ENVIRONMENTAL SUSTAINABILITY RESEARCH

**Organisation The Trustees of the National Heritage Memorial Fund operating as The National Lottery Heritage Fund**

**Department** Business Services

**Title of procurement Environmental Sustainability Research**

**Brief description of supply** Research to determine net-zero greenhouse gas emissions pathway for the Fund

**Estimated value of tender** Up to £25,000 (including VAT) for the Phase One (end March), with an option to extend for an additional 8 months (Phase Two). The total amount available over 12months will be £90,000 (including VAT). Phases outlined in the Methodology.

**Estimated duration** 13 months (Nov 2021 – Nov 2022)

**Name of the Fund Contact** Amelia Robinson and Joanne Robinson Cheale

**Timetable** Response deadline: Midday 14th October 2021

Clarification & Negotiation meetings: 25th October 2021

 Confirmation of contract: 1st November 2021

Contract commence: 22nd November 2021

Completion of Phase 1 of research: 31st March 2022

Completion of Phase 2 of research: November 30th 2022 (if option agreed)

# 1. Overview

* 1. The National Lottery Heritage Fund, formerly the Heritage Lottery Fund (HLF), is an operating name for the Trustees of the National Heritage Memorial Fund (NHMF). In 1994 the NHMF was given authority under the National Lottery Act to distribute money raised by the National Lottery to support projects involving the national, regional and local heritage of the United Kingdom. In January 2019 we launched our current Strategic Framework: ‘Inspiring, leading and resourcing the UK’s heritage’. See The [Fund's website](https://www.heritagefund.org.uk/publications/strategic-funding-framework-2019-2024) for more details.
	2. The Fund invests in the full breadth of the UK’s heritage and, through our funding, we aim to make a lasting difference for heritage and people. This is reflected in the outcomes for heritage, people and communities which underpin our grant-making.
	3. Through our corporate strategy we have identified “playing our part in tackling climate change” as one of our five key outcomes. We have committed to become net-zero by 2030 for our operations (Office operation and business travel)
	4. The Fund wants to improve its environmental sustainability with the aim to reaching net-zero at a pace aligned to the Inter-governmental Panel on Climate Change (IPCC) recommendations for limiting warming to 1.5˚C above pre-industrial levels. This applies to all areas of the Fund’s work (see Appendix 2 for scope of research) in all four countries including our day to day operations and working across all departments and teams and our investments into projects.
	5. The Fund’s reporting to date aligns to the Greening Government Commitments and can be found in our [Annual Report and Accounts](https://www.heritagefund.org.uk/about/transparency/annual-reports).
	6. Information on the number and value of the Fund’s investments since 2013 are available on the [open data](https://www.heritagefund.org.uk/about/insight/open-data) section of the website and is also available on [360 giving](https://grantnav.threesixtygiving.org/funder/GB-GOR-PC390). See Appendix 3 for data on grant giving over the last three financial years.
	7. This research project will provide the foundation for our plans for improving our environmental sustainability. We will use the outputs to inform our action plan and engage internal and external stakeholders. The baseline data will also help us to set measurable targets and establish governance.

# Aim and Research Questions

* 1. Aim: To support the Fund to define a science-based target for greenhouse gas emission reductions and the application of this target to provide leadership to the heritage sector as a whole.
	2. Research Questions
* Is the Fund’s current approach for Scope 1 and 2 reporting accurate and how might we improve (including measuring homeworking)?
* What is the upstream (Scope 3) environmental impact of our business operations?
* What should be our approach to measuring our downstream (Scope 3) emissions.
* What is the downstream (Scope 3) environmental impact of our business operations? (phase 2)
* What is our business-as-usual/baseline scenario? What is the forecast Scope 1 and 2 emissions between now and 2030 based on the trend over the past 5 years, or what can be considered a reasonable baseline scenario?
* Using the SBTi methodology, what are the Fund’s options and choices for a pathway to net-zero?
* What are the recommended next steps for ongoing monitoring, actions and good governance for the Fund?
* How does the Fund compare to other grant-giving organisations? Which organisations can the Fund look to for examples of best practice?
* What are the recommended next steps for applying a science-based target for greenhouse gas emission reductions and to provide leadership to the sector?

