made by, or on behalf of, a Data Subject in accordance with rights granted pursuant to the Data Protection Legislation to access their Personal Data;

"Default"

means any breach of the obligations of the Service Provider (including but not limited to fundamental breach or breach of a fundamental term) or any other default, act, omission, negligence or negligent statement of the Service Provider or Service Provider's Staff in connection with or in relation to the subject-matter of the Contract and in respect of which the Service Provider is liable to the Customer;

"Delay Payments"

means the amounts set out or amounts calculated in accordance with the formula set out in the Master Contract Schedule and/or any other Contract Document;

"Deliverables"

means those deliverables listed in the Master Contract Schedule and/or any other Contract Document (if any);

"Delivery"

means the time at which the Goods and/or Services have been installed by the Service Provider and the Customer has issued the Service Provider with confirmation in respect thereof and **"Deliver"** and **"Delivered"** shall be construed accordingly;

"Dispute Resolution Procedure"

means the dispute resolution procedure set out in clause 42.2;

"DPA 2018"

means Data Protection Act 2018;

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"Employment Checks"

means the pre-appointment checks that are required by law and applicable guidance, including without limitation, verification of identity checks, right to work checks, registration and qualification checks, employment history and reference checks, criminal record checks and occupational health checks;

"Environmental Information Regulations"

means the Environmental Information Regulations 2004 together with any guidance and/or codes of practice issued by the Information Commissioner or relevant government department in relation to such regulations;

"Equality Legislation"

means the Equality Act 2010, the Human Rights Act 1998 and such other acts and legislation to ensure, among others; equality of access to goods and services; promotion of good relations between groups in society; the provision of reasonable adjustments for people with disabilities; and equality in employment; equality legislation shall help organisations and providers to meet their obligations under anti-discrimination laws;

"Equipment"

means the Service Provider's hardware, computer and telecoms devices, equipment, plant, materials and such other items supplied and used by the Service Provider (but not hired, leased or loaned from the Customer) in the performance of its obligations under the Contract which, for the avoidance of doubt does not include the Goods and/or Services;

"ESPO"

means Leicestershire County Council, acting in its capacity as servicing authority to a joint committee known as ESPO, established under the Local Government Act 1972 (section 101 (5) and section 102) and section 9EB of the Local Government Act 2000, whose place of business is at of Barnsdale Way, Grove Park, Enderby, Leicester, LE19 1ES;

"Expiry Date"

means the date set out in the Master Contract Schedule and/or any other Contract Document;

"Form of Contract"

means the document in the form set out at Schedule 3 of the Framework Agreement signed by the Customer and the Service Provider and which lists all of the Contract Documents;

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"FOIA"

means the Freedom of Information Act 2000 and any subordinate legislation made under that Act from time to time together with any guidance and/or codes of practice issued by the Information Commissioner or relevant government department in relation to such legislation;

"Force Majeure"

means any event, occurrence or cause affecting the performance by either the Customer or the Service Provider of its obligations arising from:

- a) acts, events, omissions, happenings or nonhappenings beyond the reasonable control of the Affected Party;
- b) riots, war or armed conflict, acts of terrorism, nuclear, biological or chemical warfare;
- c) acts of government, local government or Regulatory Bodies;
- d) fire, flood or any disaster acts, events, omissions, happenings or non-happenings beyond the reasonable control of the Affected Party;
- e) an industrial dispute affecting a third party for which a substitute third party is not reasonably available but excluding:
 - i) any industrial dispute relating to the Service Provider, the Service Provider's Staff or any other failure in the Service Provider or the SubContractor's supply chain; and
 - ii) any event or occurrence which is attributable to the wilful act, neglect or failure to take reasonable precautions against the event or occurrence by the Party concerned;

"GDPR"

means the General Data Protection Regulation (Regulation (EU) 2016/679;

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"Good Industry Practice"

means standards, practices, methods and procedures conforming to the Law and the exercise of the degree of skill and care, diligence, prudence and foresight which would reasonably and ordinarily be expected from a skilled and experienced person or body engaged within the relevant industry or business sector;

"Goods and/or Services"

means the goods and/or services to be supplied as specified in the Form of Contract, Master Contract Schedule and/or any other Contract Document;

"Guarantee Period"

means the period from and including the date of Delivery of the Services to the date twelve (12) Months thereafter

"Holding Company"

shall have the meaning given to it in section 1159 and Schedule 6 of the Companies Act 2006;

"Implementation Plan"

means the plan referred to in the Master Contract Schedule and/or any other Contract Document produced and updated in accordance with Schedule 2;

"Information"

has the meaning given under section 84 of the FOIA;

"Initial Term"

the period commencing on the Commencement Date and ending on the Expiry Date;

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"Intellectual Property Rights" or "IPRs" means:

- a) copyright, rights related to or affording protection similar to copyright, rights in databases, patents and rights in inventions, semi-conductor topography rights, service marks, logos, database rights, trade marks, rights in internet domain names and website addresses and other rights in trade or business names, design rights (whether registrable or otherwise), Know-How, trade secrets and, moral rights and other similar rights or obligations;
- b) applications for registration, and the right to apply for registration, for any of the rights listed at (a) that are capable of being registered in any country or jurisdiction; and
- c) all other rights whether registrable or not having equivalent or similar effect in any country or jurisdiction (including but not limited to the United Kingdom) and the right to sue for passing off;

means the response submitted by the Service Provider to the Invitation to Tender issued by the Customer on 27/11/23;

ITT Response

"Key Personnel"

means the individuals (if any) identified in the Master Contract Schedule and/or any other Contract Document;

"Know-How"

means all ideas, concepts, schemes, information, knowledge, techniques, methodology, and anything else in the nature of know-how relating to the Goods and/or Services but excluding know-how already in the Service Provider's or the Customer's possession before the Commencement Date;

"Law"	means any law, subordinate legislation within the meaning of Section 21(1) of the Interpretation Act 1978, bye-law, enforceable right within the meaning of Section 2 of the European Communities Act 1972, regulation, order, regulatory policy, mandatory guidance or code of practice, judgment of a relevant court of law, or directives or requirements with which the Service Provider is bound to comply;
"LED"	means Law Enforcement Directive (Directive (EU) 2016/680);
"Management Information"	means the management information specified in Framework Schedule 7 (Management Information Requirements);
"Master Contract Schedule"	means the schedule attached to the Form of Contract at Schedule 3 of the Framework Agreement;
"Milestone"	means an event or task described in the Implementation Plan which must be completed by the corresponding date set out in such plan;
"Milestone Date"	means the date set against the relevant Milestone in the Implementation Plan;
"Mirror Framework"	means any framework agreement entered into by the Service Provider and a company owned by ESPO;
"Month"	means calendar month and "monthly" shall be interpreted accordingly;
"Normal Business Hours"	means 8.00 am to 6.00 pm local UK time, each Working Day;

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"Parent Company"	means any company which is the ultimate Holding Company of the Service Provider and which is either responsible directly or indirectly for the business activities of the Service Provider or which is engaged by the same or similar business to the Service Provider;
"Party"	means the Service Provider or the Customer and "Parties" shall mean both of them;
"Personal Data"	shall take the meaning given in the GDPR;
"Personal Data Breach"	shall take the meaning given in the GDPR;
"Premises"	means the location where the Services are to be provided and/or the Goods are to be supplied, as set out in the Master Contract Schedule and/or any other Contract Document;
"Processor"	shall take the meaning given in the GDPR;

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"Prohibited Act"

Means:

- a) to directly or indirectly offer, promise or give any person working for or engaged by the Customer and/or ESPO a financial or other advantage to:
 - i) induce that person to perform improperly a relevant function or activity; or
 - ii) reward that person for improper performance of a relevant function or activity; or
- b) committing any offence:
 - i) under the Bribery Act 2010;
 - ii) under legislation creating offences concerning fraudulent acts;
 - iii) at common law concerning fraudulent acts relating to the Contract or any other contract with ESPO and/or Customer and/or any other contracting body; or
 - iv) involving slavery or human trafficking; or
- c) defrauding, attempting to defraud or conspiring to defraud ESPO and/or the Customer or any other contracting body.

"Project Specific IPRs" means:

- (a) IPRs in the Services, Deliverables and/or Goods provided by the Service Provider (or by a third party on behalf of the Service Provider) specifically for the purposes of the Contract and all updates and amendments of these items created during the Contract Period; and/or
- (b) IPRs arising as a result of the provision of the Services, Deliverables and/or Goods by the Service Provider (or by a third party on behalf of the Service Provider) under the Contract,

"Property"	means the property, other than real property and IPR, issued or made available to the Service Provider by the Customer in connection with the Contract;
"Protective Measures"	means appropriate technical and organisational measures which may include: pseudonymising and encrypting Personal Data, ensuring confidentiality, integrity, availability and resilience of systems and services, ensuring that availability of and access to Personal Data can be restored in a timely manner after an incident, and regularly assessing and evaluating the effectiveness of such measures adopted by it;
"Public Contracts Directive"	means Directive 2014/24/EU of the European Parliament and of the Council;
"Quality Standards"	means the quality standards published by BSI British Standards, the National Standards Body of the United Kingdom, the International Organisation for Standardisation or other reputable or equivalent body (and their successor bodies), that a skilled and experienced operator in the same type of industry or business sector as the Service Provider would reasonably and ordinarily be expected to comply with (as may be further detailed in the Master Contract Schedule and/or any other Contract Document) and any other applicable quality standards, Government codes of practice and guidance;
"Regulated Activity"	means any work which is currently defined as a regulated activity relating to children or vulnerable adults within the meaning of Schedule 4 Part 1 (Children) or Part 2 (Vulnerable Adults) of the Safeguarding Vulnerable Groups Act 2006;
"Regulatory Bodies"	means those government departments and regulatory, statutory and other entities, committees, ombudsmen and bodies which, whether under statute, rules, regulations, codes of practice or otherwise, are entitled to regulate, investigate, or influence the matters dealt with in the Contract or any other affairs of the Customer;
"Related Service Provider"	means any person who provides services to the Customer which are related to the Services from time to time;

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"Replacement Service Provider"	any third party Service Provider of Replacement Services appointed by the Customer from time to time;
"Replacement Service"	any services which are substantially similar to any of the Services and which the Customer receives in substitution for any of the Services following the expiry or termination of the Contract, whether those services are provided by the Customer internally and/or by any third party;
"Request for Information"	means a request for information or an apparent request relating to the Contract or the provision of the Services or an apparent request for such information under the Code of Practice on Access to Government Information, FOIA or the Environmental Information Regulations;
"Service Provider"	means the person, firm or company with whom the Customer enters into the Contract as identified in the Form of Contract;
"Service Provider Personnel"	means all directors, officers, employees, agents, consultants and contractors of the Service Provider and/or of any Sub-Contractor engaged in the performance of its obligations under this Contract;
"Service Provider Pre-Existing IPR"	shall mean any Intellectual Property Rights vested in or licensed to the Service Provider prior to or independently of the performance by the Customer of its obligations under the Contract and including, for the avoidance of doubt, guidance, specifications, instructions, toolkits, plans, data, drawings, databases, patents, patterns, models and designs;
"Service Provider's Representative"	means the representative appointed by the Service Provider from time to time in relation to the Contract;
"Service Provider Solution"	means the Service Provider's solution for the provision of the Goods and/or Services as referred to in the Master Contract Schedule and/or another Contract Document referred to in the Form of Contract;

"Service Provider's Confidential Information"

means any information, however it is conveyed, that relates to the business, affairs, developments, trade secrets, know-how, personnel and Service Providers of the Service Provider, including IPRs, together with information derived from the above, and any other information clearly designated as being confidential (whether or not it is marked as "confidential") or which ought reasonably to be considered to be confidential;

"Services"

means the services to be supplied as referred to in the Form of Contract, the Master Contract Schedule and the Contract Documents;

"Sites"

means any premises from which the Services are provided or from which the Service Provider manages, organises or otherwise directs the provision or the use of the Services;

"Specification"

means the specification in the Lots at Framework Schedule 1 (Goods and/or Services);

"Staff"

means all persons employed by the Service Provider and/or any Sub-Contractor to perform its obligations under the Contract together with the Service Provider's and/or any Sub-Contractor's servants, consultants, agents, Service Providers and Sub-Contractors used in the performance of its obligations under the Contract;

"Sub-Contract"

means any contract or agreement or proposed contract or agreement between the Service Provider and any third party whereby that third party agrees to provide to the Service Provider the Goods and/or Services or any part thereof or facilities, goods or services necessary for the provision of the Goods and/or Services or any part thereof or necessary for the management, direction or control of the Goods and/or Services or any part thereof;

"Sub-Contractor"

means the third party with whom the Service Provider enters into a Sub-Contract or its servants or agents and any third party with whom that third party enters into a Sub-Contract or its servants or agents;

"Sub-processor"

means any third party appointed to process Personal Data on behalf of the Service Provider related to this Contract;

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"Technical Standards"	means the technical standards set out in the Framework Agreement and if applicable the Master Contract Schedule and/or another Contract Document referred to in the Form of Contract;
"Tender"	means the tender submitted by the Service Provider to the Customer in response to the Customer's invitation to Service Providers for formal offers to supply it with the Goods and/or Services pursuant to the Framework Agreement;
"Term"	the period of the Initial Term as may be varied by: <ul style="list-style-type: none"> (a) any extensions to this Contract which are agreed pursuant to clause 3; or (b) the earlier termination of this Contract in accordance with its terms;
"TFEU"	means the Treaty on the Functioning of the European Union (OJ No. C 115);
"Transferring Goods"	means goods comprised in the Goods and/or Services, title to which transfers between the Parties in accordance with clause 4.6.1;
"Treaties"	means the Treaty of the European Union (OJ No. C 115) and TFEU;
"Undelivered Goods and/or Services "	shall have the meaning given in clause 4.5.7;
"Valid Invoice"	means an invoice issued by the Service Provider to the Customer that complies with clause 11.2.2;
"Variation"	has the meaning given to it in clause 33;
"Variation Procedure"	means the procedure set out in clause 33;
"VAT"	means value added tax in accordance with the provisions of the Value Added Tax Act 1994; and
"Working Day"	means any day other than a Saturday or Sunday or public holiday in England and Wales.

1.2 Interpretation

The interpretation and construction of the Contract shall be subject to the following provisions:

- 1.2.1 words importing the singular meaning include where the context so admits the plural meaning and vice versa;

- 1.2.2 words importing the masculine include the feminine and the neuter;
- 1.2.3 the words "include", "includes" and "including" "for example" and "in particular" and words of similar effect are to be construed as if they were immediately followed by the words "without limitation" and shall not limit the general effect of the words which precede them;
- 1.2.4 references to any person shall include natural persons and partnerships, firms and other incorporated bodies and all other legal persons of whatever kind and however constituted and their successors and permitted assigns or transferees;
- 1.2.5 the schedules form part of the Contract and shall have effect as if set out in full in the body of the Contract. Any reference to the Contract includes the schedules;
- 1.2.6 references to any statute, enactment, order, regulation or other similar instrument shall be construed as a reference to the statute, enactment, order, regulation or instrument as amended by any subsequent enactment, modification, order, regulation or instrument as subsequently amended or re-enacted;
- 1.2.7 headings are included in the Contract for ease of reference only and shall not affect the interpretation or construction of the Contract;
- 1.2.8 references to "clauses" and "schedules" are, unless otherwise provided, references to the clauses of and schedules to this Contract. References to "paragraphs" are, unless otherwise provided, references to paragraphs of the schedule in which the references are made;
- 1.2.9 terms or expressions contained in this Contract which are capitalised but which do not have an interpretation in clause 1 shall be interpreted in accordance with the Framework Agreement save for such words as do not have an interpretation in the Framework Agreement in which case they shall be interpreted in accordance with the common interpretation within the relevant market sector/industry where appropriate. Otherwise they shall be interpreted in accordance with the dictionary meaning;

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1.2.10 reference to a clause is a reference to the whole of that clause unless stated otherwise; and

1.2.11 in the event of and only to the extent of any conflict between the Master Contract Schedule, these Call-Off Terms, any other Contract Document any document referred to in the clauses of the Contract and the Framework Agreement, the conflict shall be resolved in accordance with the following order of precedence:

1.2.11.1 the Framework Agreement;

1.2.11.2 these Call-Off Terms;

1.2.11.3 the Master Contract Schedule; and

1.2.11.4 any other Contract Document or document referred to in these Call-Off Terms.

2. DUE DILIGENCE

2.1 The Service Provider acknowledges that it:

2.1.1 has made and shall make its own enquiries to satisfy itself as to the accuracy and adequacy of any information supplied to it by or on behalf of the Customer;

2.1.2 has raised all relevant due diligence questions with the Customer before the Commencement Date; and

2.1.3 has entered into this Contract in reliance on its own due diligence alone.

2.2 The Customer hereby confirms that it has all requisite authority to enter into the Contract.

3. CONTRACT PERIOD

3.1 This Contract shall take effect on the Commencement Date and shall continue for the Term.

3.2 The Customer may extend this Contract beyond the Initial Term by a further period or periods as stated in the Master Contract Schedule (Extension Period). If the Customer wishes to extend this Contract, it shall give the Service Provider three (3) months' written notice of such intention before the expiry of the Initial Term or Extension Period.

3.3 If the Customer gives such notice then the Term shall be extended by the period set out in the notice.

3.4 If the Customer does not wish to extend this Contract beyond the Initial Term this Contract shall expire on the expiry of the Initial Term and the provisions of clause 20 shall apply.

4. SUPPLY OF GOODS AND/OR SERVICES

4.1 Supply of the Goods and/or Services

4.1.1 The Service Provider shall supply the Goods and/or Services in accordance with the Implementation Plan.

4.1.2 The Service Provider shall supply the Goods and/or Services during the Contract Period in accordance with the Customer's requirements as set out in this Contract in consideration for the payment of the Contact Charges. The Customer may inspect and examine the manner in which the Service Provider supplies the Goods and/or Services at the Premises during Normal Business Hours on reasonable notice.

4.1.3 If the Customer informs the Service Provider in writing that the Customer reasonably believes that any part of the Goods and/or Services does not meet the requirements of the Contract or differs in any way from those requirements, the Service Provider shall at its own expense re-schedule and carry out the Goods and/or Services in accordance with the requirements of the Contract within such reasonable time as may be specified by the Customer.

4.1.4 The Service Provider accepts responsibility for all damage to, shortage or loss of the Ordered Goods if:

4.1.4.1 the same is notified in writing to the Service Provider within three (3) Working Days of receipt of the Ordered Goods by the Customer; and

4.1.4.2 the Ordered Goods have been handled by the Customer in accordance with the Service Provider's instructions.

4.1.5 Where the Service Provider accepts responsibility under

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clause 4.1.4 it shall, at its sole option, replace or repair the Ordered Goods (or part thereof) which have been proven, to the Service Provider's reasonable satisfaction, to have been lost or damaged in transit.

4.1.6 The Service Provider agrees that the Customer relies on the skill and judgment of the Service Provider in the

supply of the Goods and/or Services and the performance of its obligations under the Contract.

4.2 Provision and Removal of Equipment

4.2.1 Unless otherwise stated in the Master Contract Document and/or any other Contract Document, the Service Provider shall provide all the Equipment necessary for the supply of the Goods and/or the Services.

4.2.2 The Service Provider shall not deliver any Equipment nor begin any work on the Premises without obtaining Approval.

4.2.3 All Equipment brought onto the Premises shall be at the Service Provider's own risk and the Customer shall have no liability for any loss of or damage to any Equipment unless and to the extent that the Service Provider is able to demonstrate that such loss or damage was caused by or contributed to by the Customer's Default. The Service Provider shall be wholly responsible for the haulage or carriage of the Equipment to the Premises and the removal thereof when it is no longer required by the Customer and in each case at the Service Provider's sole cost. Unless otherwise stated in the Contract, Equipment brought onto the Premises will remain the property of the Service Provider.

4.2.4 The Service Provider shall maintain all items of Equipment within the Premises in a safe, serviceable and clean condition.

4.2.5 The Service Provider shall, at the Customer's written request, at its own expense and as soon as reasonably practicable:

4.2.5.1 remove from the Premises any Equipment which in the reasonable opinion of the Customer is either hazardous, noxious or not in accordance with the Contract; and

4.2.5.2 replace such item with a suitable substitute item of Equipment.

4.2.6 Upon termination or expiry of the Contract, the Service Provider shall remove the Equipment together with any other materials used by the Service Provider to supply the Goods and/or Services and shall leave the Premises in a clean, safe and tidy condition. The Service Provider is solely responsible for making good any damage to the

Premises or any objects contained thereon, other than fair wear and tear, which is caused by the Service Provider or Service Provider's Staff.

4.3 Quality

4.3.1 The Service Provider shall at all times comply with the Technical Standards and the Quality Standards, and where applicable shall maintain accreditation with the relevant Quality Standards' authorisation body. To the extent that the standard to which the Goods and/or Services must be provided has not been specified in the Contract, the Service Provider shall agree the relevant standard for the provision of the Goods and/or Services with the Customer prior to the supply of the Goods and/or Services commencing and in any event, the Service Provider shall perform its obligations under the Contract in accordance with the Law and Good Industry Practice.

4.3.2 The Service Provider shall ensure that the Staff shall at all times during the Contract Period:

4.3.2.1 faithfully and diligently perform those duties and exercise such powers as necessary in connection with the provision of the Goods and/or Services;

4.3.2.2 obey all lawful instructions and reasonable directions of the Customer and provide the Goods and/or Services to the reasonable satisfaction of the Customer; and

4.3.2.3 apply all due skill, care, diligence and are appropriately experienced, qualified and trained.

4.3.3 The Service Provider shall without prejudice to clause 4.1.4 above perform its obligations under the Contract in a timely manner.

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4.3.4 The Service Provider shall supply the Goods and/or Services and, where relevant, install the Goods in accordance with the Specification in the Framework Agreement (if any) (as a minimum), the Master Contract Schedule and/or any other Contract Document and in accordance with all applicable Laws, including but not limited to, any obligation implied by sections 12, 13 and 14 of the Sale of Goods Act 1979 and section 2 of the Supply of Goods and Services Act 1982.

4.3.5 The Service Provider shall at all times during the Contract Period ensure that:

4.3.5.1 the Goods and/or Services conform in all respects with the specifications set out in the Master Contract Schedule and/or any other Contract Document and/or where applicable the Framework Agreement;

4.3.5.2 the Goods and/or Services operate in accordance with the relevant technical specifications and correspond with all requirements set out in the Master Contract Schedule and/or any other Contract Document;

4.3.5.3 the Goods and/or Services conform in all respects with all applicable Laws, Quality Standards and Technical Standards;

4.3.5.4 the Goods are free from defects in design and workmanship and are fit for the purpose that such Goods are ordinarily used for and for any particular purpose made known to the Service Provider by the Customer; and

4.3.5.5 the Goods and/or Services are supplied in accordance with the Service Provider Solution.

4.4 Delivery

4.4.1 The Service Provider shall Deliver the Goods and provide the Services in accordance with the Implementation Plan and Milestones.

4.4.2 The issue by the Customer of a receipt note for delivered Equipment shall not constitute any acknowledgement of the condition, quantity or nature of that Equipment.

- 4.4.3 Time of delivery in relation to commencing and/or supplying the Goods and/or Services shall be of the essence and if the Service Provider fails to deliver the Goods and/or Services within the time specified in accordance with clause 4.1.1 and/or the Master Contract Schedule and/or any other Contract Document and without prior written Approval, the Customer may release itself from any obligation to accept and pay for the Goods and/or terminate the Contract, in either case without prejudice to any other rights and remedies of the Customer.
- 4.4.4 Except where otherwise provided in the Contract, the Goods shall be installed and the Services provided by the Staff or the Sub-Contractors at such place or places as set out in the Master Contract Schedule and/or any other Contract Document.
- 4.4.5 Where the Goods are delivered by the Service Provider, the point of delivery shall be when the Goods are removed from the transporting vehicle at the Premises. Where the Goods are collected by the Customer, the point of delivery shall be when the Goods are loaded on the Customer's vehicle.
- 4.4.6 Except where otherwise provided in the Contract, delivery shall include the unloading, stacking or installation of the Goods and/or Services by the Staff or the Service Provider's Service Providers or carriers at such place as the Customer or duly authorised person shall reasonably direct.
- 4.4.7 In the event that not all of the Goods and/or Services are Delivered by the relevant Milestone Dates specified in the Implementation Plan ("**Undelivered Goods and/or Services**") then the Customer shall be entitled to withhold payment of the Contract Charges for any Goods and/or Services that were not Delivered in accordance with the corresponding Milestone Date until such time as the Undelivered Goods and/or Services are Delivered.
- 4.4.8 The Customer shall be under no obligation to accept or pay for any Goods Delivered in excess of the quantity specified in the Master Contract Schedule and/or any other Contract Document. If the Customer elects not to accept such over-Delivered Goods it shall give notice in

writing to the Service Provider to remove them within five (5) Working Days and to refund to the Customer any expenses incurred by the Customer as a result of such over-Delivery (including but not limited to the costs of moving and storing the Goods), failing which the Customer may dispose of such Goods and charge the Service Provider for the costs of such disposal. The risk in any over-Delivered Goods shall remain with the Service Provider.

