



Department for
Business, Energy
& Industrial Strategy

Baringa Partners LLP
62 Buckingham Gate
London
SW1E 6AJ
UK

Attn REDACTED

Date: 05/07/22

Our ref: prj_542

Dear Sirs,

Supply of: Lot 1, analysis of European Security of Supply Scenarios for winter 2022/23 and Lot 2, Research on LNG Market Contracting Structures and Flexibility

Following your tender/ proposal for the supply of ***analysis of European Security of Supply Scenarios for winter 2022/23 and Research on LNG Market Contracting Structures and Flexibility*** to Baringa Partners LLP we are pleased confirm our intention to award this contract to you.

The attached contract details ("**Order Form**"), contract conditions and the **Annexes** set out the terms of the contract between Department of Business Energy & Industrial Strategy (BEIS) for the provision of the deliverables set out in the Order Form.

We thank you for your co-operation to date, and look forward to forging a successful working relationship resulting in a smooth and successful delivery of the deliverables. Please confirm your acceptance of the Conditions by signing and returning the Order Form via BEIS' Jaggaer e-procurement portal. No other form of acknowledgement will be accepted. Please remember to include the reference number above in any future communications relating to this contract.

We will then arrange for Order Form to be countersigned on the portal which will create a binding contract between us.

Yours faithfully,

REDACTED

Order Form

1. Contract Reference	Prj_542	
2. Date	Please see attached Signature page	
3. Buyer	BEIS, 1 Victoria St, London SW1H 0ET	
4. Supplier	Baringa Partners LLP 62 Buckingham Gate London SW1E 6AJ UK registration number: OC30347	
5. The Contract	<p>The Supplier shall supply the deliverables described below on the terms set out in this Order Form and the attached contract conditions ("Conditions") and any Annexes.</p> <p>Unless the context otherwise requires, capitalised expressions used in this Order Form have the same meanings as in Conditions.</p> <p>In the event of any conflict between this Order Form and the Conditions, this Order Form shall prevail.</p> <p>Please do not attach any Supplier terms and conditions to this Order Form as they will not be accepted by the Buyer and may delay conclusion of the Contract.</p>	
6. Deliverables	Goods	None
	Services	To be performed at <i>the Supplier's premises</i>
7. Specification	The specification of the Deliverables is as set out in Annex 2 and Annex 3, where any conflict in content, Annex 2 will have precedence.	
8. Term	<p>The Term shall commence on 05/07/22</p> <p>and the Expiry Date shall be 29/07/22 unless it is otherwise extended or terminated in accordance with the terms and conditions of the Contract.</p> <p>The Buyer may extend the Contract for a period of up to 4 weeks by giving not less than 10 Working Days' notice in writing to the Supplier prior to the Expiry Date. The terms and conditions of the Contract shall apply throughout any such extended period.</p>	
9. Charges	The Charges for the Deliverables shall be as set out in Annex 4	
10. Payment	<p>All invoices must be sent, quoting a valid purchase order number (PO Number), to: REDACTED</p> <p>Within 10 Working Days of receipt of your countersigned copy of this letter, we will send you a unique PO Number. You must be in receipt of a valid PO Number before submitting an invoice.</p>	

	<p>To avoid delay in payment it is important that the invoice is compliant and that it includes a valid PO Number, PO Number item number (if applicable) and the details (name and telephone number) of your Buyer contact (i.e. Contract Manager). Non-compliant invoices will be sent back to you, which may lead to a delay in payment.</p> <p>If you have a query regarding an outstanding payment please contact the Buyer authorised representative below</p>								
11. Buyer Authorised Representative	<p>For general liaison your contact will continue to be</p> <p>REDACTED</p> <p>or, in their absence,</p> <p>REDACTED</p>								
12. Address notices for	<table border="0"> <tr> <td>Buyer:</td><td>Supplier:</td></tr> <tr> <td>BEIS, 1 Victoria St, London SW1H 0ET</td><td>Baringa Partners LLP, 62 Buckingham Gate, London, SW1E 6AJ</td></tr> <tr> <td>Attention: REDACTED</td><td>Attention: REDACTED</td></tr> <tr> <td>Email: REDACTED</td><td>Email: REDACTED</td></tr> </table>	Buyer:	Supplier:	BEIS, 1 Victoria St, London SW1H 0ET	Baringa Partners LLP, 62 Buckingham Gate, London, SW1E 6AJ	Attention: REDACTED	Attention: REDACTED	Email: REDACTED	Email: REDACTED
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Attention: REDACTED	Attention: REDACTED								
Email: REDACTED	Email: REDACTED								
13. Key Personnel	<table border="0"> <tr> <td>Buyer:</td><td>Supplier:</td></tr> <tr> <td>BEIS, 1 Victoria St, London SW1H 0ET</td><td>Baringa Partners LLP, 62 Buckingham Gate, London, SW1E 6AJ</td></tr> <tr> <td>Attention: REDACTED</td><td>Attention: REDACTED</td></tr> <tr> <td>Email: REDACTED</td><td>Email: REDACTED</td></tr> </table>	Buyer:	Supplier:	BEIS, 1 Victoria St, London SW1H 0ET	Baringa Partners LLP, 62 Buckingham Gate, London, SW1E 6AJ	Attention: REDACTED	Attention: REDACTED	Email: REDACTED	Email: REDACTED
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Attention: REDACTED	Attention: REDACTED								
Email: REDACTED	Email: REDACTED								
14. Procedures and Policies	<p>The Buyer may require the Supplier to ensure that any person employed in the delivery of the Deliverables has undertaken a Disclosure and Barring Service check.</p> <p>The Supplier shall ensure that no person who discloses that he/she has a conviction that is relevant to the nature of the Contract, relevant to the work of the Buyer, or is of a type otherwise advised by the Buyer (each such conviction a "Relevant Conviction"), or is found by the Supplier to have a Relevant Conviction (whether as a result of a police check, a Disclosure and Barring Service check or otherwise) is employed or engaged in the provision of any part of the Deliverables.</p>								
15. Additional Terms	<p>The following are additional special terms to be included as part of the Short Form Terms:</p> <ul style="list-style-type: none"> “wilful misconduct” means conduct by a party who knows that it is committing, and intends to commit a contractual breach of the Contract and takes such actions to deliberately and maliciously commit such breach with the intention of causing harm but does not include any act or failure to act insofar as it (i) constitutes mere ordinary negligence; or (ii) was done or omitted in accordance with the express instructions or 								

	<p>approval of the other party.</p> <ul style="list-style-type: none"> • Draft Deliverables are not intended to be relied upon and any reliance shall be at Buyer's own risk and without liability to Supplier. Supplier accepts no liability for errors in Services and Deliverables provided in reliance upon Client's own provided materials and data. Baringa shall not be precluded from re-using the methodologies, know-how and skills acquired in the provision of Services. • With respect to the indemnities under Clause 9, the indemnity carved out from the liability cap under Clause 12.4 is limited to Clause 9.3(b) and not 9.3(a) (we note that this is reflected in some versions of the Core Terms). We would also request that the indemnity under 14.26(e) is limited to £10m. (As an aside, Clause 12.4 needs to be updated to reflect the numbering in this Short Form Contract).
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The Supplier and Buyer will electronically sign this Contract using the facility on the Jaggaer portal.

The Signature page of this process will be included and attached to this Contract.

Annex 1 – Authorised Processing Template

Description	Details
Subject matter of the processing	<p>The processing is needed in order to ensure that the Supplier can effectively deliver the contract to provide this service.</p> <p>The processing of names and business contact details of staff of both the buyer and the Supplier will be necessary to deliver the services exchanged during the course of the Contract, and to undertake contract and performance management.</p> <p>The Contract itself will include the names and business contact details of staff of both the Buyer and the Supplier involved in managing the Contract.</p>
Duration of the processing	Processing will take place from Contract Commencement for the duration of the Contract plus a 3 year retention period. The Contract will end on 29 th July 2022.
Nature and purposes of the processing	The nature of processing will include the storage and use of names and business contact details of staff of both the Buyer and the Supplier as necessary to deliver the services and to undertake contract and performance management. The Contract itself will include the names and business contact details of staff of both the Buyer and the Supplier involved in managing the Contract.
Type of Personal Data	Names, business telephone numbers and email addresses, office location and position of staff of both the Buyer and the Supplier as necessary to deliver the services and to undertake contract and performance management. The Contract itself will include the names and business contact details of staff of both the Buyer and the Supplier involved in managing the Contract.
Categories of Data Subject	Staff of the Buyer and the Supplier, including where those employees are named within the Contract itself or involved within contract management.
Plan for return and destruction of the data once the processing is complete UNLESS requirement under European Union or European member state law to preserve that type of data	<p>The Supplier will provide the Buyer with a complete and uncorrupted version of the Personal Data in electronic form (or such other format as reasonably required by the Buyer) and erase from any computers, storage devices and storage media that are to be retained by the Supplier after the expiry of the Contract. The Supplier will certify to the buyer that it has completed such deletion.</p> <p>Where Personal Data is contained within the Contract documentation, this will be retained in line with the Department's privacy notice found within the Invitation to Tender.</p>

Annex 2 – Specification

1. INTRODUCTION FOR BOTH LOTS

The Department for Business, Energy and Industrial Strategy (“BEIS” or the “Buyer”) is looking to commission external research to improve our understanding of natural gas and liquified natural gas markets in the coming years. We have outlined one project (Lot 1) to analyse Europe’s security of natural gas supply in winter 2022/23 and a second project (Lot 2) on contract structures in the global Liquid Natural Gas (LNG) market.

A key aim of these research projects will be to consider how the global LNG market may fair under certain stress tests and the implications of this for European energy security. This will involve an understanding of future supply and demand projections under various future scenarios as well as the contracting arrangements in the current and future LNG markets. This will allow the UK to have an evidence-based understanding of how, and to what extent, the LNG market will be able to serve the UK and Europe over the coming winter, 2022/2023 and beyond.

The research will be split into two Lots:

Lot 1:

- Project 1a: Analysis of LNG availability to Europe - focussed on global and regional LNG markets under different outlooks and consideration of key events which could stress the LNG market and the implications for availability of LNG to European markets; and
- Project 1b: European Energy Security Assessment – requiring a contractor to review and validate the assumptions of a European gas market tool created by BEIS to ensure it is fit for purpose and draws on best available evidence

Lot 2:

- Project 2: Analysis of LNG Contracting Structures

These are fast turnaround projects requiring the Contractor to have completed the project work **for both Lots** and all strands and provided the Buyer with their outputs by the **31st July 2022**, with a preference for deliverables to be provided before this date.

2. LOT 1 REQUIREMENTS

Project 1a – Analysis of LNG availability to Europe

The Buyer would like to commission analysis to understand the quantity of LNG that could potentially be available to Europe this year, during a period of high demand (such as if Russia no longer supplies gas to Europe). The Buyer would like to understand the potential constraints on Europe’s ability to import LNG in the coming winter, and identify any monthly pinch points. The outputs of this project will directly support project 1b.