# Method

* 1. The full approach and methodology will be defined through the tender response, although we require that all suppliers align their proposals with the Science Based Target Initiative methodology.
	2. In adopting a Science Based Target Initiative method, the Fund understands the challenges of arriving at robust estimates of Scope 3 emissions. The scale of the Fund’s portfolio of investments dwarfs the size of our administrative activities, however, and this means that we feel that it is essential that this project includes Scope 3 within its work.
	3. In line with technical guidance for calculating Scope 3 emissions, we expect the successful supplier to work with the Fund to agree how industry best practice for a Scope 3 inventory could be applied to our portfolio of investments in heritage projects. This includes common issues such as:
* Setting the Scope 3 boundary, including the thresholds and criteria for projects to be included in the exercise.
* The approach to sampling projects from across our portfolio.
* The collection of data from projects.
* Extrapolation to the entire portfolio.
	1. In addition, we believe the nature of the Fund’s investment activity also presents the following specific issues which the project will need to account for:
* Net carbon negative projects - particularly our longstanding investments in land and nature.
* Deadweight and additionality – including the extent to which projects would have occurred without our investment (e.g. where we are one funder amongst others).
	1. We have outlined the following phases of work as a guide to the scale of the analysis, but we actively invite alternative proposals that meet the aims and research questions outlined above. There will be a potential break in the contract between Phase 1 and Phase 2 whilst the Fund reviews the approach to Phase 2.

*Phase 1 (November – March)*:

* Interview senior stakeholders to understand the organisation, its context and boundaries of the project (approximately 15 interviews)
* Horizon scan of best practice in the sector and other relevant organisations
* Assessment of Scope 1 and 2 approach
* Provide recommendations to improve the measurement of Scope 1 and Scope 2
* Quantify Scope 3 upstream emissions
* Provide net zero pathways and choices by 2030 for the Fund’s business operations (Scopes 1, 2 and business travel)
* Development approach to assess Scope 3 downstream emissions

*Phase 2 (April – November):*

* Quantify Scope 3 downstream emissions
	+ Define net-zero pathway for the Fund’s Scope 3 impact (upstream and downstream)
	+ Develop outputs – listed in section 4
	1. These defined phases and the outputs below are open to discussion and we welcome tenders which reflect a realistic timeline. Verification of Scope 1 and 2 is time dependant in order for the findings to be included into the methodology for our end of year report (due in April 2022)

# Outputs

* 1. The following outputs will be required:

*Project Initiation Document – Due within 1 week of contract inception*

*Project Execution Document – due within 4 weeks of contract inception*

*Phase 1 Report – this will include:*

* Ratify our Scope 1 and 2 emissions and provide recommendations to improve The Fund’s approach to measurement
* Ratify our Scope 3 (upstream emissions)
* Provide recommendations for net-zero pathway by 2030 for Scope 1, 2 and business travel
* Provide good practice questions for sustainable procurement tenders
* Provide a succinct report with an Executive Summary outlining the methodology used, the findings and recommendations for strategy implementation, action plan and governance

*Phase 1 proposal for measuring Scope 3 (downstream) emissions*

*Phase 2 Report – Scope 3 descriptive analysis*

* Provide a baseline for our Scope 3 (downstream) emissions
* Establish a net-zero date and pathway for all other scope 3 emissions, following the SBTi methodology
* Extrapolate this target to provide recommended science-based target for the heritage sector
* Provide a succinct report with Executive Summary outlining the methodology used for phases one and two, the findings and recommendations for strategy implementation, action plan and governance
* Provide clear communication and engagement material for the Fund to use with stakeholders and the general public (stakeholders include Trustees, committee members, employees, grantees, partner organisations)
* We expect the target set to be ambitious but feasible and within the power of the Fund to deliver. The report should reflect limitations and risks in addition to opportunities.
	1. All reports must adhere to the Fund’s accessibility and formatting guidance (appended).
	2. We expect all our evaluations and research projects to generate evidence about the inclusivity of our funding and our performance in addressing inequality. Bidders must be committed to this principle and ensure evidence gathering addresses this requirement.
	3. The initial findings will be confidential to the Fund. The Fund may prepare or commission summary reports and other materials for subsequent wider distribution, based on the results. The information may be subject to Freedom of Information Act requests.
	4. All reports to include appendices as agreed between the Fund and the contractor. The contents and structure of the report is to be agreed in advance of writing. All reports to be supplied in an electronic format and hard copy if requested.
	5. The successful bidder must comply with all of the requirements of the Data Protection Act 2018 and shall ensure appropriate research consents from interviews or any data collection.
	6. The successful bidder will be expected to discuss and present findings at appropriate times, to internal and external audiences, including our Board, our Executive, , grantees, policy makers and other external stakeholders. The purpose of these presentations is to enable lessons to be learned and key policy and practice issues to be highlighted as the evaluation progresses.
	7. We expect all projects we fund to adhere to the Social Research Association (SRA) ethical guidelines. If your proposal raises particular ethical issues, you must indicate what they are and what your strategy for addressing them is.