4.5 Ownership and Risk

- 4.5.1 Ownership and passing of title in the Goods shall, without prejudice to any other rights or remedies of the Customer pass to the Customer on the earlier of payment by the Customer of the Contract Charges or allocation of the relevant Goods by the Customer to an order.
- 4.5.2 Risk in the Goods shall, without prejudice to any other rights or remedies of the Customer pass to the Customer at the point when the Goods have been delivered satisfactorily.

4.6 Guarantee

The Service Provider hereby guarantees the Transferring Goods for the Guarantee Period against faulty materials and workmanship. If the Customer shall within such Guarantee Period or within twenty five (25) Working Days thereafter give notice in writing to the Service Provider of any defect in any of the Transferring Goods as may have arisen during such Guarantee Period under proper and normal use, the Service Provider shall (without prejudice to any other rights and remedies which the Customer may have) promptly remedy such defects (whether by repair or replacement as the Customer shall elect) free of charge.

5. ASSISTANCE ON EXPIRY OR TERMINATION

- 5.1 In the event that the Contract expires or is terminated, the Service Provider shall, where so requested by the Customer, provide assistance to the Customer to migrate the provision of the Services to a Replacement Service Provider.

6. DISASTER RECOVERY AND BUSINESS CONTINUITY

- 6.1 The Service Provider will maintain in place throughout the Contract Period business continuity arrangements and will review those arrangements at appropriate intervals and if necessary update them, so as to ensure as far as reasonably practical that in the

event of unexpected circumstances, either within or external to the Service Provider's organisation, delivery of the Goods and/or Services to the Customer is subject to a minimum of disruption.

7. MONITORING OF CONTRACT PERFORMANCE

- 7.1 The Service Provider shall comply with the monitoring arrangements referred to in the Master Contract Schedule and/or any other Contract Document including, but not limited to, providing such data and information as the Service Provider may be required to produce under the Contract.
- 7.2 Where requested by the Customer, the Service Provider shall supply the Management Information to the Customer in the form and periodically as specified in the Master Contract Schedule.

8. DISRUPTION

- 8.1 The Service Provider shall take reasonable care to ensure that in the performance of its obligations under the Contract it does not disrupt the operations of the Customer, its employees or any other contractor employed by the Customer.
- 8.2 The Service Provider shall immediately inform the Customer of any actual or potential industrial action, whether such action be by the Service Provider's own employees or others, which affects or might affect the Service Provider's ability at any time to perform its obligations under the Contract.
- 8.3 In the event of industrial action by the Staff, the Service Provider shall seek Approval to its proposals for the continuance of the supply of the Goods and/or Services in accordance with its obligations under the Contract.
- 8.4 If the Service Provider's proposals referred to in clause 8.3 are considered insufficient or unacceptable by the Customer acting reasonably then the Contract may be terminated with immediate effect by the Customer by notice in writing.
- 8.5 If the Service Provider is temporarily unable to fulfil the requirements of the Contract owing to disruption of normal business caused by the Customer, an appropriate allowance by way of extension of time will be approved by the Customer. In addition, the Customer will reimburse any additional expense reasonably incurred by the Service Provider as a direct result of such disruption.

9. SERVICE LEVELS AND REMEDIES IN THE EVENT OF INADEQUATE PERFORMANCE OF THE SERVICES OR PROVISION OF THE GOODS

The Service Provider shall provide the Services to meet or exceed the Service Levels and any failure to meet the Service Levels shall entitle the Customer to Service Credits calculated in accordance with the provisions of schedule 1 or in the event of a Critical Service Failure shall give rise to a right for the Customer to terminate the Contract with immediate effect upon giving written notice to the Service Provider.

- 9.1 The Service Provider shall implement all measurement and monitoring tools and procedures necessary to measure and report on the Service Provider's performance of the Services against the applicable Service Levels at a level of detail sufficient to verify compliance with the Service Levels.
- 9.3 Without prejudice to any other right or remedy which the Customer may have, if any Goods and/or Services are not supplied in accordance with, or the Service Provider fails to comply with any of the terms of the Contract then the Customer may (whether or not any part of the Goods and/or Services have been Delivered) do any of the following:
 - 9.3.1 at the Customer's option, give the Service Provider the opportunity at the Service Provider's expense to either remedy any defect in the Goods and/or failure in the performance of the Services together with any damage resulting from such defect or failure (and where such defect or failure is capable of remedy) or to supply replacement Goods and/or Services and carry out any other necessary work to ensure that the terms of the Contract are fulfilled, in accordance with the Customer's instructions;
 - 9.3.2 reject the Goods (in whole or in part) and require the Service Provider to remove the Goods (in whole or in part) at the risk and cost of the Service Provider on the basis that a full refund for the Goods so rejected shall be paid to the Customer forthwith by the Service Provider;
 - 9.3.3 refuse to accept any further Goods and/or Services to be Delivered but without any liability to the Customer;
 - 9.3.4 if the Master Contract Schedule and/or any other Contract Documents provide for the payment of Delay Payments, then the Service Provider shall pay such amounts (calculated in accordance with the Master Contract Schedule and/or any other Contract Document) on

demand. The Delay Payments will accrue on a daily basis from the relevant Milestone Date and will continue to accrue until the date when the Milestone is met;

- 9.3.5 carry out at the Service Provider's expense any work necessary to make the Goods and/or Services comply with the Contract;
 - 9.3.6 without terminating the Contract, itself supply or procure the supply of all or part of the Goods and/or Services until such time as the Service Provider shall have demonstrated to the reasonable satisfaction of the Customer that the Service Provider will once more be able to supply all or such part of the Goods and/or Services in accordance with the Contract;
 - 9.3.7 without terminating the whole of the Contract, terminate the Contract in respect of part of the Goods and/or Services only (whereupon a corresponding reduction in the Contract Charges shall be made) and thereafter itself supply or procure a third party to supply such part of the Goods and/or Services; and/or
 - 9.3.8 charge the Service Provider for and the Service Provider shall on demand pay any costs reasonably incurred by the Customer (including any reasonable administration costs)
- in respect of the supply of any part of the Goods and/or Services by the Customer or a third party to the extent that such costs exceed the payment which would otherwise have been payable to the Service Provider for such part of the Goods and/or Services and provided that the Customer uses its reasonable endeavours to mitigate any additional expenditure in obtaining replacement Goods and/or Services.

9.4 In the event that the Service Provider:

- 9.4.1 fails to comply with clause 9.3 above and the failure is materially adverse to the interests of the Customer or prevents the Customer from discharging a statutory duty; or

- 9.4.2 persistently fails to comply with clause 9.3 above,

the Customer may terminate the Contract with immediate effect by giving the Service Provider notice in writing.

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10. PAYMENT AND CONTRACT CHARGES

10.1 Contract Charges

- 10.1.1 In consideration of the Service Provider's performance of its obligations under the Contract, the Customer shall pay the Contract Charges in accordance with clause 11.2 (Payment and VAT).
- 10.1.2 The Customer shall, in addition to the Contract Charges and following delivery by the Service Provider of a valid VAT invoice, pay the Service Provider a sum equal to the VAT chargeable on the value of the Goods and/or Services supplied in accordance with the Contract.
- 10.1.3 If at any time during the Contract Period the Service Provider reduces its rates of Charges for any Goods and/or Services which is provided under the Framework Agreement (whether or not such Goods and/or Services are offered in a catalogue which is provided under the Framework Agreement) in accordance with the terms of the Framework Agreement, the Service Provider shall immediately reduce the Contract Price for such Goods and/or Services under the Contract by the same amount.
- 10.1.4 The benefit of any work being done pursuant to the provisions of Schedule 6 (Value for Money) of the Framework Agreement which is specifically commissioned from the Service Provider by another contracting body at any time prior to or during the Contract Period to reduce costs or to improve the quality or efficiency of the Goods and/or Services or to facilitate their delivery shall be offered by the Service Provider to the Customer at no charge.
- 10.1.5 The Parties acknowledge that the Service Provider is required to pay to ESPO and, where relevant, the Trading Company a retrospective rebate based on the value of each call-off contract at a percentage agreed in the Framework Agreement.

10.2 Payment and VAT

- 10.2.1 Where the Service Provider submits an invoice to the Customer, the Customer will consider and verify that invoice in a timely fashion.
- 10.2.2 The Service Provider shall ensure that each invoice

contains all appropriate references and a detailed breakdown of the Goods supplied and/or the Services provided and that it is supported by any other documentation reasonably required by the Customer to substantiate the invoice. The Customer shall accept and process for payment an electronic invoice submitted for payment by the Service Provider where the invoice is undisputed and where it complies with the following standard on electronic invoicing: the European standard and any of the syntaxes published in Commission Implementing Decision (EU) 2017/1870.

- 10.2.3 The Customer shall pay the Service Provider any sums due under such an invoice no later than a period of 30 days from the date on which the Customer has determined that the invoice is valid and undisputed.
- 10.2.4 Where the Customer fails to comply with clause 11.2.1 and there is an undue delay in considering and verifying the invoice, the invoice shall be regarded as valid and undisputed for the purposes of clause 11.2.2 after a reasonable time has passed.
- 10.2.5 Where the Service Provider enters into a Sub-Contract, the Service Provider shall include in that Sub-Contract:
 - (a) provisions having the same effect as clauses 11.2.1 – 11.2.3 of this Contract; and
 - (b) a provision requiring the counterparty to that Sub-Contract to include any Sub-Contract which it awards provisions have the same effect as clauses 11.1.1 – 11.1.4 of this Contract.

For the purposes of this sub clause 11.2.5 “Sub-Contract” means a contract between two or more suppliers, at any stage of remoteness from the Customer in a subcontracting chain, made wholly or substantially for the purpose of performing (or contributing to the performance of) the whole or part of this Contract.

- 10.2.6 The Service Provider shall indemnify the Customer on demand and on a continuing basis against any liability, including without limitation any interest, penalties or costs, which are suffered or incurred by or levied, demanded or assessed on the Customer at any time in respect of the Service Provider's failure to account for or

to pay any VAT relating to payments made to the Service Provider under the Contract. Any amounts due under this clause 11.2.6 shall be paid by the Service Provider to the Customer not less than five (5) Working Days before the date upon which the tax or other liability is payable by the Customer.

- 10.2.7 The Service Provider shall not suspend the supply of the Services and/or Goods (as applicable) unless the Service Provider is entitled to terminate the Contract under clause 26 (Termination on Default) for failure to pay undisputed sums of money. Interest shall be payable by the Customer on the late payment of any undisputed sums of money properly invoiced at 3% above the Bank of England base rate.

10.3 Recovery of Sums Due

- 10.3.1 Wherever under the Contract any sum of money is recoverable from or payable by the Service Provider (including any sum which the Service Provider is liable to pay to the Customer in respect of any breach of the Contract), the Customer may unilaterally deduct that sum from any sum then due, or which at any later time may become due to the Service Provider under the Contract or under any other agreement or contract with the Customer.
- 10.3.2 Any overpayment by either Party, whether of the Contract Charges or of VAT or otherwise, shall be a sum of money recoverable by the Party who made the overpayment from the Party in receipt of the overpayment.
- 10.3.3 The Service Provider shall make any payments due to the Customer without any deduction whether by way of setoff, counterclaim, discount, abatement or otherwise unless the Service Provider has a valid court order requiring an amount equal to such deduction to be paid by the Customer to the Service Provider.
- 10.3.4 All payments due shall be made within a reasonable time unless otherwise specified in the Contract, in cleared funds, to such bank or building society account as the recipient Party may from time to time direct.

10.4 Euro

- 11.4.1 Any requirement of Law to account for the Goods and/or Services in Euro, (or to prepare for such accounting)

instead of and/or in addition to Sterling, shall be implemented by the Service Provider free of charge to the Customer.

- 11.4.2 The Customer shall provide all reasonable assistance to facilitate compliance with clause 11.4.1 by the Service Provider.

11. KEY PERSONNEL

- 11.1 The Parties have agreed to the appointment of the Key Personnel. The Service Provider shall and shall procure that any SubContractor shall obtain Approval before removing or replacing any Key Personnel during the Contract Period.
- 11.2 The Service Provider shall provide the Customer with at least one (1) Month's written notice of its intention to replace any member of Key Personnel.
- 11.3 The Customer shall not unreasonably delay or withhold its Approval to the removal or appointment of a replacement for any relevant Key Personnel by the Service Provider or Sub-Contractor.
- 11.4 The Service Provider acknowledges that the persons designated as Key Personnel from time to time are essential to the proper provision of the Goods and/or Services to the Customer. The Service Provider shall ensure that the role of any Key Personnel is not vacant for any longer than ten (10) Working Days and that any replacement shall be as qualified and experienced or more qualified and experienced as the previous incumbent and fully competent to carry out the tasks assigned to the Key Personnel whom he or she has replaced.
- 11.5 The Customer may also require the Service Provider to remove any Key Personnel that the Customer considers in any respect unsatisfactory. The Customer shall not be liable for the cost of replacing any Key Personnel.

12. SERVICE PROVIDER'S STAFF

- 12.1 The Customer may, by written notice to the Service Provider, refuse to admit onto, or withdraw permission to remain on, the Customer's Premises:
- 12.1.1 any member of the Staff; or

12.1.2 any person employed or engaged by any member of the Staff,

whose admission or continued presence would, in the reasonable opinion of the Customer, be undesirable.

12.2 At the Customer's written request, the Service Provider shall provide a list of the names and addresses of all persons who may require admission to the Customer's Premises in connection with the Contract, specifying the capacities in which they are concerned with the Contract and giving such other particulars as the Customer may reasonably request.

12.3 Staff engaged within the boundaries of the Customer's Premises shall comply with such rules, regulations and requirements (including those relating to security arrangements) as may be in force from time to time for the conduct of personnel when at or within the boundaries of those Customer's Premises.

12.4 If the Service Provider fails to comply with clause 13.2 within three (3) weeks of the date of the request, the Customer may terminate the Contract, provided always that such termination shall not prejudice or affect any right of action or remedy which shall have accrued or shall thereafter accrue to the Customer.

12.5 The decision of the Customer as to whether any person is to be refused access to the Premises and as to whether the Service Provider and Staff have failed to comply with clause 13.2 shall be final and conclusive.

Children and Vulnerable Adults

13.6 Where the provision of the Goods and/or Services requires any of the Service Provider's employees or volunteers to work in a Regulated Activity with children and/or vulnerable adults, the Service Provider will make checks in respect of such employees and volunteers with the Disclosure & Barring Service (DBS) for the purpose of checking at an enhanced level of disclosure for the existence of any criminal convictions subject to the Rehabilitation of Offenders Act 1974 (Exceptions) Order 1975 (as amended) or other relevant information

and that the appropriate check of the Children's Barred List relating to the protection of children.

13.7 The Service Provider will comply with the requirements of the Safeguarding of Vulnerable Groups Act 2006 (as amended by the Protection of Freedoms Act 2012 and any other subsequent relevant

legislation) in respect of such employees and volunteers that work in a Regulated Activity.

13.8 The Service Provider will ensure that all enhanced checks for a Regulated Activity including the appropriate barred list check or checks are renewed every three years.

13.9 The Service Provider will not employ any person or continue to employ any person to provide the Regulated Activities who is prevented from carrying out such activities under the Safeguarding of Vulnerable Groups Act 2006 and will notify the Customer immediately of any decision to employ such a person in any role connected with this Contract or any other agreement or arrangement with the Customer.

13.10 Where the provision of the Goods and/or Services does not require any of the Service Provider's employees or volunteers to work in a Regulated Activity but where the Service Provider's employees or volunteers may nonetheless have contact with children and/or vulnerable adults the Service Provider will in respect of such employees and volunteers:

- a) carry out Employment Checks; and
- b) carry out such other checks as may be required by the Disclosure & Barring Service from time to time through the Contract Period.

13.11 Where the principle obligation of the Service Provider is to effect delivery of goods to a site and does not require any element of onsite working including installation and commissioning of Goods in a private dwelling, neither the Service Provider nor any sub-contractors are to have direct contact with children and/or vulnerable adults during any delivery or attendance at the premises. The Service Provider shall ensure that those engaged in undertaking the duties under this contract, including employees, servants, agents and others are of suitable standing and good character and provide them with copies of the Specification and secure their written acknowledgement of receipt and understanding.

13. STAFFING SECURITY

13.1 The Service Provider shall comply with the Customer's staff vetting procedures (where provided to the Service Provider) in respect of all Service Provider Staff employed or engaged in the provision of the Goods and/or Services. The Service Provider confirms that all Staff employed or engaged by the Service Provider at the Commencement Date were vetted and recruited on a basis that is

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equivalent to and no less strict than the Customer's staff vetting procedures.

13.2 The Service Provider shall provide training on a continuing basis for all Staff employed or engaged in the provision of the Goods and/or Services to ensure compliance with the Customer's staff vetting procedures.

14. INTELLECTUAL PROPERTY RIGHTS

14.1 Save as granted under this Contract, neither the Customer nor the Service Provider shall acquire any right, title or interest in the other's Pre-Existing Intellectual Property Rights.

14.2 The Service Provider shall ensure and procure that the availability, provision and use of the Goods and/or Services and the performance of the Service Provider's responsibilities and obligations hereunder shall not infringe any Intellectual Property Rights of any third party.

14.3 With respect to the Service Providers obligations under the Contract, the Service Provider warrants and represents that:

14.3.1 it owns, has obtained or shall obtain valid licences for all Intellectual Property Rights that are necessary to perform its obligations under this Contract;

14.3.2 it has and shall continue to take all steps, in accordance with Good Industry Practice, to prevent the introduction, creation or propagation of any disruptive elements (including any virus, worms and/or Trojans, spyware or other malware) into systems, data, software or the Customer's Confidential Information (held in electronic form) owned by or under the control of, or used by the Customer;

14.4 The Service Provider shall during and after the Contract Period of the Contract indemnify and keep indemnified the Customer on demand in full from and against all claims, proceedings, suits, demands, actions, costs, expenses (including legal costs and disbursements on a solicitor and client basis), losses and damages and any other liabilities whatsoever arising from, out of, in respect of or incurred by reason of any infringement or alleged infringement (including the defence of such alleged infringement) of any Intellectual Property Right by the:

14.4.1 availability, provision or use of the Goods and/or Services (or any parts thereof); and

14.4.2 performance of the Service Provider's responsibilities and obligations hereunder.

14.5 The Service Provider shall promptly notify the Customer if any claim or demand is made or action brought against the Service Provider for infringement or alleged infringement of any Intellectual Property Right that may affect the availability, provision or use of the Goods and/or Services (or any parts thereof) and/or the performance of the Service Provider's responsibilities and obligations hereunder.

14.6 If a claim or demand is made or action brought to which clause 16.3 and/or 16.4 may apply, or in the reasonable opinion of the Service Provider is likely to be made or brought, the Service Provider may at its own expense and within a reasonable time either:

- 14.6.1 modify any or all of the affected Goods and/or Services without reducing the performance and functionality of the same, or substitute alternative goods and/or services of equivalent performance and functionality for any or all of the affected Goods and/or Services, so as to avoid the infringement or the alleged infringement, provided that the terms herein shall apply mutatis mutandis to such modified or substituted goods and/or services; or
- 14.6.2 procure a licence to use the Goods and/or Services on terms that are reasonably acceptable to the Customer; and
- 14.6.3 in relation to the performance of the Service Provider's responsibilities and obligations hereunder, promptly reperform those responsibilities and obligations.

14.7 Customer Data

- 14.7.1 The Service Provider shall not delete or remove any proprietary notices contained within or relating to the Customer Data.
- 14.7.2 The Service Provider shall not store, copy, disclose, or use the Customer Data except as necessary for the performance by the Service Provider of its obligations under the Contract or as otherwise expressly Approved by the Customer.
- 14.7.3 To the extent that Customer Data is held and/or processed by the Service Provider, the Service Provider shall supply that Customer Data to the Customer as

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requested by the Customer and in the format specified in this Contract (if any) and in any event as specified by the Customer from time to time in writing.

- 14.7.4 To the extent that Customer Data is held and/or processed by the Service Provider, the Service Provider shall take responsibility for preserving the integrity of Customer Data and preventing the corruption or loss of Customer Data.
- 14.7.5 The Service Provider shall ensure that any system on which the Service Provider holds any Customer Data, including back-up data, is a secure system that complies with the security policy reasonably requested by the Customer.
- 14.7.6 If the Customer Data is corrupted, lost or sufficiently degraded as a result of the Service Provider's Default so as to be unusable, the Customer may:
 - 14.7.6.1 require the Service Provider (at the Service Provider's expense) to restore or procure the restoration of Customer Data to the extent and in accordance with any BCDR Plan and the Service Provider shall do so as soon as practicable but in accordance with the time period notified by the Customer; and/or
 - 14.7.6.2 itself restore or procure the restoration of Customer Data, and shall be repaid by the Service Provider any reasonable expenses incurred in doing so to the extent and in accordance with the requirements specified in any BCDR Plan.
- 14.7.7 If at any time the Service Provider suspects or has reason to believe that Customer Data has or may become corrupted, lost or sufficiently degraded in any way for any reason, then the Service Provider shall notify the Customer immediately and inform the Customer of the remedial action the Service Provider proposes to take.

14.8 Protection of Personal Data

- 14.8.1 The Parties acknowledge that for the purposes of the Data Protection Legislation, where the Customer has completed the second column of the table in section 9 of the Master Contract Schedule to specify the processing of Personal Data it requires the Service Provider to perform, the

Customer is the Controller and the Service Provider is the Processor. The only processing that the Service Provider is authorised to do is listed in section 9 of the Master Contract Schedule by the Customer and may not be determined by the Service Provider.

- 14.8.2 The Service Provider shall notify the Customer immediately if it considers that any of the Customer's instructions infringe the Data Protection Legislation.
- 14.8.3 The Service Provider shall provide all reasonable assistance to the Customer in the preparation of any Data Protection Impact Assessment prior to commencing any processing. Such assistance may, at the discretion of the Customer, include:
 - 14.8.3.1 a systematic description of the envisaged processing operations and the purpose of the processing;
 - 14.8.3.2 an assessment of the necessity and proportionality of the processing operations in relation to the Goods and/or Services;
 - 14.8.3.3 an assessment of the risks to the rights and freedoms of Data Subjects; and
 - 14.8.3.4 the measures envisaged to address the risks, including safeguards, security measures and mechanisms to ensure the protection of Personal Data.
- 14.8.4 The Service Provider shall, in relation to any Personal Data processed in connection with its obligations under this Contract:
 - 14.8.4.1 process that Personal Data only in accordance with section 9 of the Master Contract Schedule, unless the Service Provider is required to do otherwise by Law. If it is so required, the Service Provider shall promptly notify the Customer before processing the Personal Data unless prohibited by Law;
 - 14.8.4.2 ensure that it has in place Protective Measures, which have been reviewed and approved by the

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Customer as appropriate to protect against a
Data Loss Event having taken account of the:

- (i) nature of the data to be protected;
- (ii) harm that might result from a Data Loss Event;
- (iii) state of technological development; and
- (iv) cost of implementing any measures;

14.8.4.3 ensure that:

- (i) the Service Provider Personnel do not process Personal Data except in accordance with this Contract (and in particular section 9 of the Master Contract Schedule);
- (ii) it takes all reasonable steps to ensure the reliability and integrity of any Service Provider Personnel (including any sub-processors or thirdparty processors) who have access to the Personal Data and ensure that they:
 - (A) are aware of and comply with the Service Provider's duties under this clause;
 - (B) are subject to appropriate confidentiality undertakings with the Service Provider or any Sub-processor;
 - (C) are informed of the confidential nature of the Personal Data and do not publish, disclose or divulge any of the Personal Data to any third party unless directed in writing to do so by the Customer or as otherwise permitted by this Contract; and
 - (D) have undergone adequate training in the use, care, protection and handling of Personal Data; and

14.8.4.4 not transfer Personal Data outside of the EU
unless the prior written consent of the
Customer has been obtained and the following
conditions are fulfilled:

- (i) (the Customer or the Service Provider has provided appropriate safeguards in relation to the transfer (whether in accordance with GDPR Article 46 or LED Article 37) as determined by the Customer;
- (ii) the Data Subject has enforceable rights and effective legal remedies;
- (iii) the Service Provider complies with its obligations under the Data Protection Legislation by providing an adequate level of protection to any Personal Data that is transferred (or, if it is not so bound, uses its best endeavours to assist the Customer in meeting its obligations); and
- (iv) the Service Provider complies with any reasonable instructions notified to it in advance by the Customer with respect to the processing of the Personal Data; and

14.8.4.5 at the written direction of the Customer, delete or return Personal Data (and any copies of it) to the Customer on termination of this Contract unless the Service Provider is required by Law to retain the Personal Data.

14.8.5 Subject to clause 16.8.6, the Service Provider shall notify the Customer immediately if it:

14.8.5.1 receives a Data Subject Access Request (or purported Data Subject Access Request);

14.8.5.2 receives a request to rectify, block or erase any Personal Data;

14.8.5.3 receives any other request, complaint or communication relating to either Party's obligations under the Data Protection Legislation;

14.8.5.4 receives any communication from the Information Commissioner or any other

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regulatory authority in connection with Personal Data processed under this Contract;

14.8.5.5 receives a request from any third party for disclosure of Personal Data where compliance with such request is required or purported to be required by Law; or

14.8.5.6 becomes aware of a Data Loss Event.

14.8.6 The Service Provider's obligation to notify under clause 16.8.5 shall include the provision of further information to the Customer in phases, as details become available.