This will include:

- Historic data on, and estimates of global LNG production capacity and supply over the next 5 years (or longer) at an asset level. We expect this to be Preferably provided as a spreadsheet to the Buyer, with a monthly level supply breakdown by asset.
- Analysis of active global LNG contracts (with indications of buyers, sellers and destination market), an assessment of the flexibility within these contracts (e.g. how firm are they).
- Quantity estimates of flexible and firm LNG in the global market, and an assessment of the amount of LNG that could be available to Europe during a Russian pipeline supply disruption – preferably on a monthly basis. Stress test this modelling to account for potential market risks or developments that could impact the global supply or availability of LNG.
- Scenario modelling of the impact of LNG demand destruction in Asian markets and gas-to-coal switching, and the implications that this would have on available LNG supply to Europe. The Buyer would expect to see monthly profiles demonstrating the amount of LNG that could be made available through these mechanisms in the coming winter.
- Analysis of existing LNG import infrastructure in Europe, and the outlook for new infrastructure developments in the next 5 years.

Project 1b – European energy security assessment

The Buyer is developing an analytical tool to analyse European security of supply under a variety of scenarios this winter. The tool is split into three parts.

1. Analysis of European demand and looks to develop potential European demand pathways under different scenarios (base case, cold winter, mild winter, REPower EU etc).
2. Analysis of flexibility of European sources of supply. Makes assessments about each source of European supply to understand the base expectation of supply and the ability of each source to increase to mitigate a supply disruption (caused by a Russian disruption to supply).
3. Storage – assesses how storage could be deployed to mitigate a supply shock during the winter.

The aim of this tool is to combine these three components to analyse Europe's potential to mitigate a shock to Russian supply. The tool stacks monthly supply against a monthly demand profile and identifies periods of surpluses or deficits under varying scenarios.

The Buyer is seeking an external contractor to review the BEIS tool and provide an assessment of the assumptions made for each source of supply and demand. The Buyer would expect the Supplier to provide a critical assessment about the validity of the BEIS supply and demand profiles. The Buyer would also expect the Supplier to undertake their own modelling of supply and demand pathways (presented alongside detailed and evidence-based assumption logs) for Europe and to provide these for use in the BEIS tool.

Final deliverables for both projects will be prior to 29th July 2022. The Supplier will present and discuss preliminary findings to the Buyer before 22nd July. The Buyer expects to be able to provide comments on draft versions of deliverables. All comments are to be addressed to the satisfaction to the Buyer, prior to a final deliverable being delivered. Whilst it is not the intention to publish final deliverables, the Supplier will produce them to a publishable quality.

3. LOT 2 REQUIREMENTS

Project 2 – Research report on LNG contracting

The Buyer would like to improve its understanding of how liquefied natural gas (LNG) contracts are structured and what this implies for LNG market flexibility. The Buyer would expect the Supplier to provide an assessment of how flexible the LNG market has been in the past, and how responsive it could be in the coming years in the event of a large unplanned supply shock (such as if Europe no longer received pipeline gas from Russia). The Buyer would expect the final output to include a written report, to be used internally within BEIS and across Whitehall alongside a supplementary summary deck of slides. The Supplier may also be asked to present the summary slides to a group of senior civil servants at the end of the project. In particular, the research report should cover:

- Explaining the key differences in LNG contract structures and how these have evolved over time (such as vertical integration, merchant model, tolling model etc). This should include the distinction between different contracting approaches across Europe and Asian markets and the implications of different contracting structures on risk (buyer and seller), cost and security of supply.
- Explaining what (legal and commercial) terms are included within the range of LNG contract structures and the implications of these terms on the cost of contracts.
- Estimate of the proportion of different types of contracts in the market (firm vs flexible). Including analysis on how this has evolved over time an assessment of what the outlook in the next five years.
- Analysis of how flexible the LNG market is in response to supply shocks. An assessment of how much flexible supply could become available to Europe during a supply shock and view on what it would take for firm contracts to be broken and resold on flexible terms.
- Analysis on contract structures and incentives for LNG to land in the UK, in comparison to other countries/regions. This would include a review of how competitive UK LNG infrastructure is and the contract structures that the UK has in place compared to other countries/regions. Analysis on the outlook for LNG arrivals into the UK over the next year.

Final deliverables for this project will be prior to 29th July 2022. The Supplier will present and discuss preliminary findings to the Buyer before 22nd July. The Buyer expects to be able to provide comments on draft versions of deliverables. All comments are to be addressed to the satisfaction to the Buyer,

prior to a final deliverable being delivered. Whilst it is not the intention to publish final deliverables, the Supplier will produce them to a publishable quality.

4. BOTH LOTS - OWNERSHIP AND PUBLICATION

The Buyer will be authorised to share the final outputs of projects 1a, 1b and 2 with other government departments and will provide full credit to the contractor for these when used in Departmental documents. The Buyer has the right to reproduce products and information in internal documents. The Buyer does not intend to publish the outputs of this project.

5. BOTH LOTS - WORKING ARRANGEMENTS

The Supplier(s) will be expected to identify one named point of contact through whom all enquiries can be filtered. Access to the Supplier's analysts, including but not necessarily limited to assisting with analytical queries and presenting analysis, should also be provided, equivalent to at least one day's time every two months.

It is expected that queries throughout the period are dealt with promptly. The Buyer will assign a project manager for both lots who will be the central point of contact.

6. BOTH LOTS - SKILLS AND EXPERIENCE

The Supplier(s) should have the experience and capabilities to undertake the project.

The Supplier should propose named members of the project team, and identify the tasks and responsibilities of each team member. This should be clearly linked to the work programme, indicating the grade/ seniority of staff and number of days allocated to specific tasks. Contingency requirements in the event of staff absences should also be identified.

Supplier(s) should identify the individual(s) who will be responsible for managing the project.

7. BOTH LOTS - QUALITY MANAGEMENT

The Supplier should have measures in place to ensure that the deliverables produced are of a high quality and free from error.

8. BOTH LOTS - SOCIAL VALUE

The Supplier should have its own corporate policies in place which address areas of social value such as equality, diversity and inclusivity of its staff as well as sustainability.

9. BOTH LOTS - SUB-CONTRACTORS

The Supplier must have measures in place to manage any sub-contractors and ensure that their selection is conducted in an open and transparent manner.

10. BOTH LOTS - BUDGET

The Buyer has created a 'genuine pre-estimate' of costs for the services and it is expected that Project 1 will fit within the following financial range £20,000 and £40,000 including VAT, with Project 2 within the following financial range £15,000 and £25,000, including VAT. The Buyer reserves the right to not award a Contract to the highest scoring Supplier if its submitted cost exceeds these values. In such instances, the Buyer may consider rejecting this top ranked Tender submission and awarding the Contract to a lower ranked tender for that Lot which is within this budget range.

11. BOTH LOTS – PAYMENT

Payments will be linked to delivery of key milestones. The indicative milestones and phasing of payments is to be as detailed in the Pricing Annex.

Any payment conditions applicable to the prime contractor must also be replicated with sub-contractors.

The Buyer aims to pay all correctly submitted invoices as soon as possible with a target of 10 days from the date of receipt and within 30 days at the latest in line with standard terms and conditions of contract. We expect that this will be replicated in any sub-contractor arrangements and the Buyer may request evidence that this is the case.

12. BOTH LOTS – PERFORMANCE

The Buyer will manage the contract and have regular performance discussions with the Supplier. Where the quality of deliverables are failing to meet the Buyer's expectations identified in both these requirements and the Supplier's tender submission, the Buyer will work with the Supplier to identify measures to remedy these performance issues.

13. CLARIFICATION PERTINENT RECEIVED AND RESPONDED TO DURING TENDER COMPETITION

Clarification	Authority response
Can BEIS provide some details of the BEIS tool specified in Project 1b. What is included in the analytical tool? Can BEIS provide any information on the granularity of inputs and outputs?	<p>The BEIS tool looks at monthly supply and demand across the EU25 (EU 27 minus Iberia). It treats demand in the EU 25 as a block and assumes that if gas supply crosses the EU25 perimeter, then it will be consumed wherever it is needed (so does not require analysis of pipeline deliverability constraints between countries across Europe). The model makes assumptions about supply from Norway, indigenous production, Algeria, Libya, Azerbaijan and LNG (informed by project 1a) and compares the supply/demand balance under different assumptions about Russian supply. This tool also makes assumptions about the potential contribution of the UK and Iberia in meeting supply to the EU25 (based on infrastructure constraints).</p> <p>A monthly supply and demand balance is calculated with any surplus/deficit being assigned to/from storage (within storage limits). The aim of this tool is to inform BEIS' understanding of how market supply flexibility could respond to different Russian gas supply scenarios and identify if Europe would require demand side policies to manage any supply shortfalls. On the demand side, BEIS would like the bidder to provide indicative demand pathways demonstrating the potential gas demand reductions that could be achieved under different assumptions (e.g. weather related and to include changes in the power sector, industry and domestic etc).</p> <p>Overall, BEIS is looking for a Supplier to review this tool, each assumption inputted into the tool, and recommend and implement improvements to the tool. We would also welcome the Supplier to identify any major risks or uncertainties that should be considered when interpreting the results of the tool. Should the Supplier conclude that the BEIS tool is not fit for purpose, we would expect the Supplier to outline a series of recommendations and/or alternative approaches that would improve our decision making ahead of the winter.</p>

Annex 3 – Supplier Proposal Lot 1



Question 1: Skills and Expertise

1.1 Baringa Team

REDACTED

Figure 1: Engagement Organogram

1.1.1 Employee Absence Contingency

In the event of any unplanned absence from our team, Baringa will be able to staff the engagement by devoting extra hours from the employees identified in the organogram above, or from its pool of employees from the Energy and Resources business unit with relevant European and global LNG experience.

1.2 Recent Relevant Engagements

REDACTED

1.3 Equality, Diversity, Inclusion and Sustainability at Baringa: Certified B Corporation

Baringa are committed to having a positive impact for our people, clients, communities and the planet. We are independently assessed and certified on an ongoing basis as part of the B-Corp movement. We understand that, as part of your ecosystem of suppliers, our sustainability performance matters. As such we are committed to transparency as your consulting partner of choice.

As one of the largest global consultancies to be a **Certified B Corp**, we have been independently verified as having the **highest standards** of social and environmental performance, public transparency, and legal accountability to **balance profit and purpose**.

We have joined the UNFCCC's Race to Zero Campaign pledging to achieve **Net Zero emissions by 2030** and have committed to setting near term and long term (2050) science based targets via the Science Based Targets Initiative.

We voluntarily disclose our environmental, social, and ethical performance and improvement plans through the global Carbon Disclosures Project and EcoVadis to help fuel and track global progress towards building a sustainable economy whilst **providing transparency** to our clients and industries.

