Classification: Internal



Company Number:

Contract Number:



Client Support Framework Framework:

Turner & Townsend Cost Management Ltd Supplier:

National

Geographical Area: Leominster FRMS - Project Manager **Project Name:**

Project Number:

Professional Service Contract Contract Type:

Option: Option E

Revision Status Originator Reviewer Date

PROFESSIONAL SERVICE CONTRACT - Under the Client Support Framework CONTRACT DATA

Project Name

Leominster FRMS - Project Manager

Project Number

ENVIMMI001178

This contract is made on 20 January 2021 between the *Client* and the *Consultant*

- This contract is made pursuant to the Framework Agreement (the "Agreement") dated 02nd day of July 2019 between the Client and the Consultant in relation to the Client Support Framework. The entire Agreement and the following schedules are incorporated into this contract by reference
- Schedules 1 through to 14 inclusive of the Framework schedules are relied upon within this contract.
- The following documents are incorporated into this contract by reference TT direct award CSF LOT 2 ECC PM scope v1final - 19/01/2021

Part One - Data provided by the Client

Statements given in all Contracts

1 General

The conditions of contract are the core clauses and the clauses for the following main Option, the Option for resolving and avoiding disputes and secondary Options of the NEC4 Professional Service Contract June 2017.

Option for resolving and Option E W2 Option avoiding disputes Secondary Options X2: Changes in the law X9: Transfer of rights X10: Information modelling X11: Termination by the Client X18: Limitation of liability Y(UK)2: The Housing Grants, Construction and Regeneration Act 1996 Y(UK)3: The Contracts (Rights of Third Parties) Act 1999 Z: Additional conditions of contract

The service is Contract to provide ECC project management services to the design and build of the Leominster flood risk management scheme.

The Client is Address for communications Address for electronic communications The Service Manager is Address for communications Address for electronic communications TT direct award CSF LOT 2 ECC PM scope v1final - 19/01/2021

The language of the contract is English

The law of the contract is

the law of England and Wales, subject to the jurisdiction of the courts of England and Wales

The period for reply is 2 weeks

The period for retention is

6 years following Completion or earlier termination The following matters will be included in the Early Warning Register

Early warning meetings are to be held at intervals no longer than

2 weeks

2 The Consultant's main responsibilities

The *key dates* and *conditions* to be met are *condition* to be met

'none set'

kev date

'none set' 'none set'

'none set' 'none set' 'none set'

The Consultant prepares forecasts of the total Defined Cost plus Fee and expenses at intervals no longer than

4 weeks

3 Time

The starting date is

01 January 2021

The Client provides access to the following persons, places and things

access

access date

The Consultant submits revised programmes at

intervals no longer than

The completion date for the whole of the service is

02 April 2021

The period after the Contract Date within which the *Consultant* is to

submit a first programme for acceptance is

4 weeks

4 Quality management

The period after the Contract Date within which the ${\it Consultant}$ is to submit a quality policy statement and quality plan is

4 weeks

The period between Completion of the whole of the service and the defects date is

26 weeks

5 Payment

The currency of the contract is the £ sterling

The assessment interval is

Monthly

The expenses stated by the Client are as stated in Schedule 6.

The interest rate is

Base

The locations for which t charge for the cost of su overhead are

The exchange rates are those published in

6 Compensation events

These are additional compensation events

- Managing and mitigating the impact of Covid 19 and working in accordance with Public Health England guidance, as may vary from time to time. between 1st November 2020 and 31st March 2021 'not used'
- 'not used'
- 4. 'not used'
- 'not used'

8 Liabilities and insurance

These are additional Client's liabilities

- 'not used'
- 'not used'

The minimum amount of cover and the periods for which the ${\it Consultant}\,$ maintains insurance are

professionals providing services similar to the

EVENT

service

MINIMUM AMOUNT OF The Consultant's failure to £5 million in respect of use the skill and care each claim, without limit to normally used by the number of claims

PERIOD FOLLOWING COMPLETION OF THE WHOLE OF THE SERVICE OR TERMINATION

12 years

Loss of or damage to property and liability for £5m or the amount bodily injury to or death of required by law in respect a person (not an employee of each claim, without limit of the *Consultant) arising* from or in connection with the Consultant Providing the Service

Which ever is the greater of 12 months

Death of or bodily injury to Which ever is the greater of For the period required by employees of the

Consultant arising out of £5m or the amount required by law in respect

and in the course of their employment in connection to the number of claims with the contract

of each claim, without limit

The Consultant's total liability to the Client for all £1 million matters arising under or in connection with the contract, other than the excluded matters is limited to

Resolving and avoiding disputes

The tribunal is litigation in the courts

The Adjudicator is 'to be confirmed' Address for communications 'to be confirmed

Address for electronic communications 'to be confirmed'

The Adjudicator nominating body is The Institution of Civil Engineers

Z Clauses

Z1 DisputesDelete existing clause W2.1

Z2 Prevention

The text of clause 18 Prevention is deleted.

