



06458527

National LNA FY22-23 Programme Consulting Support Lot 2

Professional Service Contract Option E

Contract Number:

Framework:

Company Number:

Geographical Area:

Project Name:

Contract Type:

Project Number:

Supplier:

Stage:

Option:

Study_or_Service_NOT_Design

Revision	Status	Originator	Reviewer	Date

OFESSIONAL SERVICE CONTRACT - Under the Client Support Fr

CONTRACT DATA	SERVICE CONTRACT - Under the Client S	upport Framework
Project Name	LNA FY22-23 Programme Consulting Support Lot	2
Project Number		
	This contract is made on 19 October 2022 between the <i>Client</i> and the <i>Consultant</i>	
	• This contract is made pursuant to the Framework to the Client Support Framework. The entire <i>i</i>	ork Agreement (the "Agreement") dated 02nd day of July 2019 between the <i>Client</i> and the <i>Consultant</i> in relation Agreement and the following schedules are incorporated into this contract by reference
	Schedules 1 through to 14 inclusive of the France	nework schedules are relied upon within this contract.
	 The following documents are incorporated into LNA FY22-23 Programme Consulting Support S 	
Part One - Data p Statements given i all Contracts	provided by the <i>Client</i> in	
1 General	The conditions of contract are the core clauses ar Options of the NEC4 Professional Service Contrac	nd the clauses for the following main Option, the Option for resolving and avoiding disputes and secondary t June 2017.
		n for resolving and W2
	Secondary Options	
	X2: Changes in the law	
	X9: Transfer of rights	
	X10: Information modelling	
	X11: Termination by the Client	
	X18: Limitation of liability	
	Y(UK)2: The Housing Grants, Const	ruction and Regeneration Act 1996
	Y(UK)3: The Contracts (Rights of T	hird Parties) Act 1999
	Z: Additional conditions of contract	
	The service is	Senior cost planning consultant to support delivery of non recovery works programme 22-23
	The <i>Client</i> is	
	Address for communications	
	Address for electronic communications	
	The Service Manager is	
	Address for communications	
	Address for electronic communications	
	The Scope is in LNA FY22-23 Programme Consulting Support Sco	pe v2
	The language of the contract is English	

following Completion or earlier termination

6 years

The period for retention is

The following matters will be included in the Early Warning Register

	Early warning meetings are	to be held at i	intervals no lon	ger than		2 weeks	
2 The Consultant's ma	ain responsibilities						
	The <i>key dates</i> and <i>condit</i> <i>condition</i> to be met 'none set' 'none set' 'none set'	<i>tions</i> to be me	t are		'none set' 'none set' 'none set'	key date	
	The Consultant prepares and expenses at interval			Cost plus Fee		4 weeks	
3 Time	The <i>starting date</i> is The <i>Client</i> provides acces access Sharepoint	ss to the follow	ving persons, pl	aces and thing	s 12 September	12 September 2 access date 2022	2022
	The <i>Consultant</i> submits rev intervals no longer than	ised programn	nes at		4 weeks		
	The completion date for the	whole of the s	service is		31 March 2023	3	
4 Quality managemen	The period after the Contra submit a first programme fo			<i>ultant</i> is to	4 weeks		
	The period after the Contra submit a quality policy state			ultant is to	4 weeks		
	The period between Comple defects date is	tion of the wh	ole of the <i>servi</i> d	ce and the	26 weeks		
5 Payment	The currency of the contract	t is the	£ sterling Monthly				
	The expenses stated by the	Client are as	stated in Sched	lule 6.			
	The <i>interest rate</i> is Base	2.00% rate of the		per annum (n Bank of Englar	ot less than 2) Id	above the	
	The locations for which the charge for the cost of suppo overhead are						All UK Offices
	The <i>exchange rates</i> are tho on	se published ir	n				
6 Compensation event	ts						
	These are additional compe	nsation events	;				

1. 'not used'

- 'not used' 'not used' 'not used' 'not used'
- 2. 3. 4. 5.

