Call Off Ref: [Redacted]

Joint Schedule 2 (Variation Form and Change Control Procedure)

Part A - Variation Form

This Variation Form shall be used to make a Variation or Change (in accordance with the Change Control Procedure set out in Part B of this Schedule) to the Contract in accordance with Clause 24 (Changing the Contract).

Contract Details				
This variation is between:	[delete as applicable: CCS / Buyer] ("CCS" "the Buyer") And [insert name of Supplier] ("the Supplier")			
Contract name:	[insert name of contract to be changed] ("the Contract")			
Contract reference number:	[insert contract reference number]			
Details of Proposed Variation				
Variation initiated by:	[delete as applicable: CCS/Buyer/Supplier]			
Variation number:	[insert variation number]			
Date variation is raised:	[insert date]			
Proposed variation				
Reason for the variation:	[insert reason]			
An Impact Assessment shall be provided within:	[insert number] days			
Implementation Plan / Testing required;				
Impact of Variation				
Likely impact of the proposed variation:	[Supplier to insert assessment	of impact]		
Outcome of Variation				
Contract variation:	This Contract detailed above is varied as follows: • [CCS/Buyer to insert original Clauses or Paragraphs to be varied and the changed clause]			
Financial variation:	Original Contract Value:	£ [insert amount]		
	Additional cost due to variation:	£ [insert amount]		
	New Contract value:	£ [insert amount]		

Official

Joint Schedule 2 (Variation Form)

Call Off Ref: [Redacted]

- This Variation Form must be agreed and signed by both Parties to the Contract and shall only be effective from the date it is signed by [delete as applicable: CCS / Buyer]
- 2. Words and expressions in this Variation Form shall have the meanings given to them in the Contract.
- 3. The Contract, including any previous Variation and Changes, shall remain effective and unaltered except as amended by this Variation Form.

Signed by an authorised signatory for and on behalf of the [delete as applicable: CCS / Buyer]

Signature	
Date	
Name (in Capitals)	
Address	
Signed by an authorised	signatory to sign for and on behalf of the Supplier
Signed by an authorised Signature	signatory to sign for and on behalf of the Supplier
	signatory to sign for and on behalf of the Supplier
Signature	signatory to sign for and on behalf of the Supplier

Call Off Ref: [Redacted]

Part B Change Control Procedure

This Part B of this Schedule sets out the process to be followed when CCS or the Buyer wishes to make a Change in the way in which the Deliverables or Service is provided by the Supplier.

Definitions

The following definitions apply to this Schedule and are supplemental to those in Joint Schedule 1 (Definitions):

