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Section 4 Appendix A

CALLDOWN CONTRACT

Framework Agreement with: Social Development Direct Ltd.

Agreement for: DFID –International Multi-Disciplinary Programme Framework (IMDP)

Framework Agreement Purchase Order Number: 8373

Call-down Contract For: Supporting Survivors of SEAH Programme (S2S)

Contract Purchase Order Number: 10101

I refer to the following:

1. The above-mentioned Framework Agreement dated; **1st May 2019**
2. Your Proposal of; **5th May 2022 and subsequent clarifications**

and I confirm that FCDO requires you to provide the Services (Annex A), under the Terms and Conditions of the Framework Agreement which shall apply to this Call-down Contract as if expressly incorporated herein.

1. Commencement and Duration of the Services

- 1.1. The Supplier shall start the Services no later than 8th June 2022 (“the Start Date”) and the Services shall be completed by 31st December 2023 (“the End Date”) unless the Call-down Contract is terminated earlier in accordance with the Terms and Conditions of the Framework Agreement.

2. Recipient

- 2.1. FCDO requires the Supplier to provide the Services to FCDO in headquarters (“the Recipient”) and in Country Offices if appropriate. The secondary audience comprises FCDO’s government counterparts and/or other individuals/organisations involved in the activities specified within this contract.

3. Financial Limit

- 3.1. Payments under this Call-down Contract shall not, exceed £449,013 (“the Financial Limit”) and is inclusive of any government taxes, if applicable, as detailed in Annex B.
- 3.2. Payments shall be made on a ‘Milestone payment Basis’ the following Clause shall apply.

Milestone Payment Basis

Where the applicable payment mechanism is “Milestone Payment”, invoice(s) shall be submitted for the amount(s) indicated in Annex B and Payments will be made on satisfactory performance of the services, at the payment points defined as per



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schedule of payments. At each payment point set criteria will be defined as part of the payments. Payment will be made if the criteria are met to the satisfaction of FCDO. When the relevant milestone is achieved in its final form by the Supplier or following completion of the Services, as the case may be, indicating both the amount or amounts due at the time and cumulatively. Payments pursuant to this clause are subject to the satisfaction of the Project Officer in relation to the performance by the Supplier of its obligations under the Call-down Contract and to verification by the Project Officer that all prior payments made to the Supplier under this Call-down Contract were properly due.

3.3 Indicative Milestones are set out in Annex B of this contract. Specific milestones will be set out and mutually agreed between FCDO and the supplier during the Inception phase of this contract.

4. Officials

FCDO

The Contract Officer is:
[Redacted]

The Project Officer is:
[Redacted]

Supplier

The Contract Officer is:
[Redacted]

The Project Officer is:
[Redacted]

5. Key Personnel

5.1. All personnel identified within the Technical and Commercial Proposals cannot be substituted by the Supplier without FCDO's prior consent. The substitute's qualifications and expertise should match that of the key personnel being replaced and FCDO will require copies of CV's for each proposed substitute.

6. Reports

6.1. The Supplier shall submit project reports in accordance with the Terms of Reference at Annex A.

7. Review point

7.1. The Contract is subject to the following formal review points:

- At the end of the Inception Phase, three months after the Start Date.



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- 8th April 2023

7.2. Movement from Inception to Implementation and continuation of the contract beyond the Inception review points will be subject to the satisfactory performance and achievement of the standards required by the Inception phase deliverables. A formal contract amendment will be required after the Inception phase to capture the agreed Implementation targets and milestone payment plan.

8. Call-down Contract Signatures

8.1. If the original Form of Call-down Contract is not returned to the Contract Officer (as identified at clause 4 above) duly completed, signed and dated on behalf of the Supplier within 15 working days of the date of signature on behalf of FCDO, FCDO will be entitled, at its sole discretion, to declare this Call-down Contract void.

9. Additional definitions.

“Appropriate Authorities” means any and/or all of (as may be relevant under the circumstances) the UK government bodies and/or government bodies/agencies in the territory where Serious Misconduct may have or is suspected of having taken place, which have responsibility for safeguarding, recording, investigating, enforcing and/or determining allegations of Serious Misconduct and which may include (but shall not be limited to), the FCDO, the National Crime Agency, UK Police force, local territory police forces, and social services

“Controller, Processor, Data Subject, Personal Data, Personal Data Breach, Data Protection Officer” take the meaning given in the GDPR.

