

**Part Two – Partner 2 Data (Lot 2)**

| 1 General                                                                               |                                                                                                                                  |                      |
|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|----------------------|
| The <i>partner</i> is                                                                   | Jacobs UK Limited                                                                                                                |                      |
| Address for communications                                                              | 1180 Eskdale Road, Winnersh, Wokingham<br>Berkshire, RG41 5TU                                                                    |                      |
| Address for electronic communications                                                   | [REDACTED]@jacobs.com                                                                                                            |                      |
| The <i>fee percentage</i> is                                                            | in the <i>commercial workbook</i>                                                                                                |                      |
| The <i>partner's alliance board representative</i> is                                   |                                                                                                                                  |                      |
| Name                                                                                    | [REDACTED]                                                                                                                       |                      |
| Address for communications                                                              | Jacobs, 2nd Floor, Cottons Centre Cottons<br>Lane, London, SE1 2QG                                                               |                      |
| Address for electronic communications                                                   | [REDACTED]@jacobs.com                                                                                                            |                      |
| The <i>credit ratings</i> at the Contract Date and the rating agencies issuing them are |                                                                                                                                  |                      |
| Party                                                                                   | Rating agency                                                                                                                    | <i>credit rating</i> |
| Partner – Jacobs UK Limited                                                             | Dun & Bradstreet                                                                                                                 | 5A1                  |
| Guarantor – Jacobs Engineering Ireland Limited                                          | Dun & Bradstreet                                                                                                                 | 4A2                  |
| 2 Alliance's Main Responsibilities                                                      |                                                                                                                                  |                      |
| The <i>Alliance key persons</i> are                                                     |                                                                                                                                  |                      |
| Name                                                                                    | <b>Name:</b> [REDACTED]                                                                                                          |                      |
| Job                                                                                     | <b>Job:</b> Digitally Enabled Design Director                                                                                    |                      |
| Responsibilities                                                                        | <b>Responsibilities:</b> Leads the overall Digitally Enabled Design function                                                     |                      |
| Qualifications                                                                          | <b>Qualifications:</b> [REDACTED]                                                                                                |                      |
| Experience                                                                              | <b>Experience:</b> [REDACTED]                                                                                                    |                      |
| Name                                                                                    | <b>Name:</b> [REDACTED]                                                                                                          |                      |
| Job                                                                                     | <b>Job:</b> Head of Health, Safety and Wellbeing                                                                                 |                      |
| Responsibilities                                                                        | <b>Responsibilities:</b> Leads the Health, Safety and Wellbeing function                                                         |                      |
| Qualifications                                                                          | <b>Qualifications:</b>                                                                                                           |                      |
|                                                                                         | <ul style="list-style-type: none"> <li>• [REDACTED]</li> <li>• [REDACTED]</li> <li>• [REDACTED]</li> <li>• [REDACTED]</li> </ul> |                      |
| Experience                                                                              | <b>Experience:</b> [REDACTED]                                                                                                    |                      |
| Name                                                                                    | <b>Name:</b> [REDACTED]                                                                                                          |                      |
| Job                                                                                     | <b>Job:</b> Head of Supply Chain                                                                                                 |                      |
| Responsibilities                                                                        | <b>Responsibilities:</b> Leads the Supply Chain                                                                                  |                      |