# Contract management

* 1. We expect the research/evaluation to begin 22nd November 2021 and phase 1 to be completed by 31st March 2022. The final report for the second phase shall be submitted to the Fund by 30th November 2022 (if option to extend is exercised)
	2. The maximum budget is £90,000 to include all expenses and VAT. The contract will be let by the Trustees of the National Heritage Memorial Fund.
	3. The payment schedule will be set at sensible milestones throughout the Contract Period to be agreed by both Parties at Contract signing stage. Proposed charging :

Phase One:

* 50% at start
* 50% at end

Phase Two:

* 50% at start
* 50% at end
	1. The contract will be based on the Fund’s standard terms and conditions.
	2. The research will be managed on a day to day basis for the Fund by Amelia Robinson and Joanne Robinson Cheale

# Award Criteria

* 1. A proposal for undertaking the work should be a maximum of 15 pages and include:
* a detailed method for undertaking the study, with separate outlines for Phase One and Phase Two;
* details of staff allocated to the project, together with experience of the contractor and staff members in carrying out similar projects. The project manager / lead contact should be identified; CV’s, along with any other relevant information can be provided in appendices
* the allocation of days between members of the team;
* the daily charging rate of individual staff involved;
* a timescale for carrying out the project;
* an overall cost for the work.
	1. Bids will be scored out of 100%.

**70% of the marks will be awarded to Quality**

Each question will be scored using the methodology in the table below.

Tender responses submitted will be assessed by The Fund against the following

Quality Questions:-

| Selection Criteria | Weighting |
| --- | --- |
| Demonstrated a clear understanding of the aims, objectives and main concerns of the evaluation | 20% |
| Demonstrated that the methods selected are appropriate to the research requirements set out in this brief | 20% |
| Demonstrated an awareness of the different policy contexts, research and issues relating to climate change and environmental sustainability and how they might vary across the UK nations  | 20% |
| Demonstrated the bidder has the capacity and resources to carry out the research within the timescale, or if working in partnership, each organisation has the capacity to fulfil its role and the role of each partner is clear | 20% |
| Demonstrated a clear and realistic project plan, showing phases of the research, tasks for each phases, roles and responsibilities for each member of the team and how findings will be disseminated | 20% |

## Quality Questions scoring methodology

| Score | Word descriptor | Description |
| --- | --- | --- |
| 0 | Poor | No response or partial response and poor evidence provided in support of it. Does not give the Fund confidence in the ability of the Bidder to deliver the Contract. |
| 1 | Weak | Response is supported by a weak standard of evidence in several areas giving rise to concern about the ability of the Bidder to deliver the Contract. |
| 2 | Satisfactory | Response is supported by a satisfactory standard of evidence in most areas but a few areas lacking detail/evidence giving rise to some concerns about the ability of the Bidder to deliver the Contract. |
| 3 | Good | Response is comprehensive and supported by good standard of evidence. Gives the Fund confidence in the ability of the Bidder to deliver the contract. Meets the Fund’s requirements. |
| 4 | Very good | Response is comprehensive and supported by a high standard of evidence. Gives the Fund a high level of confidence in the ability of the Bidder to deliver the contract. May exceed the Fund’s requirements in some respects.  |
| 5 | Excellent | Response is very comprehensive and supported by a very high standard of evidence. Gives the Fund a very high level of confidence the ability of the Bidder to deliver the contract. May exceed the Fund’s requirements in most respects. |

**30% of marks will be awarded for Price.**

The evaluation of price will be carried out on the Schedule of charges you provide in response to **Table A**

## Price Criterion at 30%

* 30 marks will be awarded to the lowest priced bid and the remaining bidders will be allocated scores based on their deviation from this figure. Your fixed and total costs figure in your schedule of charges table will be used to score this question.
* For example, if the lowest price is £100 and the second lowest price is £108 then the lowest priced bidder gets 30% (full marks) for price and the second placed bidder gets 27.6% and so on. (8/100 x 30 = 2.4 marks; 30-2.4 = 27.6 marks)
* The scores for quality and price will be added together to obtain the overall score for each Bidder.