“Data Protection Legislation” (i) the GDPR, the LED and any applicable national implementing Laws as amended from time to time (ii) the DPA 2018 to the extent that it relates to processing of personal data and privacy; (iii) all applicable Law about the processing of personal data and privacy.

“Data Protection Impact Assessment”: an assessment by the Data Controller of the impact of the envisaged processing on the protection of Personal Data.

“Data Loss Event”: any event that results, or may result, in unauthorised access to Personal Data held by the Contractor under this Agreement, and/or actual or potential loss and/or destruction of Personal Data in breach of this Agreement, including any Personal Data Breach.

“Data Subject Access Request”: a request made by, or on behalf of, a Data Subject in accordance with rights granted pursuant to the Data Protection Legislation to access their Personal Data.

“DPA 2018” : Data Protection Act 2018

“GDPR” the General Data Protection Regulation (Regulation (EU) 2016/679).



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“Joint Control” means Personal Data which under the Control of Joint Controllers in accordance with GDPR Article 26;

“Processor Personnel” means all directors, officers, employees, agents, consultants, and contractors of the Processor and/or of any Sub-Processor engaged in the performance of its obligations under this Agreement and/or call down contract

“Sexual Abuse” means the actual or threatened physical intrusion of a sexual nature, whether by force or under unequal or coercive conditions, and all sexual activity with someone under the age of 18, regardless of local age of majority or consent under the laws of the territory in which it takes place and regardless of any mistaken belief (by the relevant individual) as to the age of a child;

“Sexual Exploitation” means any actual or attempted abuse of a position of vulnerability, differential power, or trust, for sexual purposes. Includes profiting monetarily, socially, or politically from sexual exploitation of another;

“Sexual Harassment” means unwelcome sexual advances (also but not exclusively without touching). It includes requests for sexual favours, or other verbal or physical behaviour of a sexual nature, which may create a hostile or offensive environment.

“Sub-processor”: any third Party appointed to process Personal Data on behalf of that Processor related to this Agreement.

“Supplier Provider” means persons engaged and/or controlled by or on behalf of the Supplier pursuant to any activities undertaken by the Supplier under this Agreement.

For and on behalf of the Secretary of State for
the Foreign, Commonwealth, and
Development Office

Name:
Position:
Signature:
Date:

For and on behalf of Social Development
Direct Ltd.

Name:
Position:
Signature:
Date:



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Annex A Services

Supporting Survivors of SEAH Programme (S2S) Project No. PROJ10235

Fund to Enable Survivors of SEAH to access Support Services

Terms of Reference

1. Background
2. Purpose, Recipients, and Beneficiaries
3. Scope
4. Project Approach
5. Timings and Funding
6. Governance
7. Supplier Requirements
8. Reporting and outcomes
9. Key Performance Indicators
10. Governance and Evaluation
11. Risk
12. Digital and Intellectual Property
13. UK Aid Branding
14. Ethical Principles
15. Duty of Care (DoC)
16. General Data Protection Regulations (GDPR)
17. Do No Harm (DNH)
18. Payments & Invoicing
- Appendix A
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1) Background

The October 2018 Safeguarding Summit committed the Aid Sector to deliver 4 shifts to bring about transformational change on Sexual Exploitation and Abuse and Sexual Harassment (SEAH):

1. Support survivors and victims, enhance accountability and transparency, strengthen reporting and tackle impunity
2. Incentivise cultural change through strong leadership, organisational accountability and better human resource processes
3. Agree minimum standards and ensure we and our partners meet or exceed them
4. Strengthen organisational capacity and capability across the international aid sector to meet the minimum standards.



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This has since been translated into [UK Strategy](#) and is a central component of the UK's sector-wide Theory of Change on SEAH. This project focuses on delivery of shift 1. International consensus, including that of one of our own accountability bodies, the International Development Committee, agrees that good progress has been made on Safeguarding against SEAH but that focus must turn to services and support available on the ground to survivors and victims of SEAH.

The Support to Survivors of SEAH programme (S2S) is piloting innovation along the response chain; the points at which victims and survivors interface with the system and the aid sector, from reporting, investigations processes through to the support they receive on the ground. The barriers to victims and survivors accessing timely and quality support are complex.

