

Our ref: AD (SW) MRC

Ringway Infrastructure Services Limited
Albion House
Springfield Road
Horsham
RH12 2RW

Paul Stacey
The Cube
199 Wharfside Street
Birmingham
B1 1RN

22 March 2017

Via Bravo

For the attention of Nick Radford – Bid Manager

OFFICIAL – SENSITIVE

**Asset Delivery (South West) – Maintenance & Response Contract:
Notification of Award**

Dear Sir

I am directed by Highways England Company Limited to inform you that your Offer submitted on 28 October 2016 for carrying out the above named Contract, is accepted in respect of your proposals for completion in accordance with the Terms and Conditions of the Contract.

Your Tender as amended and amplified by the documents listed in Annex A to this letter together with this letter forms a binding contract between yourselves and Highways England.

For the purposes of complying with the Construction (Design and Management) Regulations 2015, I hereby formally appoint your company as the Principal Contractor.

As agreed in your Tender, I am enclosing two copies of an Agreement by Deed for carrying out this contract. Please seal or sign under hand both copies of the Deed and return both copies to me at the above address by no later than 18 April 2017. We will then apply Highways England's common seal and return one copy for your retention. (Please note a Deed executed under hand must be signed by two directors or by one director and the company secretary; if executed by seal, please arrange authentication by a director and the Company Secretary or by two Directors)

This Contract is for a construction operation and falls within the scope of the HM Revenue and Customs (HMRC) Construction Industry Scheme. Please contact Dave Sledge and arrange to supply your Unique Tax Reference (UTR). This will enable Highways England to check your CIS registration with HMRC and deduct the correct tax from payments as appropriate. You are reminded that in accordance with the HMRC's Construction Industry Scheme's Regulations, Highways England is not permitted to make payment under the contract until this check has been completed.

You acknowledge that any documents and information submitted by you as part of your Tender or for validation purposes, represent your proposals for meeting Highways England's requirements, but do not in any way override or modify those requirements. You will remain liable to comply with all the obligations set in the documents forming part of the Contract.

You will not be relieved from compliance with these obligations by any:

- a) Validation, due diligence or sustainability check carried out by Highways England on any part of your Tender
- b) Evidence, assumptions or other information provided by you with your Tender or the purposes set out in Paragraph (a) above; or
- c) Clarification requested by Highways England and provided by you (whether orally or in writing) as part of the assessment process.

You must treat this letter in confidence until Highways England makes any public announcement. I should also remind you at this time, of the requirements of paras 2.1.4 and 2.1.7 of the Instructions for Tenderers, as they relate to Confidentiality, the relevant extracts are reproduced below. In the light of recent cases where there has been press reporting in advance of contract award or announcement it is especially important that these conditions are adhered to and that full confidentiality is maintained.

2.1.4 Tenders must be submitted in accordance with these Instructions. Tenders not complying with these Instructions may be rejected by Highways England whose decision in the matter will be final. These Instructions will not form part of the proposed contract.

2.1.7 The contents of these Instructions and of any other documentation sent to Tenderers in respect of this tender process are provided on the basis that they remain the property of Highways England. Tenderers must not release information concerning the tender documents for publication in the press or on radio, television, screen or any other medium. Tenderers must not disclose the fact that they are tendering or release details of the tender documents, other than on an "in confidence" basis to those who have a legitimate need to know or whom they need to consult for the purpose of preparing their tender response. If you are unable or unwilling to comply with this requirement you are required to destroy these Instructions and all associated documents immediately and not to retain any electronic or paper copies. Tenderers are required to conduct themselves in good faith in all dealings in relation to this tender process.

Finally, please acknowledge by return, safe receipt and understanding of the contents of this by acknowledging via Bravo messaging.

Yours faithfully

Paul Stacey
Head of Asset Delivery, Commercial & Procurement

Annex A

Ringway Infrastructure Services Limited's Tender

Ringway Infrastructure Services Limited's Tender as submitted via Bravo on 28 October 2016 containing:

