

HOME OFFICE

- and -

CONSOLIDATED PR Ltd

CONTRACT

Relating to

**RM5535 SO-9211 CYBER STREETWISE CAMPAIGN
– PR SUPPORT SERVICES**

This contract is made on the 18th day of June 2015

BETWEEN

(1) **Redacted** (the “**CUSTOMER**”); and

(2) **Redacted**, a company registered in United Kingdom under company number **Redacted** and whose registered office is at **Redacted** (the “**CONTRACTOR**”).

BACKGROUND

- (A) The Service Provider submitted a Proposal on 19th day of May 2015.
- (B) This Contract has been awarded following evaluations as per the advertised criteria at Schedule One (1);
- (C) The Authority selected the Service Provider to enter a contract to provide the services as requested within the specification at Schedule Two (2) to be delivered as per the proposal submitted at Schedule Three (3) in line with the pricing proposal at Schedule Four (4);
- (D) This contract sets out the main terms and conditions for the provision of the Authority’s requirement and the obligations of the Service Provider during and after the term of this Contract.
- (E) The maximum value of the contract is **Redacted** with the caveats that (a) A budget of **Redacted** is in place for the financial year 2015/16 (b) Actual budget for financial year 2016/2017 and 2017/2018 is to be confirmed annually on the basis ministerial approval is in place (c) The Authority reserves the right not to spend the whole budget in each year of the contract.
- (F) The contract shall commence on the Friday 19th June 2015 and expire on the Monday 18th June 2018.

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1. DEFINITIONS AND INTERPRETATION

1.1 Definitions

In the Contract, unless the context otherwise requires, the following provisions shall have the meanings given to them below:

"Authority"	means THE MINISTER FOR THE CABINET OFFICE ("Cabinet Office") as represented by Government Procurement Service (formerly Buying Solutions), a trading fund of the Cabinet Office, whose offices are located at Redacted
"Call Off Commencement Date"	means the date specified as such in the Letter of Appointment;
"Confidential Information"	means the Customer's Confidential Information and/or the Supplier's Confidential Information;
"Contract"	means the written agreement between the Customer and the Supplier consisting of the Letter of Appointment, these Call-Off Terms (save to the extent varied by the Letter of Appointment) and any other documents referred to in the Letter of Appointment or these Call-Off Terms;
"Contract Charges"	means the prices (exclusive of any applicable VAT), payable to the Supplier by the Customer under the Contract for the full and proper performance by the Supplier of the Contract Services;
"Contract Mediator"	has the meaning set out in Clause 23.2.5.1;
"Contract Services"	means the services to be supplied by the Supplier to the Customer as set out in Appendix 1(Contract Services) to the Letter of Appointment;
"Customer"	means the Contracting Body that issues the Letter of Appointment.;
"Customer's Confidential Information"	means all Customer's Personal Data and any information, however it is conveyed, that relates to the business, affairs, developments, trade secrets, know-how, personnel, and suppliers of the Customer, including all IPRs, together with all information derived from any of

the above, and any other information clearly designated as being confidential (whether or not it is marked "confidential") or which ought reasonably be considered to be confidential;

"Customer Data"

means:

(a) the data, text, drawings, diagrams, images or sounds (together with any database made up of these) which are embodied in any electronic, magnetic, optical or tangible media, and which:

(i) are supplied to the Supplier by or on behalf of the Customer; or

(ii) the Supplier is required to generate, process, store or transmit pursuant to this Contract; and

(b) any Personal Data for which the Customer is the Data Controller;

"Customer's Personal Data"

means the Personal Data supplied by the Customer to the Supplier and, for the purposes of or in connection with the Contract;

"Customer Pre-Existing IPR"

shall means any Intellectual Property Rights vested in or licensed to the Customer prior to or independently of the performance by the Supplier of its obligations under the Contract and including, for the avoidance of doubt, guidance, specifications, instructions, toolkits, plans, data, drawings, databases, patents, patterns, models and designs;