This project will use innovative approaches to empower and enable survivors to access the support services that they need and desire by addressing the numerous barriers to accessing those services. The project will also make a significant contribution to learning and the body of knowledge to enable this critical area to progress beyond the life of the project.

2) Purpose, Recipients and Beneficiaries

The purpose of the project is to build on pockets of promising learning and practice that have emerged in the past years to support survivors of GBV (Gender Based Violence) and VAWG (Violence Against Women and Girls) in Malawi, pivot these to include survivors of SEAH, and pilot these to learn how effective they are in enabling survivors of SEAH to access the support they need.

Specifically, this project will use a model that provides small amounts of support (financial or in kind) directly to victims and survivors, enabling them to access the support or services that they need and desire, as well as removing the physical, social and financial barriers to accessing those services. These range from the inability to pay for the service itself, travel to reach the service, or lack of peer or emotional support to take that step to access services in the first instance. This will primarily include support to access justice and health services, but also to access additional relevant response services, such as temporary accommodation and psychosocial support.

This project will be implemented through a fund that will pilot the provision of small amounts of money to victims and survivors of SEAH, either directly or through Women's Rights Organisations (WROs), Community-Based Organisations (CBOs) and other trusted partners on the ground. The fund will be administered through partnerships with WROs, which have a membership network across the communities in which the project is working.

The project will work through existing service providers and will also seek to influence the government in the location it is operating to seek sustainable ways of improving



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service provision for victims and survivors and removing stigma that can be created through seeking help and support.

Victims and survivors of SEAH or GBV do not categorise themselves in binary ways and will access any service that they trust and provides the support and services they are seeking. Therefore, this fund will not make a distinction about which type of victim/survivor of SEAH/GBV can access the support. In line with the principals of Do No Harm, to exclude victims or survivors of other forms of VAWG/GBV would be counter-productive and could drive stigmatisation and disengagement with the services being provided. Thus, the fund will equally cater to the needs of survivors of all forms of violence, regardless of the perpetrator, or survivor gender or other characteristics. WROs will be provided the knowledge and skills, however, to recognise incidents of SEAH carried out by aid actors and to support the survivor to respond accordingly.

3) Scope

Recipient: As expanded upon in Section 2 (Purpose, Recipients and Beneficiaries), the Fund will focus primarily on unlocking barriers in accessing services and support for victims and survivors of SEAH and broader GBV, but will need to work with local women's rights organisations, service providers, local, regional and central government to ensure sufficient buy-in and to lock in longer-term gains.

Geographical Focus: This project will be implemented in Malawi, building on existing learning. The project will be piloted in two districts (provisionally identified as Lilongwe and Karonga) selected on the basis of the strength of the WROs operating in these districts, as well as efficiency in operational costs related to programme delivery.



It is expected that the Supplier will suggest two regions best suited to pilot the scheme based upon the above criteria. This region will then be confirmed in the inception phase of the contract.

Learning: High quality lesson learning around approach, impact and sustainability will be collected routinely as part of the pilot project. The supplier will be expected to



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develop a learning plan and analytical framework, ensuring a bringing together of all activities and outcomes. The supplier will also be expected to prioritise learning actions and evidence needs as the programme develops.

4) Project Approach

Maintain a general response fund which will form part of the contract value. As survivors of violence and WROs are unlikely to differentiate between SEAH carried out by development actors and that perpetrated by other authority figures or individuals with power. In line with the principals of Do No Harm, the fund will equally cater to the needs of survivors of all forms of violence, regardless of the perpetrator, or survivor gender or other characteristics. WROs will be provided the knowledge and skills, however, to recognise incidents of SEAH carried out by aid actors and to support the survivor to respond accordingly.

Establish referral pathways for safeguarding concerns and complaints. The project team will develop guidance specific to Safeguarding complaints including mechanisms for reporting to the appropriate agency. These will be developed through coordination with key in-country ODA actors, such that there is buy-in to the fund, and accurate information is provided, which will draw on best practice provided by the Inter-Agency Standing Committee Best Practice Guide for Inter-Agency Community-Based Complaints Mechanisms.

