



Schedule 8.1 – Governance

CHANGE HISTORY

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1 Management of the Agreement

- 1.1 The TTL Representative and Concessionaire Representative shall have responsibility for the day to day management of this Agreement.
- 1.2 Both Parties shall ensure that appropriate resource is made available on a regular basis such that the aims, objectives and specific provisions of this Agreement can be fully realised and governance arrangements can be delivered.
- 1.3 Both Parties shall promote a collaborative approach to the delivery of the Services and endeavour to maximise the benefits which the Services deliver to the Parties.
- 1.4 Both Parties shall pro-actively manage risks attributed to them under the terms of this Agreement.

2 Meetings

Attendance

- 2.1 The Parties shall hold the Governance Meetings and in respect of each Governance Meeting:
 - (a) either Party may, on giving reasonable prior notice to the other Party, reasonably request the attendance of a particular individual in addition to the attendees specified in Annex 1 (Governance Meetings) from the other Party or a relevant third party at the Governance Meeting. The other Party shall use reasonable endeavours to procure that such individual is available to attend in person;
 - (b) subject to Paragraph 2.2, either Party may, on reasonable notice and with the prior written approval of the other Party, bring other third parties (including subject matter experts and independent consultants) to the Governance Meeting; and
 - (c) either Party and any attendees specified in Annex 1 (Governance Meetings) may amend or add additional items to the proposed agenda circulated by the TTL Representative in accordance with Paragraph 2.8(b) provided that the amended agenda is returned to the TTL Representative no later than two (2) Working Days before the relevant Governance Meeting.
- 2.2 TTL may bring representatives from the Home Office and/or the ESN Coverage Supplier to any Governance Meeting without the prior approval of the Concessionaire, provided always that the attendances of such representatives is limited to parts of the Governance Meeting that are related to the ESN Implementation Services or ESN Service Management Services (if applicable).
- 2.3 Each Party shall ensure that the indicated participants (as specified in the column headed "Membership / Attendees" in the table set out in Annex 1 (Governance Meetings)) shall make all reasonable efforts to attend Governance Meetings where their attendance is required. If any indicated participant is not able to attend a Governance Meeting, each Party shall use all reasonable endeavours to ensure that:
 - (a) a delegate attends the relevant Governance Meeting in the indicated participant's place who (wherever possible) is properly briefed, prepared and empowered; and

- (b) that the indicated participant is debriefed by such delegate after the Governance Meeting.

Frequency

- 2.4 The Parties shall hold the Governance Meetings (unless otherwise specifically agreed between the Parties) as specified in the column headed "Frequency / Timing" in the table set out in Annex 1 (Governance Meetings).

Timings

- 2.5 Subject to Paragraphs 2.4 and 2.6, the specific date and time of the Monthly Operational Meeting, the Quarterly Planning Meeting and the Annual Strategic Meeting shall be determined by mutual agreement between the Parties.
- 2.6 In the event the Parties fail to achieve the agreement described in Paragraph 2.5 within five (5) Working Days of the first possible date that the Governance Meeting may be held (as set out in Annex 1 (Governance Meetings)), the specific date and time of that Governance Meeting shall be determined by TTL, acting reasonably, in its absolute discretion.

Location

- 2.7 The location of each meeting shall be at TTL's premises in London unless otherwise determined by the chairperson.

TTL Representative

- 2.8 In respect of the Governance Meetings, the TTL Representative shall be responsible for:
 - (a) scheduling the Governance Meetings;
 - (b) setting the agenda for the Governance Meetings and circulating the proposed agenda to all attendees no later than five (5) Working Days before such meetings;
 - (c) reviewing any amendments to the proposed agenda received in accordance with Paragraph 2.1(c) and circulating a revised agenda to all attendees in advance of such Governance Meetings;
 - (d) chairing the Governance Meetings;
 - (e) ensuring that minutes for the Governance Meetings are recorded and disseminated electronically to the appropriate persons and to all meeting participants within five (5) Working Days after the meeting; and
 - (f) facilitating the process or procedure by which any decision agreed at any meeting is given effect in the appropriate manner.

