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|    |   | There will be due consideration of Indigenous Peoples and Local Communities when mapping potential primary and secondary stakeholders. Access to IPLC focus will be a Landscape Assignment team consideration for the selection LA experts and teams  |
| 19 | How will the Supplier ensure the Authority is made aware of the strengths & weaknesses of the evidence base for each landscape?   | <p>The LA Report template to which all LA teams will write to will include a subsection during the introduction of the report which will identify any constraints of the methodology or limitations in terms of access to information and data.</p> <p>There are a number of risks identified within the proposal (e.g. access to people/information issues) that would speak to the 'strengths and weaknesses of the evidence base for each landscape'.</p> <p>The Core Team will share any development, either positive or negative, with HMG during the proposed weekly/bi-weekly check-in meetings.</p>   |
| 20 | How will the Supplier ensure conflict sensitivity in their approach that landscape teams take in conducting the work?   | <p>DAI, in partnership with LA teams and supplier partners, will undertake scrutiny of the operational context through regularly updating the conflict analysis, in order to avoid negative impacts and maximise positive impacts on the context.</p> <p>In the higher risk context, DAI would associate all practices with DAI's do-no-harm approach and confidentiality when engaging with stakeholders. Likewise, DAI will ensure best practise in the handling data appropriately and when sharing information across stakeholders.</p> <p>In conflict affected settings DAI will make sure that all parties apply GESI much more rigorously to ensure that the methodology does not exclude certain minority groups (ensuring stakeholder representation in identity-based conflict).</p>  |
| 21 | <p>The Authority understands spatial analysis to be an essential part of landscape-level conservation and development planning.</p> <p>We did not note a focus on this in the Suppliers response. Will the Supplier provide GIS layers / GIS maps of each landscape with information of options to engage?</p> <p>Will the analysis and GIS layers be available</p> | <p>The application of remote sensing and GIS in landscape conservation aids in data collection and analysis of biodiversity and wildlife abundance, understanding and monitoring their distribution as well as providing data suitable for conservation planning and management. GIS can also be used to project future scenarios in terms of desired programme outcomes.</p> <p>The scale of each of the transboundary landscapes being appraised is [REDACTED] During the desk research stage, the Landscape Assignment teams will determine what types of GIS layers and maps are readily available and who holds the data.</p> <p>For example, our team are familiar with numerous sources of GIS and remote sensing tools – upon which we shall inform the PETA work. This includes the [REDACTED], which integrates earth observations and geospatial technologies to support landscape conservation and development.</p> <p>We do not believe it is realistic to gather GIS data and sources for each landscape, in the given timeframe. We will wherever possible reference to existing materials and maps and integrate these in the reports. The use of</p> |



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|    | to the Authority after contract delivery?   | maps (GIS or otherwise) will serve to localise protected areas, key biodiversity resources, their abundance and quality status (at risk levels). This will be discussed and finalised with Defra at the kick-off meeting.   |
| 22 | Will the Supplier make available to the Authority the contact details of relevant stakeholders, taking part in research, in each landscape?   | <p>Interviews will be held under the Chatham House Rules and therefore information disclosed during any stakeholder meeting may be reported by those present, but the source of that information may not be explicitly or implicitly identified to Defra or wider parties. This is part of our ethical considerations, and in line with social research principles valid consent and non-disclosure of identity personal information.</p> <p>DAI are open to discuss stakeholder selection prior to interviewing and data collection, however, will respect the confidentiality of all interview subjects.</p> <p>If stakeholders' consent for their contact details to be shared with HMG, then this can be arranged subject to compliance with GDPR.</p>  |