Working directly with WROs on the basis of learning from previous VAWG programming. The aid sector as a whole is promoting investment into WROs to support their key leadership role in this sector. This is an opportunity to build capacity and partnership with WROs in Malawi. Moreover, working directly with WROs offers more efficiency in fund management, and an opportunity to invest further in their organisational development, thereby contributing to the sustainability of the approach.

Coordinating with other ODA actors as stakeholder buy-in will be essential to avoid backlash from the ODA sector, and to share learning of what works to support survivors of SEAH. The project will establish trusted and critical relationships with ODA actors for the successful delivery of the fund. The fund will be established with the long-term view to encouraging the ODA community in Malawi to take joint responsibility for such an intervention. An influencing strategy will be developed, and real time learning as the pilot is implemented will result in policy and learning briefs with the intention of institutionalising this approach.

5) Timings and Funding

The project will run from April 2022 to December 2023. Inception will begin on the Start Date of the Contract and last for three (3) Months.



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The overall fund pot will be £450,000 over 2 years. It is 100% FCDO funded. The Supplier must at all times keep clear and full records of expenditure, clearly indicating the split between (i) fees and expenses and (ii) grant money awarded to beneficiaries. Full details will be expanded upon by the Supplier in Volume 4: Pro Forma Cost Template of this ITT.

6) Governance

It is expected that this project will be managed and run by one supplier. The relationship with the FCDO will be maintained on a monthly basis via monthly meetings throughout the life of the project to ensure that we gain the best knowledge and learning from the pilot as possible. The project manager will be expected to attend six monthly cluster meetings of all partners working on supporting survivors of SEAH which the Safeguarding Unit manage. This is to ensure learning and interconnections are shared and built on across the Unit's work.

7) Supplier requirements

The Supplier is expected to have a strong track record in the following technical and managerial areas:

- A) Programme management: experience of delivering and managing programmes in Africa including on sensitive issues of gender-based violence
- B) Technical experience and knowledge: proven technical capabilities in violence against women and girls and in sexual exploitation, abuse and sexual harassment.
- C) Experience of working with a range of stakeholders: including broad range of civil society actors, women's right organisations, local and national governments, donors, communities and survivors and victims of violence.

8) Reporting and Outputs

The project will report to the Supporting Survivors of SEAH programme team within FCDO's Safeguarding Unit. Quarterly progress reports will be submitted, and quarterly progress meetings held. In addition to this, an annual lesson learning paper will be submitted by the programme team.

Thus, deliverables for this contract include:

Milestone Number	Deadline (DD/MM/YY)	Definition
1.1	31/07/22	With approval from FCDO, confirm which two districts the programme is to be piloted in.
1.2		With approval from FCDO, build a logframe.
1.3		With approval from FCDO, fully map out a workplan/project plan.
1.4		With approval from FCDO, plan and build a risk matrix.
1.5	03/06/22	With approval from FCDO, present evidence of safeguarding, as defined in these Terms of Reference.



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2.1	03/04/23	Produce an interim lesson learning paper on ability to pilot VAWG programming and methodologies to include SEAH survivors
2.2	31/12/22	Final lesson learning paper on overall effectiveness of pilot model, lessons learnt and recommendations for the future
2.3	On-going	Quarterly progress reports to be submitted and then discussed in quarterly progress meetings for the duration of the contract.
2.4	01/05/2023; 01/11/2023	Lesson learning paper submitted by the supplier programme team.

The format of all progress reports will be decided upon by FCDO and the Supplier in the Inception Phase of this programme.

9) Key Performance Indicators

Key Performance Indicators may change, expanding or contracting, throughout the course of this programme. Any changes will be agreed upon between FCDO and the Supplier.

Key Performance Indicators:

1) At least 300 survivors supported, in cash or in kind, to access support by December 2023.

10) Governance and Evaluation

Governance: The Supplier will be expected to regularly monitor the progress of the programme and will be responsible for flagging any delays and for escalating risks in the programme to FCDO. The programme will be monitored against a log frame which will be created by the Supplier and agreed upon between the Supplier and FCDO. The Supplier will be responsible for managing their downstream partners effectively, and this will be expressly monitored and assessed during the reviews of the programme.

The Programme will be managed by the Safeguarding Team within FCDO. The FCDO SRO and PRO for the programme will be the key decision makers on the programme. For matters relating to contracting or finances, FCDO procurement or commercial staff will be the main points of contact.