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| Qualifications<br>Experience                                                                              | function<br><b>Qualifications:</b> [REDACTED]<br><b>Experience:</b> [REDACTED]                                                                                                                                                                                                                               |
| Name<br>Job<br>Responsibilities<br><br>Qualifications<br>Experience                                       | <b>Name:</b> [REDACTED]<br><b>Job:</b> Lead for Digital Design<br><b>Responsibilities:</b> Rolls out the use of REM and enables a common information modelling solution for the programme<br><b>Qualifications:</b> [REDACTED]<br><b>Experience:</b> [REDACTED]                                              |
| Name<br>Job<br><br>Responsibilities<br><br>Qualifications<br>Experience                                   | <b>Name:</b> [REDACTED]<br><b>Job:</b> Lead for Product Development and Standardisation<br><b>Responsibilities:</b> Leverages standard products in the design catalogue and encourages the use of standard products across all Schemes<br><b>Qualifications:</b> [REDACTED]<br><b>Experience:</b> [REDACTED] |
| Name<br>Job<br>Responsibilities<br><br>Qualifications<br>Experience                                       | <b>Name:</b> [REDACTED]<br><b>Job:</b> Head of Digitally Enabled Design<br><b>Responsibilities:</b> Leads the Digitally Enabled Design function within the allocated Lot / area.<br><b>Qualifications:</b> [REDACTED]<br>[REDACTED]<br><b>Experience:</b> [REDACTED]                                         |
| The <i>Partner key persons</i> are<br>Name<br>Job<br>Responsibilities<br><br>Qualifications<br>Experience | <b>N/A</b>                                                                                                                                                                                                                                                                                                   |
| The partner's Material Subcontractors are<br>Name<br>Works to be undertaken                               | Not Applicable                                                                                                                                                                                                                                                                                               |
| <b>5 Payment</b>                                                                                          |                                                                                                                                                                                                                                                                                                              |
| The <i>commercial workbook</i> is in                                                                      | SMA Volume 4 Commercial Workbook, Revision 01                                                                                                                                                                                                                                                                |
| The <i>staff rates schedule</i> is                                                                        | in the <i>commercial workbook</i>                                                                                                                                                                                                                                                                            |

| <b>9 Termination, resolving and avoiding disputes</b>                                                                                                                                                                                                                                                                                                             |                                                                                                       |
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| The <i>Senior Representatives</i> of the Partner are<br>Name (1)<br>Address for communication<br>Address for electronic communication                                                                                                                                                                                                                             | [REDACTED]<br>2nd Floor, Cottons Centre,<br>Cottons Lane, London, SE1<br>2QG<br>[REDACTED]@jacobs.com |
| Name (2)<br>Address for communication<br>Address for electronic communication                                                                                                                                                                                                                                                                                     | [REDACTED]<br>1 City Walk, Leeds, LS11 9DX<br>[REDACTED]@jacobs.com                                   |
| <b>X18: Limitation of Liability</b>                                                                                                                                                                                                                                                                                                                               |                                                                                                       |
| The <i>partner's</i> total liability for all matters arising under or in connection with the contract (clause X18.2), other than the excluded matters, is limited to £100million.<br>The <i>partner's</i> total liability for all matters arising under or in connection with a Scheme (clause X18.4), other than the excluded matters, is limited to £25million. |                                                                                                       |
| <b>Z17: Intellectual Property Rights</b>                                                                                                                                                                                                                                                                                                                          |                                                                                                       |
| The <i>software schedule</i> is in                                                                                                                                                                                                                                                                                                                                | the Jacobs Software Schedule below                                                                    |

**Jacobs Software Schedule**

**Z17: Intellectual Property Rights**

Please see below our software schedule:

| Name       | Type       | Supplier   | Purpose    | Classification |
|------------|------------|------------|------------|----------------|
| [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED]     |
| [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED]     |
| [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED]     |
| [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED]     |
| [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED]     |
| [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED] | [REDACTED]     |