14.8.7 Taking into account the nature of all processing, the Service Provider shall provide the Customer with full assistance in relation to either Party's obligations under Data Protection Legislation and any complaint, communication or request made under clause 16.8.5 (and insofar as possible within the timescales reasonably

required by the Customer) including by promptly providing:

14.8.7.1 the Customer with full details and copies of the complaint, communication or request;

14.8.7.2 such assistance as is reasonably requested by the Customer to enable the Customer to comply with a Data Subject Access Request within the relevant timescales set out in the Data Protection Legislation;

14.8.7.3 the Customer, at its request, with any Personal Data it holds in relation to a Data Subject;

14.8.7.4 assistance as requested by the Customer following any Data Loss Event;

14.8.7.5 assistance as requested by the Customer with respect to any request from the Information Commissioner's Office, or any consultation by the Customer with the Information Commissioner's Office.

14.8.8 The Service Provider shall maintain complete and accurate records and information to demonstrate its compliance with this clause. This requirement does not

apply where the Service Provider employs fewer than 250 staff, unless:

14.8.8.1 the Customer determines that the processing is not occasional;

14.8.8.2 the Customer determines the processing includes special categories of data as referred to in Article 9(1) of the GDPR or Personal Data relating to criminal convictions and offences referred to in Article 10 of the GDPR; and

14.8.8.3 the Customer determines that the processing is likely to result in a risk to the rights and freedoms of Data Subjects.

14.8.9 The Service Provider shall allow for audits of its Data Processing activity by the Customer or the Customer's designated auditor.

14.8.10 The Service Provider shall designate a data protection officer if required by the Data Protection Legislation.

14.8.11 Before allowing any Sub-processor to process any Personal Data related to this Contract, the Service Provider must:

14.8.11.1 notify the Customer in writing of the intended Sub-processor and processing;

14.8.11.2 obtain the written consent of the Customer;

14.8.11.3 enter into a written agreement with the Subprocessor which give effect to the terms set out in this clause 16.8 such that they apply to the Sub-processor; and

14.8.11.4 provide the Customer with such information regarding the Sub-processor as the Customer may reasonably require.

14.8.12 The Service Provider shall remain fully liable for all acts or omissions of any Sub-processor.

14.8.13 The Customer may, at any time on not less than 30 Working Days' notice, revise this clause by replacing it with any applicable controller to processor standard

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clauses or similar terms forming part of an applicable certification scheme (which shall apply when incorporated by attachment to this Contract).

- 14.8.14 The Parties agree to take account of any guidance issued by the Information Commissioner's Office. The Customer may on not less than 30 Working Days' notice to the Service Provider amend this Contract to ensure that it complies with any guidance issued by the Information Commissioner's Office.

14.9 Security of Premises

- 14.9.1 The Customer shall be responsible for maintaining the security of the Customer's Premises in accordance with its standard security requirements. The Service Provider shall comply with all reasonable security requirements of the Customer while on the Customer's Premises and shall ensure that all Staff comply with such requirements.
- 14.9.2 The Customer shall provide the Service Provider upon request copies of its written security procedures and shall afford the Service Provider upon request an opportunity to inspect its physical security arrangements.

14.10 Confidentiality

- 14.10.1 Except to the extent set out in this clause 16.10 or where disclosure is expressly permitted elsewhere in this Contract, each Party shall:
- 14.10.1.1 treat the other Party's Confidential Information as confidential and safeguard it accordingly;
and
- 14.10.1.2 not disclose the other Party's Confidential Information to any other person without the owner's prior written consent.
- 14.10.2 Clause 16.10.1 shall not apply to the extent that:
- 14.10.2.1 such disclosure is a requirement of Law placed upon the Party making the disclosure, including any requirements for disclosure under the FOIA, Code of Practice on Access to Government Information or the Environmental Information Regulations pursuant to clause 19.11 (Freedom of Information);

14.10.2.2 such information was in the possession of the Party making the disclosure without obligation of confidentiality prior to its disclosure by the information owner;

14.10.2.3 such information was obtained from a third party without obligation of confidentiality;

14.10.2.4 such information was already in the public domain at the time of disclosure otherwise than by a breach of the Contract; or

14.10.2.5 it is independently developed without access to the other Party's Confidential Information.

14.10.3 The Service Provider may only disclose the Customer's Confidential Information to the Staff who are directly involved in the provision of the Goods and/or Services and who need to know the information, and shall ensure that such Staff are aware of and shall comply with these obligations as to confidentiality.

14.10.4 The Service Provider shall not, and shall procure that the Staff do not, use any of the Customer's Confidential Information received otherwise than for the purposes of this Contract.

14.10.5 At the written request of the Customer, the Service Provider shall procure that those members of Staff identified in the Customer's notice sign a confidentiality undertaking prior to commencing any work in accordance with this Contract.

14.10.6 In the event that any default, act or omission of any Staff causes or contributes (or could cause or contribute) to the Service Provider breaching its obligations as to confidentiality under or in connection with this Contract, the Service Provider shall take such action as may be appropriate in the circumstances, including the use of disciplinary procedures in serious cases. To the fullest extent permitted by its own obligations of confidentiality to any Staff, the Service Provider shall provide such evidence to the Customer as the Customer may reasonably require (though not so as to risk compromising or prejudicing any disciplinary or other proceedings to demonstrate that the Service Provider is taking appropriate steps to comply with this clause, including copies of any written communications to and/or from

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Staff, and any minutes of meeting and any other records which provide an audit trail of any discussions or exchanges with Staff in connection with obligations as to confidentiality.

14.10.7 Nothing in this Contract shall prevent the Customer from disclosing the Service Provider's Confidential Information (including the Management Information obtained under clause 7.2):

14.10.7.1 to any Contracting Authority. All Contracting Authorities receiving such Confidential Information shall be entitled to further disclose the Confidential Information to other Contracting Authorities on the basis that the information is confidential and is not to be disclosed to a third party which is not part of any Contracting Authority;

14.10.7.2 to any consultant, contractor or other person engaged by the Customer or any person conducting an Office of Government Commerce gateway review;

14.10.7.3 for the purpose of the examination and certification of the Customer's accounts; or

14.10.7.4 for any examination pursuant to Section 6(1) of the National Audit Act 1983 of the economy,

efficiency and effectiveness with which the Customer has used its resources.

14.10.8 The Customer shall use all reasonable endeavours to ensure that any government department, Contracting Authority, employee, third party or Sub-Contractor to whom the Service Provider's Confidential Information is disclosed pursuant to clause 16.10.7 is made aware of the Customer's obligations of confidentiality.

14.10.9 Nothing in this clause 16.10 shall prevent either Party from using any techniques, ideas or Know-How gained during the performance of the Contract in the course of its normal business to the extent that this use does not result in a disclosure of the other Party's Confidential Information or an infringement of IPR.

14.10.10 In the event that the Service Provider fails to comply with

clause 16.10.1 to clause 16.10.6, the Customer reserves the right to terminate the Contract with immediate effect by notice in writing.

14.10.11 In order to ensure that no unauthorised person gains access to any Confidential Information or any data obtained in performance of the Contract, the Service Provider undertakes to maintain adequate security arrangements that meet the requirements of Good Industry Practice.

14.11 Freedom of Information

14.11.1 The Service Provider acknowledges that the Customer is subject to the requirements of the FOIA and the Environmental Information Regulations and shall assist and cooperate with the Customer to enable the Customer to comply with its Information disclosure obligations.

14.11.2 The Service Provider shall and shall procure that its SubContractors shall:

14.11.2.1 transfer to the Customer all Requests for Information that it receives as soon as practicable and in any event within two (2) Working Days of receiving a Request for Information;

14.11.2.2 provide the Customer with a copy of all Information in its possession, or control in the form that the Customer requires within five (5) Working Days (or such other period as the

Customer may specify) of the Customer's request; and

14.11.2.3 provide all necessary assistance as reasonably requested by the Customer to enable the Customer to respond to the Request for Information within the time for compliance set out in section 10 of the FOIA or regulation 5 of the Environmental Information Regulations.

14.11.3 The Customer shall be responsible for determining in its absolute discretion and notwithstanding any other provision in the Contract or any other Contract whether the Commercially Sensitive Information and/or any other

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Information is exempt from disclosure in accordance with the provisions of the FOIA or the Environmental Information Regulations.

14.11.4 In no event shall the Service Provider respond directly to a Request for Information unless authorised in writing to do so by the Customer.

14.11.5 The Service Provider acknowledges that (notwithstanding the provisions of clause 16.10) the Customer may, acting in accordance with the Department of Constitutional Affairs' Code of Practice on the Discharge of the Functions of Public Authorities under Part 1 of the Freedom of Information Act 2000 ("**the Code**"), be obliged under the FOIA, or the Environmental Information Regulations to disclose information concerning the Service Provider or the Goods and/or Services:

14.11.5.1 in certain circumstances without consulting the Service Provider; or

14.11.5.2 following consultation with the Service Provider and having taken their views into account,

provided always that where clause 16.11.5 applies the Customer shall, in accordance with any recommendations of the Code, take reasonable steps, where appropriate, to give the Service Provider advanced notice, or failing that, to draw the disclosure to the Service Provider's attention after any such disclosure.

14.11.6 The Service Provider shall ensure that all Information is retained for disclosure in accordance with the provisions of the Contract and in any event in accordance with the requirements of Good Industry Practice and shall permit

the Customer to inspect such records as requested from time to time.

14.11.7 The Service Provider acknowledges that the Commercially Sensitive Information is of indicative value only and that the Customer may be obliged to disclose it in accordance with clause 16.11.5.

14.12 Transparency

14.12.1 The Parties acknowledge that, except for any information which is exempt from disclosure in accordance with the provisions of the FOIA, the content of the Contract is not

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Confidential Information. The Customer shall be responsible for determining in its absolute discretion whether any of the content of the Contract is exempt from disclosure in accordance with the provisions of the FOIA.

14.12.2 Notwithstanding any other term of the Contract, the Service Provider hereby gives his consent for the Customer to publish the Contract in its entirety (but with any information which is exempt from disclosure in accordance with the provisions of the FOIA redacted), including from time to time agreed changes to the Agreement, to the general public.

14.12.3 The Customer may consult with the Service Provider to inform its decision regarding any redactions but the Customer shall have the final decision in its absolute discretion.

14.12.4 The Service Provider shall assist and cooperate with the Customer to enable the Customer to publish this Contract.

15. WARRANTIES AND REPRESENTATIONS

15.1 The Service Provider warrants, represents and undertakes to the Customer that:

- 15.1.1 it has full capacity and authority and all necessary consents licences, permissions (statutory, regulatory, contractual or otherwise) (including where its procedures so require, the consent of its Parent Company) to enter into and perform its obligations under the Contract;
- 15.1.2 the Contract is executed by a duly authorised representative of the Service Provider;
- 15.1.3 in entering the Contract it has not committed any Fraud;
- 15.1.4 it has not committed any offence under the Prevention of Corruption Acts 1889 to 1916, or the Bribery Act 2010;
- 15.1.5 this Contract shall be performed in compliance with all Laws (as amended from time to time) and all applicable Standards;
- 15.1.6 as at the Commencement Date, all information, statements and representations contained in the Tender for the Goods and/or Services are true, accurate and not

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misleading save as may have been specifically disclosed in writing to the Customer prior to execution of the Contract and it will advise the Customer of any fact, matter or circumstance of which it may become aware which would render any such information, statement or representation to be false or misleading and all warranties and representations contained in the Tender shall be deemed repeated in this Contract;

- 15.1.7 no claim is being asserted and no litigation, arbitration or administrative proceeding is presently in progress or, to the best of its knowledge and belief, pending or threatened against it or its assets which will or might affect its ability to perform its obligations under the Contract;
- 15.1.8 it is not subject to any contractual obligation, compliance with which is likely to have an adverse effect on its ability to perform its obligations under the Contract;
- 15.1.9 no proceedings or other steps have been taken and not discharged (nor, to the best of its knowledge, are threatened) for the winding up of the Service Provider or for its dissolution or for the appointment of a receiver, administrative receiver, liquidator, manager, administrator or similar officer in relation to any of the Service Provider's assets or revenue;
- 15.1.10 it owns, has obtained or is able to obtain valid licences for all Intellectual Property Rights that are necessary for the performance of its obligations under the Contract and shall maintain the same in full force and effect;
- 15.1.11 at the Commencement Date it has not been convicted of any offence involving slavery and human trafficking; nor has it been the subject of any investigation, inquiry or enforcement proceedings regarding any offence or alleged offence of or in connection with slavery and human trafficking; and
- 15.1.12 at the Commencement Date it has not: (1) communicated to any person other than the Customer the amount or approximate amount of the proposed price tendered in any Further Competition Procedure, except where the disclosure, in confidence, of the approximate amount of the tender was necessary to obtain insurance premium quotations required for the preparation of the tender; (2) entered into any agreement or arrangement with any person that it shall refrain from tendering or as to the

amount of any tender submitted in any Further Competition Procedure; or (3) offered to pay or give or agree to pay any sum of money or valuable consideration directly or indirectly to any person for doing or having done or causing or having caused to be done in relation to the proposed price tendered in any Further Competition Procedure any act or thing of the sort described in this clause 17.1.12. In the context of this clause 17.1.12 the word 'person' includes any persons and any body or association, corporate or unincorporated; and 'any agreement or arrangement' includes any such transaction, formal or informal, and whether legally binding or not.

15.2 The Service Provider warrants represents and undertakes to the Customer that:

- 15.2.1 the Goods and/or Services shall be provided and carried out by appropriately experienced, qualified and trained Staff with all due skill, care and diligence;
- 15.2.2 it shall discharge its obligations hereunder (including the provision of the Goods and/or Services) with all due skill, care and diligence including in accordance with Good Industry Practice and its own established internal procedures;
- 15.2.3 the Goods and/or Services are and will continue to be during the Contract Period:
 - 15.2.3.1 of satisfactory quality; and
 - 15.2.3.2 in conformance with the relevant specifications set out in this Contract, the relevant order and (if applicable) the manufacturer's specifications and documentation;
- 15.2.4 in the three (3) Years prior to the Commencement Date:
 - 15.2.4.1 it has conducted all financial accounting and reporting activities in all material respects in compliance with the generally accepted accounting principles that apply to it in any country where it files accounts; and

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15.2.4.2 it has been in full compliance with all applicable securities and tax laws and regulations in the jurisdiction in which it is established;

15.2.4.3 it has not done or omitted to do anything which could have an adverse effect on its assets, financial condition or position as an on-going business concern or its ability to fulfil its obligations under the Contract; and

15.2.4.4 for the Contract Period that all Staff will be vetted in accordance with Good Industry Practice, the Security Policy and the Quality Standards.

15.3 For the avoidance of doubt, the fact that any provision within this Contract is expressed as a warranty shall not preclude any right of termination the Customer may have in respect of breach of that provision by the Service Provider.

15.4 The Service Provider acknowledges and agrees that:

15.4.1 the warranties, representations and undertakings contained in this Contract are material and are designed to induce the Customer into entering into this contract; and

15.4.2 the Customer has been induced into entering into this Contract and in doing so has relied upon the warranties, representations and undertakings contained herein.

16. LIABILITIES

16.1 Liability

16.1.1 Nothing in the Contract shall be construed to limit or exclude either Party's liability for:

16.1.1.1 death or personal injury caused by its negligence or that of its Staff;

16.1.1.2 Fraud or fraudulent misrepresentation by it or that of its Staff;

16.1.1.3 any breach of any obligations implied by Section 12 of the Sale of Goods Act 1979 or Section 2 of the Supply of Goods and Services Act 1982;

16.1.1.4 any claim under clause 15.1;

16.1.1.5 any claim under the indemnity in clauses
11.2.6, 16.4, in respect of a breach of clause
16.10; or

16.1.1.6 any other matter which, by Law, may not be
excluded or limited.

16.1.2 Subject to clause 18.1.4 and clause 18.1.5 the Service Provider shall on demand indemnify and keep indemnified the Customer in full from and against all claims, proceedings, actions, damages, costs, expenses and any other liabilities which may arise out of, or in consequence of, the supply, or late or purported late supply or nonsupply, of the Goods and/or Services or the performance or non-performance by the Service Provider of its obligations under the Contract or the presence of the Service Provider or any Staff on the Premises, including in respect of any death or personal injury, loss of or damage to property, financial loss arising from any advice given or omitted to be given by the Service Provider, or any other loss which is caused directly by any act or omission of the Service Provider.

16.1.3 The Service Provider shall not be responsible for any injury, loss, damage, cost or expense if and to the extent that it is caused by the negligence or wilful misconduct of the Customer or by breach by the Customer of its obligations under the Contract.

16.1.4 Subject always to clause 18.1.1 and clause 18.1.5, the aggregate liability of either Party for each Year of this Contract under or in relation to this Contract:

16.1.4.1 all defaults resulting in direct loss to the property of the other Party shall in no event exceed ten million pounds (£10,000,000); and

16.1.4.2 in respect of all other Defaults, claims, losses or damages, whether arising from breach of contract, misrepresentation (whether tortious or statutory), tort (including negligence), breach of statutory duty or otherwise shall in no event exceed ten million pounds sterling (£10,000,000).

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16.1.5 Subject to clause 18.1.1, in no event shall either Party be liable to the other for any:

16.1.5.1 loss of profits;

16.1.5.2 loss of business;

16.1.5.3 loss of revenue;

16.1.5.4 loss of or damage to goodwill;

16.1.5.5 loss of savings (whether anticipated or otherwise); and/or

16.1.5.6 any indirect, special or consequential loss or damage.

16.1.6 The provisions of 18.1.1 shall not be taken as limiting the right of the Customer to recover as a direct loss:

16.1.6.1 any additional operational and/or administrative expenses arising from the Service Provider's Default;

16.1.6.2 any wasted expenditure or charges rendered unnecessary and/or incurred by the Customer arising from the Service Provider's Default;

16.1.6.3 the additional cost of procuring replacement services for the remainder of the Contract Period following termination of the Contract as a result of a Default by the Service Provider; and

16.1.6.4 any losses, costs, damages, expenses or other liabilities suffered or incurred by the Customer which arise out of or in connection with the loss of, corruption or damage to or failure to deliver Customer Data by the Service Provider.

16.1.7 Nothing in the Contract shall impose any liability on the Customer in respect of any liability incurred by the Service Provider to any other person, but this shall not be taken to exclude or limit any liability of the Customer to the Service Provider that may arise by virtue of either a breach of the Contract or by negligence on the part of the Customer, or the Customer's employees, servants or agents.

16.2 Insurance

- 16.2.1 The Service Provider shall effect and maintain with a reputable insurance company a policy or policies of insurance providing which may be incurred by the Service Provider, arising out of the Service Provider's performance of its obligations under the Contract, including death or personal injury, loss of or damage to property or any other loss. Such policies shall include cover in respect of any financial loss arising from any advice given or omitted to be given by the Service Provider. Such insurance shall be maintained for the Contract Period.
- 16.2.2 The Service Provider shall hold employers liability insurance in respect of Staff with a minimum limit of ten million pounds sterling (£10,000,000) for any one occurrence.
- 16.2.3 The Service Provider shall effect and maintain a public liability insurance policy to cover all risks in the performance of this Contract from time to time with a minimum limit of ten million pounds sterling (£10,000,000) for any one occurrence.
- 16.2.4 The Service Provider shall effect and maintain a professional indemnity insurance policy to cover all risks in the performance of this Contract with the minimum limit of indemnity of two million pounds sterling (£2,000,000) for any one claim and in the aggregate, or such higher limit as required by law from time to time and shall ensure that all agents, professional consultants and Sub-Contractors involved in the supply of the Services effect and maintain appropriate professional indemnity insurance during the Contract Period.
- 16.2.5 The Service Provider shall effect and maintain a cyber liability insurance policy to cover all risks in the performance of this Contract with the minimum limit of indemnity of two million pounds sterling (£2,000,000) for any one claim and in the aggregate or such higher limit as required by law from time to time and shall ensure that all agents, professional consultants and Sub-Contractors involved in the supply of the Services effect and maintain appropriate cyber liability insurance during the Contract Period.

16.2.6 The Service Provider shall give the Customer, on request, copies of all insurance policies referred to in this clause or a broker's verification of insurance to demonstrate that the appropriate cover is in place, together with receipts or

other evidence of payment of the latest premiums due under those policies.

16.2.7 If, for whatever reason, the Service Provider fails to give effect to and maintain the insurances required by the provisions of the Contract the Customer may make alternative arrangements to protect its interests and may recover the costs of such arrangements from the Service Provider.

16.2.8 The provisions of any insurance or the amount of cover shall not relieve the Service Provider of any liabilities under the Contract. It shall be the responsibility of the Service Provider to determine the amount of insurance cover that will be adequate to enable the Service Provider to satisfy any liability referred to in clause 18.

16.2.9 The Service Provider shall ensure that nothing is done which would entitle the relevant insurer to cancel, rescind or suspend any insurance or cover, or to treat any insurance, cover or claim as avoided in whole or part. The Service Provider shall use all reasonable endeavours to notify the Customer (subject to third party confidentiality obligations) as soon as practicable when it becomes aware of any relevant fact, circumstance or matter which has caused, or is reasonably likely to provide grounds to, the relevant insurer to give notice to cancel, rescind, suspend or avoid any insurance, or any cover or claim under any insurance in whole or in part.

16.3 Taxation, National Insurance and Employment Liability

16.3.1 The Parties acknowledge and agree that the Contract constitutes a contract for the provision of Services and not a contract of employment. The Service Provider shall at all times indemnify the Customer and keep the Customer indemnified in full from and against all claims, proceedings, actions, damages, costs, expenses, liabilities and demands whatsoever and howsoever arising by reason of any circumstances whereby the Customer is alleged or determined to have been assumed or imposed with the liability or responsibility for the Staff (or any of them) as an employer of the Staff and/or any liability or responsibility to HM Revenue or Customs as an employer

of the Staff whether during the Contract Period or arising from termination or expiry of the Contract.

17. TERMINATION

17.1 Termination on insolvency

17.1.1 The Customer may terminate the Contract with immediate effect by giving notice in writing to the Service Provider where the Service Provider is a company and in respect of the Service Provider:

17.1.1.1 a proposal is made for a voluntary arrangement within Part I of the Insolvency Act 1986 or of any other composition scheme or arrangement with, or assignment for the benefit of, its creditors; or

17.1.1.2 a shareholders' meeting is convened for the purpose of considering a resolution that it be wound up or a resolution for its winding-up is passed (other than as part of, and exclusively for the purpose of, a bona fide reconstruction or amalgamation); or

17.1.1.3 a petition is presented for its winding up (which is not dismissed within 14 days of its service) or an application is made for the appointment of a provisional liquidator or a creditors' meeting is convened pursuant to Section 98 of the Insolvency Act 1986; or

17.1.1.4 a receiver, administrative receiver or similar officer is appointed over the whole or any part of its business or assets; or

17.1.1.5 an application order is made either for the appointment of an administrator or for an administration order, an administrator is appointed, or notice of intention to appoint an administrator is given; or

17.1.1.6 it is or becomes insolvent within the meaning of Section 123 of the Insolvency Act 1986 ; or

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- 17.1.1.7 being a "small company" within the meaning of section 82(3) of the Companies Act 2006, a moratorium comes into force pursuant to Schedule A1 of the Insolvency Act 1986; or
 - 17.1.1.8 any event similar to those listed in clause 19.1.1.1 to 19.1.1.7 occurs under the law of any other jurisdiction.
 - 17.1.2 The Customer may terminate the Contract with immediate effect by notice in writing where the Service Provider is an individual and:
 - 17.1.2.1 an application for an interim order is made pursuant to Sections 252-253 of the Insolvency Act 1986 or a proposal is made for any composition scheme or arrangement with, or assignment for the benefit of, the Service Provider's creditors; or
 - 17.1.2.2 a petition is presented and not dismissed within 14 days or order made for the Service Provider's bankruptcy; or
 - 17.1.2.3 a receiver, or similar officer is appointed over the whole or any part of the Service Provider's assets or a person becomes entitled to appoint a receiver, or similar officer over the whole or any part of his assets; or
 - 17.1.2.4 the Service Provider is unable to pay his debts or has no reasonable prospect of doing so, in either case within the meaning of Section 268 of the Insolvency Act 1986; or
 - 17.1.2.5 a creditor or encumbrancer attaches or takes possession of, or a distress, execution, sequestration or other such process is levied or enforced on or sued against, the whole or any part of the Service Provider's assets and such attachment or process is not discharged within 14 days; or
 - 17.1.2.6 he dies or is adjudged incapable of managing his affairs within the meaning of Part VII of the Mental Health Act 1983; or

17.1.2.7 the Service Provider suspends or ceases, or threatens to suspend or cease, to carry on all or a substantial part of his business.

17.2 Termination on Change of Control

17.2.1 The Service Provider shall notify the Customer immediately if the Service Provider undergoes a change of control within the meaning of Section 450 of the Corporation Tax Act 2010 ("**Change of Control**") and provided this does not contravene any Law shall notify the Customer immediately in writing of any circumstances

suggesting that a Change of Control is planned or in contemplation. The Customer may terminate the Contract by notice in writing with immediate effect within six months of:

17.2.1.1 being notified that a Change of Control has occurred or is planned or in contemplation; or

17.2.1.2 where no notification has been made, the date that the Customer becomes aware of the Change of Control,

but shall not be permitted to terminate where an Approval was granted prior to the Change of Control.