Supporting Documentation

- 2.9 The Concessionaire shall make available (via the Document Management System) any Reports and/or submissions specified in Annex 1 (Governance Meetings) and Table 1 of Annex 2 (Reports), together with any related reports or documents required or reasonably requested by TTL for consideration at the Governance Meeting in accordance with the following timescales:

- (a) in respect of Reports and submissions required for the Monthly Operational Meeting and the Quarterly Planning Meeting, no later than the tenth (10th) Working Day of the month in which the relevant Governance Meeting will be held, save for the TTL Resource Forecast Report (SER1) which shall be provided in accordance with the timescales set out in Paragraph 12.13 of Part A of Schedule 7.1 (Fees and Charges); and
 - (b) in respect of the Reports and submissions required for the Annual Strategic Meeting no later than twenty (20) Working Days prior to 1 September of each year.
- 2.10 The Concessionaire shall make available (via the Document Management System) the Reports specified in Table 2 of Annex 2 (Reports) as specified in the column headed "Submission Date" in the table set out in Table 2 of Annex 2 (Reports).
- 2.11 In the event that TTL subsequently requires or reasonably requests additional reports or documents in relation to a meeting discussion point, the Concessionaire shall provide such report or document within five (5) Working Days or other period as agreed between the Parties.

General

- 2.12 Each Party acknowledges that the frequency, membership and purpose of each Governance Meeting may change from time to time during the Term, as agreed between the Parties (such agreement not to be unreasonably withheld or delayed).
- 2.13 The Concessionaire will support TTL to comply with any governance and reporting requirements arising from any grant agreements associated with the Works Funded By Grants Services.

3 Changes to the Reports

- 3.1 Either Party may, acting reasonably, request for the format and/or content of a Report to be updated or amended from time to time.
- 3.2 Any updates or amendments to the format and/or content of a Report proposed by the Concessionaire shall be submitted to TTL for Assurance.
- 3.3 The Concessionaire shall implement any amendments to the format and/or content of a Report proposed by TTL provided that such amendments are of a type TTL would reasonably expect a leading and expert supplier of services similar to the Services to implement.

Annex 1 – Governance Meetings

Meeting	Purpose	Frequency / Timing	Reports / Submissions	Membership / Attendees	Chairperson
Monthly Operational Meeting	<p>To review the Concessionaire's overall performance under this Agreement.</p> <p>Agenda items include:</p> <ul style="list-style-type: none"> • Presentation and review of the monthly reports and submissions. • Discussions relating to: <ul style="list-style-type: none"> ○ health and safety incidents; ○ performance against the Performance Levels; ○ performance against the Detailed Implementation Plans; ○ financial performance over the previous twelve (12) months; and ○ Security Incidents and issues. • Discussion of issues, Disputes, resolution plans and relevant escalations. 	No earlier than the sixteenth (16 th) Working Day and no later than the twentieth (20 th) Working Day of the Month	<ul style="list-style-type: none"> • Health and Safety Report (HSE1) • Performance Monitoring Report (PMR1) • Implementation Monitoring Report (IMP1) • Monthly Financial Report (FIN1) • Gross Revenue Reconciliation Report (REC1) • Public Wi-Fi Usage Report (WIF1) • Strategic Risks and Issues Report (SRI1) 	<p>Concessionaire:</p> <ul style="list-style-type: none"> • COO • TfL Partner Director • Risk & Compliance Manager • Service Director • Programme Manager • Finance Manager • HSE Manager <p>TTL:</p> <ul style="list-style-type: none"> • TTL Representative • Commercial Manager • Performance Manager • Programme Manager • Finance Manager 	TTL Representative