8 Liabilities and insurance

These are additional *Client's* liabilities
1. 'not used'
2. 'not used'
3. 'not used'

The minimum amount of cover and the periods for which the Consultant maintains insurance are

	The minimum amount of cover and the periods for which the constitution managing insurance the		
	EVENT The Consultant's failure to use the skill and care normally used by professionals providing services similar to the service	MINIMUM AMOUNT OF £5 million in respect of each claim, without limit to the number of claims	PERIOD FOLLOWING COMPLETION OF THE WHOLE OF THE SERVICE OR TERMINATION 12 years
	Loss of or damage to property and liability for bodily injury to or death of a person (not an employee of the <i>Consultant</i>) arising from or in connection with the <i>Consultant</i> Providing the Service	Which ever is the greater of £5m or the amount required by law in respect of each claim, without limit to the number of claims	12 months
	employees of the	Which ever is the greater of £5m or the amount required by law in respect of each claim, without limit to the number of claims	For the period required by law
	The Consultant's total liabili matters arising under or in o other than the excluded mat	connection with the contract,	£5 million
Resolving and avoidin	g disputes		

The <i>tribunal</i> is	litigation in the courts
The Adjudicator is	'to be confirmed'
Address for communications	'to be confirmed'

Address for electronic communications

'to be confirmed'

The Adjudicator nominating body is

The Institution of Civil Engineers

Z Clauses

Z1 Disputes

Delete existing clause W2.1

Z2 Prevention

The text of clause 18 Prevention is deleted.

- Delete the text of clause 60.1(12) and replace with: The *service* is affected by any of the following events War, civil war, rebellion, resolution, insurrection, military or usurped power; Strikes, riots and civil commotion not confined to the employees of the *Consultant* and sub consultants,
- Ionising radiation or radioactive contamination from nuclear fuel or nuclear waste resulting from the combustion of nuclear fuel,
 Radioactive, toxic, explosive or other hazardous properties of an explosive nuclear device,
- Natural disaster,
- Fire and explosion
- Impact by aircraft or other aerial device or thing dropped from them.

Z3 Disallowed Costs

In second bullet of 11.2 (18) add: (including compensation events with the Subcontractor, i.e. payment for work that should not have been undertaken).

- Add the following additional bullets after 'and the cost of ': Mistakes or delays caused by the *Consultant*'s failure to follow standards in Scopes/quality plans. Reorganisation of the *Consultant*'s project team.

- Additional costs or delays incurred due to Consultant's failure to comply with published and known guidance or document formats.
 Exceeding the Scope without prior instruction that leads to abortive cost
 Re-working of documents due to inadequate QA prior to submission, i e. grammatical, factual arithmetical or design errors.

- Production or preparation of self-promotional material.
 Excessive charges for project management time on a commission for secondments or full time appointments (greater than 5% of commission value)
 Any hours exceeding 8 per day unless with prior written agreement of the *Service Manager*Any hours for travel beyond the location of the nearest consultant office to the project unless previously agreed with the *Service Manager*
- Attendance of additional individuals to meetings/ workshops etc who have not been previously invited by the Service Manager
 Costs associated with the attendance at additional meetings after programmed Completion, if delay is due to Consultant performat
 Costs associated with rectifications that are due to Consultant error or omission.

- Costs associated with the identification of opportunities to improve our processes and procedures for project delivery through the *Consultant*'s involvement Was incurred due to a breach of safety requirements, or due additional work to comply with safety requirements Was incurred as a result of the *Client* issuing a Yellow or Red Card to prepare a Performance Improvement Plan Was incurred as a resulting of rectifying a non-compliance with the Framework Agreement and/or any call off contracts following an audit

When appointing Consultants on a secondment basis only:

Add clause 19

19.1 The Client will from starting date to Completion Date indemnify the Consultant against any and all liabilities, proceedings, costs, losses, claims and demands whatsoever arising directly or indirectly out of the activities of the Consultant in providing the services save where such claims, in the reasonable opinion of the Client, arise from or are contributed to by:

19.1.1 Misrepresentation or negligence by or on behalf of the Consultant :

19.1.2 The Consultant has acted contrary to the Service Manager's reasonable instructions or wholly outside the scope of the Consultant's duties as defined by the Service Manager.

Z6 The Schedule of Cost Components

The Schedule of Cost Components are as detailed in the Framework Schedule 6.

Z7 Linked contracts

Issues requiring redesign or rework on this contract due to a fault or error of the Consultant under this contract or a previous contract will neither be an allowable cost under this contract or any subsequent contract, nor will it be a Compensation event under this contract or any subsequent contract under this project or programme.

78 Requirement for Invoice

Insert the following sentence at the end of clause 51.1:

The Party to which payment is due submits an invoice to the other Party for the amount to be paid within one week of the Service Manager's certificate. Delete existing clause 51.2 and insert the following:

51.2 Each certified payment is made by the later of
one week after the paying Party receives an invoice from the other Party and
three weeks after the assessment date, or, if a different period is stated in the Contract Data, within the period stated.