**We will not review bids from organisations which are not aiming to reach a Net-Zero target for their own carbon emissions. Please provide evidence of your Net-Zero target in the tender response.**

## Table A - Schedule of Charges

Please show in your tender submission, the number of staff and the amount of time that will be scheduled to work on the contract with the daily charging rate.

Please complete the table below providing a detailed breakdown of costs against each capitalised description, detailing a total and full ‘Firm Fixed Cost’ for each element of the service provision for the total contract period. Bidders may extend the tables to detail additional elements/costs if required.

VAT is chargeable on the services to be provided and this will be taken into account in the overall cost of this contract.

As part of our wider approach to corporate social responsibility The Trustees of the National Heritage Memorial Fund expect our business partners to have similar values to our own. We pay all of our staff the Living Wage (in London and the rest of the UK) and we would expect our suppliers and contractors to do likewise. Please highlight in you proposal/tender/bid whether you do pay your staff the Living Wage.

Bidders shall complete the schedule below, estimating the number of days, travel and subsistence costs associated with their tender submission. Provide detailed projected costs for Phase One and Phase Two. If costs for Phase Two increase following the scoping work in Phase One, The Fund reserves the right to re-tender Phase Two of the project.

The total maximum value of the contract is £90,000 (inc. VAT), we recommend that this will split to a maximum of £25,000 for Phase One and £65,000 for Phase Two.

**TABLE A: (firm and fixed costs)**

| **Cost** | **Post 1 @cost per day****(No of days)***e.g. Project Manager/ Director**@ £2* | **Post 2 @cost per day****(No of days)***e.g. Senior Consultant/manager/researcher**@£1.5* | **Post 3 @cost per day****(No of days)***Junior* *Consultant/equivalent* *e.g. £1* | **Total days** | **Total fees** |
| --- | --- | --- | --- | --- | --- |
| Inception meeting to agree plans and finalise requirements with the Fund | *Example 0.5* | *1* | *1.5* | *3* | *£4* |
| *[Add as necessary]* |  |  |  |  |  |
| *[Add as necessary]* |  |  |  |  |  |
| *[Add as necessary]* |  |  |  |  |  |

| Cost Type | Value (£) |
| --- | --- |
| Sub - Total  |  |
| VAT |  |
| Total\* |  |

\* (This must include all expenses as well as work costs; this figure will be used for the purposes of allocating your score for the price criterion and must cover the cost of meeting all our requirements set out in the ITT)

***Notes:* The Fund reserves the right to clarify quality and prices and to reject tenders that demonstrate an abnormally low quality response. The Fund also reserves the right to amend the timetable of work where required.**

*You should not submit additional assumptions with your pricing submission. If you submit assumptions you will be asked to withdraw them. Failure to withdraw them will lead to your exclusion from further participation in this competition.*

# Procurement Process

* 1. The Fund reserves the right to reject abnormally low scoring tenders. The Fund reserves the right not to appoint and to achieve the outcomes of the research/evaluation through other methods.
	2. The procurement timetable will be:
* Deadline for clarification questions: Midday 27th September 2021
* Tender return deadline: Midday 14th October 2021
* Clarification meetings\*\* may be held with shortlisted consultants and would take place on week commencing: 25th October 2021
* The Fund will notify bidders of our procurement decision week commencing: 1st November 2021
* \*The Fund will upload response to clarification on Contracts Finder.  Please note that we will make the anonymised questions, and our responses to them, available to everyone on the Fund website.
* \*\*We reserve the right to carry out clarifications if necessary; these may be carried out via email or by inviting bidders to attend a clarification meeting.  In order to ensure that both The Fund’s and Bidder’s resources are used appropriately, we will only invite up to three (the ultimate number will depend on the closeness of the scores) highest scoring bidders to attend a clarification meeting.  Scores will be moderated based on any clarifications provided during this meeting.  You are responsible for all your expenses when attending such meetings.
	1. Your tender proposals must be sent electronically via e-mail before the tender return deadline of Midday 14th October 2021 to the following contact:

Diane LaRosa - Bii.Admin@heritagefund.org.uk

* 1. Please visit the [Fund's website](https://www.heritagefund.org.uk/) for further information about the organisation.