| 23 | <p>Will the Supplier be able to provide details of stakeholder opinions, if and when the Authority requests it, or will data be anonymised?</p> <p>The Authority may elect to seek additional context to stakeholder's opinion.</p> | <p>Interviews will be held under the Chatham House Rules and therefore information disclosed during any stakeholder meeting may be reported by those present, but the source of that information may not be explicitly or implicitly identified to Defra or wider parties. This is part of our ethical considerations, and in line with social research principles valid consent and non-disclosure of identity personal information.</p> <p>DAI are open to discuss stakeholder selection prior to interviewing and data collection, however, will respect the confidentiality of all interview subjects.</p> <p>If stakeholders' consent for their opinions to be shared with HMG, either anonymised or not, then this can be arranged subject to compliance with GDPR.</p>   |
| 24 | How will the Supplier ensure the proposed interventions are appropriate for the level of funding available & life span of the BLF?  | DAI will look forward to discussing these details during the kick-off call with Defra and will communicate these programmatic parameters to the landscape assignment teams (i.e. anticipated funding made available for each of the landscapes / effective implementation period).  |
| 25 | What level of experience and what geographic location does the Supplier believe is necessary for each landscape lead and team member?   | <p>The DAI EACDS Lot B team issued a call for proposals which outlined a series of criteria for the selection of experts.</p> <p>A key criteria was experience across the 5 Landscape Regions and countries within. Broadly, at this stage we were recruiting candidates for <b>three types of role</b>, across <b>three technical skills sets</b>.</p> <p><u>Skills Sets typology</u></p> <p><b>A : Biodiversity and conservation</b></p> <ul style="list-style-type: none"> <li>• Deep technical experience in Conservation and sustainable management of intact forests and other ecosystems including protected area designation and management and biodiversity conservation in relevant landscape.</li> <li>• Experience in innovative models of financing for improved biodiversity and ecosystem management (e.g. public finance</li> </ul> |

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|  |  | <p>mechanisms like ecological fiscal transfers and private finance) an advantage.</p> <ul style="list-style-type: none"> <li>• Strong understanding/experience of working with regional stakeholders, community and private sector.</li> <li>• Understanding of national and regional programmes, legislation and agreements of relevance to Biodiversity and Conservation.</li> <li>• Impartiality (balanced team)- someone who understands broad spectrum of issues and views- not just the interests of a particular group.</li> <li>• Work specifically on landscape in question a great advantage.</li> <li>• Stakeholder engagement and research.</li> <li>• Project Formulation and Appraisal.</li> <li>• GESI analysis an advantage.</li> </ul> <p><b>B: Governance and institutions</b></p> <ul style="list-style-type: none"> <li>• Experience of conducting policy analysis / research, conducting stakeholder interviews, and drawing out programmatic recommendations.</li> <li>• Must have good networks of contacts in relevant sectors and with relevant stakeholders.</li> <li>• Several years of work experience carrying out research and policy analysis.</li> <li>• Experienced in desk research and field data collection and in producing, or contributing to, reports with sound analysis and actionable recommendations.</li> <li>• GESI analysis an advantage.</li> </ul> <p><b>C : Economics and project appraisal</b></p> <ul style="list-style-type: none"> <li>• Technical background in biodiversity/ecosystem management /climate programming in relevant region, with understanding with regional and national stakeholders.</li> <li>• Experience of cost benefit analysis/appraisal.</li> <li>• Experience on the development of sustainable livelihood and economic development pathways related to biodiversity and ecosystems.</li> <li>• Experience of VFM analysis advantageous.</li> <li>• Understanding of national and regional programmes, legislation and agreements of relevance.</li> <li>• Work specifically on landscape in question a great advantage.</li> <li>• Confident and skilled in sensitive stakeholder engagement and research.</li> <li>• GESI analysis an advantage.</li> </ul> <p><b><u>Roles typology</u></b></p> <p><b>1) Landscape Analysis Lead</b></p> <ul style="list-style-type: none"> <li>• Should have an international profile (approaches and design), plus extensive understanding of country and landscape in question.</li> <li>• Strong research and analytical skills coupled with strong experience in designing and carrying out stakeholder engagement and research.</li> <li>• Experience in programme scoping, Theories of Change (ToC) and intervention design and options appraisal (PEA approaches desirable)</li> </ul> |