"Customer's Representative"

means the representative of the Customer appointed by the Customer from time to time in relation to the Contract and notified to the Supplier;

"Data Subject"

has the same meaning as set out in the Data Protection Act 1998 as amended;

"Dispute Resolution Procedure"

means the dispute resolution procedure set out in Clause 23.2;

“Expiry Date”	means the date specified as such in the Letter of Appointment;
"Goods"	means the goods to be supplied in connection with or ancillary to the supply of the Contract Services and specified within the description of services at Part 1 of Framework Schedule 1 (Services);
“Good Industry Practice”	means standards, practices, methods and procedures conforming to the Law and the requirements of the Suppliers Regulation Authority and the degree of skill and care, diligence, prudence and foresight which would reasonably and ordinarily be expected from a skilled and experienced person or body engaged in providing services similar to the Contract Services;
"Information"	has the meaning given under section 84 of the FOIA;
“Key Performance Indicators” or “KPIs”	mean the indicators, if any, set out in the Letter of Appointment;
“Key Personnel”	means any individuals identified as such in the Letter of Appointment and any replacements for such individuals that may be agreed between the Parties from time to time in accordance with Clause 2.3;
"Letter of Appointment”	means the letter from the Customer to the Supplier dated 17/06/2015 (including its appendices) containing the Order to provide the Contract Services;
"Material Breach"	means a material breach of the Contract;
"Party"	means the Customer or the Supplier and "Parties" shall mean both the Customer and the Supplier;
“Persistent Failure”	means any two (2) or more failures by the Supplier in any period of twelve (12) consecutive Months to comply with its obligations in respect of the Contract Services and under the Contract;
“Replacement Services”	means any services which are substantially similar to any of the Contract Services and which the Customer receives in substitution for any of the Contract Services

following the expiry or termination of this Contract, whether those services are provided by the Customer internally and/or by any third party;

"Service Levels" means the service levels set out in Schedule 1 (Service Levels);

"Sub-Contract" means the Supplier's contract with a Sub-Contractor whereby the Sub-Contractor agrees to provide to the Supplier the Contract Services or any part thereof or facilities, services necessary for the provision of the Contract Services or any part thereof necessary for the management, direction or control of the Contract Services or any part thereof;

"Sub-Contractor" means any person appointed by the Supplier to carry out any of the Supplier's obligations under the Contract;

"Supplier" means the Supplier to whom the Letter of Appointment is addressed;

"Supplier's Confidential Information" means any information, however it is conveyed, that relates to the business, affairs, developments, trade secrets, Know-How, personnel and suppliers of the Supplier, including all IPRs, together with information derived from the foregoing, and that in any case is clearly designated as being confidential; and

"Supplier's Staff" means all persons employed by the Supplier and/or any Sub-Contractor to perform the Supplier's obligations under the Contract together with the Supplier's and/or any Sub-Contractor's servants, consultants, agents, suppliers and Sub-Contractors used in the performance of the Supplier's obligations under the Contract.

1.2 Interpretation

The interpretation and construction of the Contract shall be subject to the following provisions:

- 1.2.1 words importing the singular meaning include where the context so admits, the plural meaning and vice versa;
- 1.2.2 words importing the masculine include the feminine and the neuter;
- 1.2.3 the words "include", "includes", "including" "for example" and "in particular" and words of similar effect are to be construed as if they were immediately followed

by the words "without limitation" and shall not limit the general effect of the words which precede them;