**Appendix 1: Accessibility and formatting guidance**

The National Lottery Heritage Fund is committed to providing a website that is accessible to the widest possible audience. Our site is annually tested by accessibility auditors and we must meet a AA compliance level. Our accessibility testing encompasses not just site functionality and design but all of our content, including downloadable documents.

Reports and other documents created for The Fund (**including the tender submissions**) need to be clear, straightforward to use and ready to circulate internally, externally and online, as well as suitable for use by screen reading software. Best practice in accessibility is summarised below:

**Readability**

In the final report, and all other documents that may be published online including the tender application consultants should ensure that:

* The size of the font is at least 11pt;
* There is a strong contrast between the background colour and the colour of the text. Black text on a white background provides the best contrast. This also applies to any shading used in tables and/or diagrams;
* Italics are only used when quoting book titles for citations and items on the reference list should be arranged alphabetically by author
* Colour formatting and use of photos should be of a resolution size that is easily printable and does not compromise the printability of the document.

For further guidance on ensuring readability of printed materials, please refer to the RNIB Clear Print guidelines. These can be found on the [RNIB website](http://www.rnib.org.uk/Pages/Home.aspx).

**Accessibility**

Reports should adhere to the following guidelines:

**Formatting**

Headings and content in your document should be clearly identified and consistently formatted to allow easy navigation for users. Heading Styles should be used to convey both the structure of the document and the relationship between sections and sub-sections of the content. Heading styles should follow on from each other i.e. Heading 1 then Heading 2.

**Spacing**

Screen readers audibly represent spaces, tabs and paragraph breaks within copy, so it is best practice to avoid the repetitive use of manually inserted spaces. Instead, indenting and formatting should be used to create whitespace (e.g., use a page break to start a new page, as opposed to multiple paragraph breaks).

**Alternative text**

Alt text is additional information for images and tables. This extra information is essential for both document accessibility (screen reading software reads the Alt text aloud) and for the web. Alt text should be concise and descriptive, and should not begin with ‘Image of’ or ‘Picture of’.

**Images**

These should be formatted in-line with text, to support screen readers. Crediting pictures may be necessary, usually in response to a direct request from a third party.

**Tables**

These should be for used for presenting data and not for layout or design. They should be simple and include a descriptive title. The header row should be identified and there shouldn’t be more than one title row in a table. There should be no merged or blank cells.

**Additional documents**

Any additional information, separate to the report, for example proformas and transcripts which may be used as standalone documents must be fully referenced to the piece of work being submitting and therefore dated, formatted and numbered appropriately.

**Acknowledgement**

All reports should acknowledge the Fund. Our logo can be found on the Fund's website.

**Further resources**

Please refer to the WCAG 2.0 article on [PDF techniques](https://www.w3.org/TR/2014/NOTE-WCAG20-TECHS-20140408/pdf.html) for further information.

**Submitting your report to THE FUND**

Please check the accessibility of your document using the Word accessibility checker before submitting: File – Info – Check for Issues – Check Accessibility.

Please submit your document as a Word file.

The Fund retains the right to amend documents in order to create accessible versions for publishing.