For the purposes of clause 19.2.1 any transfer of shares or of any interest in shares by a person to its Affiliate where such transfer forms part of a bona fide reorganisation or restructuring shall be disregarded.

17.3 Termination on Default

17.3.1 The Customer may terminate the Contract with immediate effect by giving written notice to the Service Provider if the Service Provider commits a Default and if:

17.3.1.1 the Service Provider has not remedied the Default to the satisfaction of the Customer within thirty (30) Working Days or such other longer period as may be specified by the Customer, after issue of a written notice specifying the Default and requesting it to be remedied; or

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17.3.1.2 the Default is not, in the opinion of the Customer, capable of remedy; or

17.3.1.3 the Default is a material breach of the Contract; or

17.3.1.4 the Default concerns the Service Provider's obligations under this Contract in relation to the Modern Slavery Act 2015.

17.3.2 In the event that through any Default of the Service Provider, data transmitted or processed in connection with the Contract is either lost or sufficiently degraded so as to be unusable, the Service Provider shall be liable for the cost of reconstitution of that data and shall reimburse the Customer in respect of any charge levied for its

transmission and any other costs charged in connection with such Default of the Service Provider.

17.3.3 If the Customer fails to pay the Service Provider undisputed sums of money when due, the Service Provider shall notify the Customer in writing of such failure to pay. If the Customer fails to pay such undisputed sums within the period specified in clause 11.2, the Service Provider may terminate the Contract in writing with immediate effect, save that such right of termination shall not apply where the failure to pay is due to the Customer exercising its rights under clause 11.3 (Recovery of Sums Due).

17.4 Termination of Framework Agreement

The Customer may terminate the Contract by giving written notice to the Service Provider with immediate effect if the Framework Agreement is fully or partly terminated for any reason whatsoever.

17.5 Termination on Financial Standing

The Customer may terminate this Contract by serving notice on the Service Provider in writing with effect from the date specified in such notice where (in the reasonable opinion of the Customer), there is a material detrimental change in the financial standing and/or the credit rating of the Service Provider (as measured from the Commencement Date) which:

17.5.1 adversely impacts on the Service Provider's ability to supply the Goods and/or Services under this Contract; or

- 17.5.2 could reasonably be expected to have an adverse impact on the Service Providers ability to supply the Goods and/or Services under this Contract.

17.6 Termination on Audit

The Customer may terminate this Contract by serving notice in writing with effect from the date specified in such notice if the Service Provider commits a Default of clauses 26.1 to 26.5 or clause 26.7 (Records and Audit Access).

17.7 Termination in relation to Benchmarking

The Customer may terminate this Contract by serving notice on the Service Provider in writing with effect from the date specified in such notice if the Service Provider refuses or fails to comply with its obligations as set out in Schedule 6 of the Framework Agreement (Value for Money).

17.8 Partial Termination

If the Customer is entitled to terminate this Contract pursuant to this clause 19, it may (at its sole discretion) terminate all or part of this Contract.

19.9 Termination in compliance with Public Contracts Regulations 2015

The Customer may terminate Contracts where:

- 19.9.1 the Contract has been subject to a substantial modification which would require a new procurement procedure in accordance with regulation 72 (9) of the PCR 2015;
- 19.9.2 the Service Provider has, at the time of the contract award, been in one of the situations referred to in regulation 57 (1) of the PCR 2015, including as a result of the application of regulation 57 (2), and should therefore have been excluded from the procurement procedure; or
- 19.9.3 the Contract should not have been awarded to the Service Provider in view of a serious infringement of the obligations under the Treaties and the Public Contracts Directive that has been declared by the Court of Justice of the European Union in a procedure under Article 258 of the TFEU.

19.11 Termination on termination of the Mirror Framework

In the event that any Mirror Framework is terminated or otherwise expires, the Customer may elect to terminate this Contract by serving notice in writing with effect from the date specified in such notice.

18. CONSEQUENCES OF EXPIRY OR TERMINATION

18.1 Where the Customer terminates the Contract under clauses 19.3 (Termination on Default), 19.6 (Financial Standing), 19.7 (Audit), 19.8 (Benchmarking) and then makes other arrangements for the supply of Goods and/or the Services, the Customer may recover from the Service Provider the cost reasonably incurred of making those other arrangements and any additional expenditure incurred by the Customer throughout the remainder of the Contract Period. The Customer shall take all reasonable steps to mitigate such additional expenditure. Where the Contract is terminated under clauses 19.3, 19.6, 19.7 and 19.8, no further payments shall be payable by the Customer to the Service Provider until the Customer has established the final cost of making those other arrangements.

18.2 On the termination of the Contract for any reason, the Service Provider shall:

- 18.2.1 immediately return to the Customer all Confidential Information, Personal Data and Customer's Pre-Existing IPRs and the Project Specific IPRs in its possession or in the possession or under the control of any permitted Service Providers or Sub-Contractors, which was obtained or produced in the course of providing the Goods and/or Services;
- 18.2.2 cease to use the Customer Data and, at the direction of the Customer provide the Customer and/or the Replacement Service Provider with a complete and uncorrupted version of the Customer Data in electronic form in the formats and on media agreed with the Customer and/or the Replacement Service Provider;
- 18.2.3 except where the retention of Customer Data is required by Law, on the earlier of the receipt of the Customer's written instructions or 12 months after the date of expiry or termination, destroy all copies of the Customer Data and promptly provide written confirmation to the Customer that the data has been destroyed.

- 18.2.4 immediately deliver to the Customer all Property (including materials, documents, information and access keys) provided to the Service Provider under clause 4.2. Such property shall be handed back to the Customer in good working order (allowance shall be made for reasonable wear and tear);
 - 18.2.5 transfer to the Customer and/or the Replacement Service Provider (as notified by the Customer) such of the Licensed Goods and/or contracts as are notified to it by the Service Provider and/or the Customer in return for payment of the costs (if any) notified to the Customer by the Service Provider in respect of such Licensed Goods and/or contracts and/or any other items of relevance;
 - 18.2.6 assist and co-operate with the Customer to ensure an orderly transition of the provision of the Services to the Replacement Service Provider and/or provide all such assistance and co-operation as the Customer may reasonably require;
 - 18.2.7 return to the Customer any sums prepaid in respect of the Goods and/or Services not provided by the date of expiry or termination (howsoever arising); and
 - 18.2.8 promptly provide all information concerning the provision of the Goods and/or Services which may reasonably be requested by the Customer for the purposes of adequately understanding the manner in which the Goods and/or Services have been provided or for the purpose of allowing the Customer or the Replacement Service Provider to conduct due diligence.
- 18.3 If the Service Provider fails to comply with clause 20.4.1 and 20.4.8, the Customer may recover possession thereof and the Service Provider grants a licence to the Customer or its appointed agents to enter (for the purposes of such recovery) any premises of the Service Provider or its permitted agents or Sub-Contractors where any such items may be held.
- 18.4 Where the end of the Contract Period arises due to the Service Provider's Default, the Service Provider shall provide all assistance under clause 20.4.5 and 20.4.8 free of charge. Otherwise, the Customer shall pay the Service Provider's reasonable costs of providing the assistance and the Service Provider shall take all reasonable steps to mitigate such costs.

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18.5 At the end of the Contract Period (howsoever arising) the licence granted pursuant to clause 10.2.1 shall automatically terminate without the need to serve notice.

18.6 Save as otherwise expressly provided in the Contract:

18.6.1 termination or expiry of the Contract shall be without prejudice to any rights, remedies or obligations accrued under the Contract prior to termination or expiration and nothing in the Contract shall prejudice the right of either Party to recover any amount outstanding at the time of such termination or expiry; and

18.6.2 termination of the Contract shall not affect the continuing rights, remedies or obligations of the Customer or the Service Provider under clauses 11.2 (Payment and VAT), 11.3 (Recovery of Sums Due), 16 (Intellectual Property Rights), 16.8 (Protection of Personal Data), 16.10 (Confidentiality), 16.11 (Freedom of Information), 18 (Liabilities), 20 (Consequences of Expiry or Termination), 25 (Prevention of Bribery and Corruption), 26 (Records and Audit Access), 27 (Prevention of Fraud), 31 (Cumulative Remedies), 37 (Conflicts of Interest), 39 (The Contracts (Rights of Third parties) Act 1999) and 42.1 (Governing Law and Jurisdiction).

19. PUBLICITY, MEDIA AND OFFICIAL ENQUIRIES

19.1 The Service Provider shall not make any press announcements or publicise the Contract in any way without Approval and shall take reasonable steps to ensure that its servants, agents, employees, Sub-Contractors, Service Providers, professional advisors and consultants comply with this clause 19. Any such press announcements or publicity proposed under this clause 21.1 shall remain subject to the rights relating to Confidential Information and Commercially Sensitive Information,

19.2 Subject to the rights in relation to Confidential Information and Commercially Sensitive Information, the Customer shall be entitled to publicise the Contract in accordance with any legal obligation upon the Customer, including any examination of the Contract by the Auditor.

19.3 The Service Provider shall not do anything or permit to cause anything to be done, which may damage the reputation of the Customer or bring the Customer into disrepute.

20. ANTI-DISCRIMINATION

20.1 The Service Provider shall not unlawfully discriminate within the meaning and scope of Equality Legislation or any other law, enactment, order, or regulation relating to discrimination (whether in age, race, gender, religion, disability, sexual orientation or otherwise) in employment.

20.2 The Service Provider shall take all reasonable steps to secure the observance of clause 23.1 by all Staff employed in performance of this Contract.

20.3 The Service Provider shall notify the Customer forthwith in writing as soon as it becomes aware of any investigation of or proceedings brought against the Service Provider under Equality Legislation or any other law, enactment, order or regulation.

20.4 Where any investigation is undertaken by a person or body empowered to conduct such investigation and/or proceedings are instituted in connection with any matter relating to the Service Provider's performance of this Contract being in contravention of Equality Legislation or any other law, enactment, order or regulation relating to discrimination, the Service Provider shall, free of charge provide any information requested in the timescale allotted; attend any meetings as required and permit the Service Provider's Staff to attend; promptly allow access to and

investigation of any documents or data deemed to be relevant; allow the Service Provider and any of the Service Provider's Staff to appear as witness in any ensuing proceedings; and cooperate fully and promptly in every way required by the person or body conducting such investigation during the course of that investigation.

20.5 Where any investigation is conducted or proceedings are brought under Equality Legislation or any other law, enactment, order or regulation relating to discrimination which arise directly or indirectly out of any act or omission of the Service Provider, its agents or Sub-Contractors, or the Service Provider's Staff, and where there is a finding against the Service Provider in such investigation or proceedings, the Service Provider shall indemnify the Customer with respect to all costs, charges and expenses (including legal and administrative expenses) arising out of or in connection with any such investigation or proceedings and such other financial redress to cover any payment the Customer may have been ordered or required to pay to a third party.

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20.6 The Service Provider must ensure that all written information produced or used in connection with this Contract is as accessible as possible to people with disabilities and to people whose level of literacy in English is limited.

20.7 The Service Provider acknowledges that the Customer may carry out an impact analysis as defined under the Equality Act 2010 in respect of any aspect of the provision of the Services and the Service Provider shall provide all necessary assistance and information to the Customer as may be required in relation to the performance of an impact analysis by the Customer. The Service Provider shall implement any changes or adjustments that are required as a result of, or in connection with the outcome of the impact analysis undertaken by the Customer.

21. HEALTH AND SAFETY

21.1 The Service Provider shall promptly notify the Customer of any health and safety hazards which may arise in connection with the performance of its obligations under the Contract. The Customer shall promptly notify the Service Provider of any health and safety hazards which may exist or arise at the Customer's Premises and which may affect the Service Provider in the performance of its obligations under the Contract.

21.2 While on the Customer's Premises, the Service Provider shall comply with any health and safety measures implemented by the Customer in respect of Staff and other persons working there.

21.3 The Service Provider shall notify the Customer immediately in the event of any incident occurring in the performance of its obligations under the Contract on the Premises where that incident causes any personal injury or damage to property which could give rise to personal injury.

21.4 The Service Provider shall comply with the requirements of the Health and Safety at Work etc. Act 1974 and any other acts, orders, regulations and codes of practice relating to health and safety, which may apply to Staff and other persons working on the Premises in the supply of the Goods and/or Services under the Contract.

21.5 The Service Provider shall ensure that its health and safety policy statement (as required by the Health and Safety at Work etc. Act 1974) is made available to the Customer on request.

22. ENVIRONMENTAL REQUIREMENTS

24.1 The Service Provider shall, when working on the Premises, perform its obligations under the Contract in accordance with the Customer's environmental policy (where provided), which is to conserve energy, water, wood, paper and other resources, reduce waste and phase out the use of ozone depleting substances and minimise the release of greenhouse gases, volatile organic compounds and other substances damaging to health and the environment.

23. PREVENTION OF BRIBERY AND CORRUPTION

23.1 The Service Provider shall not:

- 23.1.1 offer or give, or agree to give, to any employee, agent, servant or representative of the Customer, or any other public body or person employed by or on behalf of the Customer, any gift or other consideration of any kind which could act as an inducement or a reward for any act or failure to act in relation to this Contract;
- 23.1.2 engage in and shall procure that all Service Provider's Staff, consultants, agents or Sub-Contractors or any person acting on the Service Provider's behalf shall not commit, in connection with this Contract, a Prohibited Act under the Bribery Act 2010, or any other relevant laws, statutes, regulations or codes in relation to bribery and anti-corruption; and
- 23.1.3 commit any offences under the Prevention of Corruption Acts 1889 to 1916.

23.2 The Service Provider warrants, represents and undertakes that it has not:

- 23.2.1 paid commission or agreed to pay commission to the Customer or any other public body or any person employed by or on behalf of the Customer or a public body in connection with the Contract; and
- 23.2.2 entered into this Contract with knowledge, that, in connection with it, any money has been, or will be, paid to any person working for or engaged by the Customer or any other public body or any person employed by or on behalf of the Customer in connection with the Contract, or that an agreement has been reached to that effect, unless details of any such arrangement have been disclosed in

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writing to the Customer and ESPO before execution of this Contract;

23.3 The Service Provider shall:

- 23.3.1 in relation to this Contract, act in accordance with the Ministry of Justice Guidance pursuant to Section 9 of the Bribery Act 2010;
- 23.3.2 immediately notify the Customer and ESPO if it suspects or becomes aware of any breach of this clause 25;
- 23.3.3 respond promptly to any of the Customer's enquiries regarding any breach, potential breach or suspected breach of this clause 25 and the Service Provider shall cooperate with any investigation and allow the Customer to audit Service Provider's books, records and any other relevant documentation in connection with the breach;
- 23.3.4 if so required by the Customer, within twenty (20) Working Days of the Commencement Date, and annually thereafter, certify to the Customer in writing of the Service Provider and all persons associated with it or other persons who are supplying the Goods and/or Services in connection with this Contract compliance with this clause 25. The Service Provider shall provide such supporting evidence of compliance as the Customer may reasonably request;
- 23.3.5 have and maintain an anti-bribery policy (which shall be disclosed to the Customer on request) to prevent it any of its Staff, consultants, agents or Sub-Contractors, or any person acting on the Service Provider's behalf from committing a Prohibited Act and shall enforce it where appropriate.

23.4 If the Service Provider, its Staff, consultants, agents or Sub-Contractors or any person acting on the Service Provider's behalf, in

all cases whether or not acting with the Service Provider's knowledge breaches:

- 23.4.1 this clause 25; or
- 23.4.2 the Bribery Act 2010 in relation to this Contract or any other contract with the Customer or any other public body or any person employed by or on behalf of the Customer or a public body in connection with the Contract,

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the Customer shall be entitled to terminate this Contract by written notice with immediate effect.

23.5 Without prejudice to its other rights and remedies under this clause 25, the Customer shall be entitled to recover in full from the Service Provider and the Service Provider shall on demand indemnify the Customer in full from and against:

23.5.1 the amount of value of any such gift, consideration or commission; and

23.5.2 any other loss sustained by the Customer in consequence of any breach of this clause 25.

24. RECORDS AND AUDIT ACCESS

24.1 The Service Provider shall keep and maintain for six (6) Years after the date of termination or expiry (whichever is the earlier) of the Contract (or as long a period as may be agreed between the Parties), full and accurate records and accounts of the operation of the Contract including the Goods and/or Services provided under it, the amounts paid by the Customer and records to trace the supply chain of all Goods and/or Services provided to the Customer in connection with this Contract.

24.2 The Service Provider shall keep the records and accounts referred to in clause 26.1 above in accordance with Good Industry Practice and generally accepted accounting principles.

24.3 The Service Provider shall afford the Customer and the Auditors access to the records and accounts referred to in clause 26.2 at the Service Provider's premises and/or provide copies of such records and accounts and/or permit Auditors to meet the Service Provider's Staff, as may be required by the Customer and/or the Auditors from time to time, in order that the Customer and/or the Auditors may carry out an inspection including for the following purposes:

24.3.1 to verify the accuracy of the Contract Price (and proposed or actual variations to them in accordance with this

Contract), and/or the costs of all Service Provider (including Sub-Contractors) of the Services;

24.3.2 to review the integrity, confidentiality and security of the Customer Data held or used by the Service Provider;

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- 24.3.3 to review the Service Provider's compliance with the DPA in accordance with this Contract and any other Laws;
 - 24.3.4 to review the Service Provider's compliance with its continuous improvement and benchmarking obligations set out in schedule 6 of the Framework Agreement;
 - 24.3.5 to review the Service Provider's compliance with its security obligations set out in clause 16;
 - 24.3.6 to review any books of account kept by the Service Provider in connection with the provision of the Service;
 - 24.3.7 to carry out an examination pursuant to Section 6(1) of the National Audit Act 1983 of the economy, efficiency and effectiveness with which the Customer has used its resources;
 - 24.3.8 to inspect the Customer's assets, including the Intellectual Property Rights, equipment, facilities and maintenance, for the purposes of ensuring that the Customer's assets are secure and that any register of assets is up to date; and/or
 - 24.3.9 to ensure that the Service Provider is complying with its obligations under this Contract, including but not limited to its obligations thereunder relating to the Modern Slavery Act 2015.
- 24.4 The Service Provider shall on request afford the Customer, the Customer's representatives and/or the Auditor access to such records and accounts as may be required by the Customer from time to time.
- 24.5 The Service Provider shall provide such records and accounts (together with copies of the Service Provider's published accounts) on request during the Contract Period and for a period of six (6) Years after termination or expiry of the Contract Period or the last Contract (whichever is the later) to the Customer and/or its Auditors.
- 24.6 The Customer shall use reasonable endeavours to ensure that the conduct of each audit does not unreasonably disrupt the Service Provider or delay the provision of the Services or supply of Goods save insofar as the Service Provider accepts and acknowledges that control over the conduct of audits carried out by the Auditor is outside of the control of the Customer.
- 24.7 Subject to the Service Provider's rights in respect of Confidential

Information, the Service Provider shall on demand provide the Auditors with all reasonable co-operation and assistance in relation to each audit, including:

- 24.7.1 all reasonable information requested by the Customer within the scope of the audit;
- 24.7.2 reasonable access to sites controlled by the Service Provider and to Equipment used in the provision of the Goods and/or Services; and
- 24.7.3 access to the Staff.

24.8 The Parties agree that they shall bear their own respective costs and expenses incurred in respect of compliance with their obligations under this clause 26, unless the audit reveals a material Default by the Service Provider in which case the Service Provider shall reimburse the Customer for the Customer's reasonable costs incurred in relation to the audit.

25. PREVENTION OF FRAUD

25.1 The Service Provider shall take all reasonable steps, in accordance with Good Industry Practice, to prevent any Fraud by Staff and the Service Provider (including its shareholders, members and directors) in connection with the receipt of monies from the Customer.

25.2 The Service Provider shall notify the Customer immediately if it has reason to suspect that any Fraud has occurred or is occurring or is likely to occur save where complying with this provision would cause the Service Provider or its Staff to commit an offence under the Proceeds of Crime Act 2002 or the Terrorism Act 2000.

25.3 If the Service Provider or its Staff commits any Fraud in relation to this or any other contract with a Contracting Authority or the Customer, the Customer may:

- 25.3.1 terminate the Contract with immediate effect by giving the Service Provider notice in writing; and/or
- 25.3.2 recover in full from the Service Provider and the Service Provider shall on demand indemnify the Customer in full from any loss sustained by the Customer in consequence of any breach of this clause 27 including the cost reasonably incurred by the Customer of making other arrangements for the supply of the Goods and/or Services

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and any additional expenditure incurred by the Customer throughout the remainder of the Contract Period.

26. TRANSFER AND SUB-CONTRACTING

26.1 The Service Provider shall not assign, novate, Sub-Contract or in any other way dispose of the Contract or any part of it without Approval.

26.2 The Service Provider shall not substitute or remove a Sub-Contractor or appoint an additional Sub-Contractor without the prior written consent of ESPO and the Customer. Notwithstanding any permitted Sub-Contract in accordance with this clause 28, the Service Provider shall remain responsible for all acts and omissions of its Sub-Contractors and the acts and omissions of those employed or engaged by the Sub-Contractors as if they were its own.

27. FORCE MAJEURE

27.1 Neither Party shall be liable to the other Party for any delay in performing, or failure to perform, its obligations under the Contract (other than a payment of money) to the extent that such delay or failure is a result of Force Majeure. Notwithstanding the foregoing, each Party shall use all reasonable endeavours to continue to perform its obligations under the Contract for the duration of such Force Majeure. However, if such Force Majeure prevents either Party from performing its material obligations under the Contract for a period in excess of 6 Months, either Party may terminate the Contract with immediate effect by notice in writing to the other Party.

27.2 Any failure or delay by the Service Provider in performing its obligations under the Contract which results from any failure or delay by an agent, Sub-Contractor or Service Provider shall be regarded as due to Force Majeure only if that agent, Sub-Contractor or Service Provider is itself impeded by Force Majeure from complying with an obligation to the Service Provider.

27.3 If either Party becomes aware of a Force Majeure event or occurrence which gives rise to or is likely to give rise to any such failure or delay on its part as described in clause 29.1 it shall immediately notify the other by the most expeditious method then available and shall inform the other of the period during which it is estimated that such failure or delay shall continue.

27.4 If an event of Force Majeure event affects the Services, the Customer may direct the Service Provider to procure those Goods and/or Services from a third party Service Provider in which case the Service Provider will be liable for payment for the provision of

those Goods and/or Services for as long as the delay in performance continues.

27.5 The Service Provider will not have the right to any payment from the Customer under this Contract where the Service Provider is unable to provide the Goods and/or Services because of an event of Force Majeure. However if the Customer directs the Service Provider to use a replacement Service Provider pursuant to subclause 29.4, then the Customer will pay the Service Provider (a) the Contract Price; and (b) the difference between the Contract Price and the new Service Provider's costs if, in respect of the Goods and/or Services that are subject to Force Majeure, the new Service Provider's costs are greater than the Contract Price.

28. WAIVER

28.1 The failure of either Party to insist upon strict performance of any provision of the Contract, or the failure of either Party to exercise, or any delay in exercising, any right or remedy shall not constitute a waiver of that right or remedy and shall not cause a diminution of the obligations established by the Contract.

28.2 No waiver shall be effective unless it is expressly stated to be a waiver and communicated to the other Party in writing in accordance with clause 38 (Notices).

28.3 A waiver by either Party of any right or remedy arising from a breach of the Contract shall not constitute a waiver of any right or remedy arising from any other or subsequent breach of the Contract.

29. CUMULATIVE REMEDIES

Except as otherwise expressly provided by the Contract, all remedies available to either Party for breach of the Contract are cumulative and may be exercised concurrently or separately, and the exercise of any one remedy shall not be deemed an election of such remedy to the exclusion of other remedies.

30. FURTHER ASSURANCES

Each Party undertakes at the request of the other, and at the cost of the requesting party to do all acts and execute all documents which may be necessary to give effect to the meaning of this Contract.

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31. VARIATION

No variation of this agreement shall be effective unless it is in writing and signed by the Parties (or their authorised representatives).

32. SEVERABILITY

32.1 If any provision of the Contract is held invalid, illegal or unenforceable for any reason, such provision shall be severed and the remainder of the provisions hereof shall continue in full force and effect as if the Contract had been executed with the invalid, illegal or unenforceable provision eliminated.

32.2 In the event of a holding of invalidity so fundamental as to prevent the accomplishment of the purpose of the Contract, the Customer and the Service Provider shall immediately commence good faith negotiations to remedy such invalidity.

33. MISTAKES IN INFORMATION

35.1 The Service Provider shall be responsible for the accuracy of all drawings, documentation and information supplied to the Customer by the Service Provider in connection with the supply of the Goods and/or Services and shall pay the Customer any extra costs occasioned by any discrepancies, errors or omissions therein, except where such mistakes are the fault of the Customer.

34. SERVICE PROVIDER'S STATUS

36.1 At all times during the Contract Period the Service Provider shall be an independent contractor and nothing in the Contract shall create a contract of employment, a relationship of agency or partnership or a joint venture between the Parties and, accordingly, neither Party shall be authorised to act in the name of, or on behalf of, or otherwise bind the other Party save as expressly permitted by the terms of the Contract.

35. CONFLICTS OF INTEREST

35.1 The Service Provider shall take appropriate steps to ensure that neither the Service Provider nor any Staff are placed in a position where (in the reasonable opinion of the Customer), there is or may be an actual conflict, or a potential conflict, between the pecuniary or personal interests of the Service Provider or Staff and the duties owed to the Customer under the provisions of the Contract.