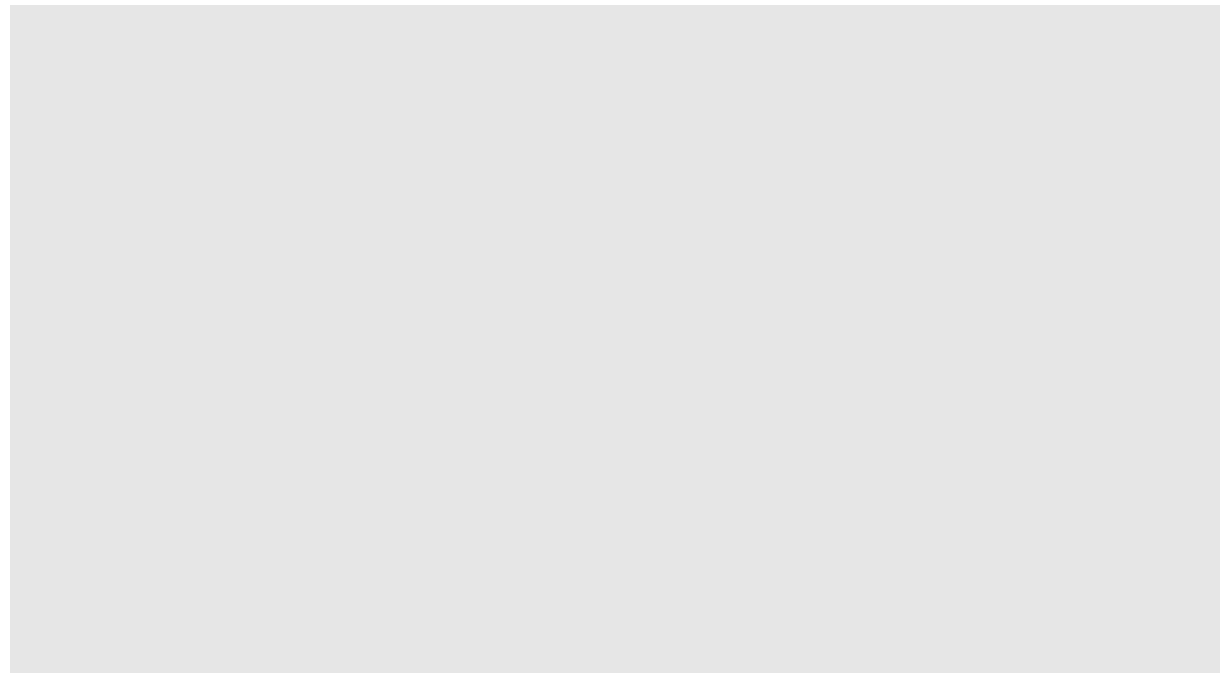
Our gender split is 41% female globally (43% in the UK) and 20% ethnically diverse in the UK.



Question 2: Quality of the Solution

2.2 Our Data Quality and Project & Programme Management Methodology

REDACTED



Question 3: Project Management:

3.1 Project Plan & Timescales

Figure 1: High-level project timeline

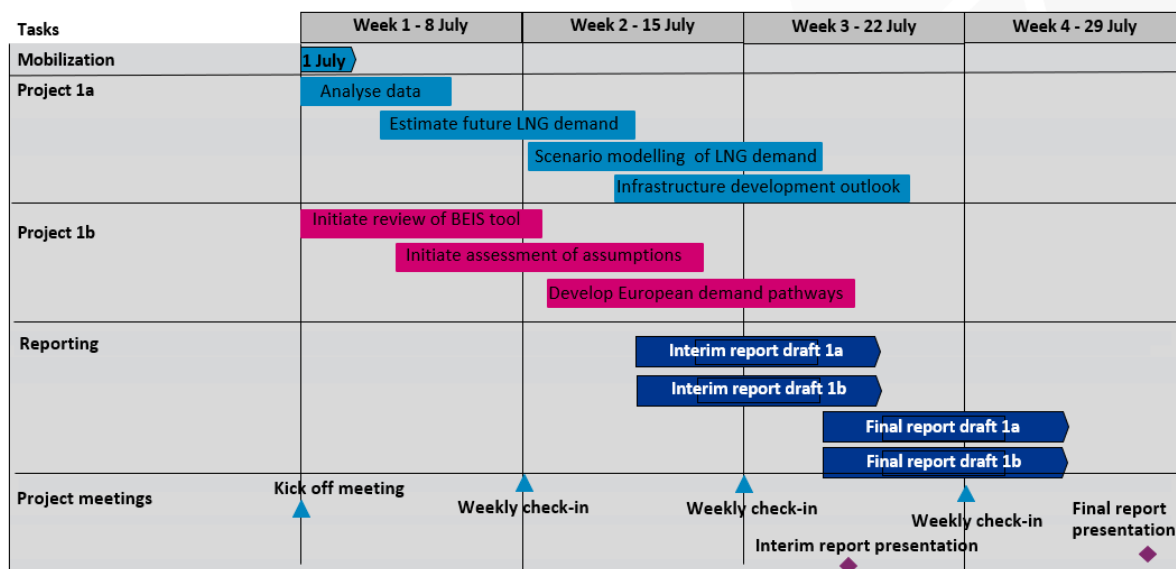


Figure 2: Planned resource/task allocation by business day increment
REDACTED

The first 2 weeks will largely consist of analysing contract data, estimating future LNG demand and forming scenarios around those forecasts. We will leverage our existing outlook for new infrastructure development. These analyses activities will overlap with the drafting of the written deliverable. Simultaneously, we will evaluate and validate the assumptions of BEIS's European gas market tool. During Week 3, we will deliver the interim report and take feedback from our presentation meeting to begin completing the final report. We will ensure engagement with the BEIS project team through weekly meetings and sharing of progress. If won, we will leverage our analysis from Lot 2 to interpret the available data and help develop the strategic choices the market would have in the event of a supply shortfall.

Table 1: List of deliverables

Deliverable	Timing of Deliverable
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Interim Report	Mid week 3 (est. 17th Jul)
Final publishable report	Mid week 4 (est. 27th Jul)

Supplier Proposal Lot 2



Question 1: Skills and Expertise

1.1 Baringa Team

REDACTED

Figure 1: Engagement Organogram REDACTED

Figure 1: Planned resource/task allocation by business day increment

1.1.1 Employee Absence Contingency

In the event of any unplanned absence from our team, Baringa will be able to staff the engagement by devoting extra hours from the employees identified in the organogram above, or from its pool of employees from the Energy and Resources business unit with relevant European and global LNG experience.

1.2 Recent Relevant Engagements

REDACTED

1.3 Equality, Diversity, Inclusion and Sustainability at Baringa: **Certified B Corporation**

Baringa are committed to having a positive impact for our people, clients, communities and the planet. We are independently assessed and certified on an ongoing basis as part of the B-Corp movement. We understand that, as part of your ecosystem of suppliers, our sustainability performance matters. As such we are committed to transparency as your consulting partner of choice.

As one of the largest global consultancies to be a **Certified B Corp**, we have been independently verified as having the **highest standards** of social and environmental performance, public transparency, and legal accountability to **balance profit and purpose**.

We have joined the UNFCCC's Race to Zero Campaign pledging to achieve **Net Zero emissions by 2030** and have committed to setting near term and long term (2050) science based targets via the Science Based Targets Initiative.

We voluntarily disclose our environmental, social, and ethical performance and improvement plans through the global Carbon Disclosures Project and EcoVadis to help fuel and track global progress towards building a sustainable economy whilst **providing transparency** to our clients and industries.

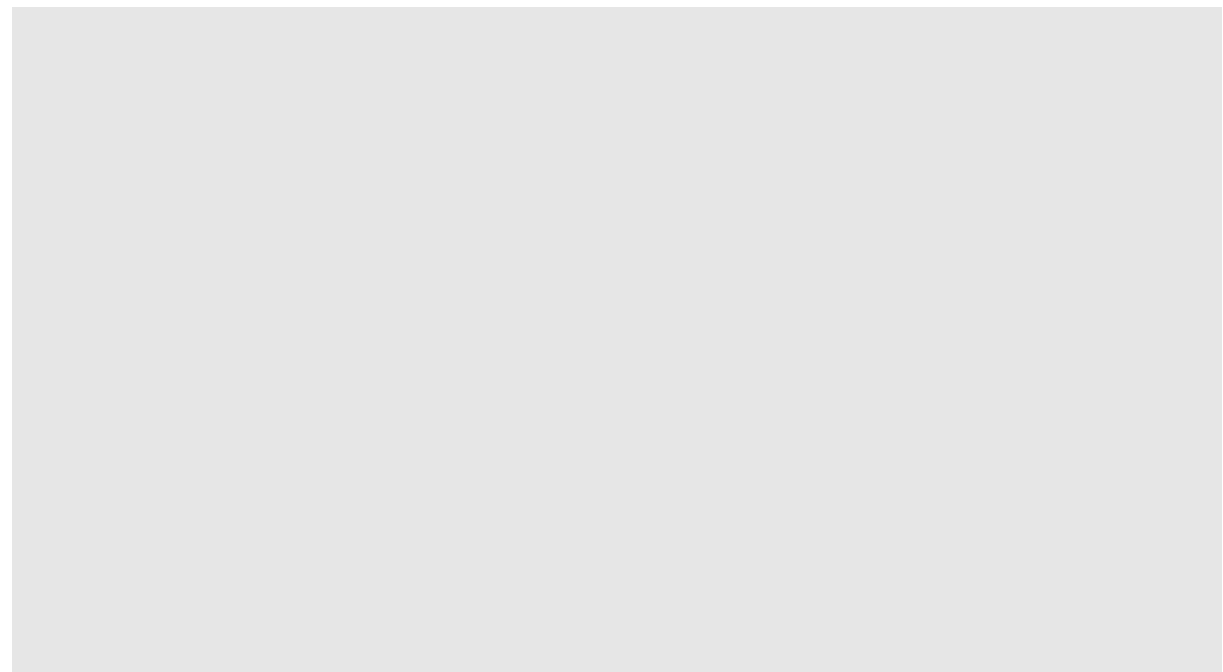
Our gender split is 41% female globally (43% in the UK) and 20% ethnically diverse in the UK.