If a certified payment is late, or if a payment is late because the Service Manager has not issued a certificate which should be issued, interest is paid on the late payment. Interest is assessed from the date by which the late payment should have been made until the date when the late payment is made, and is included in the first assessment after the late payment is made

Z9 Conflict of Interest

The Consultant immediately notifies the Client of any circumstances giving rise to or potentially giving rise to conflicts of interest relating to the Consultant (including without limitation its reputation and standing) and/or the *Client* of which it is aware or which it anticipates may justify the *Client* taking action to protect its interests. Should the Parties be unable to remove the conflict of interest to the satisfaction of the *Client*, in its sole discretion, may terminate this Contract.

Z10 Change in Control

The Consultant shall notify the Client as soon as reasonably practicable, in writing, of any agreement, proposal or negotiations which will or may result in a Consultant Change in Control and shall give further notice to the Client when any Change in Control has occurred. The Client may terminate this contract with immediate effect by notice in writing and without compensation to the Consultant within six (6) months of being notified that a Change of Control has occurred, or, where no notification has been made, the date that the Client becomes aware of the Change of Control, but shall not be permitted to terminate where the Client's prior written acceptance was granted prior to the Change in Control. A Change of Control is defined as per the Deed of Agreement, Z14.4.

Z12 Waiver

No waiver shall be effective unless it is expressly stated to be a waiver and communicated to the other Party by the Service Manager in writing in accordance with the Contract, and with express reference to Clause Z12. The failure of either party to insist upon strict performance of the Contract, or any failure or delay in exercising any right or remedy shall not constitute a waiver or dimunition of the obligations established by the Contract.

Part Two - Data provided by the Consultant

Completion of the data in full, according to the Options chosen, is essential to create a complete contract.

1 General				
I General	The Consultant is Name and company n	umber		
	Address for communio	cations		
	Address for electronic	communications		
	The fee percentage is		Option E	45 00%
	The <i>key persons</i> are			
	The key persons are			
		Name (1) Job		
		Responsibilities	Refer to scope	
		Qualifications Experience	Refer to cv Refer to cv	
	The <i>key persons</i> are			
		Name (2)		
		Job Responsibilities		
		Qualifications		
		Experience		
	The key persons are			
		Name (3)		
		Job Responsibilities		
		Responsibilities Qualifications		
		Experience		
	The key persons are			
		Name (4)		
		Job Responsibilities		
		Qualifications		
		Experience		
	The key persons are			
		Name (5)		
		Job Responsibilities		
		Qualifications		
		Experience		
	The key persons are			
		Name (6) Job		
		Responsibilities		
		Qualifications Experience		
	The key persons are			
		Name (7)		
		Job		
		Responsibilities Qualifications		
		Experience		

Experience

The following matters will be included in the Early Warning Register Availability of the named resource

3 Time

5 Payment

The *activity schedule* is

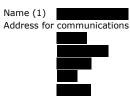
As Contract Data Part One

The forecast of the Prices is

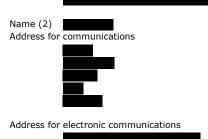
Resolving and avoiding disputes

The Senior Representatives of the Consultant are

The programme identified in the Contract Data is



Address for electronic communications



X10: Information Modelling

The information execution plan identified in the Contract Data is

Secondary Options

OPTION X2: Changes in the law

The *law of the project* is the law of England and Wales, subject to the jurisdiction of the courts of England and Wales

OPTION X10: Information modelling

 The period after the Contract Date within which the Consultant is to submit a first Information Execution Plan for acceptance is
 2 weeks

 OPTION X18: Limitation of liability
 The Consultant's liability to the Client for indirect or consequential loss is limited to

 The Consultant's liability to the Client for Defects that are not found until after the defects date is limited to
 Image: Consultant's liability to the Client for Defects that are not found until after the defects date is limited to

 The end of liability date is Completion of the whole of the service
 6 years
 after the

Y(UK2): The Housing Grants, Construction and Regeneration Act 1996

The period for payment is 14 Days after the date on which payment becomes due

Y(UK3): The Contracts (Rights of Third Parties Act) 1999

term

beneficiary

Contract Execution

Client execution

Signed Underhand by [PRINT NAME]

for and on behalf of the

Signature

19/10/2022

Date

Project Executive Role

Consultant execution

Signed Underhand by [PRINT NAME] for and on behalf of 30/09/2022 Director Signature Date Role Director