35.2 The Service Provider shall promptly notify the Customer (and provide full particulars to the Customer) if any conflict referred to in clause 37.1 above arises or is reasonably foreseeable.

35.3 The Customer reserves the right to terminate the Contract immediately by giving notice in writing to the Service Provider and/or to take such other steps it deems necessary where, in the reasonable opinion of the Customer, there is or may be an actual conflict, or a potential conflict, between the pecuniary or personal interests of the Service Provider and the duties owed to the

Customer under the provisions of the Contract. The actions of the Customer pursuant to this clause shall not prejudice or affect any right of action or remedy which shall have accrued or shall thereafter accrue to the either party.

35.4 This clause shall apply during the Contract Period and for a period of two (2) Years after expiry of the Contract Period.

36. ENTIRE AGREEMENT

36.1 This Contract constitutes the entire agreement and understanding between the Parties in respect of the matters dealt with in it and supersedes, cancels or nullifies any previous agreement between the Parties in relation to such matters.

36.2 Each of the Parties acknowledges and agrees that in entering into the Contract it does not rely on, and shall have no remedy in respect of, any statement, representation, warranty or undertaking (whether negligently or innocently made) other than as expressly set out in the Contract.

36.3 The Service Provider acknowledges that it has:

36.3.1 entered into the Contract in reliance on its own due diligence alone; and

36.3.2 received sufficient information required by it in order to determine whether it is able to provide the Goods and/or Services in accordance with the terms of the Contract.

36.4 Nothing in clauses 38.1 and 38.2 shall operate to exclude Fraud or fraudulent misrepresentation.

36.5 The Contract may be executed in counterparts each of which when executed and delivered shall constitute an original but all counterparts together shall constitute one and the same instrument.

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37. THE CONTRACTS (RIGHTS OF THIRD PARTIES) ACT 1999

37.1 A person who is not a Party to the Contract except ESPO or, as appropriate, the Trading Company in relation to its right to claim retrospective rebate from the Service Provider under the payment clause has no right under the Contracts (Rights of Third Parties) Act 1999 to enforce any of its provisions which, expressly or by implication, confer a benefit on him, without the prior written agreement of the Parties, but this does not affect any right or remedy of any person which exists or is available otherwise than pursuant to that Act.

37.2 No consent of any third party is necessary for any rescission, variation (including any release or compromise in whole or in part of liability) or termination of this Contract or any one or more clauses of it.

38. NOTICES

38.1 Except as otherwise expressly provided within the Contract, no notice or other communication from one Party to the other shall have any validity under the Contract unless made in writing by or on behalf of the Party sending the communication.

38.2 Any notice or other communication which is to be given by either Party to the other shall be given by letter (sent by hand, post, registered post or by the recorded delivery service), or by electronic mail (confirmed by letter). Such letters shall be addressed to the other Party in the manner referred to in clause 38.3. Provided the relevant communication is not returned as undelivered, the notice or communication shall be deemed to have been given two (2) Working Days after the day on which the letter was posted, or four (4) hours, in the case of electronic mail or sooner where the other Party acknowledges receipt of such letters, facsimile transmission or item of electronic mail.

38.3 For the purposes of clause 40.2, the address, email address of each Party shall be the address and email address set out in the Master Contract Schedule and/or any other Contract Document.

38.4 Either Party may change its address for service by serving a notice in accordance with this clause.

39. LEGISLATIVE CHANGE & LOCAL GOVERNMENT REORGANISATION

41.1 The Service Provider shall neither be relieved of its obligations under this Contract nor be entitled to an increase in the Contract Price as the result of a general change in law.

41.2 The Parties acknowledge that during the Term of this Contract the local government structure in the Customer's administrative areas may be subject to change. These administrative changes may give rise to the need for the Customer to terminate this Contract and/or seek its potential variation with any successor or assignee of the Customer. The Customer shall not be liable for any loss of any kind including, but not limited to, lost opportunity that may arise as a consequence of local government reorganisation.

40. DISPUTES AND LAW

40.1 Governing Law and Jurisdiction

The Contract shall be governed by and interpreted in accordance with the laws of England and Wales and the Parties agree to submit to the exclusive jurisdiction of the English courts any dispute that arises in connection with the Contract.

40.2 Dispute Resolution

- 40.2.1 The Parties shall attempt in good faith to negotiate a settlement to any dispute between them arising out of or in connection with the Contract within twenty (20) Working Days of either Party notifying the other of the dispute and such efforts shall involve the escalation of the dispute to the level of the Customer's Representative and the Service Provider's Representative.
- 40.2.2 Nothing in this dispute resolution procedure shall prevent the Parties from seeking from any court of competent jurisdiction an interim order restraining the other Party from doing any act or compelling the other Party to do any act.
- 40.2.3 If the dispute cannot be resolved by the Parties pursuant to clause 42.2.1 the Parties shall refer it to mediation pursuant to the procedure set out in clause 42.2.5 unless:
 - 40.2.3.1 the Customer considers that the dispute is not suitable for resolution by mediation; or
 - 40.2.3.2 the Service Provider does not agree to mediation.
- 40.2.4 The obligations of the Parties under the Contract shall not be suspended, cease or be delayed by the reference of a dispute to mediation and the Service Provider and the

Staff shall comply fully with the requirements of the Contract at all times.

40.2.5 The procedure for mediation is as follows:

40.2.5.1 a neutral adviser or mediator ("**the Mediator**") shall be chosen by agreement between the Parties or, if they are unable to agree upon a Mediator within ten (10) Working Days after a request by one Party to the other or if the Mediator agreed upon is unable or unwilling to act, either Party shall within ten (10) Working Days from the date of the proposal to appoint a Mediator or within ten (10) Working Days of notice to either Party that he is unable or unwilling to act, apply to the Centre for Effective Dispute Resolution ("**CEDR**") to appoint a Mediator;

40.2.5.2 the Parties shall within 10 Working Days of the appointment of the Mediator meet with him in order to agree a programme for the exchange of all relevant information and the structure to be adopted for negotiations to be held. If considered appropriate, the Parties may at any stage seek assistance from the mediation provider appointed by CEDR to provide guidance on a suitable procedure;

40.2.5.3 unless otherwise agreed, all negotiations connected with the dispute and any settlement agreement relating to it shall be conducted in confidence and without prejudice to the rights of the Parties in any future proceedings;

40.2.5.4 if the Parties reach agreement on the resolution of the dispute, the agreement shall be reduced to writing and shall be binding on the Parties once it is signed by their duly authorised representatives;

40.2.5.5 failing agreement, either of the Parties may invite the Mediator to provide a non-binding but informative opinion in writing. Such an opinion shall be provided on a without prejudice basis and shall not be used in evidence in any proceedings relating to the Contract without the prior written consent of both Parties; and

40.2.5.6 if the Parties fail to reach agreement in the structured negotiations within sixty (60) Working Days of the Mediator being appointed, or such longer period as may be agreed by the Parties, then any dispute or difference between them may be referred to the courts.

SCHEDULE 1

IMPLEMENTATION PLAN AND MILESTONES

1. IMPLEMENTATION PLAN

- 1.1 The Service Provider shall supply the Goods and/or Services in accordance with the Implementation Plan that it submitted to the Customer prior to the Commencement Date which shall be incorporated into the Master Contract Schedule and/or any other Contract Document.
- 1.2 If so required by the Customer, the Service Provider shall produce a further version of the Implementation Plan (based on the plan specified in the Master Contract Schedule or any other Contract Document) in such further detail as the Customer may reasonably require. The Service Provider shall ensure that each version of the Implementation Plan is subject to Approval. The Service Provider shall ensure that the Implementation Plan is maintained and updated on a regular basis as may be necessary to reflect the then current state of the implementation of the Services and/or provision of the Goods.
- 1.3 The Customer shall have the right to require the Service Provider to include any reasonable changes or provisions in each version of the Implementation Plan.

2. MILESTONES

- 2.1 The Service Provider shall perform its obligations so as to meet each Milestone by the Milestone Date.
- 2.2 Changes to the Milestones shall only be made in accordance with the Variation Procedure and provided that the Service Provider shall not attempt to postpone any of the Milestones using the Variation Procedure or otherwise (except in the event of a Customer Default which affects the Service Provider's ability to achieve a Milestone by the relevant Milestone Date).

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- 2.3 If a Milestone has not been achieved by the relevant Milestone Date, the Service Provider shall pay to the Customer Delay Payments in accordance with the table above for each day of delay from and including the relevant Milestone Date until and including the date on which the relevant Milestone criteria are actually achieved and the Customer provides the Service Provider with confirmation in writing of its satisfaction that the Milestone has been met.
- 2.4 No payment or concession to the Service Provider by the Customer or other act or omission of the Customer shall in any way affect the rights of the Customer to recover the Delay Payments pursuant to

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the provisions of this Schedule or be deemed to be a waiver of the right of the Customer to recover any such damages unless such waiver has been signed by the Customer, expressly made in writing by the Customer and refers specifically to a waiver of the Customer's rights to claim Delay Payments.

- 2.5 The Customer's rights to claim Delay Payments pursuant to this Contract shall be without prejudice to any right of the Customer to claim damages for breach.

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SCHEDULE 2

SPECIFICATION

Table 1			
Ref	Report Name	Report Contents	PDF Pages
1	Part 2A Report: Site Inspection in the Context of Part 2A Status for Former Pringle of Scotland Factory, Berwick-upon-Tweed Prepared by AECOM Report Ref: 60526335/BMRP003/Rev1 Dated March 2017	Main Report & Figures	1-55
		Appendix A – Historical Document Review	56-74
		Appendix B – Site Inspection Photo Log	75-86
		Appendix C – Groundsure Insight Report & Historical OS Maps	87-211
		Appendix D – Historical Groundwater Data Screening	212-223
		Appendix E – CIRIA (C552) Guidance Extract	224-228
2	Part 2A Assessment for Former Pringle of Scotland Factory, Berwick-upon-Tweed Prepared by AECOM Report Ref: 60551748/BMRP003/Rev2 Dated July 2018	Main Report & Tables	1-70
		Appendix A – Historical Document Review	71-74
		Appendix B – Figures	75-115
		Appendix C – Tables	116-156
		Appendix D – Borehole Logs	157-269
		Appendix E – EGS Geophysical Survey Report	270-331
		Appendix F – Laboratory Certificates	332-711
		Appendix G – Hydraulic Conductivity Tests	712-740
		Appendix H – Mass Balance Calculations	741-746
		Appendix I – CIRIA C552	747-749

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3	Active Remediation Review and Preliminary Remedial Options Appraisal Former Pringle of Scotland Site, Berwick-upon-Tweed Prepared by AECOM Letter Ref: 60551748/BMLT0011/Rev2 Dated July 2018	Main Letter & Options	1-9
		Appendix A – Table A1 Preliminary Remediation Options Appraisal, Former Pringle of Scotland	10-11
4		Main Report & Tables	1-36

1.1. PREVIOUS REPORTS / STUDIES SUMMARY

The previous studies including the previous phases of investigation works, which are required to be reviewed, understood, and fully considered as part of this project, are listed below:

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	Supplementary Ground Investigation Factual Report for Former Pringle of Scotland Factory, Berwick-upon-Tweed Prepared by WSP Report Ref: 70068263-11720 Dated July 2021	Appendix A – Figures	37-39
		Appendix B – Notes & Limitations	40-44
		Appendix C – Asbestos Removal Records	45-54
		Appendix D – Waste Consignment Notes	55-67
		Appendix E – Borehole Records	68-99
		Appendix F – Geophysical Logging Report	100-214
		Appendix G – Groundwater Level Monitoring Results	215-217
		Appendix H – Groundwater In-situ Parameter Monitoring Results	218-221
		Appendix I – Laboratory Chemical Analysis Results	222-350
5	Former Pringle of Scotland Factory, Berwick-upon-Tweed. Groundwater Monitoring 2023 – Factual Report Prepared by WSP Report Ref: 70100310-12050 Dated May 2023	Main Report & Tables	1-28
		Appendix A – Figures	29-31
		Appendix B – Notes & Limitations	32-36
		Appendix C – Waste Consignment Notes	37-38
		Appendix D – Groundwater Monitoring Data	39-42
		Monitoring E – Laboratory Method Specifications	43-54
		Appendix F – Laboratory Chemical Analysis Results	55-236
6	Investigation of the sustainability of the Simpson's Maltings groundwater abstraction: Summary of geological mapping and groundwater modelling activities Prepared by the British Geological Survey Commissioned Report CR/23/056 Dated 2023	Main Report & Figures	1-41
		Appendix 1 – STL Results	42-45
		Appendix 2 – Cross-correlation Results	46-51
		Appendix 3 – Geochemistry Results	52
		References	53

Information about the Former Pringle of Scotland knitwear factory and the wider trading estate is provided in the sections below and supporting documentation.

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Note 2: *The Tweedside Trading Estate area was subject to a geological study by the British Geological Survey (BGS) (Ref. 6) in 2023. This study concluded that the underlying bedrock strata (which was previously understood to comprise of the Lower Carboniferous Fell Sandstone Formation) comprises cementstone of the Lower Carboniferous Ballagan Formation. The previous reports (Ref. 1 to 5) refer to the bedrock as comprising of the Fell Sandstone*

Formation; however this is now understood to comprise of the Ballagan Formation.

The findings of the BGS report, included for consideration, along with the implications and potential risks associated with changes in geological understanding and properties need to be fully considered as part of this project and the remedial treatment option selection.

1.2. PROJECT REQUIREMENTS & OBJECTIVES SUMMARY

This 'project' comprises producing a Remediation Options Appraisal (including Cost Benefit Analysis) for chlorinated hydrocarbon contamination originating from the former Pringle of Scotland knitwear factory within Tweedside Trading Estate, Berwick-upon-Tweed. The site is located at the Former Pringle of Scotland factory and the associated soakaway in Tweedside Trading Estate, Berwick-upon-Tweed, TD15 2XZ.

Tetrachloroethylene / perchloroethylene (PCE) and its daughter products, were identified originating from the former Pringle of Scotland knitwear factory within Tweedside Trading Estate in Berwick upon Tweed. These chlorinated hydrocarbons were identified as the primary contaminant within both the soils and groundwaters which the Remediation Options Appraisal (including Cost Benefit Analysis) needs to consider.

The former Pringle of Scotland site is currently subject to a Part 2A inspection by the Environment Agency on behalf of Northumberland County Council for the chlorinated hydrocarbon (PCE) contamination. As part of this inspection, 3No. phases of investigation works were undertaken which comprised of the following:

- 2018 - Initial Part IIA inspection ground investigation and monitoring works.
- 2021 - Supplementary ground investigation and monitoring works to better define chlorinated hydrocarbon contamination plume.
- 2023 - Groundwater monitoring works to determine current groundwater conditions.

The presence of polyfluoroalkyl substances (PFAS) were also historically recorded between 2014 and 2015 within groundwater abstractions from the wider Tweedside Trading Estate and during the groundwater monitoring in 2023.

Provision of remedial treatment options for the chlorinated hydrocarbon contamination is the primary requirement. Remedial treatment options which would also offer remediation of the identified polyfluoroalkyl substances at no additional expense would be preferred and should be highlighted within the appraisal. However, remediation of the chlorinated hydrocarbon contamination is the primary requirement and ultimate objective.

The Environment Agency requires a Consultant to review previous studies (see Section 2.1) and use their expertise and experience to highlight any data gaps which are considered necessary to be addressed, and identify, shortlist, and select appropriate remedial treatment options for the following budget range:

- £2,000,000 to £2,500,000 (including contingency)

The primary objective of the remedial treatment options is to provide the greatest environmental benefit when compared to the other options within the same budget range whilst also being sustainable. In addition, the Consultant shall also provide alternative remedial treatment options for the following budget ranges which would be considered should funding change:

- >£1,500,000 to £2,000,000 (including contingency)
- >£2,500,000 to £3,000,000 (including contingency)

This Remediation Options Appraisal (including Cost Benefit Analysis) is necessary as we have established that previous remedial options presented significant financial challenges when compared to current budgets.

The output will be in a Remediation Options Appraisal (including Cost Benefit Analysis) which is in accordance with the Land Contamination Risk Management (LCRM) guidance ([Land contamination risk management \(LCRM\) - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/land-contamination-risk-management-lcrm)), delivered in compliance with the National Quality Mark Scheme and signed off by a Suitability Qualified Person (SQP). The Remediation Options Appraisal (including Cost Benefit Analysis) shall include a sufficiently detailed specification to enable the Client (the Environment Agency) to procure a separate design and build contract to implement the Remediation Works for the above budgetary ranges at a future date.

The Sustainable Remediation Forum UK (SuRF-UK) guidance is to be followed, where appropriate, to ensure that a sustainable approach to remediation is undertaken and that the selected remediation options are ultimately sustainable. A Sustainability Assessment in accordance with SuRF-UK guidance is to be provided.

The Environment Agency is looking to appoint a Consultant to undertake professional services in relation to the preparation of a Remediation Options Appraisal (including Cost Benefit Analysis) with the following principal objectives:

- Review the available information, our principal objectives and specification requirements and formulate a refined approach to this project. This refined approach is to be detailed in a "Project Approach Document". The "Project Approach Document" shall form part of the tender submission and shall be finalised following the start-up workshop meeting.
- Liaison with various landowners to access site areas for walkover activities^(Note 1) and undertake a site walkover to identify potential constraints and discuss the projected works with the various landowners.
- Attend a start-up workshop meeting at the Environment Agency offices to discuss the refined approach to this project prior to undertaking the works.
- Review the previous studies which detail the works to date along with the identified contamination to land and controlled waters.
- Identify, shortlist, and select appropriate remedial treatment options to provide **chlorinated hydrocarbon (PCE & daughter products) remediation** with the greatest environmental benefit for several budget ranges whilst also being sustainable.

This would include engagement with the existing landowners to confirm any concerns with the proposed remediation options, and with Specialist Remediation Contractors to ensure the selected remedial treatment options are technically sound, viable and accurately priced.

Remedial treatment options which could result in the addition of chemicals / substances into the groundwater which could adversely impact the Simpsons Malt groundwater abstraction works are to be avoided.

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- Details of the proposed remediation end points for each of the remediation options provided. Previously the ideal situation was for the remediation to result in groundwaters having chlorinated hydrocarbon concentrations below the UK Drinking Water Standards, however we understand that this is unlikely to be achievable based upon the budgetary constraints. Alternative remediation end points for the proposed remediation options are therefore required to be provided

within the Draft Remediation Options Appraisal (including Cost Benefit Analysis) and agreed.

- Produce a Sustainability Assessment in accordance with Sustainable Remediation Forum UK (SuRF-UK) guidance which demonstrates that a sustainable approach to remediation has been undertaken as part of the Remediation Options Appraisal (including Cost Benefit Analysis) process and that the proposed remediation options are ultimately sustainable. The Remediation Options Appraisal (including Cost Benefit Analysis) shall fully consider the findings of the Sustainability Assessment.
- Produce a Remediation Options Appraisal (including Cost Benefit Analysis) in accordance with the Land Contamination Risk Management (LCRM) guidance, delivered in compliance with the National Quality Mark Scheme and signed off by a Suitability Qualified Person (SQP).
- Provide a sufficiently detailed specification to enable the Client to procure a separate design and build contract to implement the Remediation Works for any of the previously provided budget ranges.

1.3. BACKGROUND

1.3.1. SITE LOCATION & DESCRIPTION

The site which comprises the former Pringle of Scotland factory and the adjacent Tweedside Service Station / Mitsubishi Garage soakaway, is located within Tweedside Trading Estate, in Berwick-upon-Tweed. The site address is provided in Table 2 below.

Table 2					
	Site Name	Address	EA Area	Approx. NGR	Approx. Postcode
1	Former Pringle of Scotland Factory	Tweedside Trading Estate, Berwickupon-Tweed, Northumberland	Area Northeast (NEA)	398879E, 652200N	TD15 2XZ

The location of Tweedside Trading Estate is shown on Figure 1 below.



Tweedside Trading Estate, along with the locations of the pertinent Environment Agency monitoring boreholes and the private groundwater abstractions, are shown on Figure 2 below.

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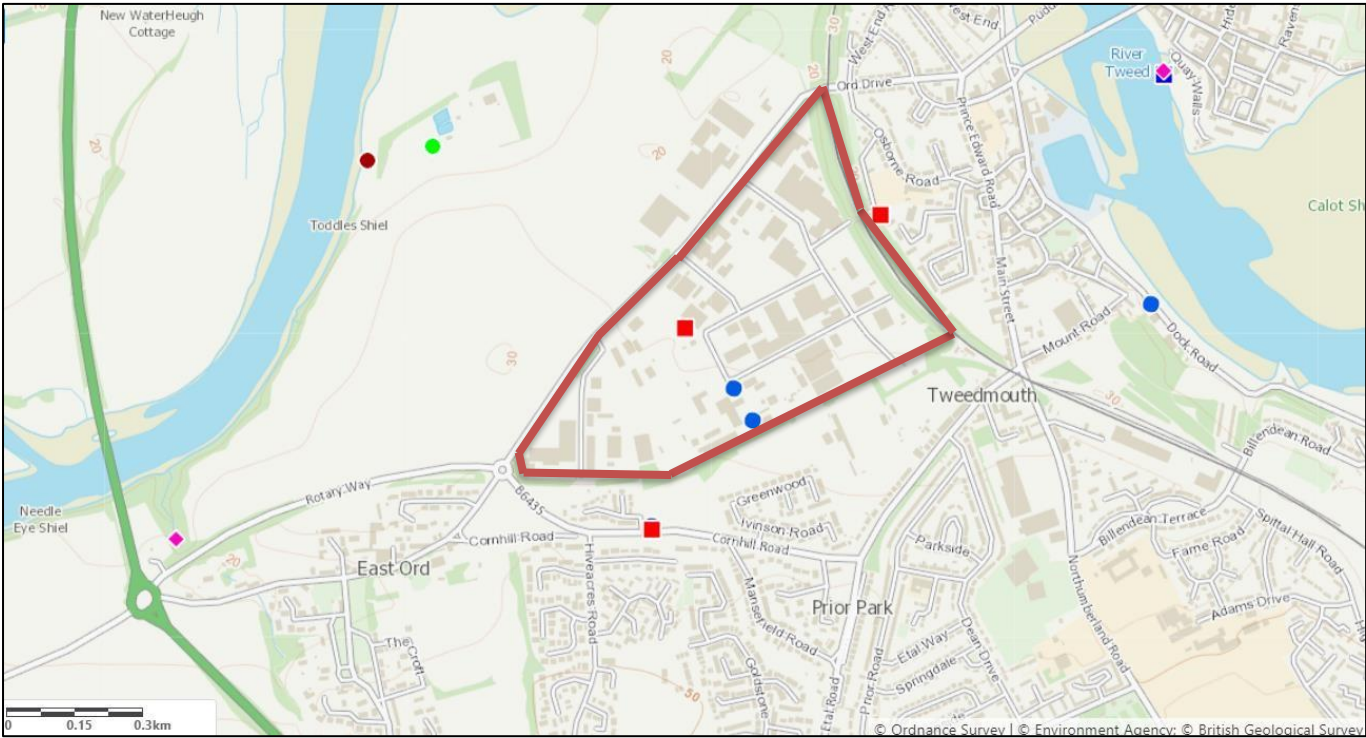


Figure 2 **Site Location Plan 2 – Tweedside Trading Estate**

- | | |
|------------------|----------------------------------|
| Orange Boundary: | Tweedside Trading Estate |
| Blue Circles: | Private Groundwater Abstractions |
| Red Squares: | EA Monitoring Boreholes |

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The pertinent land uses within Tweedside Trading Estate are shown on Figure 3 below.