Question 2: Quality of the Solution

2.2 Our Data Quality and Project & Programme Management Methodology

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Question 3: Project Management:

3.1 Project Plan & Timescales

Figure 1: High-level project timeline

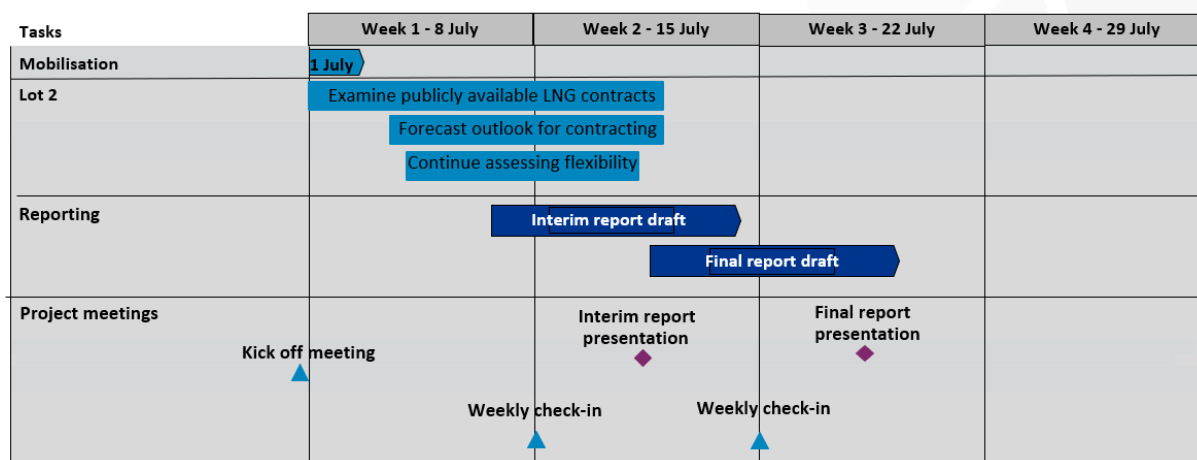


Figure 2: High-level task allocation by staff member by business day REDACTED

As described in Figure 1, the majority of the first 2 weeks will largely consist of analysing contract data, estimating how much flexibility we believe is in the market currently and developing an outlook for contracting. These analyses activities will overlap with the drafting of the written deliverable and supplementary summary deck of slides. As set out in the approach, we will ensure engagement with the BEIS project team through regular meetings and sharing of progress and key meetings for kick-off, interim report presentation and final report presentation

Table 1: List of deliverables

Deliverable	Timing of Deliverable
Interim Report	Mid week 2 (est. 10th Jul)
Final publishable report	Mid week 3 (est. 17th Jul)

Clarification response also:

Question from Buyer:

In your response to Q2 for Lot 1 and Lot 2, please could you confirm whether your quality assurance approach would be applied to all of detailed requirements identified in sections 2 and 3 in Section 2 of the ITT (Specification of Requirements) ("2. Lot 1 Requirements" and "3. Lot 2 Requirements" pages 15-17). Can we also clarify the output(s) to be provided in your response to Lot 1 "work packages" you referred to.

Response from Supplier:

Thank you for the clarification questions. In response to your first question, we can confirm that yes, we will apply our Quality Assurance Framework to all work on this project, with the appropriate level of oversight. Our senior team – including the Project Partner, Jayesh Parmar, will work to ensure the Quality Assurance approach used is appropriate and effective and in line with internal BEIS review and sign off requirements.

In regards to your second question, the outputs of Lot 1 will be as described in the ITT, namely:

1a: A report (of between 15 and 25 pages in PowerPoint format) that includes outputs derived from the analysis undertaken on historic and forecast LNG production, active LNG supply contracts and their characteristics, estimate of flexible and firm LNG (including under different supply availability scenarios); an assessment of Asian LNG demand including as a result of gas to coal switching (focused on key LNG markets); assessment of LNG import infrastructure availability in Europe

This report will include both these specific elements and an overall assessment of the potential availability and risks to availability of LNG for the UK and Europe in winter 2022/3

1b: Secondly, another PowerPoint report, of between 5 and 10 pages, focused on our review of the BEIS model and its conclusions regarding anticipated European gas demand and supply flexibility based on continued or further reduction of Russian gas supply. This report will include any additional insights and perspectives of Baringa's that support or provide challenge to the conclusions reached by the BEIS model

For both of the above reports, we can also provide underlying numbers in Excel format where appropriate

Annex 4 – Costs Lot 1

Annex A: Pricing Schedule – Lot 1

Instruction: Please complete this annex and include it as a separate attachment to your submission.

Please complete multiple versions of this if your submission include variations or options.

An editable version of this document is located on the Jaggaer portal with the filename “prj_542 Annex A”.

Part A – Staff/project team charges REDACTED

Set up Costs – please specify	N/A
Expenses	N/A

Part B – Non-staff/project team charges

<u>Item</u>	<u>No. of items</u>	<u>Price per item (ex VAT)</u>	<u>Total price per offered</u>
N/A		£	£
		£	£
		£	£
		£	£
		£	£
Sub-total			£

Part C – Sub-contractor charges

<u>Item</u>	<u>No. of items</u>	<u>Price per item (ex VAT)</u>	<u>Total price per offered</u>
N/A		£	£
		£	£
		£	£
		£	£
		£	£
Sub-total			£

Part D – Full price offered

Sub-total (Part A + Part B + Part C)	£40,205
VAT	£8,041
TOTAL (Sub-total + VAT)	£48,246

Invoicing Schedule

Activity	Date of Invoice	Price (£)	VAT
Delivery of final report	27 July 2022	40,205	8,041
Total		40,205	48,246

Costs Lot 2

Annex A: Pricing Schedule – Lot 2

Instruction: Please complete this annex and include it as a separate attachment to your submission.

Please complete multiple versions of this if your submission include variations or options.

An editable version of this document is located on the Jaggaer portal with the filename “prj_542 Annex A”.

Part A – Staff/project team charges REDACTED

Set up Costs – please specify	N/A
Expenses	N/A

Part B – Non-staff/project team charges

<u>Item</u>	<u>No. of items</u>	<u>Price per item (ex VAT)</u>	<u>Total price per offered</u>
N/A		£	£
		£	£
		£	£
		£	£
		£	£
Sub-total			£

Part C – Sub-contractor charges

<u>Item</u>	<u>No. of items</u>	<u>Price per item (ex VAT)</u>	<u>Total price per offered</u>
N/A		£	£
		£	£
		£	£
		£	£
		£	£
Sub-total			£

Part D – Full price offered

Sub-total (Part A + Part B + Part C)	£19,980
VAT	£3,996
TOTAL (Sub-total + VAT)	£23,976

Invoicing Schedule

Activity	Date of Invoice	Price (£)	VAT
Final report draft	18 July 2022	19,980	3,996
Total		19,980	23,976

Short form Terms

1. Definitions used in the Contract

In this Contract, unless the context otherwise requires, the following words shall have the following meanings:

"Central Government Body"	means a body listed in one of the following sub-categories of the Central Government classification of the Public Sector Classification Guide, as published and amended from time to time by the Office for National Statistics: a) Government Department; b) Non-Departmental Public Body or Assembly Sponsored Public Body (advisory, executive, or tribunal); c) Non-Ministerial Department; or d) Executive Agency;
"Charges"	means the charges for the Deliverables as specified in the Order Form;
"Confidential Information"	means all information, whether written or oral (however recorded), provided by the disclosing Party to the receiving Party and which (i) is known by the receiving Party to be confidential; (ii) is marked as or stated to be confidential; or (iii) ought reasonably to be considered by the receiving Party to be confidential;
"Contract"	means the contract between (i) the Buyer and (ii) the Supplier which is created by the Supplier's counter signing the Order Form and includes the Order Form and Annexes;
"Controller"	has the meaning given to it in the GDPR;
"Buyer"	means the person identified in the letterhead of the Order Form;
"Date of Delivery"	means that date by which the Deliverables must be delivered to the Buyer, as specified in the Order Form;
"Buyer Cause"	any breach of the obligations of the Buyer or any other default, act, omission, negligence or statement of the Buyer, of its employees, servants, agents in connection with or in relation to the subject-matter of the Contract and in respect of which the Buyer is liable to the Supplier;
"Data Protection Legislation"	(i) the GDPR, the LED and any applicable national implementing Laws as amended from time to time (ii) the Data Protection Act 2018 to the extent that it relates to processing of personal data and privacy; (iii) all applicable Law about the processing of personal data and privacy;
"Data"	an assessment by the Controller of the impact of the

Protection Impact Assessment"	envisaged processing on the protection of Personal Data;
"Data Protection Officer"	has the meaning given to it in the GDPR;
"Data Subject"	has the meaning given to it in the GDPR;
"Data Loss Event"	any event that results, or may result, in unauthorised access to Personal Data held by the Supplier under this Contract, and/or actual or potential loss and/or destruction of Personal Data in breach of this Contract, including any Personal Data Breach;
"Data Subject Access Request"	a request made by, or on behalf of, a Data Subject in accordance with rights granted pursuant to the Data Protection Legislation to access their Personal Data;
"Deliver"	means hand over the Deliverables to the Buyer at the address and on the date specified in the Order Form, which shall include unloading and any other specific arrangements agreed in accordance with Clause []. Delivered and Delivery shall be construed accordingly;
"Existing IPR"	any and all intellectual property rights that are owned by or licensed to either Party and which have been developed independently of the Contract (whether prior to the date of the Contract or otherwise);
"Expiry Date"	means the date for expiry of the Contract as set out in the Order Form;
"FOIA"	means the Freedom of Information Act 2000 together with any guidance and/or codes of practice issued by the Information Commissioner or relevant Government department in relation to such legislation;
"Force Majeure Event"	any event, occurrence, circumstance, matter or cause affecting the performance by either Party of its obligations under the Contract arising from acts, events, omissions, happenings or non-happenings beyond its reasonable control which prevent or materially delay it from performing its obligations under the Contract but excluding: i) any industrial dispute relating to the Supplier, the Supplier Staff (including any subsets of them) or any other failure in the Supplier or the Subcontractor's supply chain; ii) any event, occurrence, circumstance, matter or cause which is attributable to the wilful act, neglect or failure to take reasonable precautions against it by the Party concerned; and iii) any failure of delay caused by a lack of funds;
"GDPR"	the General Data Protection Regulation (Regulation (EU) 2016/679);
"Goods"	means the goods to be supplied by the Supplier to the Buyer under the Contract;
"Good Industry Practice"	standards, practices, methods and procedures conforming to the law and the exercise of the degree of skill and care,

	diligence, prudence and foresight which would reasonably and ordinarily be expected from a skilled and experienced person or body engaged within the relevant industry or business sector;
"Government Data"	a) the data, text, drawings, diagrams, images or sounds (together with any database made up of any of these) which are embodied in any electronic, magnetic, optical or tangible media, including any of the Buyer's confidential information, and which: i) are supplied to the Supplier by or on behalf of the Buyer; or ii) the Supplier is required to generate, process, store or transmit pursuant to the Contract; or b) any Personal Data for which the Buyer is the Data Controller;
"Information"	has the meaning given under section 84 of the FOIA;
"Information Commissioner"	the UK's independent authority which deals with ensuring information relating to rights in the public interest and data privacy for individuals is met, whilst promoting openness by public bodies;
"Insolvency Event"	in respect of a person: a) if that person is insolvent; ii) if an order is made or a resolution is passed for the winding up of the person (other than voluntarily for the purpose of solvent amalgamation or reconstruction); iii) if an administrator or administrative receiver is appointed in respect of the whole or any part of the persons assets or business; iv) if the person makes any composition with its creditors or takes or suffers any similar or analogous action to any of the actions detailed in this definition as a result of debt in any jurisdiction;
"Key Personnel"	means any persons specified as such in the Order Form or otherwise notified as such by the Buyer to the Supplier in writing;
"LED"	Law Enforcement Directive (Directive (EU) 2016/680);
"New IPR"	all and intellectual property rights in any materials created or developed by or on behalf of the Supplier pursuant to the Contract but shall not include the Supplier's Existing IPR;
"Order Form"	means the letter from the Buyer to the Supplier printed above these terms and conditions;
"Party"	the Supplier or the Buyer (as appropriate) and "Parties" shall mean both of them;
"Personal Data"	has the meaning given to it in the GDPR;
"Personal Data Breach"	has the meaning given to it in the GDPR;
"Processor"	has the meaning given to it in the GDPR;
"Purchase Order Number"	means the Buyer's unique number relating to the order for Deliverables to be supplied by the Supplier to the Buyer in accordance with the terms of the Contract;
"Regulations"	the Public Contracts Regulations 2015 and/or the Public Contracts (Scotland) Regulations 2015 (as the context