- Volume 1A – Selection Questionnaire (all parts)
- Volume 1B – Supporting Information Containing:
 - SME subcontracting statement
 - Proposed Information Assurance Solution
 - Fair Payment Charter
 - Anti-Fraud Code of Conduct
 - Anti-Bribery Code of Conduct
 - Anti-Collusion Certificate
 - Summary of Relevant Insurance Policies and certificates
 - Statement undertaking responsibility for dealing with insurance claims/excessive claims
 - Statement confirming willingness to accept role of Principle Contractor
 - Confirmation of registration under the Inland Revenue Construction Industry Scheme
 - Confirmation letter dated 27/10/2016 that the Eurovia UK Ltd will enter into a Parent Company Guarantee (if required)
- Volume 2A – Quality Submission A Containing:
 - Ringway Infrastructure Services Limited's Combined Quality Statement Part A and Quality Statement Part B
- Volume 2B – Quality Submission B Containing:
 - Ringway Infrastructure Services Limited's Contract Overview
 - Ringway Infrastructure Services Limited's Combined Health & Safety Statement Part A and Part B
 - Ringway Infrastructure Services Limited's Service Plan
- Volume 3 – Commercial Submission Containing:
 - Ringway Infrastructure Services Limited's Form of Tender questions (as entered on Bravo)
 - Ringway Infrastructure Services Limited's Completed Contract Date Part Two
 - Ringway Infrastructure Services Limited's Task Schedule A
 - Ringway Infrastructure Services Limited's Task Schedule B
 - Ringway Infrastructure Services Limited's Task Schedule C
 - Ringway Infrastructure Services Limited's Lump Sum Resource Build-up
 - Ringway Infrastructure Services Limited's Schedule of Rates Resource Build-up

Tender Amendments

Amendment Number	Description	Date
TA1	<p>Area 2 NI 1.1.1 PEWN 517 A303 MP1719 Landownership Ch11115.pdf</p> <p>SW M&R Network Information Issue 3 Revision 1.pdf</p> <p>SW M&R SI Annex 11 Issue 3 Revision 1.pdf</p> <p>SW M&R SI Annex 13 Issue 3 Revision 1.pdf</p> <p>SW M&R Tender Amendment Record 01.pdf</p> <p>Area 2 NI 1.1.1 Boundaries of Area (Printed plans) Rev 0.pdf</p> <p>Area 2 NI 1.1.1 Longford Lane Bridge embankment Rev 0.pdf</p>	02/09/16
TA2	<p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 1 Rev 0.pdf</p> <p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 2 Rev 0.pdf</p> <p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 3 Rev 0.pdf</p> <p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 4 Rev 0.pdf</p> <p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 5 Rev 0.pdf</p> <p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 6 Rev 0.pdf</p> <p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 7 Rev 0.pdf</p> <p>NI 1.1.7 BoR Area 1 Diversion Routes FINAL Part 8 Rev 0.pdf</p> <p>SW M&R SI Annex 10 Issue 3 Revision 1.pdf</p> <p>SW M&R Tender Amendment Record 02.pdf</p> <p>SW M&R IfT - Doc 1 (Tender Process) Issue 3 Revision 1.pdf</p> <p>SW M&R IfT Index Sheet Rev 1.pdf</p> <p>SW M&R Network Information Issue 3 Revision 2.pdf</p> <p>SW M&R Service Information Issue 3 Revision 1.pdf</p> <p>SW M&R SI Annex 10 Cost Capture Report Template Issue 3 Revision 1.xlsx</p> <p>SW M&R SI Annex 20 - Incident Management û Road Traffic Levels Rev 1.pdf</p> <p>SW M&R SI Annex 20 Issue 3 Revision 1.pdf</p>	09/09/16
TA3	<p>Area 1 NI 1.16.2 Drawings_Avocet Road Rev 1</p> <p>SW M&R SI Annex 03 Issue 3 Revision 1.pdf</p> <p>SW M&R SI Annex 14 Issue 3 Revision 0.pdf</p> <p>SW M&R Tender Amendment Record 03.pdf</p> <p>ALDM CPF Metric Matrix V4.xlsx</p> <p>Area 1 NI 1.16.2 Compounds, Depots and Storage Facilities Rev 1.xls</p> <p>SW M&R Contract Data Pt 1 Issue 3 Revision 1.pdf</p> <p>SW M&R IfT - Doc 1 (Tender Process) Issue 3 Revision 2.pdf</p> <p>SW M&R IfT - Vol 2A (Quality Submission A) Issue 3 Revision 1.pdf</p> <p>SW M&R IfT Index Sheet Rev 2.pdf</p> <p>SW M&R Network Information Issue 3 Revision 3.pdf</p>	16/09/16
TA4	<p>SW M&R IfT - Doc 3 (Tender Assessment) Issue 3 Revision 1.pdf</p> <p>SW M&R IfT Index Sheet Rev 3.pdf</p> <p>SW M&R Network Information Issue 3 Revision 4.pdf</p> <p>SW M&R Price List Issue 3 Revision 1.pdf</p> <p>SW M&R Price List Schedule C - MoM Issue 3 Revision 1.pdf</p> <p>SW M&R Price List Schedule C Issue 3 Revision 1.xlsx</p> <p>SW M&R Tender Amendment Record 04.pdf</p>	28/09/16