Meeting	Purpose	Frequency / Timing	Reports / Submissions	Membership / Attendees	Chairperson
	<ul style="list-style-type: none"> • Identification of risks, their mitigation and management. • Discussions on continuous improvement. • Allocation and follow-up of actions. • Without prejudice to any other provision of this Agreement, early notification of any potential failure by the Concessionaire to meet: <ul style="list-style-type: none"> ○ the Key Milestones; and ○ the Performance Levels. • Discussions relating to any variation to the Capital Investment Commitment. 			<ul style="list-style-type: none"> • Health and Safety Manager 	
Quarterly Planning Meeting	<p>To review the Concessionaire's performance under this Agreement (including delivery and commercial) against the forecast and review the current forecast for future performance.</p> <p>Agenda items include:</p> <ul style="list-style-type: none"> • Presentation and review of the quarterly reports and submissions. 	No earlier than the sixteenth (16 th) Working Day and no later than the twentieth (20 th) Working Day of the first (1st) month of each Quarter	<ul style="list-style-type: none"> • Health and Safety Report (HSE2) • Implementation Forecast Report (IMP2) • Quarterly Financial Report (FIN2) 	<p>Concessionaire:</p> <ul style="list-style-type: none"> • COO • Director of Engineering • TfL Partner Director • Risk & Compliance Manager • Service Director 	TfL Representative

Meeting	Purpose	Frequency / Timing	Reports / Submissions	Membership / Attendees	Chairperson
	<ul style="list-style-type: none"> • Discussion relating to: <ul style="list-style-type: none"> ○ health and safety performance; ○ forecast delivery against the Detailed Implementation Plans; ○ forecast financial performance for the current Financial Year; ○ forecast requirements for the: <ul style="list-style-type: none"> ▪ TTL Engineering Services; ▪ TTL Construction Management Services; and ▪ TTL HSE Services. • Discussion of issues, Disputes, resolution plans and relevant escalations. • Identification of risks, their mitigation and management. • Discussions on technology, innovation and Customer Product development. 		<ul style="list-style-type: none"> • TTL Resource Forecast Report (SER1) 	<ul style="list-style-type: none"> • Programme Manager • Finance Manager • HSE Manager <p>TTL:</p> <ul style="list-style-type: none"> • TTL Representative • Commercial Manager • Performance Manager • Programme Manager • Finance Manager • Health and Safety Manager • TTL Services Representatives 	

Meeting	Purpose	Frequency / Timing	Reports / Submissions	Membership / Attendees	Chairperson
	<ul style="list-style-type: none"> • Notification by TTL of any Operational Change Freeze Periods. • In respect of the second Quarterly Planning Meeting following each Annual Strategic Meeting only: <ul style="list-style-type: none"> ○ Confirmation of receipt by TTL of the annual audited accounts of the Guarantor and the Net Asset Threshold calculation in accordance with Paragraph 4.1 of Schedule 7.5 (Financial Transparency and Audit Rights). • Presentation by Concessionaire of any updates or changes to Standards, as described in Paragraph 2 of Schedule 2.3 (Standards), which have occurred during the previous Quarter. 				
Annual Strategic Meeting	<p>To review the Concessionaire's performance over the previous Financial Year and detailed plan for the following five (5) Financial Years.</p> <p>Agenda items to include:</p> <ul style="list-style-type: none"> • Presentation and review of the annual reports and submissions. 	Each September	<ul style="list-style-type: none"> • Health and Safety Report (HSE3) • Annual Report (ANR1) • Equality, Diversity and Inclusion Report (ED11) 	<p>Concessionaire:</p> <ul style="list-style-type: none"> • TfL Partner Director • Director of Engineering • Risk & Compliance Manager • Programme 	TTL Representative