Conflict of Interest: We do not consider a conflict of interest between organisations leading or working on the procured evaluations of relevant FCDO funded programmes, and those applying to the Programme. If such a conflict of interest does arise, the supplier will clearly set out how they will address this conflict of interest to ensure the integrity and independence of the Programme.



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11) Risk

Risk matrix: During the inception phase, the Supplier is expected to produce a risk matrix, of which final sign off will be with FCDO. FCDO guidance on the structure of the risk matrix will be shared. The supplier will indicate their assessment of the major risks to this programme and how they would mitigate them, including but not limited to, how they would work flexibly to mitigate the risk of political changes or instability disrupting research, and how they would mitigate these risks should they arise.

Fraud and Corruption: FCDO has a zero-tolerance approach to corruption. The Programme Director will have full responsibility for monitoring and mitigating the risk of fraud and corruption in the delivery of country research.

Delivery Chain Mapping: FCDO will require the Supplier to map out a delivery chain map as part of their ongoing monitoring of the programme. This delivery chain should include all levels of organisations contracted to or by the Supplier, from grassroots delivery up to the lead supplier. Suppliers will be required to submit returns providing these details, as a minimum on an annual basis.

Asset Registers: During the inception and delivery of the programme, the Supplier will need to record the details of any purchased assets with a value of over £500 or equivalent in local currency. An asset is described as any equipment purchased with programme funds which has a useful life of more than one year. Attractive assets (such as mobile phones, laptops, satellite phones) should be grouped as they might individually have a value of less than £500. An 'attractive asset' is equipment which is mobile and attractive to a potential perpetrator. Assets should be recorded and managed in accordance with FCDO's operational rules.

Transparency: FCDO has transformed its approach to transparency, reshaping our own working practices and pressing others around the world to do the same. FCDO requires suppliers receiving and managing funds to comply with regulations and to release open data on how this money is spent in a common, standard, re-usable format, and to require this level of information from immediate sub-contractors, sub-agencies and partners. It is a contractual requirement for all suppliers to comply with this, and to ensure they have the appropriate tools to enable routine financial reporting, publishing of accurate data and providing evidence of this to FCDO. Further IATI information is available from <http://www.aidtransparency.net/>.

Safeguarding: The Supplier will need to put in place procedures to abide by FCDO Due Diligence requirements, including the enhanced due diligence policies launched in October 2018. The policy contains six areas that must be covered (safeguarding, whistleblowing, human resources, risk management, the code of conduct, governance and accountability) and the lead Supplier will be responsible for ensuring that appropriate safeguarding standards are cascaded down the delivery chain. FCDO



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would expect to see evidence the standards have been shared and that partners are clear about expectations by the mid-point of the Inception Phase at the latest.

12) Digital and Intellectual Property

The Supplier should consider the use of digital elements to maximise value for money while ensuring the programme remains inclusive and fully accessible. Any proposed digital elements will require approval in line with FCDO's Smart Rules. The Supplier should not propose unnecessary bespoke systems or tools to implement but instead make use of existing and freely available systems and tools in all aspects of the programme where possible.

The Supplier must apply transparency standards in line with the UKAid Transparency Guarantee.

All outputs from the research will be global public goods. The research outputs and primary data will be made publicly available in accordance with FCDO's Open Access Policy (<https://www.gov.uk/government/publications/FCDO-research-open-and-enhanced-access-policy>).

13) UK Aid Branding

Partners selected to receive funds will be required to use the UK aid logo on materials, except in exceptional circumstances which would prevent this (e.g. security concerns). Software (e.g. apps and online tools) used for the collection of data, and fieldwork (e.g. online surveys) will also be required to use the UK aid logo unless there is a mitigating issue. Full guidance can be found here:

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/771876/UK-aid-branding-guidance-May-2018a.pdf

14) Ethical Principles

It is a requirement that all partners FCDO commission and fund comply with the Ethics Principles¹. Partners will be required to include consideration of ethical issues and a statement that they will comply with the ethics principles. FCDO expects the Supplier and downstream partners to maintain a high ethical standard.

15) Duty of Care (DoC)

Suppliers are required to carry out a risk assessment (of foreseeable risks) and are required to provide evidence that they have the capability to take on and effectively manage their DoC Responsibilities throughout the life of the agreement.