- Delete the text of clause 60.1(12) and replace with:
 The service is affected by any of the following events

 War, civil war, rebellion, revolution, insurrection, military or usurped power;
- Strikes, riots and civil commotion not confined to the employees of the Consultant and sub consultants,
 Ionising radiation or radioactive contamination from nuclear fuel or nuclear waste resulting from the combustion of nuclear fuel,
 Radioactive, toxic, explosive or other hazardous properties of an explosive nuclear device,
- · Natural disaster,
- Fire and explosion,
 Impact by aircraft or other aerial device or thing dropped from them.

Z3 Disallowed Costs

In second bullet of 11.2 (18) add:

In second bullet of 11.2 (18) add:
(including compensation events with the Subcontractor, i.e. payment for work that should not have been undertaken).

Add the following additional bullets after 'and the cost of ':

Mistakes or delays caused by the Consultant's failure to follow standards in Scopes/quality plans.

Reorganisation of the Consultant's project team.

Additional costs or delays incurred due to Consultant's failure to comply with published and known guidance or document formats.

- Exceeding the Scope without prior instruction that leads to abortive cost
- Re-working of documents due to inadequate QA prior to submission, i.e. grammatical, factual arithmetical or design errors.

 Production or preparation of self-promotional material.

 Excessive charges for project management time on a commission for secondments or full time appointments (greater than 5% of commission value)
- Excessive charges for project management time on a commission for secondments or full time appointments (greater than 5% of commission value)
 Any hours exceeding 8 per day unless with prior written agreement of the Service Manager
 Any hours for travel beyond the location of the nearest consultant office to the project unless previously agreed with the Service Manager
 Attendance of additional individuals to meetings/ workshops etc who have not been previously invited by the Service Manager
 Costs associated with the attendance at additional meetings after programmed Completion, if delay is due to Consultant performance.
 Costs associated with rectifications that are due to Consultant error or omission.
 Costs associated with the identification of opportunities to improve our processes and procedures for project delivery through the Consultant's involvement

- Was incurred due to a breach of safety requirements, or due additional work to comply with safety requirements
 Was incurred as a result of the Client issuing a Yellow or Red Card to prepare a Performance Improvement Plan
 Was incurred as a resulting of rectifying a non-compliance with the Framework Agreement and/or any call off contracts following an audit

When appointing Consultants on a secondment basis only:

Add clause 19
19.1 The Client will from starting date to Completion Date indemnify the Consultant against any and all liabilities, proceedings, costs, losses, claims and demands whatsoever arising directly or indirectly out of the activities of the Consultant in providing the services save where such claims, in the reasonable opinion of the Client, arise from or are contributed to by:

19.1.1 Misrepresentation or negligence by or on behalf of the Consultant;

19.1.2 The Consultant has acted contrary to the Service Manager's reasonable instructions or wholly outside the scope of the Consultant's duties as defined by the Service Manager.

Z6 The Schedule of Cost Components

The Schedule of Cost Components are as detailed in the Framework Schedule 6.

Z7 Linked contracts

Issues requiring redesign or rework on this contract due to a fault or error of the Consultant under this contract or a previous contract will neither be an allowable cost under this contract or any subsequent contract, nor will it be a Compensation event under this contract or any subsequent contract under this project or programme.

Z8 Requirement for Invoice

Insert the following sentence at the end of clause 51.1: The Party to which payment is due submits an invoice to the other Party for the amount to be paid within one week of the Service Manager's certificate. Delete existing clause 51.2 and insert the following:

- 51.2 Each certified payment is made by the later of
- one week after the paying Party receives an invoice from the other Party and

• three weeks after the assessment date, or, if a different period is stated in the Contract Data, within the period stated.