Supplier to the Buyer under the Call Off Contract, which has been requested by the Buyer and agreed with the Supplier as part of the Change Control Procedure Change Control Procedure the processes and procedures to be followed by the CCS or Buyer (a appropriate) and Supplier in proposing, agreeing, executing, delivering, reporting and managing Changes to the Services or Deliverables under the Contract; Change Implementation Plan the plan provided by the Supplier to CCS or the Buyer (as appropriate) for the provision of the Deliverables set out in the draft Variation Form sent by the CCS or the Buyer or CCS (as applicable) in accordance with the Change Control Procedure; Change Milestone Certificate the Certificate issued by the Buyer when the Supplier has met all of the requirements of a Change Milestone set out in the Change Implementation Plan which implements the agreed the Change agreed in the Variation Form under the Change Control Procedure; Change Milestone Change Milestone an event or task described in the Change Implementation Plan; the certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure; Change Test Success Criteria in relation to any Test associated to a Change, the test success criteria for the Test;		
Supplier to the Buyer under the Call Off Contract, which has been requested by the Buyer and agreed with the Supplier as part of the Change Control Procedure Change Control Procedure the processes and procedures to be followed by the CCS or Buyer (a appropriate) and Supplier in proposing, agreeing, executing, delivering, reporting and managing Changes to the Services or Deliverables under the Contract; Change Implementation Plan the plan provided by the Supplier to CCS or the Buyer (as appropriate) for the provision of the Deliverables set out in the draft Variation Form sent by the CCS or the Buyer or CCS (as applicable) in accordance with the Change Control Procedure; Change Milestone Change Milestone the Certificate issued by the Buyer when the Supplier has met all of the requirements of a Change Milestone set out in the Change Implementation Plan which implements the agreed the Change agreed in the Variation Form under the Change Control Procedure; Change Milestone Change Milestone The Certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure; Change Test Success Criteria The Certificate in relation to any Test associated to a Change, the test success criteria for the Test; Forecast the forecast money to be spent that a Supplier proposes to incur to implement at the forecast money to be spent that a Supplier proposes to incur to implement at the forecast money to be spent that a Supplier proposes to incur to implement at the forecast money to be spent that a Supplier proposes to incur to implement at the forecast money to be spent that a Supplier proposes to incur to implement at the forecast money to be spent that a Supplier proposes to incur to implement at the forecast money to be spent that a Supplier proposes to incur to implement	Actual Expenditure	
Procedure appropriate) and Supplier in proposing, agreeing, executing, delivering, reporting and managing Changes to the Services or Deliverables under the Contract; Change Implementation Plan the plan provided by the Supplier to CCS or the Buyer (as appropriate) for the provision of the Deliverables set out in the draft Variation Form sent by the CCS or the Buyer to the Supplier and agreed by the Buyer or CCS (as applicable) in accordance with the Change Control Procedure; Change Milestone the Certificate issued by the Buyer when the Supplier has met all of the requirements of a Change Milestone set out in the Change Implementation Plan which implements the agreed the Change agreed in the Variation Form under the Change Milestone an event or task described in the Change Implementation Plan; Change the certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure; Change Test Success Criteria in relation to any Test associated to a Change, the test success criteria for the Test; Forecast the forecast money to be spent that a Supplier proposes to incur to implement and the Change Implementation Plan in the Change Implementation Plan in relation to any Test associated to a Change, the test success criteria for the Test;	Change	a change made to the way in which any Deliverables or Service is provided by the Supplier to the Buyer under the Call Off Contract, which has been requested by the Buyer and agreed with the Supplier as part of the Change Control Procedure;
Implementation Plan provision of the Deliverables set out in the draft Variation Form sent by the CCS or the Buyer to the Supplier and agreed by the Buyer or CCS (as applicable) in accordance with the Change Control Procedure; Change Milestone Certificate the Certificate issued by the Buyer when the Supplier has met all of the requirements of a Change Milestone set out in the Change Implementation Plan which implements the agreed the Change agreed in the Variation Form under the Change Control Procedure; Change Milestone an event or task described in the Change Implementation Plan; the certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure; Change Test Success Criteria in relation to any Test associated to a Change, the test success criteria for tha Test; Forecast the forecast money to be spent that a Supplier proposes to incur to implement as		the processes and procedures to be followed by the CCS or Buyer (as appropriate) and Supplier in proposing, agreeing, executing, delivering, reporting and managing Changes to the Services or Deliverables under the Contract;
Certificate requirements of a Change Milestone set out in the Change Implementation Plan which implements the agreed the Change agreed in the Variation Form under the Change Control Procedure; Change Milestone an event or task described in the Change Implementation Plan; Change Satisfaction the certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure; Change Test Success Criteria in relation to any Test associated to a Change, the test success criteria for the Test; Forecast the forecast money to be spent that a Supplier proposes to incur to implement as	Implementation	the plan provided by the Supplier to CCS or the Buyer (as appropriate) for the provision of the Deliverables set out in the draft Variation Form sent by the CCS or the Buyer to the Supplier and agreed by the Buyer or CCS (as applicable) in accordance with the Change Control Procedure;
Change Satisfaction Certificate Change Test Success Criteria the certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure; Change Test Success Criteria in relation to any Test associated to a Change, the test success criteria for the Test; Forecast the forecast money to be spent that a Supplier proposes to incur to implement as		the Certificate issued by the Buyer when the Supplier has met all of the requirements of a Change Milestone set out in the Change Implementation Plan which implements the agreed the Change agreed in the Variation Form under the Change Control Procedure;
Satisfaction Certificate met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure; Change Test Success Criteria in relation to any Test associated to a Change, the test success criteria for that Test; Forecast the forecast money to be spent that a Supplier proposes to incur to implement a	Change Milestone	an event or task described in the Change Implementation Plan;
Success Criteria Test; Forecast the forecast money to be spent that a Supplier proposes to incur to implement a	Satisfaction	the certificate issued by CCS or the Buyer (as applicable) when the Supplier has met all of the requirements of a Change set out in the Change Implementation Plan in accordance with the Variation Form and the Change Control Procedure;
		in relation to any Test associated to a Change, the test success criteria for that Test;
		the forecast money to be spent that a Supplier proposes to incur to implement a Change;