**Part Two – Partner 3 Data (Lot 2)**

| 1 General                                                                               |                                                                                                                                                                                                                                                                                                                                                                           |                      |
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| The <i>partner</i> is                                                                   | WSP UK Limited                                                                                                                                                                                                                                                                                                                                                            |                      |
| Address for communications                                                              | WSP House, 70 Chancery Lane, London, WC2A 1AF                                                                                                                                                                                                                                                                                                                             |                      |
| Address for electronic communications                                                   | [REDACTED]@wsp.com                                                                                                                                                                                                                                                                                                                                                        |                      |
| The <i>fee percentage</i> is                                                            | in the <i>commercial workbook</i>                                                                                                                                                                                                                                                                                                                                         |                      |
| The <i>partner's alliance board representative</i> is                                   | [REDACTED]                                                                                                                                                                                                                                                                                                                                                                |                      |
| Name                                                                                    | WSP House                                                                                                                                                                                                                                                                                                                                                                 |                      |
| Address for communications                                                              | 70 Chancery Lane                                                                                                                                                                                                                                                                                                                                                          |                      |
|                                                                                         | London                                                                                                                                                                                                                                                                                                                                                                    |                      |
|                                                                                         | WC2A 1AF                                                                                                                                                                                                                                                                                                                                                                  |                      |
| Address for electronic communications                                                   | [REDACTED]@wsp.com                                                                                                                                                                                                                                                                                                                                                        |                      |
| The <i>credit ratings</i> at the Contract Date and the rating agencies issuing them are |                                                                                                                                                                                                                                                                                                                                                                           |                      |
| Party                                                                                   | Rating agency                                                                                                                                                                                                                                                                                                                                                             | <i>credit rating</i> |
| Partner – WSP UK Limited                                                                | Creditsafe                                                                                                                                                                                                                                                                                                                                                                | 100                  |
| Guarantor – WSP Global Inc                                                              | N/A                                                                                                                                                                                                                                                                                                                                                                       | N/A                  |
| 2 Alliance's Main Responsibilities                                                      |                                                                                                                                                                                                                                                                                                                                                                           |                      |
| The <i>Alliance key persons</i> are                                                     | [REDACTED]                                                                                                                                                                                                                                                                                                                                                                |                      |
| Name                                                                                    | [REDACTED]                                                                                                                                                                                                                                                                                                                                                                |                      |
| Job                                                                                     | Digitally Enabled Design Director                                                                                                                                                                                                                                                                                                                                         |                      |
| Responsibilities                                                                        | <ul style="list-style-type: none"> <li>▪ Leads the overall Digitally Enabled Design function and provides oversight for the two DED Area leads</li> <li>▪ Accountable for the design of Schemes from initial concept through to delivery and close out</li> <li>▪ Encourages the use of Rapid Engineering Model to prepare standard designs across all Schemes</li> </ul> |                      |
| Qualifications                                                                          | [REDACTED]                                                                                                                                                                                                                                                                                                                                                                |                      |

|                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| <p>Experience</p>                                                                | <p>[REDACTED]</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>▪ [REDACTED]</li> <li>▪ [REDACTED]</li> <li>▪ [REDACTED]</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <p>Name<br/>Job<br/>Responsibilities</p> <p>Qualifications</p> <p>Experience</p> | <p>[REDACTED]</p> <p>Lead for Digital Design</p> <ul style="list-style-type: none"> <li>▪ Rolls out the use of Rapid Engineering Model to prepare standard designs across all Schemes</li> <li>▪ Owns the 3D model-based process that gives the insight and tools to more efficiently plan, design, construct, and manage Schemes from design to construction</li> <li>▪ Enables a common information modelling solution for the whole programme</li> </ul> <p>[REDACTED]</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>▪ [REDACTED]</li> <li>▪ [REDACTED]</li> <li>▪ [REDACTED]</li> <li>▪ [REDACTED]</li> </ul> |
| <p>Name<br/>Job</p>                                                              | <p>[REDACTED]</p> <p>Lead for Product Development and Standardisation</p> <ul style="list-style-type: none"> <li>▪ Leverages standard products in the</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |







|                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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| <p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p> | <p>[REDACTED]</p> <p>Behavioral Coach</p> <ul style="list-style-type: none"> <li>▪ Deliver specialist coaching and support to Alliance senior leadership throughout year one to ensure the right culture and behaviors are established from the outset.</li> </ul> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>▪ [REDACTED]</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <p>Name</p> <p>Job</p> <p>Responsibilities</p>                                         | <p>[REDACTED]</p> <p>Head of Customer and Legacy</p> <p>Responsibilities:</p> <ul style="list-style-type: none"> <li>• Develop and deliver the Alliance Customer Plan (ACP).</li> <li>• Set the customer service standard to outperform the customer performance metrics.</li> <li>• Develop an internal stakeholder engagement plan to ensure key stakeholders (Operations Directorate, NRTS and SES) are integrated into our approach and input in to developing customer centric designs.</li> <li>• Work with Highways England specialists, including communications, customer service social research and behaviour change, insights and equality and inclusion teams, to integrate the customer imperative into standards and processes.</li> <li>• Lead a central team within the Production Hub, drawn from the best customer and communication specialists from across the Alliance who will manage customer correspondence and complaints in line with the Customer Service Excellence Standard.</li> <li>• Develop a competency / training matrix and modules for the SMA Academy, including a face to face and virtual learning and development programme; "Our Customer Impact".</li> <li>• Maintain a programme - wide customer risk register; establish, measure and</li> </ul> |