The Supplier is responsible for the safety and well-being of their Personnel (as defined in FCDO's agreement with the Supplier, Section 2 of the Contract) and Third Parties affected by their activities under this contract, including appropriate security



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arrangements. They will also be responsible for the provision of suitable security arrangements for their domestic and business property.

FCDO will share available information with the Supplier on risk assessments, security status and developments in-country where appropriate.

The Supplier is responsible for ensuring appropriate safety and security briefings for all their Personnel working under this contract and ensuring that their Personnel register and receive briefing as outlined above. Travel advice is also available on the FCO website, and the Supplier must ensure they (and their Personnel) are up to date with the latest positions.

The Supplier is responsible for ensuring that appropriate arrangements, processes and procedures are in place for their Personnel, considering the environment they will be working in, and the level of risk involved in delivery of the Contract (such as working in dangerous, fragile and hostile environments, etc.). The Supplier must ensure their Personnel receive the required level of training.

16) General Data Protection Regulations (GDPR)

Both FCDO and the Supplier will Control Personal Data Independently. Please refer to the details of the GDPR relationship status and personal data (where applicable) for this project as detailed in Appendix A and the standard clause 33.3 in Section 2 of the framework contract.

17) Do No Harm (DNH)

FCDO requires assurances regarding protection from violence, exploitation, and abuse through involvement, directly or indirectly, with FCDO suppliers and programmes. This includes sexual exploitation and abuse but should also be understood as all forms of physical or emotional violence or abuse or financial exploitation.

The programme at times target highly sensitive areas of work. The supplier must demonstrate a sound understanding of the ethics in working in such areas and applying these principals throughout the lifetime of the programme to avoid doing harm to beneficiaries. In particular, the design of the implementation of the programme should recognise and mitigate the risk of negative consequences for women, children, and other vulnerable groups. The Supplier will be required to include a statement that they have a duty of care to informants, other programme stakeholders and their own staff, and that they will comply with the ethics principles in all programme activities. Their adherence to this duty of care, including reporting and addressing incidences, should be included in regular reporting to FCDO.

A commitment to the ethical design and delivery of evaluations including the duty of care to informants, other programme stakeholders and their own staff must be demonstrated.



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FCDO does not envisage the necessity to conduct any environmental impact assessment for the implementation of this programme. However, it is important to adhere to principles of “Do No Harm” to the environment.

18) Payments & Invoicing

In accordance to Section 2 – General Conditions of Framework Agreement, Clause 22 Payments & Invoicing, of the International Multi-Disciplinary Programme Framework Agreement (IMPD) (PO 8373), invoices should be submitted quarterly (every three months) in arrears to the Accounts Payable Section, FCDO Financial Management Group e-invoicing@FCDO.gov.uk.

- All Fees will be paid as agreed between FCDO and the service provider based on submission of valid invoices and completion of Milestone(s) which meet the agreed Milestone Acceptance Criteria to be determined before each quarter commences. Fees accrued during the Inception phase will only be paid following the completion of Milestones 1.1, 1.2, 1.3, 1.4, and 1.5 in Section 8 - Reporting and Outputs of this document Volume 2 - Terms of Reference.
- Expenses including travel, accommodation and subsistence will be paid based on actuals.

Appendix A: Annex A (Terms of Reference)
Schedule of Processing, Personal Data and Data Subjects

This schedule must be completed by the Parties in collaboration with each-other before the processing of Personal Data under the Contract.

The completed schedule must be agreed formally as part of the contract with FCDO and any changes to the content of this schedule must be agreed formally with FCDO under a Contract Variation.

Description	Details
Identity of the Controller and Processor for each Category of Data Subject	<p>The Parties acknowledge that for the purposes of the Data Protection Legislation, the following status will apply to personal data under this contract</p> <p>1) The Parties acknowledge that Clause 30.2 and 30.4 (Section 2 of the contract) shall not apply for the purposes of the Data Protection Legislation as the Parties are independent Controllers in accordance with Clause 30.3 in respect of Personal Data necessary for the administration and/or fulfilment of this contract".</p>
Subject matter of the processing	
Duration of the processing	
Nature and purposes of the processing	
Type of Personal Data [and Special Categories of Personal Data]	