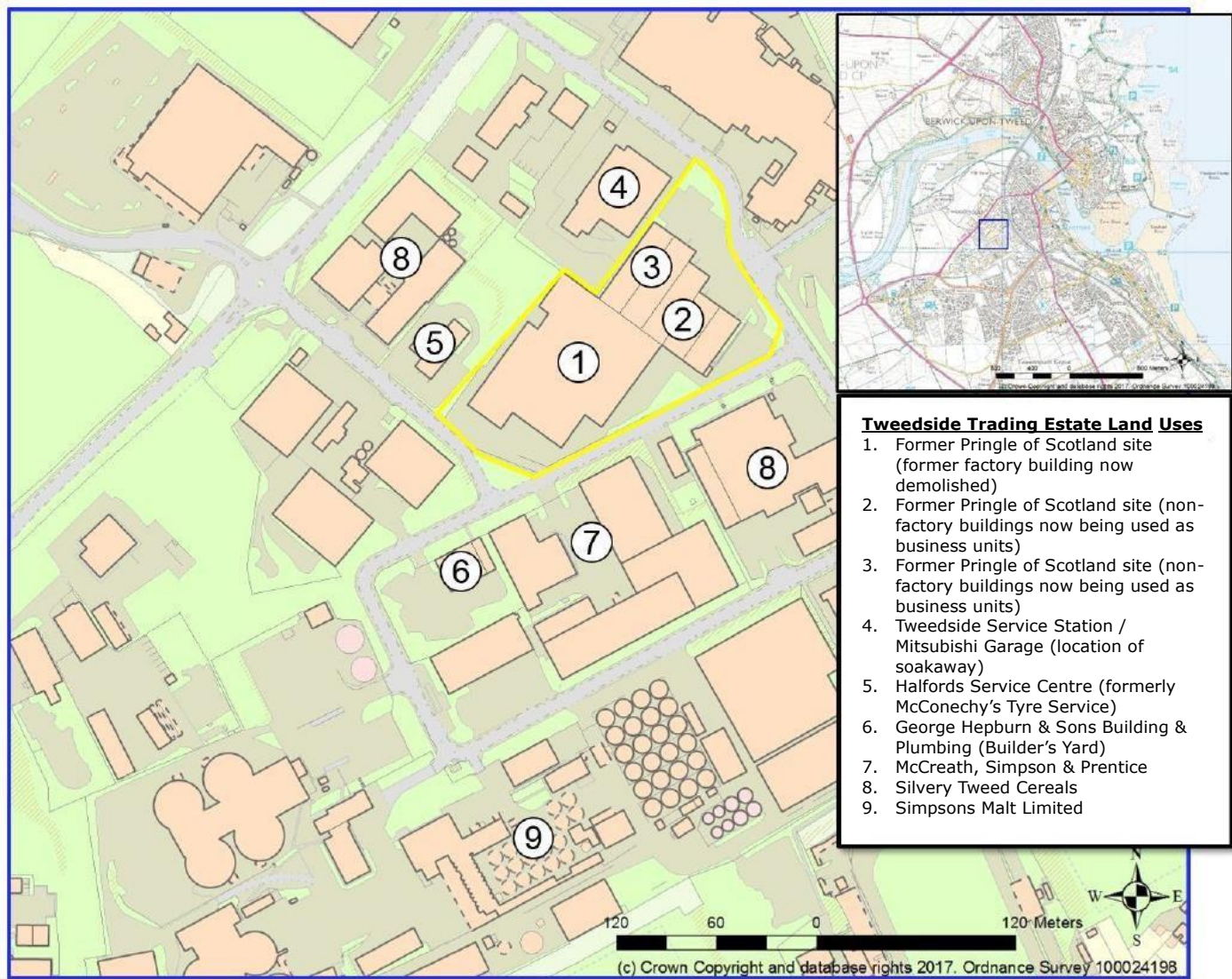


Figure 3 **Site Location Plan 3 – Overview Plan of Land Uses**

Site 1	Former Pringle of Scotland site (Former Factory Building)
Sites 2 & 3	Former Pringle of Scotland site (Existing Non-Factory Buildings)
Site 4	Tweedside Service Station /

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Mitsubishi Garage site

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The former Pringle of Scotland factory site and the current Tweedside Service Station / Mitsubishi Garage (where the soakaway was located) are shown on Figure 4 below. When this document refers to the site it relates to these two areas. The former Pringle of Scotland site is approximately 1.8 hectares in extent.

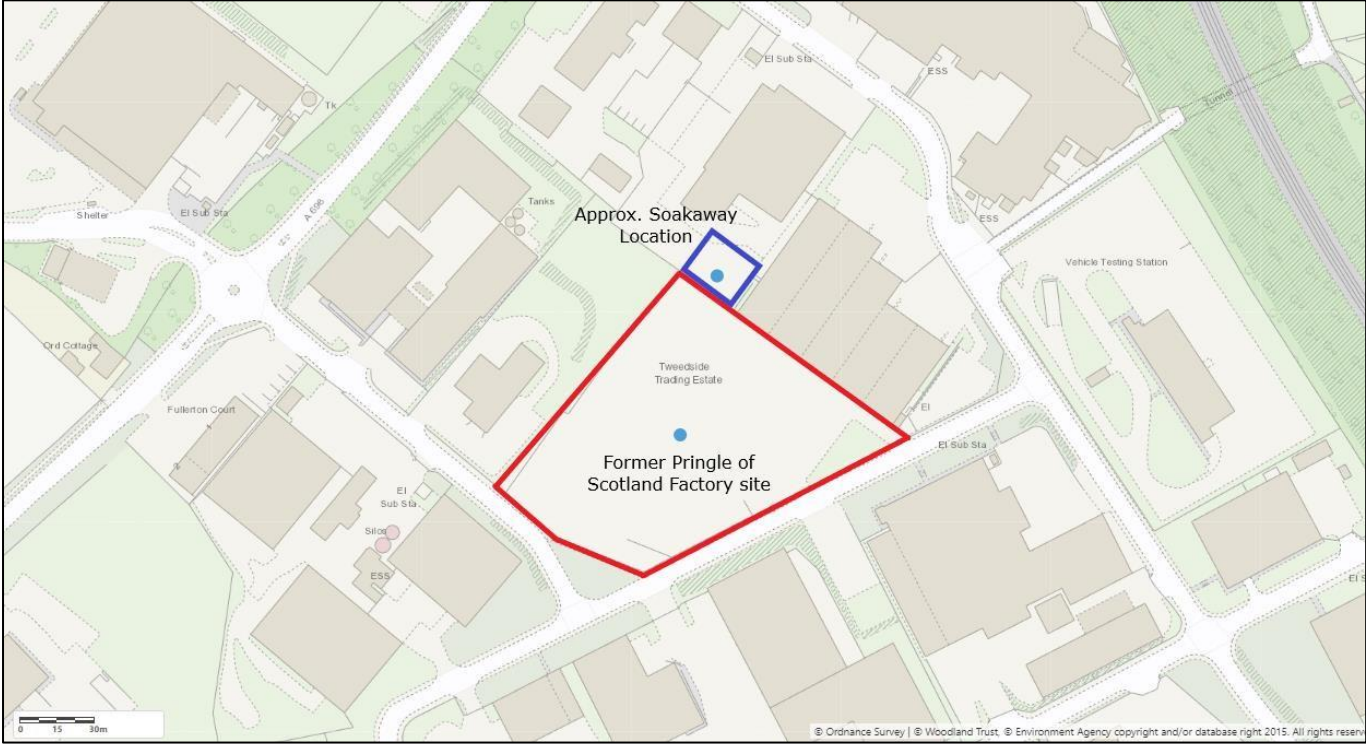


Figure 4 **Site Location Plan 4 – Former Pringle of Scotland Site**

Red Boundary: Former Pringle of Scotland factory site

Blue Boundary Approximate location of
soakaway

The previous exploratory groundwater monitoring boreholes and the private abstractions are shown on Figure 5 below. Previous CDM boundaries are also shown on this figure which are not relevant to this project.

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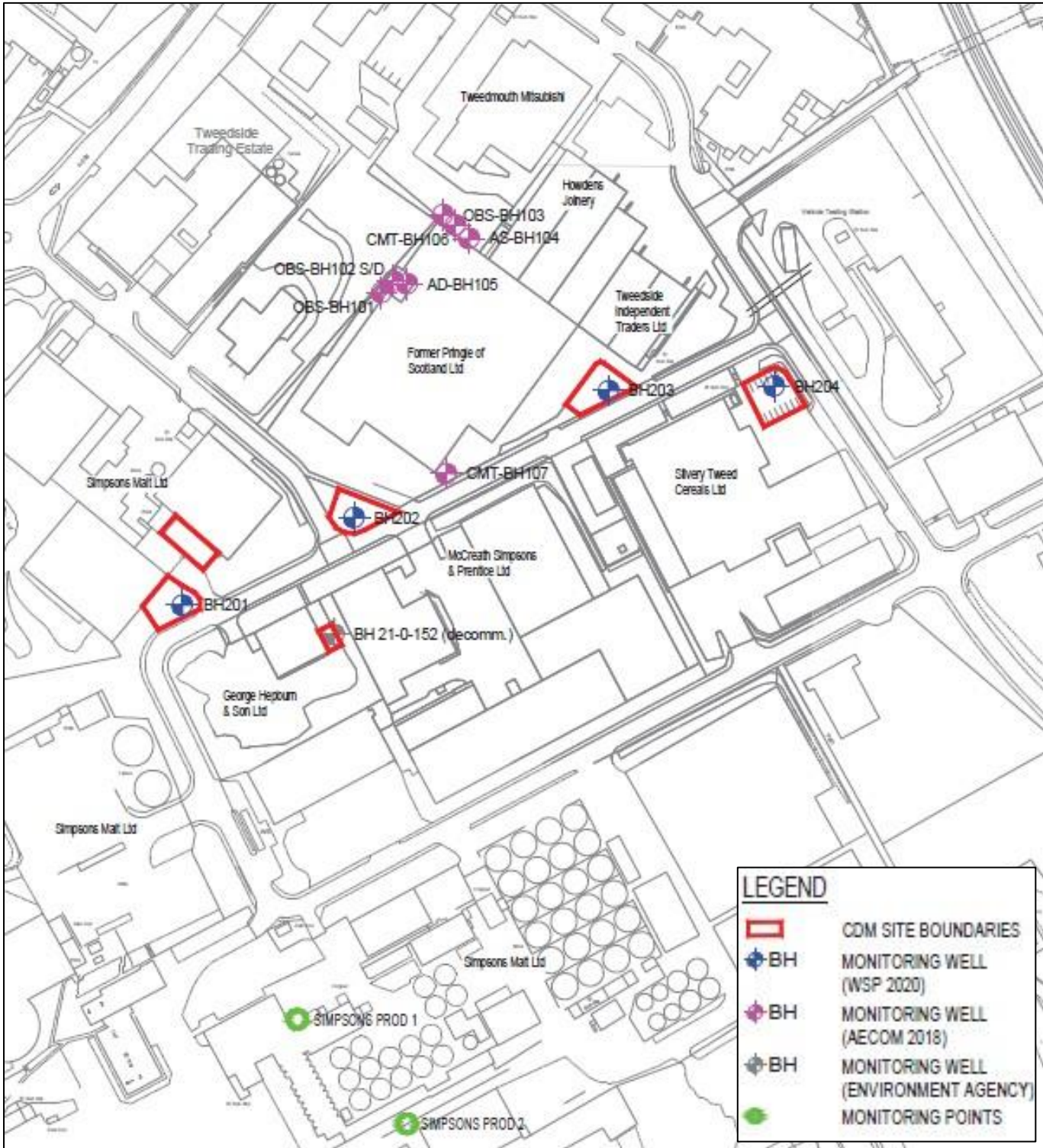


Figure 5 **Site Location Plan 5 – Previous Exploratory Boreholes**

The former Pringle of Scotland factory has recently been demolished with stockpiles of demolition arisings, containers and vehicles being present throughout the site. This site is bound by palisade fencing and is accessed via a locked gate on the southwestern boundary. The north-eastern part of this site comprises ancillary buildings associated with the former Pringle of Scotland factory which are still in place and are currently being utilised for light industrial / commercial purposes which includes Howdens Joinery and Kitchen Supplier, a carpet warehouse, car boot sale warehouse and Northern Exchange Auctions.

Ground cover on the former Pringle of Scotland factory site predominantly comprises tarmacadam with a small area of gravel surfacing located within the northern central area of the site adjacent to the location of the soakaway and Howdens. Some vegetation is located along the north-western boundary.

The topography of the former Pringle of Scotland factory site ranges from around 17.00mOD along western boundary to approximately 13.50mOD in the north. The topography of the site generally slopes eastwards.

The neighbouring Tweedside Service Station / Mitsubishi Garage site where the PCE-contaminated process water was regularly discharged into an unauthorised soakaway, is located adjacent to the northeast of the Former Pringle of Scotland site at a lower elevation (<1m).

Ground cover on the neighbouring Tweedside Service Station / Mitsubishi Garage site and around the location of the soakaway predominantly comprises of tarmacadam.

The Simpsons Malt Limited brewery is located to the west and south of the former Pringle of Scotland site.

1.3.2. SITE HISTORY / SETTING

The site areas were utilised for agricultural purposes from the 1860's until the development of the Tweedside Trading Estate in the 1960's which included the Pringle of Scotland factory.

During the 1970's the Pringle of Scotland factory premises were extended, and the wider industrial estate was further developed which included the Simpsons Malt Limited facilities. In the 2000's the factory's configuration was modified with the factory subsequently being demolished in 2019. There has been very little change in the layout of the wider industrial estate.

Historically, Pringle of Scotland Limited (POSL) utilised Tetrachloroethylene / Perchloroethylene (PCE) as a degreasing agent to prepare wool for clothing manufacturing. During the factory's operation, between 1974 and 1998, poor practices relating to its handling, use and disposal resulted in PCE being released into the environment. These instances are detailed below:

- In 1991, 200 litres of PCE was spilled at the site during a routine delivery of the product. The spilled PCE entered onsite drains, migrated via surface water sewer and discharged directly into the River Tweed. This resulted in prosecution by the National Rivers Authority (NRA) in 1992 for contamination of groundwater.

The spill was recorded as being within the 'Red Boundary' shown on Figure 4 and within the general location of boreholes OBS-BH101, OBSBH102S/D and AD-BH105 shown on Figure 5.

- It is reported that over a period of four years (1986 to 1990), PCEcontaminated process water was regularly discharged into an unauthorised soakaway located to the northeast of the site, on the neighbouring Tweedside Service Station / Mitsubishi Garage site.
- The soakaway was recorded as being within the 'Blue Boundary' shown on Figure 4 and within the general location of boreholes OBS-BH103, AS-BH104 & CMT-BH106 shown on Figure 5. Anecdotal evidence suggests that overflows of PCE contaminated process water and neat PCE from the separators occurred, which were directed towards the soakaway.

The soakaway was recorded as being within the 'Blue Boundary' shown on Figure 4 and within the general location of boreholes OBS-BH103, AS-BH104 & CMTBH106 shown on Figure 5. Subsequent investigations by the NRA (National Rivers Authority) identified PCE in the deeper groundwater abstracted by the adjacent Simpsons Malt Ltd facility at concentrations above the drinking water standard (10ug/l). This demonstrated that PCE contamination had migrated from soils at shallow depth, into the superficial sand and gravel aquifer and subsequently into the deeper groundwater aquifer within the Ballagan Formation^(Note 2). The PCE contamination was impacting offsite locations within the wider Tweedside Trading Estate.

The Fell Sandstone aquifer is an important Principal Aquifer in Northumberland as to the west of Berwick upon Tweed it provides the sole source of public water

supply for northern Northumberland. Whilst the underlying Ballagan Secondary A Aquifer provides water supply to the Simpsons Malt Ltd. facility. The connectivity

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between the Fell Sandstone aquifer and the underlying Ballagan aquifer is currently not fully understood.

In the early 1990's, two remedial methods were implemented; soil vapour extraction (SVE) and a shallow groundwater pump and treat system. These methods were expected to remove the worst of the PCE from the spill and soakaway areas, and to extract the PCE which had already and was continuing to enter the groundwater and migrate off site. A PCE remedial target concentration of 5ug/l was required. The soil vapour extraction system was decommissioned in 1998 as it no longer extracted significant quantities of PCE. The shallow groundwater pump and treat system was in operation until late 2018 following a financial settlement being awarded, however towards the end of this systems operational life and the decreasing elevations of groundwater, it was becoming less efficient with decreasing volumes of PCE being recovered.

Despite this, it is known that PCE contamination remains in soils and continues to migrate in free (DNAPL) and dissolved phases into the shallow and deeper groundwater. Evidence from EA groundwater monitoring wells also indicates the continued migration of PCE into deeper groundwater. These remedial options did not achieve the remedial target concentration of 5ug/l PCE.

Additionally, in relation to the adjacent Simpsons Malt Ltd, installation of a granular activated carbon treatment system was required to initially treat water abstracted from their boreholes indicating that PCE contamination was continuing to migrate offsite. At the current time, Simpsons Malt Ltd continues to treat abstracted groundwater with this method prior to use.

In July / August 2016, the Environment Agency was requested by Northumberland County Council to carry out an intrusive inspection under Part 2A of the Environmental Protection Act 1990 for the PCE contamination. As part of this inspection, AECOM carried out two separate phases of ground investigation. The main outcomes from this inspection are summarised below:

- There are two residual source zones of significant concentrations of PCE in the unsaturated zone beneath the inspected site, the former soakaway, and the spill area. The former soakaway area is the stronger of the two in terms of potential residual PCE source mass capable of leaching to groundwater. The source zones are likely to extend beneath the former factory building.

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- Sources of PCE are also present within the saturated superficial sand and gravel deposits and the underlying Ballagan Formation^(Note 2). PCE concentrations within the superficial sands and gravels are higher than those recorded in the underlying Ballagan Formation^(Note 2). However, it

is the PCE source within the Ballagan Formation^(Note 2) that is the dominant source which sustains the dissolved phase PCE plume in the aquifer, and which therefore continues to significantly impact on groundwater abstracted by Simpsons Malt.

- The matrix of the sandstone and underlying fine grained units in the down gradient plume contains dissolved phase PCE that will continue to sustain the plume for a considerable period following remediation of the source zone.
- The plume of PCE contamination in the bedrock aquifer meets the definition of “significant pollution” under the Part 2A regime. (However, at the current time, the site has not been determined as “Contaminated Land” by the Local Authority).

Supplementary ground investigation works were then undertaken in 2021 by WSP to provide information for a better understanding of the extents of the PCE plume. These works comprised of the installation of 4 No. additional boreholes, groundwater sampling and monitoring to enable a greater degree of cost certainty for future remediation works to be obtained.

Further post ground investigation monitoring works were then undertaken in 2023 by WSP to provide up to date information relating to current chlorinated hydrocarbons (PCE) and polyfluoroalkyl substances (PFAS) concentrations present within the groundwaters.

The Environment Agency regulates Simpsons Malt Limited through abstraction licenses and are working with them to reduce the volume of groundwater abstracted. In over abstracting groundwater, Simpsons Malt Limited have “contained” the PCE contamination due to depressing groundwater levels and reducing the likelihood for contaminant migration. There is a risk that once the volume of groundwater abstracted is reduced, that groundwater levels will rise and increase the likelihood of further migration of PCE contamination.

With regards to PFAS, this contaminant was historically recorded in 2014 and 2015 within the Simpsons Malt Limited groundwater abstraction well. Around this time, anecdotal information indicated that firefighting operations were undertaken on a builders yard up hydraulic gradient to their groundwater abstractions. These operations potentially utilised PFAS containing firefighting foams. In addition, there are various sites within Tweedside Trading Estate which may have utilised PFAS during their various operations such as a Fire Station and the former Pringle of Scotland site which indicates the possibility of multiple sources of PFAS being present within Tweedside Trading Estate. The 2023 monitoring works identified

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PFAS as being present within the groundwaters in various monitoring wells within Tweedside Trading Estate.

1.3.3. OPTIONS PREVIOUSLY CONSIDERED

The supporting information details the previous two remedial methods which were implemented in the early 1990's, i.e. soil vapour extraction (SVE) and a shallow groundwater pump and treat system. These remedial methods were ultimately decommissioned when they reached the end of the systems operation life and decreasing elevations of groundwater resulted in the systems becoming less efficient with decreasing volumes of PCE being recovered.

A preliminary Remediation Options Appraisal was undertaken in 2018 following the initial ground investigation works to provide an initial indication of potentially viable remedial options. This preliminary appraisal did not consider all the site constraints and was undertaken prior to the recent supplementary ground investigation works and the demolition of the former Pringle of Scotland factory building. This document is included within the supporting information.

A combined barrier treatment option utilising Enhanced Reductive Dechlorination (ERD) and In-Situ Chemical Reduction (ISCR) was explored in 2022 to treat the chlorinated hydrocarbons within the deeper groundwaters (i.e. Ballagan Formation) down hydraulic gradient to the former Pringle of Scotland site. This barrier treatment option was to ensure that chlorinated hydrocarbon contamination being abstracted from the Simpsons Malt facility would be to UK Drinking Water Standards, however the cost estimates for this solution was beyond our available budget and it did not allow for any remediation at source within the unsaturated zone therefore it was not progressed.

As a result of the recent site investigation and assessment works, there is now more information available to determine what is and is not viable. This study is to build on the previous works undertaken and **not to revisit** techniques that are clearly not suitable or outwith the budgetary range. This study should consider the findings and conclusions of these previous assessments, and undertake an indepth assessment of the **feasible** options, develop a shortlist along with proposed remediation end-points and ultimately select an approach that meets all associated requirements.

The final output^(Note 3) should provide adequate justification and lines of evidence for the selected approach to enable the Environment Agency, as lead regulator, to fully understand the rationale leading to shortlisting and final selections. All considered options should be assessed for cost benefit and sustainability, and able

to address the concerns raised by Simpsons Malt. The design and description of the selected technologies should be sufficiently comprehensive to enable the Environment Agency to move directly into the next phase of project commissioning.

Under separate contract, the selected remedial treatment action will then be developed into a design and build programme of works.

Note 3: *In order to validate the shortlisted approaches, and to ensure both technical and commercial viability, it is highly recommended that the designs and suggested methodologies are reviewed and critiqued by Specialist Remediation Contractors. This early Contractor involvement will ensure the selected techniques and technologies have been subject to expert ground truthing covering all technical, regulatory, and commercial aspects.*

The final / most suitable approaches are required to be reviewed and critiqued by Specialist Remediation Contractors

1.3.4. THE PROBLEM

The previous works have indicated the underlying geology to be quite complex and instrumental in the migration of contaminant off site.

As illustrated in Figure 6 below (Conceptual Site Model) of the Aecom Part 2A Assessment Report 2018, a sandstone layer is located directly beneath the granular natural superficial deposits within the site. The same sandstone layer beneath the site is also inferred to be present in the abstraction boreholes at Simpsons Malt Limited. The sandstone layer identified in boreholes immediately under the granular sands and gravels at the site is thought to be the primary pathway for contamination to migrate to the Simpsons Malt abstractions.

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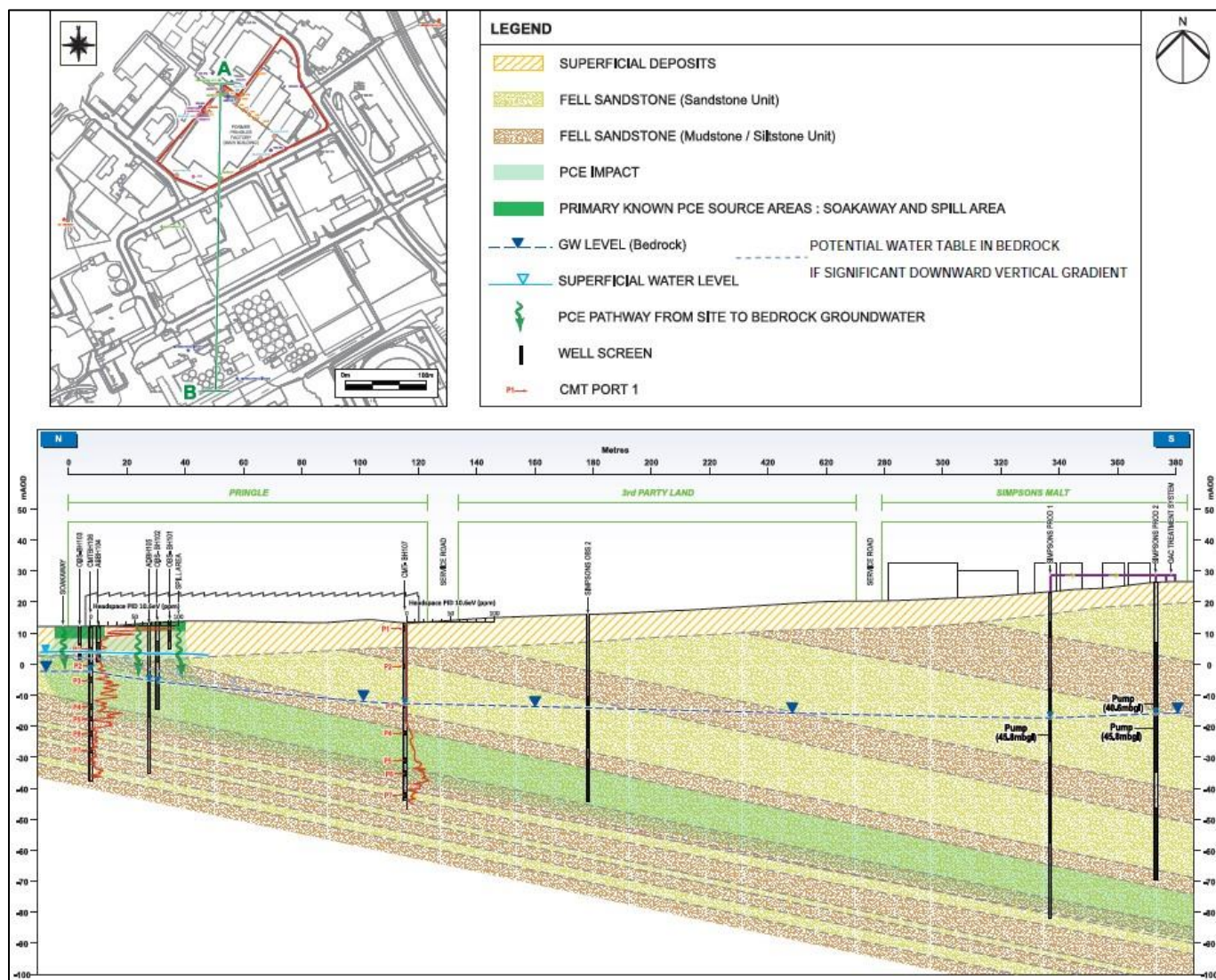