\\prodds.ntnl\shared\Brite\National Procurement - PROTECT - COMMERCIAL\DgC Infrastructure\D. Central - Solihull (LNA, EMD & WMD)\3. Contracts\LNA Non-recovery 22-23\Support Services\Contract\Lot 2\EA Contract Tool rev 1.8.3a Lot 2 TT Rev 1.4.9 final - signed

NEC4 Professional Services Contract (PSC) – Lot 2 Scope

Project / contract Information

Project name	LNA FY22-23 Programme Consulting Support Midlands Delivery Hub
Project SOP reference	
Contract reference	
Date	8 June 2022
Version number	V2
Author	

Revision history

Revision date	Summary of changes	Version number
9/06/2022	First Draft	v1
14/06/2022	Second Draft	v2

This Scope should be read in conjunction with the version of the Minimum Technical Requirements current at the Contract Date. In the event of conflict, this Scope shall prevail. The *services* are to be compliant with the version of the Minimum Technical Requirements.

Document	Document Title	Version No	Issue date
412_13_SD01	Minimum Technical Requirements	12	Dec 2021

Details of the Scope

Details of the Scope are as follows.

- 1. Description of the *service*:
 - 1.1. Objective

The objective of this project is to provide consulting *services* to the *Client's* Programme and Contract Management (PCM) team to support the development and delivery of the LNA FY22-23 Programme across the Midlands Delivery Hub and Eastern Delivery Hub.

There is a large programme of capital and revenue funded projects to be delivered in LNA in FY2022-23. The LNA programme has been broken down into a number of sub-programmes. The sub-programmes have been formed by grouping together a number of projects, and each includes assets across the whole of LNA.

It is intended that the sub programmes will be procured as packages of work, allowing a more proportionate approach to programme management, as well as:

- 1. promoting delivery of a planned programme rather than a project-by-project approach,
- 2. allowing supply chain to plan and manage their resources around a more certain workload,
- 3. providing increased opportunity to engage supply chain early in the delivery of the programme and obtain help in defining works required (where necessary),
- 4. enabling a flexible commercial approach which potentially offers increased efficiencies in terms of sequencing of work, aligning supply chains, economies of scale and streamlined working methods, and
- 5. Allowing more time and space to consider wider opportunities e.g. carbon reduction.

The LNA FY22-23 Programme work packages are as follows:

- Reservoirs
- Embankments
- Structures
- Civils
- MEICA
- Consultancy
- Asset Inspections

1.2. Outcome Specification

The *Consultant* shall provide a consulting *service* that delivers the LNA FY22-23 Programme and informs the PCM decision making in relation to aspects such as:

- Programme and Project performance progress and expenditure
- Resource needs
- Supply Chain requirements
- Impacts of Change
- Opportunities and Risk

The provision of consulting *services* will be for a period of six months. Extensions may be added if required at the discretion of the *Client* via compensation event (CE).

The specific consulting *services* to be provided by the *Consultant* are broken down into 3 sub-categories, as follows:

Sub-Category 1

Project Development Consultant (1 number, utilisation 60-100%)

Sub-Category 2

Senior Cost Planning Consultant (1 number, utilisation 60-100%)

Sub-Category 3

Senior Planning & Scheduling Consultant (1 number, utilisation 60-100%)

Please note: the *Client* requires the most suitable resource for each role, and therefore whilst the contract has been tendered with all three sub-categories in one Scope, the *Client* reserves the right to award each sub-category as independent contracts, in order to obtain the optimum skill set. The Scope will be amended appropriately post evaluation, prior to award, to reflect the particular *service* within each contract.

1.3 Outcomes Required

The following skills, capabilities and competencies to be provided by the *Consultant* for each sub-category.

Sub-Category 1 – Project Development Consultant

The *Consultant* shall provide an individual to fulfil the key responsibilities and deliverables which include, but are not limited to:

- Agree projects needs and requirements with the *Client's* Senior User and key stakeholders.
- Produce a summary document of project options identification and project appraisals.
- Options appraisals note including analysis of the programme and costs to support preferred solution selection.
- Consider where applicable innovation and technology that can be embedded throughout the project, evaluating on a risk and opportunity basis