If a certified payment is late, or if a payment is late because the Service Manager has not issued a certificate which should be issued, interest is paid on the late payment. Interest is assessed from the date by which the late payment should have been made until the date when the late payment is made, and is included in the first assessment after the late payment is made

Z9 Conflict of Interest

The Consultant immediately notifies the Client of any circumstances giving rise to or potentially giving rise to conflicts of interest relating to the Consultant (including without limitation its reputation and standing) and/or the Client of which it is aware or which it anticipates may justify the Client taking action to protect its interests. Should the Parties be unable to remove the conflict of interest to the satisfaction of the Client, the Client, in its sole discretion, may terminate this Contract.

The Consultant shall notify the Client as soon as reasonably practicable, in writing, of any agreement, proposal or negotiations which will or may result in a Consultant Change in Control and shall give further notice to the Client when any Change in Control has occurred. The Client may terminate this contract with immediate effect by notice in writing and without compensation to the Consultant within six (6) months of being notified that a Change of Control has occurred, or, where no notification has been made, the date that the Client becomes aware of the Change of Control, but shall not be permitted to terminate where the Client's prior written acceptance was granted prior to the Change in Control. A Change of Control is defined as per the Deed of Agreement, Z14.4.

Contracts with a duration of less than two years, which are extended over this duration by the Service Manager due to Client Scope increases, may apply a rate review as follows. The Consultant will charge the Client the contract staff rates for a minimum of two full years, and at the next annual rate review where a new staff rate list is accepted (as stated in Schedule 6), the new staff rate will apply to the contract as per Schedule 6. No Compensation Event is permitted for this different contract staff rate.

Z12 Waiver

No waiver shall be effective unless it is expressly stated to be a waiver and communicated to the other Party by the Service Manager in writing in accordance with the Contract, and with express reference to Clause Z12. The failure of either party to insist upon strict performance of the Contract, or any failure or delay in exercising any right or remedy shall not constitute a waiver or dimunition of the obligations established by the Contract.

Classification: Internal

Secondary Options

OPTION X2: Changes in the law

The *law of the project* is the law of England and Wales, subject to the jurisdiction of the courts of England and Wales

OPTION X10: Information modelling

The period after the Contract Date within which the *Consultant* is to submit a first Information Execution Plan for acceptance is

2

OPTION X18: Limitation of liability

The Consultant's liability to the Client for indirect or consequential loss is limited to

The Consultant's liability to the Client for Defects that are not found until after the



The end of liability date is

6 years

after the

Completion of the whole of the $\ensuremath{\textit{service}}$

Y(UK2): The Housing Grants, Construction and Regeneration Act 1996

The period for payment is 14 Days after the date on which payment becomes due

Y(UK3): The Contracts (Rights of Third Parties Act) 1999

term beneficiary
not used not used

Part Two - Data provided by the Consultant

Completion of the data in full, according to the Options chosen, is essential to create a complete contract.

1 General

The Consultant is

Name and company number

Address for communications

Address for electronic communications

The fee percentage is



The key persons are

Name (1)

Job

Responsibilities Qualifications

Experience

The key persons are

Name (2)

Job

Responsibilities Qualifications

Experience

The key persons are

Name (3)

Job

Responsibilities Qualifications Experience

The key persons are

Name (4)

Job

Responsibilities Qualifications

Experience

The key persons are

Name (5)

Job

Responsibilities Qualifications Experience

The key persons are

Name (6)

Job

Responsibilities Qualifications Experience

The key persons are

Name (7)

Job

Responsibilities



Classification: Internal

Qualifications Experience

The following matters will be included in the Early Warning Register

3 Time

The programme identified in the Contract Data is

As CD Part One

Resolving and avoiding disputes



X10: Information Modelling

The $\it information\ execution\ plan\ identified\ in\ the\ Contract\ Data\ is\ N/A$



Classification: Internal

Contract Execution

Client execution

Signed under hand by

for and on behalf of the Environment Agency



Consultant execution

Consultant execution

Signed under hand by JON NEVILLE for and on behalf of Management Ltd

Environment Agency NEC4 professional services contract (PSC) Scope

Project / contract information



Revision history

Revision date	Summary of changes	Version number
	First issue	1.0

This Scope should be read in conjunction with the version of the Minimum Technical Requirements current at the Contract Date. In the event of conflict, this Scope shall prevail. The *services* are to be compliant with the version of the Minimum Technical Requirements.

