#### **Appendix K Conflict of Interest Declaration Template**

**(See section 4.6 of the Instructions for Tenderers)**

Please use a copy of the table below to explain why you consider that a conflict of interest, or potential conflict of interest has arisen or may arise in the future between your organisation, its advisers, National Highways or National Highways’ advisers or any combination thereof as a result of your participation in this procurement competition.

Please also explain the measures taken and/or to be put in place to prevent and/or remedy any such conflict or potential conflict of interest.

Please return the document in accordance with Appendix B.

|  |  |
| --- | --- |
| ***Actual or Potential Conflict of Interest Situation*** | ***Measures taken and/or to be put in place to prevent and/or remedy that actual or potential conflict of interest.*** |
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………………………………… ………………………………..

(signed) (tenderer name)

………………………………… ………………………………..

(print name) (date)