- Support in ensuring the Project Preferred Option costing is within set tolerances, at the earliest opportunity, including input into funding options where feasible.
- Contribute to the development of the departmental business plan, providing professional / technical expertise to support operational priorities in line with legislation, *Client* policy and required environmental outcomes.
- Produce project business cases as per and the *Client* requirements.
- Risk Register comprising risk identification, evaluation and mitigation measures, including probabilistic approaches.
- Development of project delivery plans and programme integration strategies.
- Develop and maintain a full project plan and programme to ensure that the Scope, objectives, and deliverables are clear, tracked and completed. This should include key risks and mitigation and a communications & engagement plan.
- Develop and maintain weekly progress reports on the projects and programme with focus on critical path and key milestones and to provide to the *Client* and discuss.
- Securing timely projects related approvals from internal and external key decision makers and Statutory Authorities.
- Collaborative planning, achieving buy-in and engagement of all stakeholders.
- Liaisons with Statutory Utilities
- Securing timely Environmental permits, Entry into water permits, Natural England approvals, MMO Licence, Highway closures/restrictions and other projects related approvals.
- Development of new project Scopes, baseline project schedules, deliverables, milestones, baseline cost plans, risk and opportunity management plans.
- Identify opportunities and risks, the measures required to mitigate, quantification, and the allocation of residual risk to the party best placed to manage the residual impacts as part of the integrated project risks register.
- Support in the identification of project efficiencies through active contribution to the Efficiency Target and in the Efficiency Register
- Develop, maintain and report monthly upon the Whole Life Programme for the project. *The Client's* project manager remaining accountable for the programme.
- Advise, support and contribute to the *Client* Programme, Performance and Portfolio Management
- Organise Risk Workshop(s) with the relevant parties including the *Client* where required.
- Baseline and change control management.
- Input into procurement strategies including procurement options and contract strategy to achieve value for money.
- Production of NEC4 tender documentation and specification and supply chain KPIs.
- Produce dashboard reports to update the programme board on projects and programme progress and performance.
- Projects and programme delivery to budget, time and specification.
- Conduct projects assurance and gateway reviews.
- Health and Safety Risk Management.
- Arrange lessons learnt meeting with the relevant parties & report findings to the *Client* where necessary.
- Update efficiency register and provide monthly report on relevant changes.
- Co-ordination of supply chain performance assessment/KPIs and production of quarterly report.
- Participate in or lead local projects and working groups to achieve well planned and managed integrated solutions that progress effective change and improvement in the organisation and support the best environmental outcomes.
- Seek to influence customers and build strong partnerships with key stakeholders, customers and suppliers, internally and externally to maintain a positive *Client* reputation, response and effective resolution of issues.
- Encourage and develop a safety conscious culture within the team to drive best practice across partner organisations and communities.

Sub-Category 2 – Senior Cost Planning Consultant

The *Consultant* shall provide an individual to fulfil the key responsibilities and deliverables which include, but are not limited to:

- Developing baselines cost estimates and robust cost plan so that budgets could be clearly defined, benchmarked and baselined for the planning, development and delivery stages to seek maximum value for money.
- Provision of initial cost estimates and cost plan for project life cycle.
- Options appraisal documenting the review of options, including analysis of the costs to support the preferred solution selection.
- Provide market relevant advice to support on project whole life costs (and carbon), e.g. compensation exposure for third parties, input into the Pricing Strategy, and setting adequate budgets.
- Contribute to the development of the departmental business plan, providing professional / technical expertise to support operational priorities in line with legislation, *Client* policy and required environmental outcomes.
- Integrated cost and carbon target setting, forecasting, actuals, assurance and reporting, estimating, modelling and benchmarking using a full suite of top-down and bottom-up approaches.
- Cost and price investigation and supplier bid assurance in collaborative, singlesource commercial environments.
- Cost analysis and benchmarking against in-house cost data to focus on achieving cost efficiencies.
- Produce a risk assessment comprising risk identification ,evaluation and mitigation measures including probabilistic approaches.
- Project Controls (including gathering, analysing, monitoring, reporting and managing costs on an on-going basis).
- Data analysis and reporting (deriving new knowledge from data, detailed analysis of a range of data including information that may sit outside of the *Clien*t, including business intelligence (BI) tools and approaches and associated programming capability)
- Review of key cost drivers to achieve most economical solution and to deliver value engineering initiatives.
- Determining the total cost of materials, equipment, utilities, and labour for construction projects.
- Preparing estimates for planning, organising, and scheduling project work.
- Regularly reporting to Management and keeping the *Client* updated on the project status.
- Formulating contingency plans and effectively managing risks that might impact cost and time estimates.
- Keeping track of the latest estimating technology and industry-related techniques.
- Providing cost estimating and cost planning for project life cycle to support efficient delivery of the projects.
- Provide a monthly forecast and expenditure profile which is in line with the Whole Life Programme and the *Client* gateways.
- Support to project teams in providing accurate and validated information for Project Cost Tool (PCT) updates.
- Track project costs against approved values and current forecasts for each of the principal cost headings (e.g. *Client* internal costs, supplier consultancy costs, supplier construction costs, third party costs (land/compensation), risk, and other costs). In consultation with the Project Manager update monthly monitoring sheet with summary

data of all costs, identify significant changes and contribute to the drafting of exception reports when costs exceed tolerances.