Meeting	Purpose	Frequency / Timing	Reports / Submissions	Membership / Attendees	Chairperson
	<ul style="list-style-type: none"> • Confirmation of receipt of documents required for contractual compliance. • Discussions relating to: <ul style="list-style-type: none"> ○ health and safety performance; ○ performance against the Detailed Implementation Plans; ○ performance against the Business Plan; and ○ performance against the Capital Investment Commitment. • Presentation of strategy for the following twelve (12) months. • Discussions relating to future opportunities to maximise the exploitation of TTL Assets for the Purpose in accordance with Clause 11.14 (Future Opportunities). • Identification of strategic risks and mitigation and management of those risks. • Review of Concessionaire's compliance with its obligations under this Agreement and any significant 			<ul style="list-style-type: none"> • Manager • Finance Manager • HSE Manager • CEO • Finance Director • COO <p>TTL:</p> <ul style="list-style-type: none"> • Responsible Managing Director • TTL Representative • Commercial Manager • Performance Manager • Programme Manager • Finance Manager • Health and Safety Manager 	

Meeting	Purpose	Frequency / Timing	Reports / Submissions	Membership / Attendees	Chairperson
	<p>contractual issues, Disputes or concerns.</p> <ul style="list-style-type: none"> • Performance against the EDI Action Plan. • Review and approval by TTL of the list of Notified Affiliates and confirmation from the Concessionaire that the table in Schedule 16 (Notified Affiliates) is accurate and up-to-date. 				

Annex 2 – Reports

1 Reports to be made available for a Governance Meeting

1.1 The Concessionaire shall make available to TTL the Reports set out in Table 1 in accordance with Paragraph 2.9:

TABLE 1: REPORTS TO BE MADE AVAILABLE FOR A GOVERNANCE MEETING

Report Name	ID	Governance Meeting	Description
Health and Safety Report	HSE1	Monthly Operational Meeting	<p>The report shall include:</p> <ul style="list-style-type: none"> • details of any incidents, contraventions or near misses that occurred during the month being reported; • details of any improvement actions to be implemented by the Concessionaire; and • a summary of lessons learnt.
Performance Monitoring Report	PMR1	Monthly Operational Meeting	The report as set out in Paragraph 2 of Schedule 2.2 (Performance Levels) for the month being reported.
Implementation Monitoring Report	IMP1	Monthly Operational Meeting	<p>The report shall be consistent with the Project Execution Plan and shall detail the:</p> <ul style="list-style-type: none"> • actual progress made against each Key Milestone specified in the Detailed Implementation Plans for each month of the previous twelve (12) months; and • forecast progress towards Key Milestones to be achieved in the next six (6) months. <p>The report shall include commentary, supported by the Strategic Risk and Issues Register, on:</p>

			<ul style="list-style-type: none"> the reasons for the failure, or likelihood of failure, to meet any Key Milestones; and any Rectification Plans and progress against them.
Monthly Financial Report	FIN1	Monthly Operational Meeting	<p>The report shall be in the format of the Business Plan Financial Summary and shall:</p> <ul style="list-style-type: none"> set out the actual measured performance against each item listed under the column heading 'Line Item' in the latest Annual Report (or if prior to the submission of the first Annual Report, the Business Plan) for each of the previous twelve (12) months; and set out the actual Capital Investment to date; and include commentary on any significant variances.
Gross Revenue Reconciliation Report	REC1	Monthly Operational Meeting	<p>The report shall, in respect of each Service Line, set out the Gross Revenue generated in the reporting month for each Service Line reconciling to the Concessionaire's accounting revenue for each Service Line for the month, detailing any differences such as deductions for service credits incurred.</p>
Public Wi-Fi Usage Report	WIF1	Monthly Operational Meeting	<p>The report shall include:</p> <ul style="list-style-type: none"> the usage statistics in respect of the Open Access Customer Product; where available, information provided to the Concessionaire by the Mobile Network Operators in respect of on the EAP-Method service; and by SSID: <ul style="list-style-type: none"> number of sessions; number of clients; total session time; and