Framework Ref: RM6226 Debt Resolution Services

Call Off Ref: [Redacted]

1. Variations and Change Management

- **1.1** Any Variations that do not fall to be a Change shall (including any change to a Debt Type or introduction of a New Debt Type) be undertaken in accordance with Clause 24 (Changing the Contract) of the Core Terms.
- **1.2** Where a Change is sought, the Parties shall comply with the Change Control Procedure set out in Part B of this Schedule as well as complying with Clause 24 of the Core Terms.
- **1.3** Where a Change is an Operational Change, the Parties shall comply with Paragraph 6 of this Schedule.
- **1.4** Any Variation or Change agreed under Paragraphs 1.1 and 1.2 above shall be recorded using the Variation Form in Part A of this Schedule.

Change Control Procedure

2. Approach to Change

- **2.1** This Schedule sets out a 2-tier Change Control Procedure which shall be used to ensure operational efficiency:
- Tier 1: Fast Track Change to be used where the Buyer requires an immediate solution. The Buyer may request no more than 4 Fast Track Changes in any rolling 12-Month period.
- Tier 2: Standard Change to be used where CCS or the Buyer seeks a Change that is not a Fast Track Change.
- 2.2 All CCS or Buyer requests for a Change must be delivered to the timelines set out in the executed Variation Form, unless otherwise agreed in writing between the relevant Parties. CCS or the Buyer, acting reasonably, will establish the timelines by which any Change shall be delivered by the Supplier. CCS or the Buyer, at their sole discretion may accept an alteration to the timescales in writing.
- **2.3** <u>Tier 1: Fast Track Change</u>: Upon receipt of the Buyer's request for a Change, the Supplier shall provide an Impact Assessment for the proposed Change within 5 Working Days of the date of the Buyer's request. The request shall be in the form of a draft Variation Form. The Buyer shall indicate in the draft Variation Form whether it is seeking to use the Tier 1: Fast Track Change or Tier 2: Standard Change procedure.
- **2.4** The Buyer and the Supplier may agree in writing to vary Tier 1: Fast Track Change parameters from time to time.
- 2.5 The Buyer shall be able to make a Tier 1: Fast Track Change request at any time after the satisfactory completion and acceptance of all Change Milestones and Tests regarding the Change Implementation Plan in accordance with Call-Off Schedule 13 (Implementation Plan and Testing). Any Change requests that fall within the Change Implementation Plan period will not amount to a Tier 1: Fast Track Change or Tier 2: Standard Change.
- **2.6** <u>Tier 2: Standard Change</u>: Upon receipt of a Buyer's Change request, the Supplier shall provide an Impact Assessment for the proposed Change within 20 Working Days of the date of issue on the draft Variation Form from CCS or the Buyer (as appropriate), unless otherwise specified in writing by the Buyer in the draft Variation Form.