- Attend review meeting with project teams.
- Provide a commercial review of all costs included in submissions from the design *Consultant* or *Contractor*.

Sub-Category 3 – Senior Planning & Scheduling Consultant

The *Consultant* shall provide an individual to fulfil the key responsibilities and deliverables which include, but are not limited to:

- Work closely with the Project Managers and Cost Managers to develop project life cycle schedules to ensure consistent working by project teams and supply chain.
- Responsible for the development and maintenance of accurate schedules (Primavera (P6)/Microsoft Project) throughout the project lifecycle to incorporate all components of internal and external activities, milestones and deliverables.
- Lead the implementation of effective programme and commercial controls for accuracy and consistency of projects and programme performance reporting.
- Co-ordination of the project schedule implementation and controls working closely with project teams and supply chain.
- Forecast and report the project and programme performance against the baseline. Undertaking accurate schedule assessments against contractor progress and programme (interfacing with the Project Cost Consultant and other members of the project team to ensure consistency).
- Formal programme/cost reviews will also be undertaken periodically as agreed with the *Client's* Programme Lead to ensure alignment of the cost plan and programme. Any deficiencies will be actioned in a timely manner.
- Undertaking accurate monthly cost forecasts using the cost plan, activity schedules and referencing the project programme schedule.
- Prepare/Review monthly financial, schedule, milestones, deliverables and KPI reports as required, in line with Programme Governance reporting requirements.
- Review & Report on cost and schedule performance status, variance, trends and opportunities for improvement.

The Consultant will be required to travel as required to the Client's offices and site locations.

The *Consultant* will additionally need to be able to work with the *Client* and Delivery partners virtually using tools such as MS Teams, Zoom, and/or WebEx, etc.

- 2. Constraints on how the *Consultant* provides the *services*
 - a) The *Consultant* is not to delegate their duties without prior written agreement from the *Client*.
 - b) The *Consultant* will be expected to attend sites or supplier offices across the Midlands Delivery Hub and Eastern Delivery Hub as required.
 - c) The *Consultant* shall not work more than 37.5 hours per week without prior approval from the *Service Manager*.
 - d) Any time deemed necessary for the *Consultant's* line management by the *Consultant's* Employer, including training and development would be by agreement

and be non-chargeable. Only travel and accommodation to cover time and cost in addition to those normally incurred travelling to their permanent place of work will be chargeable, as per the Framework Deed of Agreement.

- e) Any time deemed necessary for the *Consultant's* to line manage or undertake any other tasks for the *Consultant's* Employer, would be by agreement with the *Client* and be non-chargeable.
- f) The Consultant will be entitled to take annual leave, based on the Consultant's terms of employment with the Consultant's Employer, and statutory holiday entitlement. These costs will be non-chargeable.
- g) Consultant shall provide the *services* in compliance with the *Client's* 'Environment Agency Operational Instructions' and policies.

3. Exclusions

a) The *services* specifically excludes:

N/A

4. Specifications or standards to be used

a) Best practice planning and scheduling techniques shall be applied at all times and agreed with the *Client* as part of the design and delivery of the *service*.

b) The use of Microsoft Office and Power BI tools will be the standard tools used to compliment the use of P6/Microsoft Project.

c) Access to A-site and SharePoint shall be agreed with the *Client* and the relevant project teams and the *Consultant* will comply with the working practices and standards applied on those tool and systems.

d) Proposals to use any other standards and specifications for undertaking the service shall be agreed with the *Client*

5. Specific Project Requirements

N/A

- 6. Services and other things provided by the Client
- a) Access to ASite
- b) Access to the *Clients* SharePoint
- a) Access to the *Clients* Microsoft Project plans/ Projects Online (POL)
- b) Access to the *Clients* offices and projects when it is safe to do so and in compliance with Public Health England guidance
- c) Access to other *Client services* and systems will be agreed if it is agreed that is it necessary