- 1.2.4 references to any person shall include natural persons and partnerships, firms and other incorporated bodies and all other legal persons of whatever kind and however constituted and their successors and permitted assigns or transferees;
- 1.2.5 the Annex forms part of these Call-Off Terms and shall have effect as if set out in full in the body of these Call-Off Terms and any reference to these Call-Off Terms includes the Annex;
- 1.2.6 references to any statute, enactment, order, regulation, code, official guidance or other similar instrument shall be construed as a reference to the statute, enactment, order, regulation, code, official guidance or instrument as amended or replaced by any subsequent enactment, modification, order, regulation, code, official guidance or instrument (whether such amendment or replacement occurs before or after the date of the Contract);
- 1.2.7 headings are included in the Contract for ease of reference only and shall not affect the interpretation or construction of the Contract;
- 1.2.8 references to "Clauses" and the "Annex" are, unless otherwise provided, references to the clauses of and the Annex to these Call-Off Terms and references to "paragraphs" are, unless otherwise provided, references to paragraphs of the Annex or Schedule in which the references are made;
- 1.2.9 terms or expressions contained in the Contract which are capitalised but which do not have an interpretation in Clause 1.1 shall be interpreted in accordance with the Framework Agreement;
- 1.2.10 a reference to a Clause is a reference to the whole of that Clause unless stated otherwise; and
- 1.2.11 in the event of and only to the extent of any conflict between the Letter of Appointment, these Call-Off Terms, any other document referred to in the Contract and the Framework Agreement, the conflict shall be resolved in accordance with the following descending order of precedence:
 - 1.2.11.1 the Framework Agreement (excluding Framework Schedule 5 (Letter of Appointment and Call-Off Terms));
 - 1.2.11.2 the Letter of Appointment;
 - 1.2.11.3 these Call-Off Terms; and
 - 1.2.11.4 any other document referred to in the Contract.

2. SUPPLY OF CONTRACT SERVICES

2.1 Contract Services

- 2.1.1 The Supplier shall supply the Contract Services to the Customer in accordance with the provisions of the Contract including the Service Levels and Key Performance Indicators (if any) stipulated in the Letter of Appointment and Schedule 1 (Service Levels and Key Performance Indicators).
- 2.1.2 The Supplier shall:

- 2.1.2.1 comply with all reasonable instructions given to the Supplier and the Supplier's Staff by the Customer in relation to the Contract Services from time to time, including reasonable instructions to reschedule or alter the Contract Services;
 - 2.1.2.2 immediately report to the Customer's Representative any matters which involve or could potentially involve a conflict of interest as referred to in Clause 2.1.3.1;
 - 2.1.2.3 co-operate with the Customer and the Customer's other professional advisers in relation to the Contract Services as required by the Customer;
 - 2.1.2.4 comply with the Customer's internal policies and procedures and Government codes and practices in force from time to time (including policies, procedures, codes and practices relating to staff vetting, security, equality and diversity, confidentiality undertakings and sustainability) in each case as notified to the Supplier in writing by the Customer.
- 2.1.3 The Supplier shall not:
- 2.1.3.1 knowingly act at any time during the term of the Contract in any capacity for any person, firm or company in circumstances where a conflict of interest between such person, firm or company and the Customer shall thereby exist in relation to the Contract Services; or
 - 2.1.3.2 incur any expenditure which would result in any estimated figure for any element of the Contract Services being exceeded without the Customer's written agreement; or
 - 2.1.3.3 without the prior written consent of the Customer, accept any commission, discount, allowance, direct or indirect payment, or any other consideration from any third party in connection with the provision of the Contract Services; or
 - 2.1.3.4 Pledge the credit of the Customer in any way; or
 - 2.1.3.5 Engage in any conduct which in the reasonable opinion of the Customer is prejudicial to the Customer.
- 2.1.4 The Supplier may be expected to deliver specific requirements in association with the Customer's in house teams. This may include a requirement for the Supplier's Key Personnel to be based at the Customer's premises for an agreed period of time.
- 2.1.5 Both Parties shall take all necessary measures to ensure the health and safety of the other Party's employees, consultants and agents visiting their premises.
- 2.1.6 The Supplier accepts that the Customer shall have the right after consultation with the Supplier to require the removal from involvement in the Contract Services of any person engaged in the performance of the Contract Services if in the Customer's reasonable opinion the performance or conduct of such person is or has been unsatisfactory or if it shall not be in the public interest for the person to work on the Contract Services.
- 2.1.7 Where the Supplier is more than one firm acting as a consortium, each firm that is a member of the consortium shall be jointly and severally liable for performance of the Supplier's obligations under the Contract.