			<ul style="list-style-type: none"> o total traffic (Gb).
Strategic Risks and Issues Report	SRI1	Monthly Operational Meeting	The report set out in requirement GRC4(b) of Schedule 2.1 (Services Description), including commentary on changes from the previous Strategic Risks and Issues Report (SRI1).
Health and Safety Report	HSE2	Quarterly Planning Meeting	<p>The report shall review the Quarterly performance of the Concessionaire's compliance with the health and safety obligations under this Agreement and shall include:</p> <ul style="list-style-type: none"> • information on the safety culture of the Concessionaire; • any Audit results; and • Sub-contractors compliance with the health and safety obligations under this Agreement.
Implementation Forecast Report	IMP2	Quarterly Planning Meeting	<p>The report shall be consistent with the Project Execution Plan and shall:</p> <ul style="list-style-type: none"> • detail the forecast of Key Milestones to be Achieved over the next two (2) Quarters; • compare the forecast for months one (1) to three (3) set out in the current Implementation Forecast Report against the forecast for months four (4) to six (6) set out in the Implementation Forecast Report made available in the previous Quarter; and • include commentary, supported by the Strategic Risk and Issues Register, on the reasons for and impact of any significant variances.
Quarterly Financial Report	FIN2	Quarterly Planning Meeting	<p>The report shall be in the format of the Business Plan Financial Summary and shall:</p> <ul style="list-style-type: none"> • set out the actual measured performance against each item under the column heading 'Line Item' in respect of: <ul style="list-style-type: none"> (a) the previous Quarter; (b) Financial Year to date;

			<p>(c) previous Financial year to date; and</p> <p>(d) a forecast for the remainder of the Financial Year, compared to the latest Annual Report (or if prior to the submission of the first Annual Report, the Business Plan) for the equivalent period;</p> <ul style="list-style-type: none"> include commentary on any significant variances; and identify key risks and mitigations to the achievement of the forecast as set out in the Strategic Risk and Issues Register.
TTL Resource Forecast Report	SER1	Quarterly Planning Meeting	The report as set out in Paragraph 12.14 of Part A of Schedule 7.1 (Fees and Charges).
Health and Safety Report	HSE3	Annual Strategic Meeting	<p>The report shall review the annual performance of the Concessionaire's compliance with the health and safety obligations under this Agreement and shall include:</p> <ul style="list-style-type: none"> information on the safety culture of the Concessionaire; any Audit results; and Sub-contractors compliance with the health and safety obligations under this Agreement.
Annual Report	ANR1	Annual Strategic Meeting	<p>The report as set out in requirement GRC1(a) of Schedule 2.1 (Services Description).</p> <p>The Annual Report shall be supported by a presentation which shall provide both a twelve (12) month backwards (save for with respect to Capital Investment as described below) and twelve (12) month forwards looking view considering:</p> <ul style="list-style-type: none"> the success of the current strategy; changes in future strategy; financial performance for previous twelve (12) months;

			<ul style="list-style-type: none"> • financial performance outlook for the next twelve (12) months; • Capital Investment for the previous fifteen (15) months; • Capital Investment outlook for the next twelve (12) months; • key risks to achieving the plan for the next twelve (12) months and their mitigations; and • potential improvements identified pursuant to Clause 9 (Services Improvements).
Equality, Diversity and Inclusion Report	EDI1	Annual Strategic Meeting	The report as set out in Paragraph 2.1 of Part C of Schedule 12 (Responsible Procurement).

2 Other Reports

2.1 The Concessionaire shall make available to TTL the Reports set out in Table 2 in accordance with Paragraph 2.10:

TABLE 2: OTHER REPORTS

Report Name	ID	Description	Submission Date
TTL Revenue Report	REV1	<p>The report shall estimate any amounts due to TTL between the end of the previous month and the current TTL Period in respect of the:</p> <ul style="list-style-type: none"> • Fixed Concession Fee; and • Revenue Share Fee, <p>for both the current TTL Period and the Financial Year to-date.</p>	Within five (5) Working Days of the end of each TTL Period.
HSE Dashboard Report	HSE4	<p>The report shall be in the format of the template set out in Appendix 1 to this Annex 2 and shall include:</p> <ul style="list-style-type: none"> • details of any incidents, contraventions or near misses that occurred during the period being reported; • details of any improvement actions to be implemented by the Concessionaire; and • a summary of lessons learnt. 	Within the fourth (4 th) week of each TTL Period.