"Request Information"	requires) as amended from time to time; has the meaning set out in the FOIA or the Environmental Information Regulations 2004 as relevant (where the meaning set out for the term "request" shall apply);
"Services"	means the services to be supplied by the Supplier to the Buyer under the Contract;
"Specification"	means the specification for the Deliverables to be supplied by the Supplier to the Buyer (including as to quantity, description and quality) as specified in the Order Form;
"Staff"	means all directors, officers, employees, agents, consultants and contractors of the Supplier and/or of any sub-contractor of the Supplier engaged in the performance of the Supplier's obligations under the Contract;
"Staff Vetting Procedures"	means vetting procedures that accord with good industry practice or, where applicable, the Buyer's procedures for the vetting of personnel as provided to the Supplier from time to time;
"Subprocessor"	any third Party appointed to process Personal Data on behalf of the Supplier related to the Contract;
"Supplier Staff"	all directors, officers, employees, agents, consultants and contractors of the Supplier and/or of any Subcontractor engaged in the performance of the Supplier's obligations under a Contract;
"Supplier"	means the person named as Supplier in the Order Form;
"Term"	means the period from the start date of the Contract set out in the Order Form to the Expiry Date as such period may be extended in accordance with clause [] or terminated in accordance with the terms and conditions of the Contract;
"US-EU Privacy Shield Register"	a list of companies maintained by the United States of America Department for Commerce that have self-certified their commitment to adhere to the European legislation relating to the processing of personal data to non-EU countries which is available online at: https://www.privacyshield.gov/list ;
"VAT"	means value added tax in accordance with the provisions of the Value Added Tax Act 1994;
"Workers"	any one of the Supplier Staff which the Buyer, in its reasonable opinion, considers is an individual to which Procurement Policy Note 08/15 (Tax Arrangements of Public Appointees) (https://www.gov.uk/government/publications/procurement-policy-note-0815-tax-arrangements-of-appointees) applies in respect of the Deliverables;
"Working Day"	means a day (other than a Saturday or Sunday) on which banks are open for business in the City of London.

2. Understanding the Contract

In the Contract, unless the context otherwise requires:

- 2.1 references to numbered clauses are references to the relevant clause in these terms and conditions;
- 2.2 any obligation on any Party not to do or omit to do anything shall include an obligation not to allow that thing to be done or omitted to be done;
- 2.3 the headings in this Contract are for information only and do not affect the interpretation of the Contract;
- 2.4 references to "writing" include printing, display on a screen and electronic transmission and other modes of representing or reproducing words in a visible form;
- 2.5 the singular includes the plural and vice versa;
- 2.6 a reference to any law includes a reference to that law as amended, extended, consolidated or re-enacted from time to time and to any legislation or byelaw made under that law; and
- 2.7 the word 'including', "for example" and similar words shall be understood as if they were immediately followed by the words "without limitation".

3. How the Contract works

- 3.1 The Order Form is an offer by the Buyer to purchase the Deliverables subject to and in accordance with the terms and conditions of the Contract.
- 3.2 The Supplier is deemed to accept the offer in the Order Form when the Buyer receives a copy of the Order Form signed by the Supplier.
- 3.3 The Supplier warrants and represents that its tender and all statements made and documents submitted as part of the procurement of Deliverables are and remain true and accurate.

4. What needs to be delivered

4.1 All Deliverables

- (a) The Supplier must provide Deliverables: (i) in accordance with the Specification; (ii) to a professional standard; (iii) using reasonable skill and care; (iv) using Good Industry Practice; (v) using its own policies, processes and internal quality control measures as long as they don't conflict with the Contract; (vi) on the dates agreed; and (vii) that comply with all law.
- (b) The Supplier must provide Deliverables with a warranty of at least 90 days (or longer where the Supplier offers a longer warranty period to its Buyers) from Delivery against all obvious defects.

4.2 Goods clauses

- (a) All Goods delivered must be new, or as new if recycled, unused and of recent origin.
- (b) All manufacturer warranties covering the Goods must be assignable to the Buyer on request and for free.

- (c) The Supplier transfers ownership of the Goods on completion of delivery (including off-loading and stacking) or payment for those Goods, whichever is earlier.
- (d) Risk in the Goods transfers to the Buyer on delivery, but remains with the Supplier if the Buyer notices damage following delivery and lets the Supplier know within three Working Days of delivery.
- (e) The Supplier warrants that it has full and unrestricted ownership of the Goods at the time of transfer of ownership.
- (f) The Supplier must deliver the Goods on the date and to the specified location during the Buyer's working hours.
- (g) The Supplier must provide sufficient packaging for the Goods to reach the point of delivery safely and undamaged.
- (h) All deliveries must have a delivery note attached that specifies the order number, type and quantity of Goods.
- (i) The Supplier must provide all tools, information and instructions the Buyer needs to make use of the Goods.
- (j) The Supplier will notify the Buyer of any request that Goods are returned to it or the manufacturer after the discovery of safety issues or defects that might endanger health or hinder performance and shall indemnify the Buyer against the costs arising as a result of any such request.
- (k) The Buyer can cancel any order or part order of Goods which has not been delivered. If the Buyer gives less than 14 days' notice then it will pay the Supplier's reasonable and proven costs already incurred on the cancelled order as long as the Supplier takes all reasonable steps to minimise these costs.
- (l) The Supplier must at its own cost repair, replace, refund or substitute (at the Buyer's option and request) any Goods that the Buyer rejects because they don't conform with clause 4.2. If the Supplier doesn't do this it will pay the Buyer's costs including repair or re-supply by a third party.
- (m) The Buyer will not be liable for any actions, claims, costs and expenses incurred by the Supplier or any third party during delivery of the Goods unless and to the extent that it is caused by negligence or other wrongful act of the Buyer or its servant or agent. If the Buyer suffers or incurs any damage or injury (whether fatal or otherwise) occurring in the course of delivery or installation then the Supplier shall indemnify from any losses, charges costs or expenses which arise as a result of or in connection with such damage or injury where it is attributable to any act or omission of the Supplier or any of its [sub-suppliers].

4.3 Services clauses

- (a) Late delivery of the Services will be a default of the Contract.
- (b) The Supplier must co-operate with the Buyer and third party suppliers on all aspects connected with the delivery of the Services and ensure that Supplier Staff comply with any reasonable instructions including any security requirements.
- (c) The Buyer must provide the Supplier with reasonable access to its premises at reasonable times for the purpose of supplying the Services
- (d) The Supplier must at its own risk and expense provide all equipment required to deliver the Services. Any equipment provided by the Buyer to the Supplier for supplying the Services remains the property of the Buyer and is to be returned to the Buyer on expiry or termination of the Contract.
- (e) The Supplier must allocate sufficient resources and appropriate expertise to the Contract.
- (f) The Supplier must take all reasonable care to ensure performance does not disrupt the Buyer's operations, employees or other contractors.

- (g) On completion of the Services, the Supplier is responsible for leaving the Buyer's premises in a clean, safe and tidy condition and making good any damage that it has caused to the Buyer's premises or property, other than fair wear and tear.
- (h) The Supplier must ensure all Services, and anything used to deliver the Services, are of good quality.
- (i) The Buyer is entitled to withhold payment for partially or undelivered Services, but doing so does not stop it from using its other rights under the Contract.

5. Pricing and payments

- 5.1 In exchange for the Deliverables, the Supplier shall be entitled to invoice the Buyer for the charges in the Order Form. The Supplier shall raise invoices promptly and in any event within 90 days from when the charges are due.
- 5.2 All Charges:
 - (a) exclude VAT, which is payable on provision of a valid VAT invoice;
 - (b) include all costs connected with the supply of Deliverables.
- 5.3 The Buyer must pay the Supplier the charges within 30 days of receipt by the Buyer of a valid, undisputed invoice, in cleared funds to the Supplier's account stated in the Order Form.
- 5.4 A Supplier invoice is only valid if it:
 - (a) includes all appropriate references including the Purchase Order Number and other details reasonably requested by the Buyer;
 - (b) includes a detailed breakdown of Deliverables which have been delivered (if any).
- 5.5 If there is a dispute between the Parties as to the amount invoiced, the Buyer shall pay the undisputed amount. The Supplier shall not suspend the provision of the Deliverables unless the Supplier is entitled to terminate the Contract for a failure to pay undisputed sums in accordance with clause 11.6. Any disputed amounts shall be resolved through the dispute resolution procedure detailed in clause 33.
- 5.6 The Buyer may retain or set-off payment of any amount owed to it by the Supplier if notice and reasons are provided.
- 5.7 The Supplier must ensure that all subcontractors are paid, in full, within 30 days of receipt of a valid, undisputed invoice. If this doesn't happen, the Buyer can publish the details of the late payment or non-payment.

6. The Buyer's obligations to the Supplier

- 6.1 If Supplier fails to comply with the Contract as a result of a Buyer Cause:
 - (a) the Buyer cannot terminate the Contract under clause 11;
 - (b) the Supplier is entitled to reasonable and proven additional expenses and to relief from liability under this Contract;
 - (c) the Supplier is entitled to additional time needed to deliver the Deliverables;
 - (d) the Supplier cannot suspend the ongoing supply of Deliverables.
- 6.2 Clause 6.1 only applies if the Supplier:
 - (a) gives notice to the Buyer within 10 Working Days of becoming aware;
 - (b) demonstrates that the failure only happened because of the Buyer Cause;

- (c) mitigated the impact of the Buyer Cause.