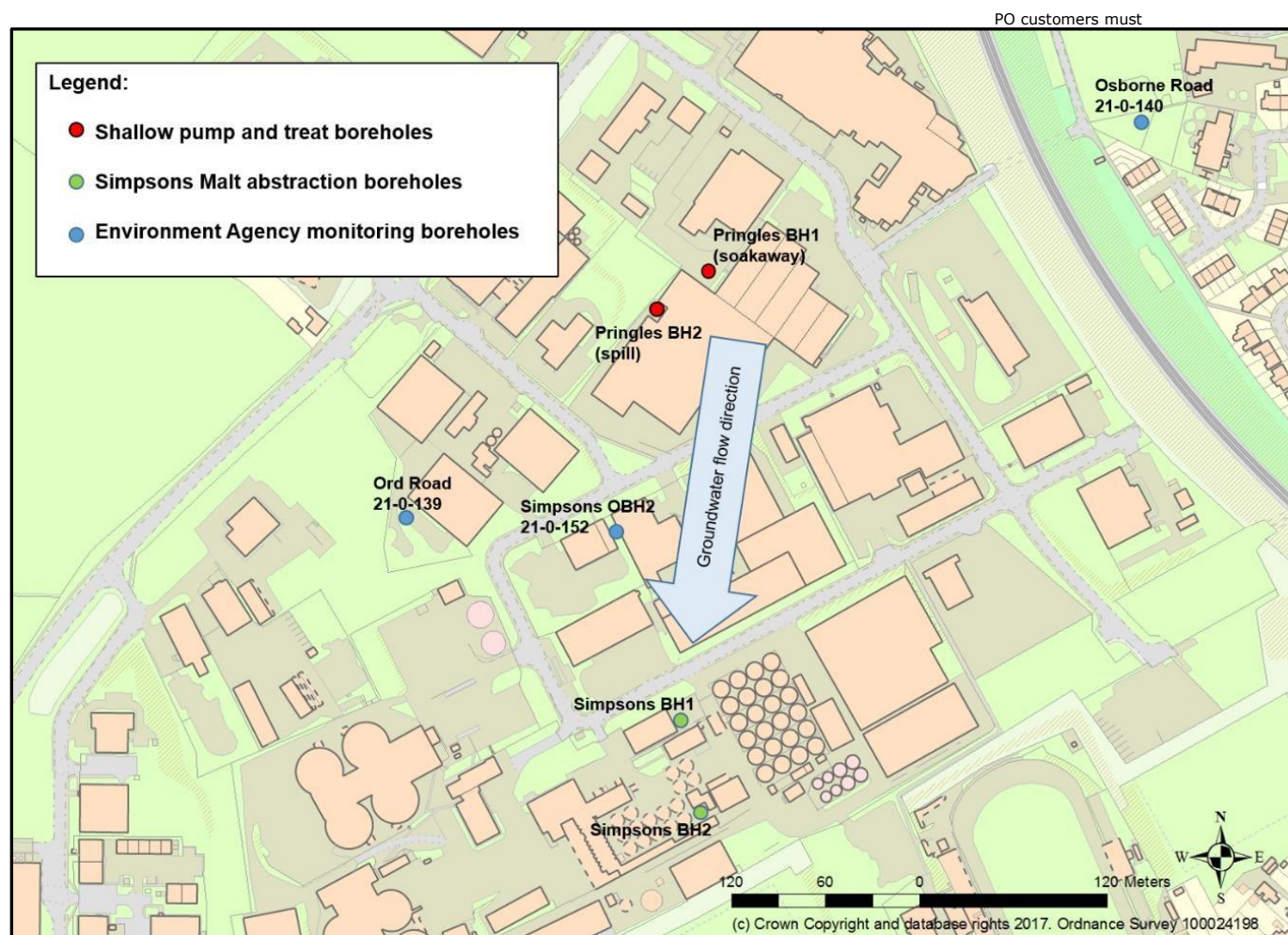
Figure 6

Conceptual Site Model

(Image taken from AECOM Part 2A Assessment Report
Ref. 60551748/BMRP003/Rev2 dated July 2018)

Superficial groundwater (and the contaminants it contains) present in the sands and gravels is in hydraulic continuity with the groundwater in the deeper Ballagan Formation^(Note 2) aquifer, meaning that groundwater (and contaminants) will and has flowed from the shallow groundwater in the sands and gravels into deeper groundwater of the Ballagan Formation^(Note 2).

The Environment Agency monitors groundwater levels and quality at boreholes around the industrial estate (Figure 7 below) which helps us understand the presence and distribution of PCE and PFAS contaminants in the deeper groundwaters.

**Figure 7**

Inferred Hydraulic Gradient & Groundwater Monitoring Boreholes

Tetrachloroethylene / perchloroethylene (PCE) and its daughter products, were identified originating from the former Pringle of Scotland knitwear factory within Tweedside Trading Estate in Berwick upon Tweed. These chlorinated hydrocarbons were identified as the primary contaminant within both the soils and groundwaters which the Remediation Options Appraisal (including Cost Benefit Analysis) needs to consider.

The former Pringle of Scotland site is currently subject to a Part 2A inspection by the Environment Agency on behalf of Northumberland County Council for the chlorinated hydrocarbons (PCE). As part of this inspection, 3No. phases of investigation works were undertaken.

The presence of polyfluoroalkyl substances (PFAS) were also historically recorded between 2014 and 2015 within groundwater abstractions from the wider Tweedside Trading Estate and during the groundwater monitoring in 2023.

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Provision of remedial treatment options for the chlorinated hydrocarbon contamination is the primary requirement. Remedial treatment options which would also offer remediation of the identified polyfluoroalkyl substances at no additional expense would be preferred and should be highlighted within the appraisal. However remediation of the chlorinated hydrocarbon contamination is the primary requirement and ultimate objective.

This Remediation Options Appraisal (including Cost Benefit Analysis) is necessary as we have established that previous remedial options presented significant financial challenges when compared to current budgets.

1.3.5. REMEDIATION CRITERIA & REGULATORY REQUIREMENTS

Part 2A Regime

As detailed previously, the site is currently subject to a Contaminated Land inspection under the Part 2A legislation for the chlorinated hydrocarbon contamination (PCE). The site has not been formally determined as Contaminated Land and/or designated as a Special Site at this time. However, the determination of the site as Contaminated Land and designation as a Special Site cannot be discounted in future.

On this basis, the proposed remediation works need to consider the aims of remediation under the Part 2A regime where possible.

The Part 2A regime imposes various criteria and stipulations that need to be considered when evaluating a suitable risk mitigation strategy. The broad aim of remediation under Part 2A is: (a) to remove identified significant contaminant linkages, or permanently disrupt them to ensure they are no longer significant and that risks are reduced to below an unacceptable level; and/or (b) to take reasonable measures to remedy harm or pollution that has been caused by a significant contaminant linkage.

With regard the standard of remediation, the guidance goes on to state that remediation actions must be reasonable with regard to the cost and the seriousness of the pollution or harm being caused. And the identified risks should be reduced to an acceptable level – or as far as is reasonably practicable.

In deciding what is reasonable, any remedial strategy should have particular regard to: (a) the practicability, effectiveness and durability of remediation; (b) the health and environmental impacts of the chosen remedial options; (c) the financial cost which is likely to be involved; and (d) the benefits of remediation

with regard to the seriousness of the harm or pollution of controlled waters in question.

Further information on the requirements for remediation under the Part 2A legislation can be found in Section 6 of the 2012 Contaminated Land Statutory Guidance.

Prior to devising any strategy for evaluating remediation options, it is vital that the significant contaminant linkages (SCLs) detailed within the inspection documents provided, are fully understood in terms of their nature and characteristics.

It is the identified impact together with the unacceptable risk posed by these SCLs and contaminants of concern that will underpin any remediation strategy.

Note 4: Any remediation options which are unlikely to address the above Part 2A considerations are to be highlighted within the Remediation Options Appraisal (including Cost Benefit Analysis) and are to be weighted accordingly.

Simpson Malt Requirements

Chlorinated hydrocarbon pollution from the former Pringle of Scotland site is impacting the local groundwater and groundwater abstractions at the Simpsons Malt facility.

Remedial treatment options which could result in the addition of potentially polluting chemicals / substances into the groundwater through injection or other means which could adversely impact the Simpsons Malt groundwater abstraction works must be avoided.

Previously the ideal situation was for the remediation to result in groundwaters having chlorinated hydrocarbon concentrations below the UK Drinking Water Standards, however we understand that this is unlikely to be achievable based upon the budgetary constraints.

Remedial Targets

The ultimate goal is to achieve a remedial standard that would ultimately reduce Tetrachloroethylene / Perchloroethylene (PCE) concentrations within the groundwaters present beneath the site (which are currently being abstracted) to less than 10µg/l, i.e. compliant with Drinking Water Standards – that is under normal groundwater conditions (excluding drought). This standard of remediation is referred to as the desirable standard.

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However, following recent cost estimates for remediation to achieve this goal being significantly above available funds, a revised remedial target of providing the greatest environmental benefit for available funds has been adopted instead.

The Consultant is required to provide details of the proposed remediation end points for each of the remediation options provided. This is required to include justification for each of the options considered viable along with their anticipated benefits to the environment in both the short and long terms (if different). A suitable example of a mechanism which this could quantify improvement to the environment is the anticipated chlorinated hydrocarbon contamination mass removal from controlled waters for each remedial method. The remediation end points for the proposed remediation options are therefore required to be provided within the Draft Remediation Options Appraisal (including Cost Benefit Analysis) and agreed.

The constraints and limitations associated with the site and surrounding area need to be fully considered as part of this exercise. Currently there are no time constraints for the remediation works, however the durations of any remedial options considered as being viable are to be clearly detailed.

The Consultant shall include these details and justification with the Remediation Options Appraisal (including Cost Benefit Analysis).

1.3.6. SITE ACCESS

The former Pringle of Scotland site, the Tweedside Service station with soakaway, Simpsons Malt and the various groundwater monitoring boreholes are located within the Tweedside Trading Estate which is accessed via the A698 highway.

The Environment Agency will arrange and provide access to the former Pringle of Scotland Factory area, Tweedside Service Station and the borehole locations for the purposes of undertaking a site walkover.

1.3.7. ENVIRONMENTAL SENSITIVITY

The site is in a highly sensitive area because it sits on the Ballagan Formation^(Note 2) Secondary A Aquifer and Source Protection Zone. This aquifer to the west of Berwick upon Tweed provides a source of public water supply to the Simpsons Malt Ltd. facility.

The site includes a Source Protection Zone 1 (SPZ 1) and SPZ3 associated with the Simpsons Malt Limited groundwater abstraction from the Ballagan Formation^(Note 2) for malting barley industry. Their abstractions are located 150m down gradient to the south of the former Pringle of Scotland site.

1.3.8. GROUND CONDITIONS

Previous ground investigation has indicated the underlying geology to be quite complex and instrumental in the migration of PCE contamination offsite. The following general conditions from ground level were identified within the former Pringle of Scotland site and the immediate surrounding areas:

- Made ground soils comprising hardstanding or soft landscaping overlying reworked natural soils to depths of between 0.30mbgl and 1.20mbgl (17.25mOD to 11.65mOD).
- Natural superficial deposits generally comprising cohesive glacial till (layers between 0.10 and 8.25m thick) with laterally discontinuous lenses of granular sands and gravel deposits (layers between 0.20m and thickness of between 0.15m and 6.20m thick). These deposits have been proved to depths between 6.80mbgl and 12.50mbgl (10.75mOD to 1.26mOD).
- Bedrock of the Ballagan Formation^(Note 2) from depths of between 6.80mbgl and 12.50mbgl (10.75mOD to 1.26mOD) and comprising interbedded sandstone, siltstone and mudstone with occasional conglomerate. The bedrock was investigated to a maximum depth of 120.30mbgl (-102.75mOD). The rock units dip approximately 10° to the southeast.

The ground conditions underlying the site and wider industrial trading estate is presented below in Figure 6 (Conceptual Site Model) of the Part 2A Assessment Report 2018 prepared by AECOM.

1.3.9. GROUNDWATER CONDITIONS

The underlying bedrock of the Ballagan Formation^(Note 2) (which forms part of the Lower Carboniferous Limestones) is classified as a Secondary A Aquifer.

Previous groundwater monitoring undertaken on and within close vicinity to the former Pringle of Scotland site indicated the following groundwater conditions to be prevailing:

- A superficial shallow groundwater body within the granular natural superficial deposits. Groundwater levels were recorded at depths between 2.94mbgl and 11.28mbgl (11.00mOD to 2.54mOD).

- Deeper groundwater bodies are present within the more permeable sandstone units of the Ballagan Formation^(Note 2) bedrock. Groundwater levels were recorded at depths between 9.92mbgl and 45.98mbgl (2.92mOD to -32.13mOD). Groundwater has been shown to flow towards the south-south-west towards the Simpsons Malt Limited facility.

The superficial shallow groundwater body underlying the site is in hydraulic continuity with groundwater in the deeper Ballagan Formation^(Note 2) aquifer.

The groundwater monitoring data is presented in Figures 5a, 5b, 5c and 5d of the Part 2A Assessment Report by AECOM dated July 2018, Table 3-8 of the Supplementary Ground Investigation Factual Report by WSP dated July 2021, and Table 4-2 of the Groundwater Monitoring Factual Report by WSP dated May 2023.

1.4. OBJECTIVES & DELIVERABLES

1.4.1. PROJECT OBJECTIVES & REQUIRED WORKS

The required works are detailed in the previous and following sections. The Consultant and its Specialist Remediation Sub-Contractors shall undertake the works in accordance with our specific requirements as detailed in this document and shall ensure that particular requirements are observed and that all timescales, where mentioned, are met.

For clarity and in summary, the scope of works / activities for the project to enable the Environment Agency to achieve the primary objectives are summarised below:

- Review the available information, our principal objectives and specification requirements and formulate a refined approach to this project. This refined approach is to be detailed in a "Project Approach Document". The "Project Approach Document" shall form part of the tender submission and shall be finalised following the start-up workshop meeting.
- Liaison with various landowners to access site areas for walkover activities^(Note 1) and undertake a site walkover to identify potential constraints and discuss the projected works with the various landowners.

- Attend a start-up workshop meeting at the Environment Agency offices to discuss the refined approach to this project prior to undertaking the works.
- Review the previous studies which detail the works to date along with the identified contamination to land and controlled waters.
- Identify, shortlist, and select appropriate remedial treatment options to provide **chlorinated hydrocarbon (PCE & daughter products) remediation** with the greatest environmental benefit for several budget ranges whilst also being sustainable.

This would include engagement with the existing landowners to confirm any concerns with the proposed remediation options, and with Specialist Remediation Contractors to ensure the selected remedial treatment options are technically sound, viable and accurately priced.

Remedial treatment options which could result in the addition of chemicals / substances into the groundwater which could adversely impact the Simpsons Malt groundwater abstraction works are to be avoided.

- Details of the proposed remediation end points for each of the remediation options provided. Previously the ideal situation was for the remediation to result in groundwaters having chlorinated hydrocarbon concentrations below the UK Drinking Water Standards, however we understand that this is unlikely to be achievable based upon the budgetary constraints. Alternative remediation end points for the proposed remediation options are therefore required to be provided within the Draft Remediation Options Appraisal (including Cost Benefit Analysis) and agreed.
- Produce a Sustainability Assessment in accordance with Sustainable Remediation Forum UK (SuRF-UK) guidance which demonstrates that a sustainable approach to remediation has been undertaken as part of the Remediation Options Appraisal (including Cost Benefit Analysis) process and that the proposed remediation options are ultimately sustainable. The Remediation Options Appraisal (including Cost Benefit Analysis) shall fully consider the findings of the Sustainability Assessment.
- Produce a Remediation Options Appraisal (including Cost Benefit Analysis) in accordance with the Land Contamination Risk Management

(LCRM) guidance, delivered in compliance with the National Quality Mark Scheme and signed off by a Suitability Qualified Person (SQP).

- Provide a sufficiently detailed specification to enable the Client to procure a separate design and build contract to implement the Remediation Works for any of the previously provided budget ranges.

1.4.2. ACTIVITY SCHEDULE

Task 1. Draft Project Approach Documentation.

Review the available information, our principal objectives and specification requirements and formulate a refined approach to this project. This refined approach is to be detailed in a "Project Approach Document". The "Project Approach Document" shall form part of the tender submission and shall be finalised following the start-up workshop meeting.

- **Deliverable(s):** A draft Project Approach document for review and comment provided as part of tender return.

Task 2. Collate and review all information pertinent to development of a comprehensive Remediation Options Appraisal (including Cost Benefit Analysis) and Sustainability Assessment. Including finalising strategy for a robust appraisal of available options.

As detailed within this document, a significant amount of work has been undertaken at the site over the years. Key pertinent documents and reports have been included with this tender pack, and any others will be provided at project start-up.

The appointed Consultant will be expected to review all supporting information in order that they fully understand the site history, associated constraints, the nature of the problem and the objectives associated with site remediation taking into consideration technical and regulatory constraints and stipulations and the conclusions of other risk mitigation appraisals which have served to rule some options out.

It is not expected that additional on-site investigation works will be necessary to facilitate robust delivery of this commission. However, following review of all the available information should the Consultant consider that there are significant data gaps which could be rectified by further on-site investigation works which would result in a cost benefit to the remediation project, then these further works should

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be detailed, costed, and fully specified within the Remediation Options Appraisal (including Cost Benefit Analysis).

As indicated above, we would expect the appointed Consultant to thoroughly review the findings from the previous documents and undertake further assessment if this is deemed necessary to aid the evaluation and ultimate selection of feasible options.

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- **Deliverable(s):** A summary of nature and extent of the problem, the key objectives underpinning this Remediation Options Appraisal (including Cost Benefit Analysis) and Sustainability Assessment.

Proposed rationale and strategy to be employed in the selection and screening of associated technologies.

Task 3. Site Walkover.

Prior to submission of a tender proposal it is recommended that a site walkover is undertaken by the Consultant to familiarise themselves with the site, the location of previous investigation works, to identify any constraints to proposed remediation options and any access problems. At point of submission of tender return the Client shall consider that all necessary arrangements and associated costs have been identified to carry out the works.

In addition to this initial pre-tender site walkover, a subsequent detailed site walkover is required which will involve liaison with various landowners to access site areas, providing detailed site inspection records identifying potential constraints to the project, site plans / markups and photographic records.

- **Deliverable(s):** Detailed site walkover observation records, site constraints plan and photographic records.

Task 4. Stakeholder Engagement / Liaison.

Either as part of, or separate to, the site walkover detailed in Task 3, onsite meetings with each of the relevant landowners and stakeholders will be required.

These meetings will be to discuss the remediation project, the methodology which will be utilised by the Consultant in the consideration of the various remediation options, remediation options which are being considered, concerns associated with the remediation works, and any constraints either identified during the site walkover or by the landowners / stakeholders site operations which could present a risk to the remediation project.

- **Deliverable(s):** Onsite meetings with the relevant landowners and stakeholders.

Task 5. Start-up Workshop.

A start-up workshop to discuss project approach and refine the scope is required. This will enable the EA to provide a background to the project and the overarching aims and objectives. The Consultant will then present their scope of works and their understanding of the commission as well as additional thoughts for scope enhancement.

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The meetings are preferred to be face-to-face at the Environment Agency's Newcastle office, however virtual meetings will be considered should the Consultant request.

Information requirements / provision will be discussed. Detailed discussion and critical evaluation of the approach will help refine and enhance the overall strategy.

- **Deliverable(s):** A refined Project Approach document to include all comments, suggestions, and actions from the start-up workshop.

Agreement of key sustainability indicators.

Agreed final programme.

Task 6a. To identify a selection of valid technologies (or combination of technologies) that will meet the agreed objectives for chlorinated hydrocarbon remediation within each budget range.

To advance the findings from previous studies, whilst following Land Contamination Risk Management (LCRM) and Sustainable Remediation Forum UK (SuRF-UK) guidance and using a best practice approach, to identify and evaluate a selection of remedial technologies that are likely to be suitable for remediation of the chlorinated hydrocarbons in this scenario.

To validate the selection of approaches, and to ensure both technical and commercial viability, it is highly recommended that the designs and suggested methodologies are reviewed and critiqued by Specialist Remediation Contractors. This early Contractor involvement will ensure the selected techniques and technologies have been subject to expert ground truthing covering all technical, regulatory, and commercial aspects.

The anticipated remediation end points for each selected valid remediation options are required to be provided.

Any remediation options which would not be sustainable and are unlikely to address the sustainability requirements of this project are to be highlighted and not considered further.

Any remediation options which are unlikely to address the Part 2A considerations are to be highlighted and are to be weighted accordingly.

The following deliverables are required for each budget range:

- **Deliverable(s):** Following review of all information and research into valid remediation technologies, delivery of a long list of viable options with supporting information.

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The lines of evidence approach and the anticipated remediation end points for the selected remediation options.

This could be presented in a report and/or presentation subject to the agreement of the Environment Agency.

Task 6b. Extra over Task 6a to also consider polyfluoroalkyl substances (PFAS) remediation.

As Task 6a but also considering polyfluoroalkyl substances (PFAS).

- **Deliverable(s):** The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 6a.
-

Task 7a. To refine the long list down to a short list of options for chlorinated hydrocarbon remediation within each budget range (with all requirements and criteria considered and offered the appropriate weighting).

Employing the rationale and approach agreed under Task 2 to refine the initial list of possible and plausible remedial options that will meet the agreed project objectives in accordance with the Specification, whilst following Land Contamination Risk Management (LCRM) and Sustainable Remediation Forum UK (SuRF-UK) guidance and using a best practice approach.

Using a clear, sound and suitably robust approach to screening highlighted technologies resulting in delivery of a relevant shortlist of feasible options. To include justification for selection with clear reasoning / lines of evidence for inclusion or rejection.

To validate the refined approaches, and to ensure both technical and commercial viability, it is highly recommended that the designs and suggested methodologies are reviewed and critiqued by Specialist Remediation Contractors. This early Contractor involvement will ensure the selected techniques and technologies have been subject to expert ground truthing covering all technical, regulatory, and commercial aspects.

The anticipated remediation end points for each of the refined remediation options are required to be provided.

Any remediation options which would not be sustainable and are unlikely to address the sustainability requirements of this project are to be highlighted and not considered further.

Any remediation options which are unlikely to address the Part 2A considerations are to be highlighted and are to be weighted accordingly.

The short list of options must all meet the project objectives and specification requirements as listed within this document.

The following deliverables are required for each budget range:

- **Deliverable(s):** Further evaluation and refinement of the long list of options delivering a shortlist to be taken forward for more in-depth consideration with supporting information.

The lines of evidence approach and the anticipated remediation end points for the refined remediation options.

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This could be presented in a report and/or presentation subject to the agreement of the Environment Agency.

Task 7b. Extra over Task 7a to also consider polyfluoroalkyl substances (PFAS) remediation.

As Task 7a but also considering polyfluoroalkyl substances (PFAS).

- **Deliverable(s):** The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 7a.

Task 8a. To select the most suitable option (or combination of options) that meet the overarching requirements for this project for chlorinated hydrocarbon contamination within each budget range (utilising the expert input of a Specialist Remediation Contractor to assist with the shortlisting and validation).

Reducing the shortlist down to the selected approach (or combination of options) that meet the project objectives, whilst following Land Contamination Risk Management (LCRM) and Sustainable Remediation Forum UK (SuRF-UK) guidance and using a best practice approach. To include justification for selection with clear reasoning / lines of evidence for inclusion or rejection.

It is likely this will require groundwater modelling to demonstrate the selected remedial approach will meet the projects objectives.

To validate the final / most suitable approaches, and to ensure both technical and commercial viability, the designs and suggested methodologies are required to be reviewed and critiqued by Specialist Remediation Contractors. This will ensure the selected techniques and technologies have been subject to expert ground truthing covering all technical, regulatory, and commercial aspects.

Utilise expert advice from a specialist contractor to assist with considerations of budget, sustainability, practicability, effectiveness, and durability. This should also include regulatory requirements and the associated commercial aspects considering design, licensing / permitting requirements, enabling works, implementation and post install monitoring and validation.

The calculated remediation end points, along with justification, lines of evidence and supporting information, for each of the most suitable remediation options are required to be provided.

Any remediation options which would not be sustainable and are unlikely to address the sustainability requirements of this project are to be highlighted and not considered further.

Any remediation options which are unlikely to address the Part 2A considerations are to be highlighted and are to be weighted accordingly.

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The following deliverables are required for each budget range:

- **Deliverable(s):** Further evaluation and refinement of the shortlisted options delivering the selected option (or combination of options) with associated justification and supporting information.

The calculated remediation end points, along with justification, lines of evidence and supporting information, for each of the most suitable remediation options are required to be provided.

The lines of evidence approach for the selected remedial options and the required lines of evidence to demonstrate if remediation is successful.

This could be presented in a report and/or presentation subject to the agreement of the Environment Agency.

Task 8b. Extra over Task 8a to also consider polyfluoroalkyl substances (PFAS) remediation.

As Task 8a but also considering polyfluoroalkyl substances (PFAS).

- **Deliverable(s):** The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 8a.

Task 9. Progress Updates and Meetings.

The meetings are preferred to be face-to-face at the Environment Agency's Newcastle office, however virtual meetings will be considered should the Consultant request.

Project review meetings will be held at key milestone stages, as indicated in the activity schedule, plus on any other occasion as deemed necessary by either of the respective project managers. Weekly update reports via email are also required.

- **Deliverable(s):** Project review meetings at key milestone stages.
Weekly short email updates.