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- 2.7 If the Supplier has any questions regarding the content of the draft Variation Form submitted by CCS or the Buyer, the Supplier must clarify these with CCS or the Buyer before the Supplier provides the Impact Assessment to CCS or the Buyer within the 5 Working Days for Tier 1: Fast Track Changes, or 20 Working Days for a Tier 2: Standard Change, unless otherwise agreed in writing between the Supplier and CCS or the Buyer (as applicable).
- **2.8** The Supplier must use their expertise and innovation to provide a solution for delivering the Changes required by CCS or the Buyer within the applicable timeframes and ensuring that CCS or the Buyer's requirements are met.
- 2.9 Where CCS or the Buyer requires further clarification or amendment to be made to the Impact Assessment to ensure CCS or the Buyer (as applicable) accept the Impact Assessment, the Supplier must return their response to the further clarification or amendment regarding the Change request within 2 Working Days of receipt for a Tier 1: Fast Track Change or within 5 Working Days of receipt for a Tier 2: Standard Change.
- 2.10 The Supplier shall monitor and manage all aspects of Change delivery and maintain dialogue with CCS or the Buyer (as appropriate), as to the status of the Change. If the Supplier expects any delays to its delivery the Supplier shall inform CCS or the Buyer (as applicable) of the reason for the delay, why it has or may occur and how long it will take to resolve.
- **2.11** The Supplier shall work with Subcontractors to ensure that appropriate Change deliverables and timelines are agreed, fully understood and implemented in accordance with the agreed Change as set out in the agreed Variation Form.
- **2.12** In the case of either a Tier 1: Fast Track Change or a Tier 2: Standard Change, the Supplier shall provide the Buyer with any additional information requested on an Open Book Data basis, including breakdowns of all costs associated with the proposed Change.
- 2.13 Any Charges Approved by the Buyer associated with delivering the Change shall be calculated using table 4 at Annex 1 of Framework Schedule 3 (Framework Prices).

3. Implementing a Change

- **3.1** Where a Change requires an Implementation Plan, the Variation Form shall include a draft Change Implementation Plan produced by the Supplier detailing at least, as a minimum, one Milestone marking the delivery of the applicable Change.
- **3.2** The Buyer will issue a Change Milestone Certificate when the Buyer has confirmed that they are satisfied that the relevant Change Milestone has been Achieved.
- **3.3** The Buyer will only accept the Change as being delivered once it has Approved the final Change Milestone of the Change Implementation Plan.
- **3.4** The Supplier must monitor its performance against the Change Implementation Plan and the agreed Change Milestones and report its progress to the Buyer.
- **3.5** The Supplier shall work with all Subcontractors to ensure that appropriate Change Deliverables and timelines are agreed, fully understood and implemented as set out in the agreed Variation Form.
- **3.6** Where there is a cost Approved for the delivery of a Change, the invoice for that Change can only be submitted for payment by the Supplier, either:

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- once CCS or the Buyer has Approved the Change as having been completed satisfactorily and after the final Change Milestone Certificate has been issued; or
- in accordance with the Change Milestones agreed by CCS or the Buyer within the Impact Assessment.

4. Change Testing

4.1 Where CCS or the Buyer requires Testing as part of Change implementation, the Buyer and Supplier shall comply with Call-Off Schedule 13 (Implementation and Testing) Part B (Testing) when developing the Change Implementation Plan. The Buyer shall agree with the Supplier what and how the Call-Off Schedule 13 Part B (Testing) shall apply relative to the scope and impact of the Change and include this as part of any Change Milestone Criteria.

5. Change Delivery Reporting

- **5.1**The Supplier shall report upon the progress of all Variations and Changes made Monthly and this must include as a minimum:
 - Performance against Service Levels;
 - Any risks, issues and mitigations impacting the Change Implementation Plan and Change Milestones; and
 - Forecast Expenditure on the Change versus Actual Expenditure on the Change and updated forecast total costs of the Change

Progress shall be reported to:

- CCS as part of the Supplier's MI and reporting obligations set out in Framework Schedule
 5 (Management Charges and Information); and
- The Buyer as part of the Supplier's obligations to comply with Call-Off Schedule 1 (Transparency Reporting).

6. Changes permissible outside of the Change Control Procedure

- 6.1 Where the Buyer requires an Operational Change to an existing operational process or procedure performed by either the Supplier or its Subcontractor, for example, where Buyer internal policy &/or guidance is updated, resulting in the need to reflect that update in the Supplier guidance, this will not be a Change that requires the Parties to comply with the Change Control Procedure nor to follow the Variation Procedure unless the Operational Change incurs additional cost or materially impact on the Supplier's resources, in which case the Buyer shall comply with the Change Control Procedure.
- **6.2** Where the Buyer requires an Operational Change to be made, it shall submit a written request disclosing details of the proposed request for Operational Change and the proposed timescales for its completion.
- **6.3** The Supplier shall prepare a solution for consideration by and Approval of the Buyer, prior to implementation of it by a date agreed.
- 6.4The Supplier shall not implement any Operational Change without the Approval of the Buyer.