7. Record keeping and reporting

- 7.1 The Supplier must ensure that suitably qualified representatives attend progress meetings with the Buyer and provide progress reports when specified in the Order Form.
- 7.2 The Supplier must keep and maintain full and accurate records and accounts on everything to do with the Contract for seven years after the date of expiry or termination of the Contract.
- 7.3 The Supplier must allow any auditor appointed by the Buyer access to their premises to verify all contract accounts and records of everything to do with the Contract and provide copies for the audit.
- 7.4 The Supplier must provide information to the auditor and reasonable co-operation at their request.
- 7.5 If the Supplier is not providing any of the Deliverables, or is unable to provide them, it must immediately:
 - (a) tell the Buyer and give reasons;
 - (b) propose corrective action;
 - (c) provide a deadline for completing the corrective action.
- 7.6 If the Buyer, acting reasonably, is concerned as to the financial stability of the Supplier such that it may impact on the continued performance of the Contract then the Buyer may:
 - (a) require that the Supplier provide to the Buyer (for its approval) a plan setting out how the Supplier will ensure continued performance of the Contract and the Supplier will make changes to such plan as reasonably required by the Buyer and once it is agreed then the Supplier shall act in accordance with such plan and report to the Buyer on demand
 - (b) if the Supplier fails to provide a plan or fails to agree any changes which are requested by the Buyer or fails to implement or provide updates on progress with the plan, terminate the Contract immediately for material breach (or on such date as the Buyer notifies).

8. Supplier staff

- 8.1 The Supplier Staff involved in the performance of the Contract must:
 - (a) be appropriately trained and qualified;
 - (b) be vetted using Good Industry Practice and in accordance with the instructions issued by the Buyer in the Order Form
 - (c) comply with all conduct requirements when on the Buyer's premises.
- 8.2 Where a Buyer decides one of the Supplier's Staff isn't suitable to work on the Contract, the Supplier must replace them with a suitably qualified alternative.
- 8.3 If requested, the Supplier must replace any person whose acts or omissions have caused the Supplier to breach clause 8.
- 8.4 The Supplier must provide a list of Supplier Staff needing to access the Buyer's premises and say why access is required.

- 8.5 The Supplier indemnifies the Buyer against all claims brought by any person employed by the Supplier caused by an act or omission of the Supplier or any Supplier Staff.
- 8.6 The Supplier shall use those persons nominated in the Order Form (if any) to provide the Deliverables and shall not remove or replace any of them unless:
- (a) requested to do so by the Buyer (not to be unreasonably withheld or delayed);
 - (b) the person concerned resigns, retires or dies or is on maternity or long-term sick leave; or
 - (c) the person's employment or contractual arrangement with the Supplier or any subcontractor is terminated for material breach of contract by the employee.

9. Rights and protection

- 9.1 The Supplier warrants and represents that:
- (a) it has full capacity and authority to enter into and to perform the Contract;
 - (b) the Contract is executed by its authorised representative;
 - (c) it is a legally valid and existing organisation incorporated in the place it was formed;
 - (d) there are no known legal or regulatory actions or investigations before any court, administrative body or arbitration tribunal pending or threatened against it or its affiliates that might affect its ability to perform the Contract;
 - (e) it maintains all necessary rights, authorisations, licences and consents to perform its obligations under the Contract;
 - (f) it doesn't have any contractual obligations which are likely to have a material adverse effect on its ability to perform the Contract; and
 - (g) it is not impacted by an Insolvency Event.
- 9.2 The warranties and representations in clause 9.1 are repeated each time the Supplier provides Deliverables under the Contract.
- 9.3 The Supplier indemnifies the Buyer against each of the following:
- (a) wilful misconduct of the Supplier, any of its subcontractor and/or Supplier Staff that impacts the Contract;
 - (b) non-payment by the Supplier of any tax or National Insurance.
- 9.4 If the Supplier becomes aware of a representation or warranty that becomes untrue or misleading, it must immediately notify the Buyer.
- 9.5 All third party warranties and indemnities covering the Deliverables must be assigned for the Buyer's benefit by the Supplier.

10. Intellectual Property Rights (IPRs)

- 10.1 Each Party keeps ownership of its own Existing IPRs. The Supplier gives the Buyer a non-exclusive, perpetual, royalty-free, irrevocable, transferable worldwide licence to use, change and sub-license the Supplier's Existing IPR to enable it and its sub-licensees to both:
- (a) receive and use the Deliverables;
 - (b) use the New IPR.
- 10.2 Any New IPR created under the Contract is owned by the Buyer. The Buyer gives the Supplier a licence to use any Existing IPRs for the purpose of fulfilling its obligations under the Contract and a perpetual, royalty-free, non-exclusive licence to use any New IPRs.

- 10.3 Where a Party acquires ownership of intellectual property rights incorrectly under this Contract it must do everything reasonably necessary to complete a transfer assigning them in writing to the other Party on request and at its own cost.
- 10.4 Neither Party has the right to use the other Party's intellectual property rights, including any use of the other Party's names, logos or trademarks, except as provided in clause 10 or otherwise agreed in writing.
- 10.5 If any claim is made against the Buyer for actual or alleged infringement of a third party's intellectual property arising out of, or in connection with, the supply or use of the Deliverables (an "**IPR Claim**"), then the Supplier indemnifies the Buyer against all losses, damages, costs or expenses (including professional fees and fines) incurred as a result of the IPR Claim.
- 10.6 If an IPR Claim is made or anticipated the Supplier must at its own expense and the Buyer's sole option, either:
- (a) obtain for the Buyer the rights in clauses 10.1 and 10.2 without infringing any third party intellectual property rights;
 - (b) replace or modify the relevant item with substitutes that don't infringe intellectual property rights without adversely affecting the functionality or performance of the Deliverables.

11. Ending the contract

- 11.1 The Contract takes effect on the date of or (if different) the date specified in the Order Form and ends on the earlier of the date of expiry or termination of the Contract or earlier if required by Law.
- 11.2 The Buyer can extend the Contract where set out in the Order Form in accordance with the terms in the Order Form.
- 11.3 Ending the Contract without a reason**
The Buyer has the right to terminate the Contract at any time without reason or liability by giving the Supplier not less than 90 days' written notice and if it's terminated clause 11.5(b) to 11.5(g) applies.
- 11.4 When the Buyer can end the Contract**
- (a) If any of the following events happen, the Buyer has the right to immediately terminate its Contract by issuing a termination notice in writing to the Supplier:
 - (i) there's a Supplier Insolvency Event;
 - (ii) if the Supplier repeatedly breaches the Contract in a way to reasonably justify the opinion that its conduct is inconsistent with it having the intention or ability to give effect to the terms and conditions of the Contract;
 - (iii) if the Supplier is in material breach of any obligation which is capable of remedy, and that breach is not remedied within 30 days of the Supplier receiving notice specifying the breach and requiring it to be remedied;
 - (iv) there's a change of control (within the meaning of section 450 of the Corporation Tax Act 2010) of the Supplier which isn't pre-approved by the Buyer in writing;
 - (v) if the Buyer discovers that the Supplier was in one of the situations in 57(1) or 57(2) of the Regulations at the time the Contract was awarded;
 - (vi) the Court of Justice of the European Union uses Article 258 of the Treaty on the Functioning of the European Union (TFEU) to declare that

- the Contract should not have been awarded to the Supplier because of a serious breach of the TFEU or the Regulations;
- (vii) the Supplier or its affiliates embarrass or bring the Buyer into disrepute or diminish the public trust in them.
- (b) If any of the events in 73(1) (a) to (c) of the Regulations (substantial modification, exclusion of the Supplier, procurement infringement) happen, the Buyer has the right to immediately terminate the Contract and clause 11.5(b) to 11.5(g) applies.

11.5 What happens if the Contract ends

Where the Buyer terminates the Contract under clause 11.4(a) all of the following apply:

- (a) the Supplier is responsible for the Buyer's reasonable costs of procuring replacement deliverables for the rest of the term of the Contract;
- (b) the Buyer's payment obligations under the terminated Contract stop immediately;
- (c) accumulated rights of the Parties are not affected;
- (d) the Supplier must promptly delete or return the Government Data except where required to retain copies by law;
- (e) the Supplier must promptly return any of the Buyer's property provided under the Contract;
- (f) the Supplier must, at no cost to the Buyer, give all reasonable assistance to the Buyer and any incoming supplier and co-operate fully in the handover and re-procurement;
- (g) the following clauses survive the termination of the Contract: [3.2.10, 6, 7.2, 9, 11, 14, 15, 16, 17, 18, 34, 35] and any clauses which are expressly or by implication intended to continue.

11.6 When the Supplier can end the Contract

- (a) The Supplier can issue a reminder notice if the Buyer does not pay an undisputed invoice on time. The Supplier can terminate the Contract if the Buyer fails to pay an undisputed invoiced sum due and worth over 10% of the total Contract value or £1,000, whichever is the lower, within 30 days of the date of the reminder notice.
- (b) If a Supplier terminates the Contract under clause 11.6(a):
 - (i) the Buyer must promptly pay all outstanding charges incurred to the Supplier;
 - (ii) the Buyer must pay the Supplier reasonable committed and unavoidable losses as long as the Supplier provides a fully itemised and costed schedule with evidence - the maximum value of this payment is limited to the total sum payable to the Supplier if the Contract had not been terminated;
 - (iii) clauses 11.5(d) to 11.5(g) apply.

11.7 Partially ending and suspending the Contract

- (a) Where the Buyer has the right to terminate the Contract it can terminate or suspend (for any period), all or part of it. If the Buyer suspends the Contract it can provide the Deliverables itself or buy them from a third party.
- (b) The Buyer can only partially terminate or suspend the Contract if the remaining parts of it can still be used to effectively deliver the intended purpose.
- (c) The Parties must agree (in accordance with clause 24) any necessary variation required by clause 11.7, but the Supplier may not either:
 - (i) reject the variation;
 - (ii) increase the Charges, except where the right to partial termination is under clause 11.3.

- (d) The Buyer can still use other rights available, or subsequently available to it if it acts on its rights under clause 11.7.

12. How much you can be held responsible for

- 12.1 Each Party's total aggregate liability under or in connection with the Contract (whether in tort, contract or otherwise) is no more than 125% of the Charges paid or payable to the Supplier.
- 12.2 No Party is liable to the other for:
 - (a) any indirect losses;
 - (b) loss of profits, turnover, savings, business opportunities or damage to goodwill (in each case whether direct or indirect).
- 12.3 In spite of clause 12.1, neither Party limits or excludes any of the following:
 - (a) its liability for death or personal injury caused by its negligence, or that of its employees, agents or subcontractors;
 - (b) its liability for bribery or fraud or fraudulent misrepresentation by it or its employees;
 - (c) any liability that cannot be excluded or limited by law.
- 12.4 In spite of clause 12.1, the Supplier does not limit or exclude its liability for any indemnity given under clauses 7.5, 8.3, 9.5, 12.2 or 14.9.
- 12.5 Each Party must use all reasonable endeavours to mitigate any loss or damage which it suffers under or in connection with the Contract, including any indemnities.
- 12.6 If more than one Supplier is party to the Contract, each Supplier Party is fully responsible for both their own liabilities and the liabilities of the other Suppliers.