Appendix 1 to Annex 2 (Reports) - HSE Dashboard Report HSE4 Template

	A	B	C	D
1	Periodic Supplier SQE Report			
2				
3	Contract/Project:			
4	Supplier:			
5	Period no.:		1	
6	Date provided:			
7				
8	RAW DATA REQUIREMENTS	Unit of measure	Current Period	Notes
9	Number of employees	No.		
10	Number of hours worked	No.		
11	Number of RIDDORs	No.		
12	Number of Major Injuries	No.		
13	Number of LTIs (IFTDE)	No.		
14	Number of Incidents (H,S&E)	No.		
15	Commercial & Demolition Waste	tonnes		
16	Commercial & Demolition Waste Recycled	tonnes		
17	Hazardous (Commercial & Demolition) Waste	tonnes		
18	Hazardous (Commercial & Demolition) Waste Recycled	tonnes		
19	% of materials reused on site.	%		
20	No. of HSE notices/prosecutions	No. received		
21	Percentage of HSE actions closed	% of total planned actions (arising from supplier led audit, inspection, PGI, etc) closed out by due		This is the supplier's monitoring activity - not LU activity
22	No. of HSE related complaints received	No. received		
23	Total number of incidents (incl near misses) reported	No. Reported		This is the supplier's monitoring activity - not LU activity
24	Incident type/location (HS and E)	List accidents occurring, type & location		This is the supplier's monitoring activity - not LU activity
25	No. of Near Hits (HS and E) Raised	No. Raised (in the period)		This is the supplier's monitoring activity - not LU activity
26	No. of Unsafe Acts (HS and E) observed	No. Observed (in the period)		This is the supplier's monitoring activity - not LU activity
27	No. of Unsafe Conditions (HS and E) observed	No. Observed (in the period)		This is the supplier's monitoring activity - not LU activity
28	No. of Safety/Environmental Inductions conducted	No. Conducted (in the period)		This is the supplier's monitoring activity - not LU activity
29	No. of Toolbox Talks carried out	No. Conducted (in the period)		This is the supplier's monitoring activity - not LU activity
30	No. of Safety (Environmental) Inspections conducted	No. Conducted (in the period)		This is the supplier's monitoring activity - not LU activity
31	No. of Safety (Environmental) PGIs conducted	No. Conducted (in the period)		This is the supplier's monitoring activity - not LU activity
32	No. of Safety (Environmental) Tours conducted	No. Conducted (in the period)		This is the supplier's monitoring activity - not LU activity
33	No. of Safety (Environmental) Audits conducted	No. Conducted (in the period)		This is the supplier's monitoring activity - not LU activity
34	Percentage of Safety (Environmental) Training courses conducted	% vs plan if planned.		This is the supplier's monitoring activity - not LU activity