**Appendix 2: Scope for Research**

|  |  |  |
| --- | --- | --- |
| **The Fund**  | **Description**  | **In scope y/n** |
| Offices and storage facilities  | This includes all offices and storage facilities including the offices in London, Exeter, Manchester, Cardiff, Belfast, Cambridge, Nottingham, Birmingham, Newcastle, Edinburgh and Leeds and any other venues staff use such as hot spot office sites.  | Yes |
| Travel | This includes all staff, committee members, trustees and ROSS consultants travel to different offices, to meetings and conferences. | Yes |
| Purchasing | This includes all Goods and Services The Fund purchases such as IT Equipment/ Services, Consultancy Services, Research Programmes, Facilities Services and Office Equipment.  | Yes |
| Operational activities | This includes everyday operational processes to run the organisation such as recruitment, training/learning and development etc. | Yes |
| Financial Investments | This includes savings and investments outside of our grant giving | Yes |
| Project Investments  | This includes the delivery of our investments from application process, decision and managing the grant. It includes open and targeted programmes.  | Yes |
| Grant awarded | This includes small (£3-10k), medium (£10-£100,000k) and large grants (£100k plus) and can be open or targeted programmes | Yes |
| Heritage area | This includes the range of heritage that is invested in such as areas, buildings and monuments, community heritage, cultures and memories, industrial, maritime and transport, landscapes, parks and nature, museums, libraries and archives.  | Yes |
| Type of activity | This includes the types of activities we invest in including activities to engage a community with heritage, repairs and conservation, digital outputs, new staff posts, paid training placements, professional fees and capital builds.  | Yes |
| Grant in aid distribution | Including Green Recovery Fund 1 and 2, Cultural Recovery Fund 1, 2 and 3, Digital Campaign, Local Places for Nature (Wales), National Forest Community Woodlands (Wales), 15min Heritage Grants 1 and 2 (Wales), Heritage Recovery Fund (NI), Shared History Fund (NI), Community Heritage Fund Northern Ireland, Green Recovery Capacity Building Scheme (Wales), Business Support Funding Wales, Nature Networks (Wales) and Breaking Barriers (Wales).  | To be decided |
| National Heritage Memorial Fund  | This includes delivering the programme and the grants | Yes |

**Appendix 3 –** **Number of** **Grants awarded between financial years 2017/18 and 2020/21, by heritage type and location**

Further data can be obtained from the [open data](https://www.heritagefund.org.uk/about/insight/open-data) section of the website and is also available on [360 giving](https://grantnav.threesixtygiving.org/funder/GB-GOR-PC390).

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  **Heritage area (amalgamated)**  | **London and South**  | **Midlands and East**  | **North**  | **Northern Ireland**  | **Scotland**  | **Wales**  | **Grand Total**  |
| (Blank)  | 20  | 6  | 5  | 2  | 4  | 2  | 39  |
| Built environment  | 197  | 206  | 136  | 18  | 64  | 50  | 671  |
| Community, Cultures and memories and Intangible  | 613  | 446  | 433  | 102  | 147  | 105  | 1846  |
| Industrial, Maritime and Transport  | 61  | 35  | 37  | 6  | 14  | 20  | 173  |
| Landscapes and Nature  | 119  | 103  | 89  | 11  | 58  | 23  | 403  |
| Museums, Galleries, Museums and Archive  | 163  | 97  | 95  | 17  | 63  | 24  | 459  |
| Other  | 20  | 10  | 15  | 2  | 68  | 3  | 118  |
| **Grand Total**  | **1193**  | **903**  | **810**  | **158**  | **418**  | **227**  | **3709**  |