13. Obeying the law

- 13.1 The Supplier must, in connection with provision of the Deliverables, use reasonable endeavours to:
 - (a) comply and procure that its subcontractors comply with the Supplier Code of Conduct appearing at (https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/646497/2017-09-13_Official_Sensitive_Supplier_Code_of_Conduct_September_2017.pdf) and such other corporate social responsibility requirements as the Buyer may notify to the Supplier from time to time;
 - (b) support the Buyer in fulfilling its Public Sector Equality duty under S149 of the Equality Act 2010;
 - (c) not use nor allow its subcontractors to use modern slavery, child labour or inhumane treatment;
 - (d) meet the applicable Government Buying Standards applicable to Deliverables which can be found online at: <https://www.gov.uk/government/collections/sustainable-procurement-thegovernment-buying-standards-qbs>
- 13.2 The Supplier indemnifies the Buyer against any costs resulting from any default by the Supplier relating to any applicable law to do with the Contract.
- 13.3 The Supplier must appoint a Compliance Officer who must be responsible for ensuring that the Supplier complies with Law, Clause 12.1 and Clauses 27 to 32

- 13.4 "Compliance Officer" the person(s) appointed by the Supplier who is responsible for ensuring that the Supplier complies with its legal obligations;

14. Data protection

- 14.1 The Buyer is the Controller and the Supplier is the Processor for the purposes of the Data Protection Legislation.
- 14.2 The Supplier must process Personal Data and ensure that Supplier Staff process Personal Data only in accordance with this Contract.
- 14.3 The Supplier must not remove any ownership or security notices in or relating to the Government Data.
- 14.4 The Supplier must make accessible back-ups of all Government Data, stored in an agreed off-site location and send the Buyer copies every six Months.
- 14.5 The Supplier must ensure that any Supplier system holding any Government Data, including back-up data, is a secure system that complies with the security requirements specified [in writing] by the Buyer.
- 14.6 If at any time the Supplier suspects or has reason to believe that the Government Data provided under the Contract is corrupted, lost or sufficiently degraded, then the Supplier must notify the Buyer and immediately suggest remedial action.
- 14.7 If the Government Data is corrupted, lost or sufficiently degraded so as to be unusable the Buyer may either or both:
- (a) tell the Supplier to restore or get restored Government Data as soon as practical but no later than five Working Days from the date that the Buyer receives notice, or the Supplier finds out about the issue, whichever is earlier;
 - (b) restore the Government Data itself or using a third party.
- 14.8 The Supplier must pay each Party's reasonable costs of complying with clause 14.7 unless the Buyer is at fault.
- 14.9 Only the Buyer can decide what processing of Personal Data a Supplier can do under the Contract and must specify it for the Contract using the template in Annex 1 of the Order Form (*Authorised Processing*).
- 14.10 The Supplier must only process Personal Data if authorised to do so in the Annex to the Order Form (*Authorised Processing*) by the Buyer. Any further written instructions relating to the processing of Personal Data are incorporated into Annex 1 of the Order Form.
- 14.11 The Supplier must give all reasonable assistance to the Buyer in the preparation of any Data Protection Impact Assessment before starting any processing, including:
- (a) a systematic description of the expected processing and its purpose;
 - (b) the necessity and proportionality of the processing operations;
 - (c) the risks to the rights and freedoms of Data Subjects;
 - (d) the intended measures to address the risks, including safeguards, security measures and mechanisms to protect Personal Data.
- 14.12 The Supplier must notify the Buyer immediately if it thinks the Buyer's instructions breach the Data Protection Legislation.

- 14.13 The Supplier must put in place appropriate Protective Measures to protect against a Data Loss Event which must be approved by the Buyer.
- 14.14 If lawful to notify the Buyer, the Supplier must notify it if the Supplier is required to process Personal Data by Law promptly and before processing it.
- 14.15 The Supplier must take all reasonable steps to ensure the reliability and integrity of any Supplier Staff who have access to the Personal Data and ensure that they:
- (a) are aware of and comply with the Supplier's duties under this clause **Error! Reference source not found.;**
 - (b) are subject to appropriate confidentiality undertakings with the Supplier or any Subprocessor;
 - (c) are informed of the confidential nature of the Personal Data and do not provide any of the Personal Data to any third Party unless directed in writing to do so by the Buyer or as otherwise allowed by the Contract;
 - (d) have undergone adequate training in the use, care, protection and handling of Personal Data.
- 14.16 The Supplier must not transfer Personal Data outside of the EU unless all of the following are true:
- (a) it has obtained prior written consent of the Buyer;
 - (b) the Buyer has decided that there are appropriate safeguards (in accordance with Article 46 of the GDPR);
 - (c) the Data Subject has enforceable rights and effective legal remedies when transferred;
 - (d) the Supplier meets its obligations under the Data Protection Legislation by providing an adequate level of protection to any Personal Data that is transferred;
 - (e) where the Supplier is not bound by Data Protection Legislation it must use its best endeavours to help the Buyer meet its own obligations under Data Protection Legislation; and
 - (f) the Supplier complies with the Buyer's reasonable prior instructions about the processing of the Personal Data.
- 14.17 The Supplier must notify the Buyer immediately if it:
- (a) receives a Data Subject Access Request (or purported Data Subject Access Request);
 - (b) receives a request to rectify, block or erase any Personal Data;
 - (c) receives any other request, complaint or communication relating to either Party's obligations under the Data Protection Legislation;
 - (d) receives any communication from the Information Commissioner or any other regulatory authority in connection with Personal Data processed under this Contract;
 - (e) receives a request from any third Party for disclosure of Personal Data where compliance with the request is required or claims to be required by Law;
 - (f) becomes aware of a Data Loss Event.
- 14.18 Any requirement to notify under clause 14.17 includes the provision of further information to the Buyer in stages as details become available.
- 14.19 The Supplier must promptly provide the Buyer with full assistance in relation to any Party's obligations under Data Protection Legislation and any complaint, communication or request made under clause 14.17. This includes giving the Buyer:
- (a) full details and copies of the complaint, communication or request;

- (b) reasonably requested assistance so that it can comply with a Data Subject Access Request within the relevant timescales in the Data Protection Legislation;
 - (c) any Personal Data it holds in relation to a Data Subject on request;
 - (d) assistance that it requests following any Data Loss Event;
 - (e) assistance that it requests relating to a consultation with, or request from, the Information Commissioner's Office.
- 14.20 The Supplier must maintain full, accurate records and information to show it complies with this clause 14. This requirement does not apply where the Supplier employs fewer than 250 staff, unless either the Buyer determines that the processing:
- (a) is not occasional;
 - (b) includes special categories of data as referred to in Article 9(1) of the GDPR or Personal Data relating to criminal convictions and offences referred to in Article 10 of the GDPR;
 - (c) is likely to result in a risk to the rights and freedoms of Data Subjects.
- 14.21 The Supplier must appoint a Data Protection Officer responsible for observing its obligations in this Schedule and give the Buyer their contact details.
- 14.22 Before allowing any Subprocessor to process any Personal Data, the Supplier must:
- (a) notify the Buyer in writing of the intended Subprocessor and processing;
 - (b) obtain the written consent of the Buyer;
 - (c) enter into a written contract with the Subprocessor so that this clause 14 applies to the Subprocessor;
 - (d) provide the Buyer with any information about the Subprocessor that the Buyer reasonably requires.
- 14.23 The Supplier remains fully liable for all acts or omissions of any Subprocessor.
- 14.24 At any time the Buyer can, with 30 Working Days notice to the Supplier, change this clause 14 to:
- (a) replace it with any applicable standard clauses (between the controller and processor) or similar terms forming part of an applicable certification scheme under GDPR Article 42;
 - (b) ensure it complies with guidance issued by the Information Commissioner's Office.
- 14.25 The Parties agree to take account of any non-mandatory guidance issued by the Information Commissioner's Office.
- 14.26 The Supplier:
- (a) must provide the Buyer with all Government Data in an agreed open format within 10 Working Days of a written request;
 - (b) must have documented processes to guarantee prompt availability of Government Data if the Supplier stops trading;
 - (c) must securely destroy all Storage Media that has held Government Data at the end of life of that media using Good Industry Practice;
 - (d) securely erase all Government Data and any copies it holds when asked to do so by the Buyer unless required by Law to retain it;
 - (e) indemnifies the Buyer against any and all Losses incurred if the Supplier breaches clause 14 and any Data Protection Legislation.

15. What you must keep confidential

- 15.1 Each Party must:
- (a) keep all Confidential Information it receives confidential and secure;
 - (b) not disclose, use or exploit the disclosing Party's Confidential Information without the disclosing Party's prior written consent, except for the purposes anticipated under the Contract;
 - (c) immediately notify the disclosing Party if it suspects unauthorised access, copying, use or disclosure of the Confidential Information.
- 15.2 In spite of clause 15.1, a Party may disclose Confidential Information which it receives from the disclosing Party in any of the following instances:
- (a) where disclosure is required by applicable Law or by a court with the relevant jurisdiction if the recipient Party notifies the disclosing Party of the full circumstances, the affected Confidential Information and extent of the disclosure;
 - (b) if the recipient Party already had the information without obligation of confidentiality before it was disclosed by the disclosing Party;
 - (c) if the information was given to it by a third party without obligation of confidentiality;
 - (d) if the information was in the public domain at the time of the disclosure;
 - (e) if the information was independently developed without access to the disclosing Party's Confidential Information;
 - (f) to its auditors or for the purposes of regulatory requirements;
 - (g) on a confidential basis, to its professional advisers on a need-to-know basis;
 - (h) to the Serious Fraud Office where the recipient Party has reasonable grounds to believe that the disclosing Party is involved in activity that may be a criminal offence under the Bribery Act 2010.
- 15.3 The Supplier may disclose Confidential Information on a confidential basis to Supplier Staff on a need-to-know basis to allow the Supplier to meet its obligations under the Contract. The Supplier Staff must enter into a direct confidentiality agreement with the Buyer at its request.
- 15.4 The Buyer may disclose Confidential Information in any of the following cases:
- (a) on a confidential basis to the employees, agents, consultants and contractors of the Buyer;
 - (b) on a confidential basis to any other Central Government Body, any successor body to a Central Government Body or any company that the Buyer transfers or proposes to transfer all or any part of its business to;
 - (c) if the Buyer (acting reasonably) considers disclosure necessary or appropriate to carry out its public functions;
 - (d) where requested by Parliament;
 - (e) under clauses 5.7 and 16.
- 15.5 For the purposes of clauses 15.2 to 15.4 references to disclosure on a confidential basis means disclosure under a confidentiality agreement or arrangement including terms as strict as those required in clause 15.
- 15.6 Information which is exempt from disclosure by clause 16 is not Confidential Information.
- 15.7 The Supplier must not make any press announcement or publicise the Contract or any part of it in any way, without the prior written consent of the Buyer and must take all reasonable steps to ensure that Supplier Staff do not either.