Annex 3 – TTL Periods

1 TTL Periods

1.1 The TTL Periods are set out in Table 1 below:

TABLE 1: TTL PERIODS

Financial Year	Start of Period 1	Start of Period 2	Start of Period 3	Start of Period 4	Start of Period 5	Start of Period 6	Start of Period 7	Start of Period 8	Start of Period 9	Start of Period 10	Start of Period 11	Start of Period 12	Start of Period 13	End of Period 13
2019-20	01-Apr-19	28-Apr-19	26-May-19	23-Jun-19	21-Jul-19	18-Aug-19	15-Sep-19	13-Oct-19	10-Nov-19	08-Dec-19	05-Jan-20	02-Feb-20	01-Mar-20	31-Mar-20
2020-21	01-Apr-20	03-May-20	31-May-20	28-Jun-20	26-Jul-20	23-Aug-20	20-Sep-20	18-Oct-20	15-Nov-20	13-Dec-20	10-Jan-21	07-Feb-21	07-Mar-21	31-Mar-21
2021-22	01-Apr-21	02-May-21	30-May-21	27-Jun-21	25-Jul-21	22-Aug-21	19-Sep-21	17-Oct-21	14-Nov-21	12-Dec-21	09-Jan-22	06-Feb-22	06-Mar-22	31-Mar-22
2022-23	01-Apr-22	01-May-22	29-May-22	26-Jun-22	24-Jul-22	21-Aug-22	18-Sep-22	16-Oct-22	13-Nov-22	11-Dec-22	08-Jan-23	05-Feb-23	05-Mar-23	31-Mar-23
2023-24	01-Apr-23	30-Apr-23	28-May-23	25-Jun-23	23-Jul-23	20-Aug-23	17-Sep-23	15-Oct-23	12-Nov-23	10-Dec-23	07-Jan-24	04-Feb-24	03-Mar-24	31-Mar-24
2024-25	01-Apr-24	28-Apr-24	26-May-24	23-Jun-24	21-Jul-24	18-Aug-24	15-Sep-24	13-Oct-24	10-Nov-24	08-Dec-24	05-Jan-25	02-Feb-25	02-Mar-25	31-Mar-25
2025-26	01-Apr-25	27-Apr-25	25-May-25	22-Jun-25	20-Jul-25	17-Aug-25	14-Sep-25	12-Oct-25	09-Nov-25	07-Dec-25	04-Jan-26	01-Feb-26	01-Mar-26	31-Mar-26
2026-27	01-Apr-26	03-May-26	31-May-26	28-Jun-26	26-Jul-26	23-Aug-26	20-Sep-26	18-Oct-26	15-Nov-26	13-Dec-26	10-Jan-27	07-Feb-27	07-Mar-27	31-Mar-27
2027-28	01-Apr-27	02-May-27	30-May-27	27-Jun-27	25-Jul-27	22-Aug-27	19-Sep-27	17-Oct-27	14-Nov-27	12-Dec-27	09-Jan-28	06-Feb-28	05-Mar-28	31-Mar-28
2028-29	01-Apr-28	30-Apr-28	28-May-28	25-Jun-28	23-Jul-28	20-Aug-28	17-Sep-28	15-Oct-28	12-Nov-28	10-Dec-28	07-Jan-29	04-Feb-29	04-Mar-29	31-Mar-29
2029-30	01-Apr-29	29-Apr-29	27-May-29	24-Jun-29	22-Jul-29	19-Aug-29	16-Sep-29	14-Oct-29	11-Nov-29	09-Dec-29	06-Jan-30	03-Feb-30	03-Mar-30	31-Mar-30
2030-31	01-Apr-30	28-Apr-30	26-May-30	23-Jun-30	21-Jul-30	18-Aug-30	15-Sep-30	13-Oct-30	10-Nov-30	08-Dec-30	05-Jan-31	02-Feb-31	02-Mar-31	31-Mar-31
2031-32	01-Apr-31	27-Apr-31	25-May-31	22-Jun-31	20-Jul-31	17-Aug-31	14-Sep-31	12-Oct-31	09-Nov-31	07-Dec-31	04-Jan-32	01-Feb-32	29-Feb-32	31-Mar-32
2032-33	01-Apr-32	02-May-32	30-May-32	27-Jun-32	25-Jul-32	22-Aug-32	19-Sep-32	17-Oct-32	14-Nov-32	12-Dec-32	09-Jan-33	06-Feb-33	06-Mar-33	31-Mar-33
2033-34	01-Apr-33	01-May-33	29-May-33	26-Jun-33	24-Jul-33	21-Aug-33	18-Sep-33	16-Oct-33	13-Nov-33	11-Dec-33	08-Jan-34	05-Feb-34	05-Mar-34	31-Mar-34
2034-35	01-Apr-34	30-Apr-34	28-May-34	25-Jun-34	23-Jul-34	20-Aug-34	17-Sep-34	15-Oct-34	12-Nov-34	10-Dec-34	07-Jan-35	04-Feb-35	04-Mar-35	31-Mar-35

1.2 TTL shall inform the Concessionaire of period dates for years beyond 2034-35 prior to the commencement of such periods.