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|    |   | <ul style="list-style-type: none"> <li>• A Landscape Analysis Lead will be either a <b>Senior level</b> or <b>Principal level expert</b> in accordance with EACDS Lot B – expert fee bands (however please note at Section 8 below the specific fee caps that apply for this piece of work).</li> </ul> <p><b>2) Landscape Analysis Senior Researcher</b></p> <ul style="list-style-type: none"> <li>• Critical for researchers to contribute regional stakeholder and research insights therefore should be based in or have strong connections in one or ideally more of the countries in the relevant landscape.</li> <li>• Compliments the leads knowledge with an in-depth network and knowledge of the landscape context.</li> <li>• Skilled in stakeholder interviews and consultation, as well as literature analysis.</li> <li>• Strong understanding of relevant legal, political and institutional context.</li> <li>• Must be well networked in the specific landscape with an understanding of national and regional programmes, legislation and agreements of relevance.</li> <li>• A Landscape Analysis Senior Researcher will be a <b>Senior level expert</b> in accordance with EACDS Lot B - expert fee bands.</li> </ul> <p><b>By default, we would expect them to be put forward under national fee rate category limits, but we are open to consideration of as internationals on their merit.</b></p> <p><b>3) Landscape Analysis Researcher</b></p> <ul style="list-style-type: none"> <li>• Critical for researchers to contribute regional stakeholder and research insights therefore should be based in or have strong connections in one or ideally more of the countries in the relevant landscape.</li> <li>• Lead on interviews with stakeholders for PEA.</li> <li>• Contribute to the development of a practical PEA framework. Ability to work closely with Landscape Lead and PEA lead in core team to support the PEA and Technical Analysis.</li> <li>• Provide insights and advice on the local context, for example with regard to incorporating principles of ‘thinking and working politically’ in implementation.</li> <li>• A Landscape Analysis Researcher will be an <b>Expert level expert</b> in accordance with EACDS Lot B - expert fee bands.</li> </ul> |
| 26 | Will / can the Supplier indicate where transboundary programming would not be feasible, and a country-level approach would make better sense within landscapes? | <p>This will largely be part of the core analysis and will only become clear once the findings have been reviewed. Please note, the questions as they currently stand are not aligned or structured towards a country-level approach.</p> <p>DAI will look to provide a response to HMG following the initial analysis.</p>  |
| 27 | The Authority intends to share the Suppliers  | Yes, this meets our expectations, as well as those of the EACDS Lot B Consortium to the best of our knowledge. The Outputs will be Crown   |

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|    | <p>products with partners within the BLF.</p> <p>Including but not limited to the Fund Manager, Independent Evaluator, Lead Delivery Partners and FCDO Country Post.</p> <p>Does this meet the Suppliers expectations and agreement?</p>                      | <p>Copyright and therefore at HMG's discretion of how to use. We also understand that appropriate material may need to be shared to support the tender pack for future work commissioned under BLF, to ensure a level and equitable playing field. The sharing of outputs/products will support Defra's confirmation that no single party/parties or organisation(s) will be advantaged by partaking in this work and therefore subject to CoI and precluded from partaking in any BLF downstream work/commissioning.</p>  |
| 28 | <p>The Authority may elect to instruct additional work be undertaken by the Supplier in relation to this assignment.</p> <p>This was described in section 2.7 of the ToR.</p> <p>At what stage would the Supplier recommend any scaling up be instructed?</p> | <p>The supplier would see it most appropriate for HMG to discuss any further scopes of work directly with the DAI EACDS Lot B representative [REDACTED] (Head of EACDS Lot B Consortium). [REDACTED] is best positioned within the framework team to talk through any additional work and scale-up exercises. Discussion of any scale up may make sense at the Inception Phase, if the need is clear at that point, or later in the process, depending on the factors influencing a desire to scale up. In principle a scale up could be considered at any point, while we would highlight that change of scope of an individual landscape assignment in a manner that is fair to that assignment team could be difficult once it is launched, as teams will be working to a clear and rather pressured timetable.</p> |