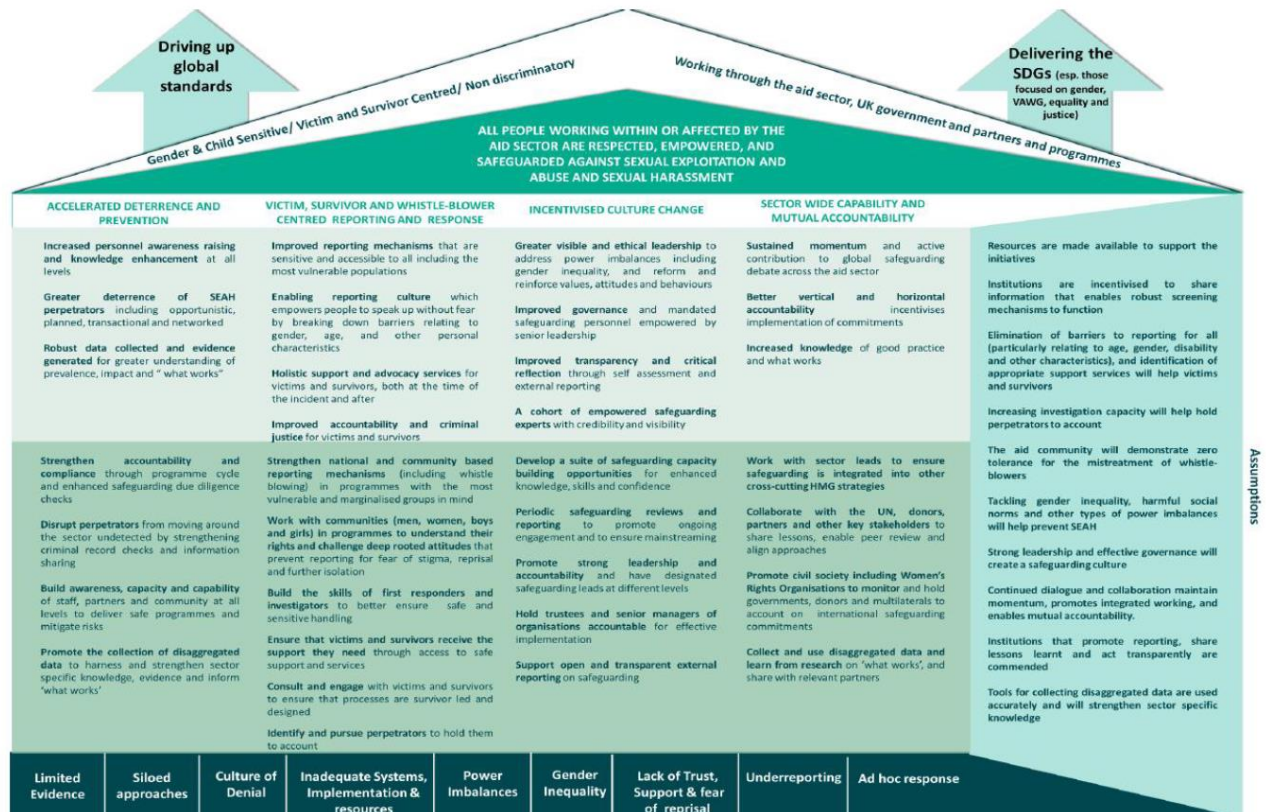


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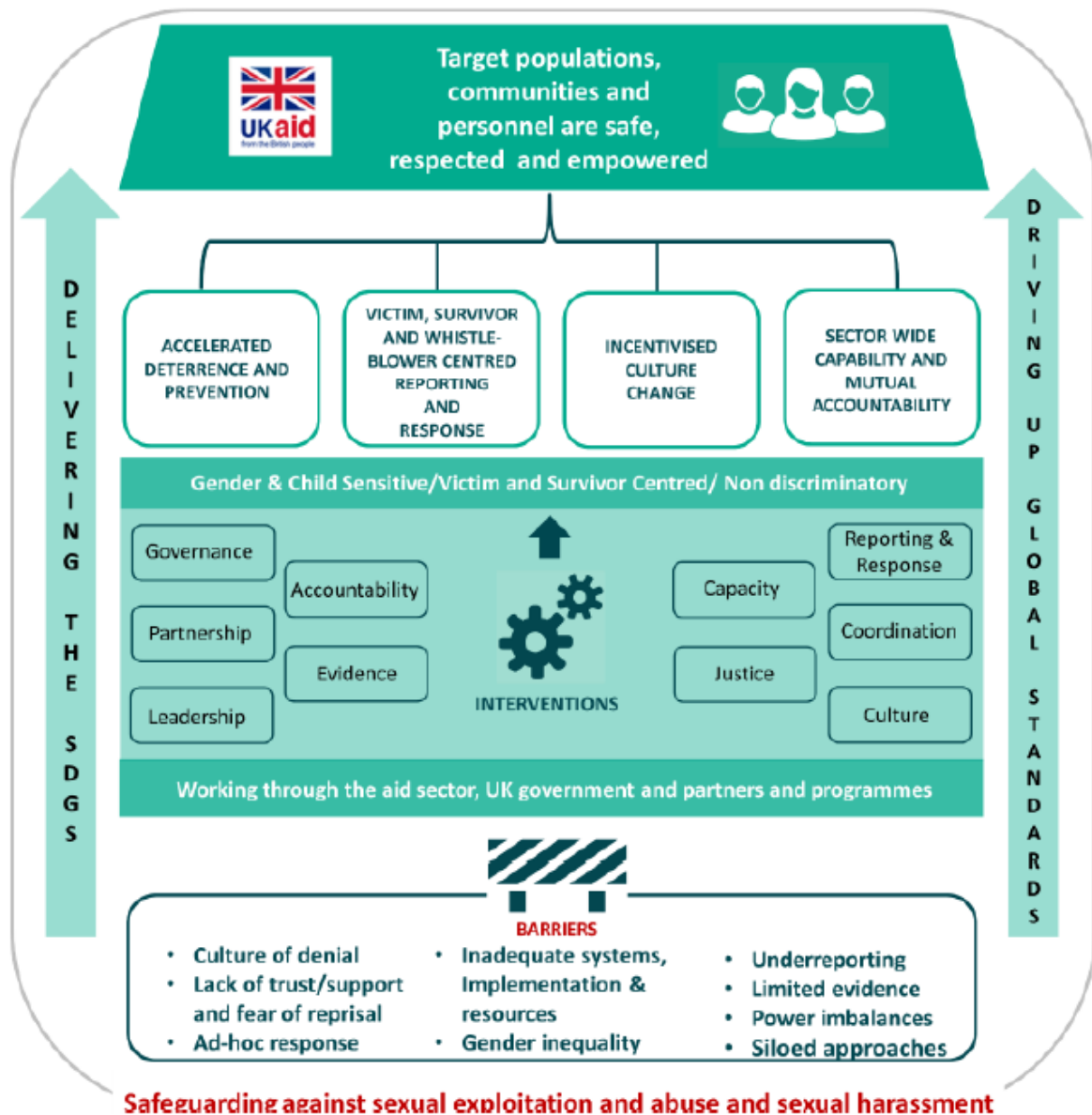
APPENDIX B – SEAH Theory of Change

This is our sector-wide theory of change for SEAH. This project is one contribution to this and comes under the 2nd pillar 'victim, survivor, whistle-blower reporting and response'.





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https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/838106/DFID-Ethics-Guidance-Oct2019.pdf



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The Supplier's proposal comprised the following documents:

Document Name	File name	Author	Organisation	Date of Issue
PROJ10235 – Part A – Social Development Direct Ltd.	PROJ10235 – Part A – Social Development Direct Ltd.pdf	Social Development Direct Ltd	Social Development Direct Ltd	5 th May 2022
PROJ10235 – Part B – Social Development Direct Ltd.	PROJ10235 – Part B – Social Development Direct Ltd..pdf	Social Development Direct Ltd	Social Development Direct Ltd	5 th May 2022
PROJ10235 – Part C – Commercial – Social Development Direct Ltd.	PROJ10235 – Part C – Commercial – Social Development Direct Ltd. .pdf	Social Development Direct Ltd	Social Development Direct Ltd	5 th May 2022
PROJ10235 – Part C – Pro forma Cost Templates – Social Development Direct Ltd	PROJ10235 – Part C – Pro forma Cost Templates – Social Development Direct Ltd.xlsx	Social Development Direct Ltd	Social Development Direct Ltd	5 th May 2022



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Annex B Proforma

[Redacted]