1 Objectives of the project (project outcomes)

Objective

The design and build of the Leominster flood risk management scheme.

Outcome Specification

The overall objective of this contract is to deliver ECC Project Management services to the *Client*.

2 Project team



3 Consultant provides the services

ECC PM

- 1 Carry out the duties of *Project Manager* as required by the *Client's* version NEC3 Engineering and Construction Contract and WEM Framework Agreement 2013. The ECC PM is to maintain close contact with the *Client* in order that their actions reflect the *Client*'s objectives for the project.
- The ECC PM is to carry out their duties strictly in accordance with the *Client's* version of the ECC. This is particularly important when dealing with Early Warnings and Compensation Events.
- If the ECC PM believes it is necessary to act other than strictly in accordance with the Contract they must seek and obtain written confirmation in advance from the *Client's* project manager and project executive.
- The ECC PM is to report monthly on the tasks they have undertaken and time to be charged for that month and provide a forecast of the final cost for their services all as detailed in the *Client's* NEC4 Client Support Framework (CSF) Professional Services Contract.
- During construction of the works the ECC PM is to chair all contract progress meetings and produce & distribute meeting minutes.

- Note that the ECC PM needs to discharge the duties they have under the modifications made by the *Client* to the NEC3 ECC including their additional conditions of contract (Z clauses). Some examples are:
 - Certification under the Client NEC ECC The target cost figure used should only include Compensation Events that have been implemented.
 - Completion may not be awarded until the Contractor has provided the Client with two copies of the H&S File and O&M Manual. Population of the Client's latest version of the Project Cost Tool, Carbon Tool and BIM information has been uploaded onto the Client's data storage system. These are an absolute requirement of Completion.
- 7 The *Consultant* is also required to provide the following additional services for this project:
 - Review and update the high level project programme for the package and review the Contractors programmes which will feed into the high level project programme.
 - Lessons learnt meeting & report after completion
 - Updating efficiency register and reporting monthly during construction
 - Co-ordination of performance assessment/KPIs and reporting quarterly

4 Definition of completion and defects

- 1 Completion is only achieved when all of the *services* have been provided and accepted by the *Client*. Population of the *Client's* latest version of the Project Cost Tool, is an absolute requirement of Completion.
- 2 A Defect is any *service* provided which is not in accordance with the Scope, the law or acceptable good practice in the industry. This includes any *service* which is not in accordance with the work practices stated as being employed by the *Consultant* to ensure the quality of their *services* is consistent with their quality plan.

5 Constraints on how the consultant provides the services

1 The ECC PM is not to delegate their duties or powers without prior written agreement from the *Client*.

6 Standards to be achieved

6.1 Health and safety

Health, safety and welfare is of paramount importance to the *Client* and one of the objectives for the contract is that the works should be undertaken in a manner that achieves highest possible standards. Health, safety and welfare provisions must be seen as integral parts of carrying out the works and not as stand-alone considerations. The *Project Manager* will take reasonable steps, when considering documents supplied to him by the Contractor, that the **management arrangements** adopted by the Contractor for safety are suitable.

The contract requires the Contractor to produce a schedule of activities for which risk assessments and method statements must be prepared. The schedule and method

statements will meet the dual requirements of the Construction Design and Management Regulations and the requirements of sub-clause 31.2 of the contract.

The Contractor will be free to add to the schedule as the work progresses. Prior to the start of construction work, and again after any revisions prior to implementation of the revisions, the Contractor must forward the schedule to you, with the programme for acceptance.

The level of detail required will depend on the activity. As a minimum the Contractor must ensure that risk assessments and method statements are prepared and submitted for review in accordance with the Works Information covering:

- full, timing and sequence of construction including the use and design of temporary works, materials, plant and equipment proposed by the Contractor;
- Indication of activities that represent a higher than normal level of health and safety risk

Some additional information may be required in respect of compliance with the environmental action plan and the minimisation of environmental impacts of the activities.

Method statements supplied in support of the works information are to be formatted for the benefit of those personnel undertaking the works, and contain language and detail appropriate for those individuals. They shall take account of experience, to ensure that account is taken of the matters identified above

In particular the Project Manager will be required to:

 before the start of construction work, or thereafter in the case of a proposal for a revision, receive from the Contractor the schedule of risk assessments and method statements for acceptance;

Take reasonable steps to ensure that the persons carrying out risk assessment on behalf of the Contractor are competent for the type of risks, and have adequate resources including time, to properly consider, in an appropriate time, risks identified in the schedule.