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Heritage area (extended SF4 & SFF)**  | **London and South**  | **Midlands and East**  | **North**  | **Northern Ireland**  | **Scotland**  | **Wales**  | **Grand Total**  |
| Archaeology  | 4  | 1  | 1  |   | 4  |   | 10  |
| Archives  | 21  | 16  | 20  | 5  | 10  | 1  | 73  |
| Cemetery  | 1  |   | 1  |   |   |   | 2  |
| Community Heritage  | 480  | 305  | 228  | 54  | 127  | 49  | 1243  |
| Cultures and Memories  | 90  | 58  | 71  | 13  | 10  | 10  | 252  |
| Geodiversity  |   | 1  |   |   |   |   | 1  |
| Historic Buildings  | 82  | 74  | 51  | 12  | 32  | 17  | 268  |
| Historic buildings and monuments  | 70  | 80  | 67  | 3  | 24  | 17  | 261  |
| Industrial maritime and transport  | 18  | 6  | 14  | 4  | 6  | 7  | 55  |
| Industrial, Maritime and Transport  | 43  | 29  | 23  | 2  | 8  | 13  | 118  |
| Intangible heritage  | 43  | 83  | 134  | 35  | 10  | 46  | 351  |
| Land and biodiversity  | 43  | 32  | 43  | 2  | 21  | 5  | 146  |
| Libraries  | 3  | 1  | 2  | 3  | 1  | 1  | 11  |
| Marine  | 4  | 3  |   |   | 5  |   | 12  |
| Monuments / Memorials  | 2  | 4  | 1  |   | 2  | 2  | 11  |
| Museums  | 65  | 37  | 28  | 5  | 22  | 13  | 170  |
| Museums libraries archives and collections  | 74  | 43  | 45  | 4  | 30  | 9  | 205  |
| Non-heritage  | 2  |   | 1  |   | 59  | 2  | 64  |
| Other  | 18  | 10  | 14  | 2  | 9  | 1  | 54  |
| Pay-to-enter parks and gardens  | 2  | 4  |   |   |   | 1  | 7  |
| Places of Worship  | 39  | 47  | 16  | 3  | 2  | 14  | 121  |
| Public Parks  | 4  | 6  | 6  |   | 2  | 1  | 19  |
| Semi-natural and natural landscapes, habitats and species  | 65  | 57  | 39  | 9  | 30  | 16  | 216  |
| (blank)  | 20  | 6  | 5  | 2  | 4  | 2  | 39  |
| **Grand Total**  | **1193**  | **903**  | **810**  | **158**  | **418**  | **227**  | **3709**  |

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Grant bands**  | **London and South**  | **Midlands and East**  | **North**  | **Northern Ireland**  | **Scotland**  | **Wales**  | **Grand Total**  |
| 1. £10k and under  | 420  | 344  | 383  | 66  | 198  | 96  | 1507  |
| 2. £10k to £100k  | 610  | 446  | 353  | 70  | 170  | 101  | 1750  |
| 3. £100k to £250k  | 118  | 78  | 47  | 18  | 37  | 26  | 324  |
| 4. Over £250k  | 45  | 35  | 27  | 4  | 13  | 4  | 128  |
| **Grand Total**  | **1193**  | **903**  | **810**  | **158**  | **418**  | **227**  | **3709**  |

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| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Organisation type**  | **London and South**  | **Midlands and East**  | **North**  | **Northern Ireland**  | **Scotland**  | **Wales**  | **(blank)**  | **Grand Total**  |
| Commercial Organisation  | 1  | 2  |   |   |   |   |   | 3  |
| Community or Voluntary group  | 50  | 44  | 47  | 11  | 12  | 13  |   | 177  |
| Faith based or church organisation  | 48  | 62  | 28  | 4  |   | 18  |   | 160  |
| Local Authority  | 83  | 85  | 73  | 9  | 23  | 26  |   | 299  |
| Non-public sector: Commercial organisation  | 2  |   |   |   |   |   |   | 2  |
| Non-public sector: Community or voluntary group  | 125  | 96  | 112  | 22  | 85  | 43  |   | 483  |
| Non-public sector: Faith based or church organisation  | 37  | 43  | 27  | 3  | 7  | 6  |   | 123  |
| Non-public sector: Other  | 105  | 68  | 58  | 6  | 40  | 8  |   | 285  |
| Non-public sector: Private Individual  | 1  |   |   |   |   |   |   | 1  |
| Other  | 12  | 12  | 12  | 1  | 6  |   |   | 43  |
| Other Public Sector  | 45  | 12  | 25  | 1  | 30  | 2  |   | 115  |
| Other public sector organisation  | 14  | 12  | 13  | 4  | 8  | 3  |   | 54  |
| Private owner of heritage  | 2  | 3  |   |   | 1  |   |   | 6  |
| Public Sector Body  | 1  |   |   |   |   |   |   | 1  |
| Registered Charity  | 542  | 371  | 312  | 85  | 197  | 78  |   | 1585  |
| Registered Company or Community Interest Company (CIC)  | 122  | 89  | 101  | 12  | 8  | 30  |   | 362  |
| Registered or Recognised charity  |   | 1  |   |   |   |   |   | 1  |
| (blank)  | 3  | 3  | 2  |   | 1  |   |   | 9  |
| **Grand Total**  | **1193**  | **903**  | **810**  | **158**  | **418**  | **227**  |   | **3709**  |

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