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| <p>Qualifications</p> <p>Experience</p>                                                | <p>report on annual targets based on customer maturity assessment, developing improvement plans</p> <p>[REDACTED]</p>                                                                                                                     |
| <p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p> | <p>[REDACTED]</p> <p>Lean Coach</p> <ul style="list-style-type: none"> <li>▪ Work with Alliance Lean Practitioners to develop and implement a bespoke Alliance Lean Production System (ALPS) that integrates the best Lean practices and working methods from across the Alliance, facilitating ISO 18404 accreditation.</li> </ul> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> |
| <p>The <i>partner's</i> Material Subcontractors are Name</p>                           | <p>Not Applicable</p>                                                                                                                                                                                                                                                                                                                                                                                                                           |

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|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|
| Works to be undertaken                                                                                                                                                                                                                                                                                                                                                                                   |                                                  |
| <b>5 Payment</b>                                                                                                                                                                                                                                                                                                                                                                                         |                                                  |
| The <i>commercial workbook</i> is in                                                                                                                                                                                                                                                                                                                                                                     | SMA Volume 4 Commercial Workbook<br>Revision 01  |
| The <i>staff rates schedule</i> is                                                                                                                                                                                                                                                                                                                                                                       | in the <i>commercial workbook</i>                |
| <b>9 Termination, resolving and avoiding disputes</b>                                                                                                                                                                                                                                                                                                                                                    |                                                  |
| The <i>Senior Representatives</i> of the Partner are                                                                                                                                                                                                                                                                                                                                                     |                                                  |
| Name (1)                                                                                                                                                                                                                                                                                                                                                                                                 | [REDACTED]                                       |
| Address for communication                                                                                                                                                                                                                                                                                                                                                                                | WSP House, 70 Chancery Lane, London,<br>WC2A 1AF |
| Address for electronic communication                                                                                                                                                                                                                                                                                                                                                                     | [REDACTED]@wsp.com                               |
| Name (2)                                                                                                                                                                                                                                                                                                                                                                                                 | [REDACTED]                                       |
| Address for communication                                                                                                                                                                                                                                                                                                                                                                                | WSP, 6 Devonshire Square, London, EC2M<br>4YE    |
| Address for electronic communication                                                                                                                                                                                                                                                                                                                                                                     | [REDACTED]@wsp.com                               |
| <b>X18: Limitation of Liability</b>                                                                                                                                                                                                                                                                                                                                                                      |                                                  |
| <p>The <i>partner's</i> total liability to the Client for all matters arising under or in connection with the contract (clause X18.2), other than the excluded matters, is limited to £100million.</p> <p>The <i>partner's</i> total liability to the Client for all matters arising under or in connection with a Scheme (clause X18.4), other than the excluded matters, is limited to £25million.</p> |                                                  |
| <b>Z17: Intellectual Property Rights</b>                                                                                                                                                                                                                                                                                                                                                                 |                                                  |

|                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| <p>The <i>software schedule</i> is in</p> | <p><b>Specially Written Software and Partner Software</b></p> <p>There will be the requirement for specially written software when considering the need to automate data interfaces.</p> <p>The Commercial Off The Shelf (COTS) software provided by Partners including Autodesk and Bentley will require specially written software in the form of bespoke configurations, including macros and scripts delivered to the use via bespoke command ribbons in the native applications.</p> <p><b>Third Party Software</b></p> <p>The following Third Party Software titles proposed to be initially used are as follows;</p> <ul style="list-style-type: none"><li>▪ AssetScape</li><li>▪ Primavera P6</li><li>▪ Revit 2018</li><li>▪ Civil3D 2018</li><li>▪ BIM360 2018</li><li>▪ OpenRoads CONNECT edition</li><li>▪ ProjectWise CONNECT edition</li></ul> |
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