Take reasonable steps, for ensuring the effectiveness of method statements as regards language, appropriate detail and quality of briefing arrangements for example by review at progress meetings of risk assessments and method statements to be employed for higher risk or unusual tasks in the coming period.

- Seek a more specialised opinion, about the content of a submission from the Principal Designer, *Client* project manager and/or pcm safety advisor or safety, health and environment manager as appropriate.
- Ensure that the Contractor completes, updates and holds on behalf of the *Client*, the schedule of risk assessments and method statements.

6.2 Co-operation with the Principal Designer

There will be a Principal Designer for this scheme. The Principal Designer duties will include for a review of any site based works and notifying the HSE of these, as well as a review of the design. The Principal Designer will comment and include for any work required following review. The ECC PM will need to ensure that any instructions from the Principal Designer are properly administered

6.3 Specifications or standards to be used

In managing the Contract the ECC PM and Contractor should make full use of the *Client/Employer* ECC standard commercial and contract forms that have been developed for this purpose. Some examples are:

- Contract administration must always be done with reference to the contract including the Standard ECC Scope[Client document ref 412 13 SD03]
- Project Manager's Instruction [Client's Contract Management system]
- Contractor's Technical Query [Client's Contract Management system]
- Weekly Site Record [Client document ref 413 13 SD14]
- Early Warning [Client's Contract Management system]
- Compensation Event [Client's Contract Management system]

The ECC PM is to make full use of the *Client*'s web based project collaboration tool – Fast Draft. Whenever practical all contract records are to be distributed and stored using this project collaboration tool.

7 Requirements of the programme

7.1 Programme

Duration of services will be dependent upon the outcome of the inspections but allow for providing support until 2nd April 2021

8 Services and other things provided by the *Client*

8.1 Contract to be administered

The *Client* will provide a bound copy of the contract to be administered to the ECC PM / Supervisor. This will include the ECC Scope and Site Information. Other information referred to in the contract will be available on Project Collaboration Tool.

8.2 Training to be provided by the *Client*

The Client will provide access to and training on their web based Project Collaboration Tool.

8.3 Data and information management and intellectual property rights

All of the data listed as being supplied to the *Consultant* as part of this study remains the Intellectual Property of the *Client*.

8.4 Data custodianship

The data custodian for project deliverables from this commission will be the area PSO team.

8.5 Licensing information

Licences for LiDAR Data, Ordnance Survey mapping, model, survey, hydrometric and historical data will be provided to the *Consultant* upon award of this commission.

8.6 Metadata

The *Client* populates a metadata database called the Information Asset Register (IAR). It is a requirement that all information produced by modelling work is appropriately tagged with metadata. The *Client* project manager will supply an IAR spreadsheet (and any supplementary local metadata requirements if appropriate) where all relevant metadata can be recorded and handed over on project completion.

8.7 Data security

All model and survey information will be provided to the *Consultant* in an encrypted format (using WinZip 128 bit encryption) according to *Client* data security policy. It is expected that once the commission is completed, all the original data sent to the *Consultant*, which is classed as commercially sensitive, is returned in an encrypted format using WinZip 128 bit encryption.

Project deliverables such as model files, survey data or anything of a personal nature such as questionnaires or address data must also be returned in an encrypted format using WinZip 128 bit encryption.

Further details regarding security measures will be discussed at the start-up meeting for this commission

8.8 Timesheets

Timesheets as normally utilised by the *Consultant* shall be submitted with fee notes unless otherwise agreed with the *Client's* project manager. Electronic submissions would be acceptable.

8.9 Payment procedure

Payment is subject to the procedure agreed in or under the framework

8.10 Quality

The quality management system complies with the requirements of ISO9001 and ISO14001.

Environment Agency NEC4 professional services contract (PSC) Scope

Project / contract information



Revision history

Revision date	Summary of changes	Version number
	First issue	1.0

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1 Objectives of the project (project outcomes)

Objective

The design and build of the Leominster flood risk management scheme.

Outcome Specification

The overall objective of this contract is to deliver ECC Project Management services to the *Client*.