Task 10a. Draft Remediation Options Appraisal (including Cost Benefit Analysis) report for chlorinated hydrocarbon contamination only.

A draft Remediation Options Appraisal (including Cost Benefit Analysis) report including draft specification pulling together all the elements from the preceding

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project activities. To facilitate comprehensive review by the EA project team. The EA will provide one set of collated comments for discussion that will ultimately enable development of the final report.

- **Deliverable(s):** A draft Remediation Options Appraisal and Cost Benefit Analysis report detailing the remedial options proposed and discounted for each budget range.

The report shall include a draft specification for the most suitable options for each budget range, including proposed remediation endpoints and any recommendations for additional data requirements (data gaps), for review and comment.

Details of the required lines of evidence approach for the selected remedial options to demonstrate if remediation was successful.

Draft report to be delivered in accordance with the NQMS.

Task 10b. Extra over Task 10a to also consider polyfluoroalkyl substances (PFAS) remediation.

As Task 10a but also considering polyfluoroalkyl substances (PFAS).

- **Deliverable(s):** The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 10a.

Task 11a. Draft Sustainability Assessment for chlorinated hydrocarbon contamination only.

A draft Sustainability Assessment pulling together all the elements from the preceding project activities. To facilitate comprehensive review by the EA project team. The EA will provide one set of collated comments for discussion that will ultimately enable development of the final report.

- **Deliverable(s):** A draft Sustainability Assessment for the remedial options discussed within the Remediation Options Appraisal (including Cost Benefit Analysis) and based upon the agreed indicators, for review and comment.

Draft report to be delivered in accordance with the NQMS.

Task 11b. Extra over Task 11a to also consider polyfluoroalkyl substances (PFAS) remediation.

As Task 11a but also considering polyfluoroalkyl substances (PFAS).

- **Deliverable(s):** The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 11a.

Task 12. Close-out.

A workshop that will enable the Consultant to present all works undertaken and outputs generated. To facilitate comment and critical review on the draft report and for the Consultant to feedback on EA comments.

- **Deliverable(s):** A successful close-out meeting that enables discussion relating to all deliverables and facilitates delivery of the final Remediation Options Appraisal (including Cost Benefit Analysis) and Sustainability Assessment.

Task 13a. Final Remediation Options Appraisal (including Cost Benefit Analysis) report for chlorinated hydrocarbon contamination only.

Delivery of the final Remediation Options Appraisal (including Cost Benefit Analysis) report including all agreed amendments.

- **Deliverable(s):** A final Remediation Options Appraisal and Cost Benefit Analysis report detailing the remedial options proposed and discounted for each budget range.

The report shall include a final sufficiently detailed specification for the most suitable options for each budget range, including proposed remediation endpoints and any recommendations for additional data requirements (data gaps) that will enable the Environment Agency to progress with the procurement of a design and build contract.

Details of the required lines of evidence approach for the selected remedial options to demonstrate if remediation was successful.

Final report to be delivered in accordance with the NQMS and signed off by a SQP.

Task 13b. Extra over Task 13a to also consider polyfluoroalkyl substances (PFAS) remediation.

As Task 13a but also considering polyfluoroalkyl substances (PFAS).

- **Deliverable(s):** The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 13a.

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Task 14a. Final Sustainability Assessment for chlorinated hydrocarbon contamination only.

Delivery of the final report including all agreed amendments.

- **Deliverable(s):** A final Sustainability Assessment for the remedial options discussed within the Remediation Options Appraisal (including Cost Benefit Analysis) and based upon the agreed indicators.

Final report to be delivered in accordance with the NQMS and signed off by a SQP. _____

Task 14b. Extra over Task 14a to also consider polyfluoroalkyl substances (PFAS) remediation.

As Task 14a but also considering polyfluoroalkyl substances (PFAS).

- **Deliverable(s):** The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 14a.

1.4.3. MEETING REQUIREMENTS

General

The meetings are preferred to be face-to-face at the Environment Agency's Newcastle office, however virtual meetings will be considered should the Consultant request.

Start-up Workshop Meeting

The start-up workshop meeting will be held within four weeks of contract award. All key project team members from the client and supplier side will be expected to attend.

Review meetings

Project review meetings will be held at key milestone stages, as indicated in the activity schedule, plus on any other occasion as deemed necessary by either of the respective project managers.

Poor Performance Meeting

Respective team performance will be under constant review with any issues discussed as and when they occur. Overall performance and lessons learnt will form part of the close out meeting.

1.4.4. PARTICULAR CONTRACT REQUIREMENTS

Confidentiality

In undertaking the works, should the Consultant or Sub Contractors (such as Remediation Specialists) appointed on their behalf, be approached by a third party they are to maintain project confidentiality at all times and not discuss the purpose or nature of the works but request that any queries be directed to the Shaun Paterson (shaun.paterson@environment-agency.gov.uk) Environment Agency, North East Office. The Client should be advised at the earliest if the Consultant or their Sub Contractors are approached by third parties when undertaking the works.

Pre-Tender Submission Site Visit

It is **strongly advised / recommended** that the Consultant undertakes a site walkover visit to the site as part of the tender process, in order to familiarise themselves with the site, the location of previous investigation works, to identify any constraints to proposed remediation options and any access problems.

At point of submission of tender return the Client shall consider that all necessary arrangements and associated costs have been identified to carry out the works.

Health and Safety Requirements

All staff and Sub Contractors appointed by the Consultant to undertake any work must be suitably qualified, experienced, trained and accredited for the tasks they are undertaking.

Regulatory Controls

When considering the various remediation options, it is important to factor in any required regulatory controls, such as permits or licenses.

Most land contamination treatment activities will use one of the following:

- Standard Rules: SR2008 No 27: Mobile plant for the treatment of waste soils and contaminated material, substances or products and mobile plant permit (MPP2) deployment form
- A bespoke mobile plant permit for the treatment of waste soils and contaminated material, substances or products
- A site-based permit for either the treatment, disposal or deposit for recovery

The regulatory rules in relation to dealing with waste materials will need to be explored. In addition, there may be other controls in relation to abstracting and/or discharging groundwater.

The required permits for respective remedial options are to be fully considered and the detailed within the Remediation Options Appraisal (including Cost Benefit Analysis).

1.4.5. BUDGET CONSTRAINTS / LIMITATIONS

The Environment Agency requires a Consultant to review previous studies (see Section 2.1) and use their expertise and experience to highlight any data gaps

which are considered necessary to be addressed, and identify, shortlist, and select appropriate remedial treatment options for the following budget range:

- £2,000,000 to £2,500,000 (including contingency)

The current remedial budget available to the Environment Agency would be appropriate for options proposed within this range.

The Consultant shall also provide alternative remedial treatment options for the following budget ranges which would be considered should funding change:

- >£1,500,000 to £2,000,000 (including contingency)
- >£2,500,000 to £3,000,000 (including contingency)

All considered options should be assessed for cost benefit and sustainability.

The contingency for each of the costed remedial options shall be 30% unless otherwise agreed with the Client.

1.4.6. SUSTAINABLE REMEDIATION REQUIREMENTS

In addition to developing a scheme that is technically feasible, considers the specifics and constraints of the site, is durable, reasonable and meets regulatory requirements – the remediation scheme should also be clearly sustainable. Remediation that is not intrinsically sustainable, and poorly planned projects can have serious negative impacts.

Sustainable remediation, whilst managing the unacceptable risks posed by the identified contaminants, can also help to ensure that the benefit of doing the remediation is greater than its impact. Any approach should consider the relative ability of each option to achieve the project objectives in a safe and timely manner whilst optimising the environmental, social and economic value of the work.

The key principles of sustainable remediation (from SuRF-UK) is detailed below:

- **Principle 1: Protection of human health and the wider environment.** Remediation should remove unacceptable risks to human health and protect the wider environment now and in the future for the agreed land-use, and give due consideration to the costs, benefits, effectiveness, durability, and technical feasibility of available options.

- **Principle 2: Safe working practices.** Remediation works should be safe for all workers and for local communities and should minimise impacts on the environment.
- **Principle 3: Consistent, clear, and reproducible evidence-based decision-making.** Sustainable risk-based remediation decisions are made having regard to environmental, social and economic factors, and consider both current and likely future implications. Such sustainable and risk-based remediation solutions maximise the potential benefits achieved. Where benefits and impacts are aggregated or traded in some way this process should be explained and a clear rationale provided.
- **Principle 4: Record keeping and transparent reporting.** Remediation decisions, including the assumptions and supporting data used to reach them, should be documented in a clear and easily understood format in order to demonstrate to interested parties that a sustainable (or otherwise) solution has been adopted.
- **Principle 5: Good governance and stakeholder involvement.** Remediation decisions should be made having regard to the views of stakeholders and following a clear process within which they can participate.
- **Principle 6: Sound science.** Decisions should be made on the basis of sound science, relevant and accurate data, and clearly explained assumptions, uncertainties and professional judgment. This will ensure that decisions are based upon the best available information and are justifiable and reproducible.

The Consultant is required to produce a Sustainability Assessment in accordance with the Sustainable Remediation Forum UK (SuRF-UK) guidance which demonstrates that a sustainable approach to remediation has been undertaken as part of the Remediation Options Appraisal (including Cost Benefit Analysis) process and that the proposed remediation options are ultimately sustainable. The Remediation Options Appraisal (including Cost Benefit Analysis) shall fully consider the findings of the Sustainability Assessment.

The Consultant is required to provide the indicators / criteria they are proposing to utilise within the Sustainability Assessment for agreement a minimum of one week prior to attending the start-up workshop meeting. As a minimum, it is considered that the following sustainability indicators listed in Table 3 below will be considered within the Sustainability Assessment, however other indicators / criteria which are deemed appropriate by the Consultant are also to be considered.

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Table 3: Sustainability Indicators					
Environmental		Economic		Social	
ENV 1	Emissions to Air	ECON 1	Direct Economic Costs & Benefits	SOC 1	Human Health & Safety
ENV 2	Soil & Ground Conditions	ECON 2	Indirect Economic Costs & Benefits	SOC 2	Ethics & Equity
ENV 3	Groundwater & Surface Water	ECON 3	Employment & Employment Capital	SOC 3	Neighbourhoods & Locality
		ECON 5	Project Lifespan & Flexibility	SOC 5	Uncertainty & Evidence

Should the Consultant believe that any of the above sustainability indicators are not appropriate for this Project then this should be highlighted, with details provided, within the tender return.

Note 5: Any remediation options which cannot address the Sustainability Requirements are to be highlighted within the Remediation Options Appraisal (including Cost Benefit Analysis).

1.4.7. QUALITY STANDARDS, BEST PRACTICE & RELEVANT BRITISH STANDARDS

It is expected the process employed to appraise remediation options suitable for this project is undertaken in a thorough and robust manner. Best practice and industry standard guidance should be fully utilised and referenced and the project **delivered in compliance with the National Quality Mark Scheme and signed off by a Suitably Qualified Person (SQP).**

All aspects of the works are to be undertaken by the Consultant in accordance with best practice and guidance. This shall include observance of the methodology and guidance provided in (but not limited to) the following guidance and initiatives:

- ISBN 978-1-905046-19-5. A Framework for Assessing the Sustainability of Soil and Groundwater Remediation (Sustainable Remediation Forum (SuRF) UK / CL:AIRE, March 2010).
- ISBN 978-1-905046-33-1. Supplementary Report 1 of the SuRF-UK Framework: A General Approach to Sustainability Assessment for Use in Achieving Sustainable Remediation (SR1) (Sustainable Remediation Forum (SuRF) UK / CL:AIRE, July 2020).
- ISBN 978-1-905046-34-8. Supplementary Report 2 of the SuRF-UK Framework: Selection of Indicators/Criteria for Use in Sustainability Assessment for Achieving Sustainable Remediation (Sustainable Remediation Forum (SuRF) UK / CL:AIRE, July 2020).
- Land Contamination Risk Management (LCRM) – Stage 2 Options Appraisal ([Land contamination risk management \(LCRM\) – GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/land-contamination-risk-management-lcrm-stage-2-options-appraisal)) (July 2023) – which replaces 'Model procedures for land contamination (CLR11)' which has now been withdrawn.
- National Quality Marks Scheme (NQMS) for Land Contamination Management (CL:AIRE August 2022)
- Part 2A of the Environmental Protection Act 1990 – Contaminated Land Statutory Guidance (2012)
- BS ISO 18504:2017: Soil quality. Sustainable Remediation

1.4.8. PARTICULAR REPORTING REQUIREMENTS

Project Approach Document

The Consultant shall provide with his tender return a draft "Project Approach" document. This shall be finalised and formally issued to the Client no later than one week after the completion of the startup workshop meeting and prior to the commencement of producing the Remediation Options Appraisal (including Cost Benefit Analysis).

The Project Approach Document shall clearly set out the programme of works and particular deadlines for provision of the draft and final Remediation Options

Appraisal (including Cost Benefit Analysis) report, and Sustainability Assessment.

Remediation Options Appraisal (including Cost Benefit Analysis)

The Consultant shall prepare a Remediation Options Appraisal document including a detailed Cost Benefit Analysis in accordance with the Land Contamination Risk Management (LCRM) Stage 2 Options Appraisal guidance, delivered in compliance with the National Quality Mark Scheme and signed off by a Suitability Qualified Person (SQP) to meet the project objectives.

The Consultant is required to identify, shortlist, and select appropriate remedial treatment options to provide chlorinated hydrocarbon (PCE & daughter products) remediation with the greatest environmental benefit for several budget ranges whilst also being sustainable. The selected options will be accurately costed and detailed in the Remediation Options Appraisal (including Cost Benefit Analysis).

All considered options should be assessed for cost benefit and sustainability.

The Remediation Options Appraisal (including Cost Benefit Analysis) shall include and fully detail the proposed remediation end points for each of the remediation options and provide a sufficiently detailed specification to enable the Client to procure a separate design and build contract to implement the Remediation Works for any of the previously provided budget ranges.

Key risks and unknowns associated with each proposed remedial option are to be fully detailed along with potential cost implications.

The Remediation Options Appraisal (including Cost Benefit Analysis) shall fully consider the findings of the Sustainability Assessment.

The Consultant shall submit a draft Remediation Options Appraisal (including Cost Benefit Analysis) report to the Client for approval no later than the pre-agreed delivery date highlighted within the Project Approach Document. The Consultant shall provide a final Remediation Options Appraisal (including Cost Benefit Analysis) report to the Client no later than two weeks following receipt of draft report comments.

Sustainability Assessment

The Consultant is also required to produce a Sustainability Assessment in accordance with Sustainable Remediation Forum UK (SuRF-UK) guidance which demonstrates that a sustainable approach to remediation has been undertaken as part of the Remediation Options Appraisal (including Cost Benefit Analysis) process and that the proposed remediation options are ultimately sustainable.

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The Consultant shall submit a draft Sustainability Assessment to the Client for approval no later than the pre-agreed delivery date highlighted within the Project Approach Document. The Consultant shall provide a final Sustainability Assessment to the Client no later than two weeks following receipt of draft report comments.

General

All data and reports are to be provided in Adobe Acrobat PDF, and Microsoft Word or Microsoft Excel format (as appropriate).

1.4.9. TIMEFRAMES

The aim is to begin procurement for the design and build contract following finalisation of the Remediation Options Appraisal (including Cost Benefit Analysis), and discussions with the various landowners and stakeholders. The appointed Remediation Contractor for the remediation works will be responsible for obtaining all necessary permissions and permits.

1.4.10. FURTHER INFORMATION REQUIRED AS PART OF TENDER RETURN

The Consultant is to review the available information, our principal objectives and specification requirements and formulate a refined approach to this project. The Consultant shall provide this in the form of a "Project Approach Document" as part of their tender return.

This document shall address the project requirements detailed within this Specification, clearly set out how the Consultant will approach the project, provide the proposed programme of works with delivery dates for provision of the draft and final Remediation Options Appraisal (including Cost Benefit Analysis) report and Sustainability Assessment highlighted.

In addition, the document shall include (but not limited to) the following details:

- Who will be undertaking the works (both for the Consultant and any Specialist Remediation Contractors)
- How the works will be undertaken.
- Proposed Programme, including key milestones, deliverables, and reporting requirements.
- Start-up, review and close out meetings.

- References to the activity schedule and deliverables.

The Project Approach Document shall be finalised following the start-up workshop.

1.5. CONSTRAINTS / CONSIDERATIONS (GENERAL)

- The Consultant is to inform the Environment Agency if they are to undertake a pretender submission site visit.
- The Environment Agency will be responsible for obtaining any permissions and authorisations to enter and gather evidence on site. The Consultant will be expected to comply with any requests for information to facilitate this in a timely manner.
- The Consultant must identify all necessary consents, licences, permits and approvals needed to carry out proposed remediation works.
- All information and data generated during the course of this project will be owned by the Client (Environment Agency) who are free to use the information in any way they consider appropriate.

1.5.1. SITE SPECIFIC

- Any concerns, questions from members of the public, the media or any other third-party organisation should be passed to the designated single point of contact at the Environment Agency ([REDACTED]).

1.6. HEALTH AND SAFETY

- Health and Safety is the number one priority for the Environment Agency. The Consultant will promote and adopt safe working methods and shall strive to deliver solutions that provide optimum safety to all throughout the life of the project.
- The works are not notifiable under the CDM 2015 Regulations.
- The works are to be undertaken in areas readily accessible.

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- All staff and Sub Contractors appointed by the Consultant to undertake any work must be suitably qualified, experienced, trained and accredited for the tasks they are undertaking.
- The Environment Agency's local contact

Task	Task Summary	Deliverable	Deliverable Summary	Indicative Due Date
Contract Start Date				Week 1
Task 1	Draft Project Approach documentation.	Deliverable 1	A draft Project Approach document for review and comment.	Provided as part of Tender Return
Task 2	Collate and review all information pertinent to development of a comprehensive Remediation Options Appraisal (including Cost Benefit Analysis) and Sustainability Assessment. Including finalising the strategy for a robust appraisal of the available options.	Deliverable 2	A summary of nature and extent of the problem, the key objectives underpinning this Remediation Options Appraisal (including Cost Benefit Analysis) and Sustainability Assessment. Proposed rationale and strategy to be employed in the selection and screening of associated technologies.	Contractor to submit programme broken down by task and deliverable, which links to the Pricing Schedule
Task 3	Site Walkover.	Deliverable 3	Detailed site walkover observation records, site constraints plan and photographic records.	Site Walkover to be held within 2 weeks of the Contract Start Date
Task 4	Stakeholder Engagement / Liaison.	Deliverable 4	Onsite meetings with the relevant landowners and stakeholders.	Stakeholder Engagement / Liaison to be held within 2 weeks of the Contract Start Date

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Task 5	Start-up Workshop.	Deliverable 5	A refined Project Approach document to include all comments, suggestions, and	Workshop to be held within 4 weeks of the Contract Start Date
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([REDACTED]) will advise the Consultant on any site-specific issues, constraints or issues prior to project commencement.

1.7. PROGRAMME

- Ultimate date for delivery is to be agreed upon award of contract.

Suppliers should note the indicative due dates when preparing their programme information in their tender submission. Further details regarding the activity schedule and tasks are presented in Section 2.3.2

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			actions from the start-up workshop. Agreement of key sustainability indicators. Agreed final programme.	
Task 6a	To identify a selection of valid technologies (or combination of technologies) that will meet the agreed objectives for chlorinated hydrocarbon remediation within each budget range.	Deliverable 6a	Following review of all information and research into valid remediation technologies, delivery of a long list of viable options with supporting information. The lines of evidence approach and the anticipated remediation end points for the selected remediation options. This could be presented in a report and/or presentation subject to the agreement of the Environment Agency.	Contractor to submit programme broken down by task and deliverable, which links to the Pricing Schedule
Task 6b	Extra over Task 6a to also consider polyfluoroalkyl substances (PFAS) remediation.	Deliverable 6b	The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 6a.	
Task 7a	To refine the long list down to a short list of options for chlorinated hydrocarbon remediation within each budget range (with all requirements and criteria considered and offered the appropriate weighting).	Deliverable 7a	Further evaluation and refinement of the long list of options delivering a shortlist to be taken forward for more in-depth consideration with supporting information. The lines of evidence approach and the anticipated remediation end points for the refined remediation options. This could be presented in a report and/or presentation subject to the agreement of the Environment Agency.	Contractor to submit programme broken down by task and deliverable, which links to the Pricing Schedule
Task 7b	Extra over Task 7a to also consider polyfluoroalkyl substances (PFAS) remediation.	Deliverable 7b	The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 7a.	

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Task 8a	To select the most suitable option (or combination of options) that meet the overarching requirements for this project for chlorinated hydrocarbon remediation	Deliverable 8a	Further evaluation and refinement of the shortlisted options delivering the selected option (or combination of options) with	Contractor to submit programme broken down by task and deliverable, which links to the Pricing Schedule
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	within each budget range (utilising the expert input of a Specialist Remediation Contractor to assist with the shortlisting and validation).		<p>associated justification and supporting information.</p> <p>The calculated remediation end points, along with justification, lines of evidence and supporting information, for each of the most suitable remediation options are required to be provided.</p> <p>The lines of evidence approach for the selected remedial options and the required lines of evidence to demonstrate if remediation is successful.</p> <p>This could be presented in a report and/or presentation subject to the agreement of the Environment Agency.</p>	
Task 8b	Extra over Task 8a to also consider polyfluoroalkyl substances (PFAS) remediation.	Deliverable 8b	The remediation of polyfluoroalkyl substances (PFAS) also considered and delivered as part of Task 8a.	
Task 9	Progress updates and meetings.	Deliverable 9	Project review meetings at key milestone stages. Weekly short email updates.	Throughout the project
Task 10a	Draft Remediation Options Appraisal (including Cost Benefit Analysis) report for chlorinated hydrocarbon contamination only .	Deliverable 10a	<p>A draft Remediation Options Appraisal and Cost Benefit Analysis report detailing the remedial options proposed and discounted for each budget range.</p> <p>The report shall include a draft specification for the most suitable options for each budget range, including proposed remediation endpoints and any recommendations for additional data requirements (data gaps), for review and comment.</p> <p>Details of the required lines of evidence approach for the selected remedial options to demonstrate if remediation was successful.</p>	Minimum of 2 weeks before close out meeting

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			Draft report to be delivered in accordance with the NQMS.	
Task 10b	Extra over Task 10a to also consider polyfluoroalkyl substances (PFAS) remediation.	Deliverable 10b	As Task 10a but will also include polyfluoroalkyl substances (PFAS).	
Task 11a	Draft Sustainability Assessment for chlorinated hydrocarbon contamination only.	Deliverable 11a	A draft Sustainability Assessment for the remedial options discussed within the Remediation Options Appraisal (including Cost Benefit Analysis) and based upon the agreed indicators, for review and comment. Draft report to be delivered in accordance with the NQMS.	Minimum of 2 weeks before close out meeting
Task 11b	Extra over Task 11a to also consider polyfluoroalkyl substances (PFAS) remediation.	Deliverable 11b	As Task 11a but will also include polyfluoroalkyl substances (PFAS).	
Task 12	Close-out.	Deliverable 12	A successful close-out meeting that enables discussion relating to all deliverables and facilitates delivery of the final Remediation Options Appraisal (including Cost Benefit Analysis) and Sustainability Assessment.	Minimum of 2 weeks before final reports are due

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Task 13a	Final Remediation Options Appraisal (including Cost Benefit Analysis) report for chlorinated hydrocarbon contamination only.	Deliverable 13a	A final Remediation Options Appraisal and Cost Benefit Analysis report detailing the remedial options proposed and discounted for each budget range. The report shall include a final sufficiently detailed specification for the most suitable options for each budget range, including proposed remediation endpoints and any recommendations for additional data requirements (data gaps) that will enable the Environment Agency to progress with the	Minimum of 4 weeks prior to Contract End Date
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			procurement of a design and build contract. Details of the required lines of evidence approach for the selected remedial options to demonstrate if remediation was successful. Final report to be delivered in accordance with the NQMS and signed off by a SQP.	
Task 13b	Extra over Task 13a to also consider polyfluoroalkyl substances (PFAS) remediation.	Deliverable 13b	As Task 13a but will also include polyfluoroalkyl substances (PFAS).	
Task 14a	Final Sustainability Assessment for chlorinated hydrocarbon contamination only.	Deliverable 11a	A final Sustainability Assessment for the remedial options discussed within the Remediation Options Appraisal (including Cost Benefit Analysis) and based upon the agreed indicators. Final report to be delivered in accordance with the NQMS and signed off by a SQP.	Minimum of 4 weeks prior to Contract End Date
Task 14b	Extra over Task 14a to also consider polyfluoroalkyl substances (PFAS) remediation.	Deliverable 14b	As Task 14a but will also include polyfluoroalkyl substances (PFAS).	
Contract End Date				TBC

1.8. CONTRACT STRATEGY

- ESPO Consultancy Services Framework (664-17)
- Lot 8(b) – Environmental and Sustainability
- Costing strategy: Fixed Price

1.9. CONTACT DETAILS

Project Roles

Project Sponsor:
(Area Director)



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Project Executive: [Redacted] (Area
Environment Manager)

Project Manager: [Redacted]
(Technical Specialist)

Environmental Agency Technical and Local Lead:

- [Redacted] ([Redacted])

Address: [Redacted]
[Redacted]

Tel: [Redacted]

E-mail: [Redacted]

Consultant’s Project Manager: TBC

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SCHEDULE 3

TENDER RESPONSE

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