	Area 1 NI 1.1.5 Chart Reference Data Rev 0.xls	
TA5	<p>Area 2 NI 6.2 Emergencies and Incidents 2012 - 2016 Rev 0.xlsx Area 2 NI 6.2 Emergencies and Incidents Rev 1.pdf NI 1.8.4 Picnic and Amenity Areas Rev 1.pdf SW M&R IFT - Vol 1A (Selection Questionnaire notes) Issue 3 Revision 1.pdf SW M&R IFT - Vol 1B (Supporting Information) Issue 3 Revision 1.pdf SW M&R IFT Index Sheet Rev 4.pdf SW M&R Network Information Issue 3 Revision 5.pdf SW M&R Price List Issue 3 Revision 2.pdf SW M&R Price List Schedule A Issue 3 Revision 1.xlsx SW M&R Price List Schedule B - MoM Issue 3 Revision 1.pdf SW M&R Price List Schedule C Issue 3 Revision 2.xlsx SW M&R Service Information Issue 3 Revision 2.pdf SW M&R SI Annex 20 Issue 3 Revision 2.pdf SW M&R Tender Amendment Record 05.pdf Area 2 NI 1.5.1 NRTS MCY Drawings Part 1 Rev 0 Area 2 NI 1.5.1 NRTS MCY Drawings Part 2 Rev 0</p>	10/10/16
TA6	<p>Area 1 NI 1.16.2 Drawings Kennford Control Point Rev 0 SW M&R Price List Issue 3 Revision 3.pdf SW M&R Price List Schedule A Issue 3 Revision 2.xlsx SW M&R Price List Schedule B Issue 3 Revision 1.xlsx SW SW M&R SI Annex 15 Issue 3 Revision 1.pdf SW M&R SI Annex 15 Service Plan Template Issue 3 Revision 1.xlsx SW M&R SI Annex 18 Issue 3 Revision 1.pdf SW M&R Tender Amendment Record 06.pdf Area 1 NI 1.1.5 Chart Reference Data Rev 0.xls Area 1 NI 1.16.2 Compounds, Depots and Storage Facilities Rev 2.xls SW M&R Network Information Issue 3 Revision 6.pdf</p>	17/10/16
TA7	<p>SW M&R Tender Amendment Record 07.pdf Area 2 NI 6.2 Emergencies and Incidents 2012 - 2016 Rev 1.xlsx NI 1.8.4 Picnic and Amenity Areas Rev 2.pdf SW M&R Level of Service 18-10-16.xlsx SW M&R Network Information Issue 3 Revision 7.pdf SW M&R Price List Issue 3 Revision 4.pdf SW M&R Price List Schedule A Issue 3 Revision 3.xlsx SW M&R SI Annex 03 Issue 3 Revision 2.pdf SW M&R SI Annex 20 - Incident Management û Road Traffic SW M&R SI Annex 20 - Incident Management û Road Traffic Levels Rev 2.pdf SW M&R SI Annex 20 Issue 3 Revision 3.pdf</p>	19/10/16
TA8 (post tender)	<p>Highways England message and attachment of 4/11/2016 re limit of liability Highways England further message of 10/11/16 re limit of liability Ringway response dated 11/11/2016</p>	

Tender Clarifications

Tender Clarification (1) - sent 24/11/16 and Ringway's response 24/11/16

SW MRC – Financial Clarification - sent 01/12/16 and Ringway's response 02/12/16

SW MRC – Financial Clarification (2) - sent 02/12/16 and Ringway's response 05/12/16

Tender Clarification (2) - Vol 1b Information Assurance - sent 13/12/16 and Ringway's response 13/12/16

All via Bravo

Tender Validation & Sustainability

HE message 13/02/17 14:31 Stage 4 validation & Sustainability questions with attachments (quality and finance questions)

HE second message 13/2/17 15:47 and Ringway's responses:

16/02/17 10:00 with attachments

16/02/17 15:35 with attachments

17/02/17 16:30 with attachment

24/02/17 12.43 with attachments (requested quality and finance follow-up information)

HE message 27/02/17 15:28 Re: Stage 4 - Validation & Sustainability Visit (additional responses) requesting further information and Ringway's response 28/02/17 11:38 with attachments.

HE message 01/03/17 10:54 Validation & Sustainability - outstanding item and Ringway's response 01/03/17 with attachments.

HE message 08/03/17 14:12 Re: Re: Validation & Sustainability - outstanding item and Ringway's response 09/03/17 12:41 with attachments.

All via Bravo