16. When you can share information

- 16.1 The Supplier must tell the Buyer within 48 hours if it receives a Request For Information.
- 16.2 Within the required timescales the Supplier must give the Buyer full co-operation and information needed so the Buyer can:
- (a) comply with any Freedom of Information Act (FOIA) request;
 - (b) comply with any Environmental Information Regulations (EIR) request.
- 16.3 The Buyer may talk to the Supplier to help it decide whether to publish information under clause 16. However, the extent, content and format of the disclosure is the Buyer's decision, which does not need to be reasonable.

17. Invalid parts of the contract

If any part of the Contract is prohibited by Law or judged by a court to be unlawful, void or unenforceable, it must be read as if it was removed from that Contract as much as required and rendered ineffective as far as possible without affecting the rest of the Contract, whether it's valid or enforceable.

18. No other terms apply

The provisions incorporated into the Contract are the entire agreement between the Parties. The Contract replaces all previous statements and agreements whether written or oral. No other provisions apply.

19. Other people's rights in a contract

No third parties may use the Contracts (Rights of Third Parties) Act (CRTPA) to enforce any term of the Contract unless stated (referring to CRTPA) in the Contract. This does not affect third party rights and remedies that exist independently from CRTPA.

20. Circumstances beyond your control

- 20.1 Any Party affected by a Force Majeure Event is excused from performing its obligations under the Contract while the inability to perform continues, if it both:
- (a) provides written notice to the other Party;
 - (b) uses all reasonable measures practical to reduce the impact of the Force Majeure Event.
- 20.2 Either party can partially or fully terminate the Contract if the provision of the Deliverables is materially affected by a Force Majeure Event which lasts for 90 days continuously.
- 20.3 Where a Party terminates under clause 20.2:
- (a) each party must cover its own losses;
 - (b) clause 11.5(b) to 11.5(g) applies.

21. Relationships created by the contract

The Contract does not create a partnership, joint venture or employment relationship. The Supplier must represent themselves accordingly and ensure others do so.

22. Giving up contract rights

A partial or full waiver or relaxation of the terms of the Contract is only valid if it is stated to be a waiver in writing to the other Party.

23. Transferring responsibilities

- 23.1 The Supplier cannot assign the Contract without the Buyer's written consent.
- 23.2 The Buyer can assign, novate or transfer its Contract or any part of it to any Crown Body, public or private sector body which performs the functions of the Buyer.
- 23.3 When the Buyer uses its rights under clause 23.2 the Supplier must enter into a novation agreement in the form that the Buyer specifies.
- 23.4 The Supplier can terminate the Contract novated under clause 23.2 to a private sector body that is experiencing an Insolvency Event.
- 23.5 The Supplier remains responsible for all acts and omissions of the Supplier Staff as if they were its own.
- 23.6 If the Buyer asks the Supplier for details about Subcontractors, the Supplier must provide details of Subcontractors at all levels of the supply chain including:
 - (a) their name;
 - (b) the scope of their appointment;
 - (c) the duration of their appointment.

24. Changing the contract

- 24.1 Either Party can request a variation to the Contract which is only effective if agreed in writing and signed by both Parties. The Buyer is not required to accept a variation request made by the Supplier.

25. How to communicate about the contract

- 25.1 All notices under the Contract must be in writing and are considered effective on the Working Day of delivery as long as they're delivered before 5:00pm on a Working Day. Otherwise the notice is effective on the next Working Day. An email is effective when sent unless an error message is received.
- 25.2 Notices to the Buyer or Supplier must be sent to their address in the Order Form.
- 25.3 This clause does not apply to the service of legal proceedings or any documents in any legal action, arbitration or dispute resolution.

26. Preventing fraud, bribery and corruption

- 26.1 The Supplier shall not:
 - (a) commit any criminal offence referred to in the Regulations 57(1) and 57(2);
 - (b) offer, give, or agree to give anything, to any person (whether working for or engaged by the Buyer or any other public body) an inducement or reward for doing, refraining from doing, or for having done or refrained from doing, any act in relation to the obtaining or execution of the Contract or any other public function or for showing or refraining from showing favour or disfavour to any person in relation to the Contract or any other public function.

- 26.2 The Supplier shall take all reasonable steps (including creating, maintaining and enforcing adequate policies, procedures and records), in accordance with good industry practice, to prevent any matters referred to in clause 26.1 and any fraud by the Staff and the Supplier (including its shareholders, members and directors) in connection with the Contract and shall notify the Buyer immediately if it has reason to suspect that any such matters have occurred or is occurring or is likely to occur.
- 26.3 If the Supplier or the Staff engages in conduct prohibited by clause 26.1 or commits fraud in relation to the Contract or any other contract with the Crown (including the Buyer) the Buyer may:
- (a) terminate the Contract and recover from the Supplier the amount of any loss suffered by the Buyer resulting from the termination, including the cost reasonably incurred by the Buyer of making other arrangements for the supply of the Deliverables and any additional expenditure incurred by the Buyer throughout the remainder of the Contract; or
 - (b) recover in full from the Supplier any other loss sustained by the Buyer in consequence of any breach of this clause.

27. Equality, diversity and human rights

- 27.1 The Supplier must follow all applicable equality law when they perform their obligations under the Contract, including:
- (a) protections against discrimination on the grounds of race, sex, gender reassignment, religion or belief, disability, sexual orientation, pregnancy, maternity, age or otherwise;
 - (b) any other requirements and instructions which the Buyer reasonably imposes related to equality Law.
- 27.2 The Supplier must take all necessary steps, and inform the Buyer of the steps taken, to prevent anything that is considered to be unlawful discrimination by any court or tribunal, or the Equality and Human Rights Commission (or any successor organisation) when working on the Contract.

28. Health and safety

- 28.1 The Supplier must perform its obligations meeting the requirements of:
- (a) all applicable law regarding health and safety;
 - (b) the Buyer's current health and safety policy while at the Buyer's premises, as provided to the Supplier.
- 28.2 The Supplier and the Buyer must as soon as possible notify the other of any health and safety incidents or material hazards they're aware of at the Buyer premises that relate to the performance of the Contract.

29. Environment

- 29.1 When working on Site the Supplier must perform its obligations under the Buyer's current Environmental Policy, which the Buyer must provide.
- 29.2 The Supplier must ensure that Supplier Staff are aware of the Buyer's Environmental Policy.

30. Tax

- 30.1 The Supplier must not breach any tax or social security obligations and must enter into a binding agreement to pay any late contributions due, including where

applicable, any interest or any fines. The Buyer cannot terminate the Contract where the Supplier has not paid a minor tax or social security contribution.

- 30.2 Where the Supplier or any Supplier Staff are liable to be taxed or to pay National Insurance contributions in the UK relating to payment received under the Off Contract, the Supplier must both:
- (a) comply with the Income Tax (Earnings and Pensions) Act 2003 and all other statutes and regulations relating to income tax, the Social Security Contributions and Benefits Act 1992 (including IR35) and National Insurance contributions;
 - (b) indemnify the Buyer against any Income Tax, National Insurance and social security contributions and any other liability, deduction, contribution, assessment or claim arising from or made during or after the Contract Period in connection with the provision of the Deliverables by the Supplier or any of the Supplier Staff.
- 30.3 If any of the Supplier Staff are Workers who receive payment relating to the Deliverables, then the Supplier must ensure that its contract with the Worker contains the following requirements:
- (a) the Buyer may, at any time during the term of the Contract, request that the Worker provides information which demonstrates they comply with clause 30.2, or why those requirements do not apply, the Buyer can specify the information the Worker must provide and the deadline for responding;
 - (b) the Worker's contract may be terminated at the Buyer's request if the Worker fails to provide the information requested by the Buyer within the time specified by the Buyer;
 - (c) the Worker's contract may be terminated at the Buyer's request if the Worker provides information which the Buyer considers isn't good enough to demonstrate how it complies with clause 30.2 or confirms that the Worker is not complying with those requirements;
 - (d) the Buyer may supply any information they receive from the Worker to HMRC for revenue collection and management.

31. Conflict of interest

- 31.1 The Supplier must take action to ensure that neither the Supplier nor the Supplier Staff are placed in the position of an actual or potential conflict between the financial or personal duties of the Supplier or the Supplier Staff and the duties owed to the Buyer under the Contract, in the reasonable opinion of the Buyer.
- 31.2 The Supplier must promptly notify and provide details to the Buyer if a conflict of interest happens or is expected to happen.
- 31.3 The Buyer can terminate its Contract immediately by giving notice in writing to the Supplier or take any steps it thinks are necessary where there is or may be an actual or potential conflict of interest.

32. Reporting a breach of the contract

- 32.1 As soon as it is aware of it the Supplier and Supplier Staff must report to the Buyer any actual or suspected breach of law, clause 13.1, or clauses 26 to 31.
- 32.2 The Supplier must not retaliate against any of the Supplier Staff who in good faith reports a breach listed in clause 32.1.

33. Resolving disputes

- 33.1 If there is a dispute between the Parties, their senior representatives who have authority to settle the dispute will, within 28 days of a written request from the other Party, meet in good faith to resolve the dispute.
- 33.2 If the dispute is not resolved at that meeting, the Parties can attempt to settle it by mediation using the Centre for Effective Dispute Resolution (CEDR) Model Mediation Procedure current at the time of the dispute. If the Parties cannot agree on a mediator, the mediator will be nominated by CEDR. If either Party does not wish to use, or continue to use mediation, or mediation does not resolve the dispute, the dispute must be resolved using clauses 33.3 to 33.5.
- 33.3 Unless the Buyer refers the dispute to arbitration using clause 33.4, the Parties irrevocably agree that the courts of England and Wales have the exclusive jurisdiction to:
- (a) determine the dispute;
 - (b) grant interim remedies;
 - (c) grant any other provisional or protective relief.
- 33.4 The Supplier agrees that the Buyer has the exclusive right to refer any dispute to be finally resolved by arbitration under the London Court of International Arbitration Rules current at the time of the dispute. There will be only one arbitrator. The seat or legal place of the arbitration will be London and the proceedings will be in English.
- 33.5 The Buyer has the right to refer a dispute to arbitration even if the Supplier has started or has attempted to start court proceedings under clause 33.3, unless the Buyer has agreed to the court proceedings or participated in them. Even if court proceedings have started, the Parties must do everything necessary to ensure that the court proceedings are stayed in favour of any arbitration proceedings if they are started under clause 33.4.
- 33.6 The Supplier cannot suspend the performance of the Contract during any dispute.

34. Which law applies

This Contract and any issues arising out of, or connected to it, are governed by English law.