2 Project team

- The Contractor is TVO (Team Van Oord) appointed via a WEM framework ECC main option C (target cost with activity schedule) contract
- 2 The Supervisor is Jacobs (Timothy Wood)
- 3 Principal Designer is Arup (Ian Joynes of Jacobs recorded on HSE notification)
- 4 BIM Information Manager is Craig Barker
- 5 The Environmental Clerk of Works is Jacobs (Amanda Baker)
- 6 The Cost Manager is Arcadis (Alan Pierce)

3 Consultant provides the services

ECC PM

- Carry out the duties of *Project Manager* as required by the *Client's* version NEC3 Engineering and Construction Contract and WEM Framework Agreement 2013. The ECC PM is to maintain close contact with the *Client* in order that their actions reflect the *Client's* objectives for the project.
- The ECC PM is to carry out their duties strictly in accordance with the *Client's* version of the ECC. This is particularly important when dealing with Early Warnings and Compensation Events.
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- During construction of the works the ECC PM is to chair all contract progress meetings and produce & distribute meeting minutes.

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 - Completion may not be awarded until the Contractor has provided the Client with two copies of the H&S File and O&M Manual. Population of the Client's latest version of the Project Cost Tool, Carbon Tool and BIM information has been uploaded onto the Client's data storage system. These are an absolute requirement of Completion.
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statements will meet the dual requirements of the Construction Design and Management Regulations and the requirements of sub-clause 31.2 of the contract.

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- full, timing and sequence of construction including the use and design of temporary works, materials, plant and equipment proposed by the Contractor;
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In particular the *Project Manager* will be required to:

 before the start of construction work, or thereafter in the case of a proposal for a revision, receive from the Contractor the schedule of risk assessments and method statements for acceptance;

Take reasonable steps to ensure that the persons carrying out risk assessment on behalf of the Contractor are competent for the type of risks, and have adequate resources including time, to properly consider, in an appropriate time, risks identified in the schedule.

Take reasonable steps, for ensuring the effectiveness of method statements as regards language, appropriate detail and quality of briefing arrangements for example by review at progress meetings of risk assessments and method statements to be employed for higher risk or unusual tasks in the coming period.

- Seek a more specialised opinion, about the content of a submission from the Principal Designer, *Client* project manager and/or pcm safety advisor or safety, health and environment manager as appropriate.
- Ensure that the Contractor completes, updates and holds on behalf of the *Client*, the schedule of risk assessments and method statements.

6.2 Co-operation with the Principal Designer

There will be a Principal Designer for this scheme. The Principal Designer duties will include for a review of any site based works and notifying the HSE of these, as well as a review of the design. The Principal Designer will comment and include for any work required following review. The ECC PM will need to ensure that any instructions from the Principal Designer are properly administered

6.3 Specifications or standards to be used

In managing the Contract the ECC PM and Contractor should make full use of the Client/Employer ECC standard commercial and contract forms that have been developed for this purpose. Some examples are:

- Contract administration must always be done with reference to the contract including the Standard ECC Scope[Client document ref 412_13_SD03]
- Project Manager's Instruction [Client's Contract Management system]
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The ECC PM is to make full use of the *Client*'s web based project collaboration tool – Fast Draft. Whenever practical all contract records are to be distributed and stored using this project collaboration tool.

7 Requirements of the programme

7.1 Programme

Duration of services will be dependent upon the outcome of the inspections but allow for providing support until 2nd April 2021

8 Services and other things provided by the Client

8.1 Contract to be administered

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8.7 Data security

All model and survey information will be provided to the *Consultant* in an encrypted format (using WinZip 128 bit encryption) according to *Client* data security policy. It is expected that once the commission is completed, all the original data sent to the *Consultant*, which is classed as commercially sensitive, is returned in an encrypted format using WinZip 128 bit encryption.

Project deliverables such as model files, survey data or anything of a personal nature such as questionnaires or address data must also be returned in an encrypted format using WinZip 128 bit encryption.

Further details regarding security measures will be discussed at the start-up meeting for this commission

8.8 Timesheets

Timesheets as normally utilised by the *Consultant* shall be submitted with fee notes unless otherwise agreed with the *Client's* project manager. Electronic submissions would be acceptable.

8.9 Payment procedure

Payment is subject to the procedure agreed in or under the framework

8.10 Quality

The quality management system complies with the requirements of ISO9001 and ISO14001.