- 2.1.8 Time shall not be of the essence in this contract unless stipulated by the Customer in the Letter of Appointment, in which case the provisions of Schedule 5 (Additional Further Clauses), optional Clause 34 will apply.

2.2 Variation of Contract Services

- 2.2.1 The Customer may request a variation to the Contract Services at any time provided that such variation does not amount to a material change to the Order.
- 2.2.2 Any request by the Customer for a variation to the Contract Services shall be by written notice to the Supplier:
- 2.2.2.1 Giving sufficient information for the Supplier to assess the extent of the variation and any additional costs that may be incurred; and
 - 2.2.2.2 Specifying the timeframe within which the Supplier must respond to the request, which shall be reasonable,
- And the Supplier shall respond to such request within such timeframe.
- 2.2.3 In the event that the Supplier and the Customer are unable to agree any change to the Contract Charges in connection with any requested variation to the Contract Services, the Customer may agree that the Supplier should continue to perform its obligations under the Contract without the variation or may terminate the Contract in accordance with Clause 8.4.1.

2.3 Key Personnel

- 2.3.1 The Supplier acknowledges that the Key Personnel are essential to the proper provision of the Contract Services to the Customer. The Key Personnel shall be responsible for performing such roles as are ascribed to them in the Letter of Appointment and such other roles as may be necessary or desirable for the purposes of the Contract or as may be agreed between the Parties from time to time.
- 2.3.2 The Key Personnel shall not be released by the Supplier from supplying the Contract Services without the agreement of the Customer, except by reason of long-term sickness, maternity leave, paternity leave, termination of employment/partnership or other extenuating circumstances.
- 2.3.3 Any replacements to the Key Personnel shall be subject to the agreement of the Customer. Such replacements shall be of at least equal status or of equivalent experience and skills to the Key Personnel being replaced and be suitable for the responsibilities of that person in relation to the Contract.
- 2.3.4 The Customer shall not unreasonably withhold its agreement under Clauses 2.3.2 or 2.3.3. Such agreement shall be conditional on appropriate arrangements being made by the Supplier to minimise any adverse impact on the Contract which could be caused by a change in Key Personnel.
- 2.3.5 If requested by the Customer, the Supplier shall procure that Key Personnel attend transaction review meetings at no cost to the Customer during the term of the Contract and upon its conclusion.

3. PAYMENT AND CHARGES

3.1 Contract Charges and VAT

- 3.1.1 In consideration of the Supplier's performance of its obligations under the Contract, the Customer shall pay the Contract Charges in accordance with Clause 3.2 (Payment).
- 3.1.2 The Customer shall, in addition to the Contract Charges and following receipt of a valid VAT invoice, pay the Supplier a sum equal to the VAT chargeable on the value of the Contract Services supplied.
- 3.1.3 The provisions of Framework Schedule 3 (Charging Structure) of the Framework Agreement shall apply in relation to the Contract Services.
- 3.1.4 If at any time before the Contract Services have been delivered in full the Supplier reduces its Framework Prices for any Services which are provided under the Framework Agreement in accordance with the terms of the Framework Agreement with the result that the Framework Prices are lower than the Contract Charges, the Contract Charges for the Contract Services shall automatically be reduced so as to be equal to the Framework Prices.
- 3.1.5 The Supplier shall indemnify the Customer on demand and on a continuing basis against any liability, including without limitation any interest, penalties or costs, which are suffered or incurred by or levied, demanded or assessed on the Customer at any time in respect of the Supplier's failure to account for or to pay any VAT relating to payments made to the Supplier under the Contract. Any amounts due under this Clause 3.1.5 shall be paid by the Supplier to the Customer not less than five (5) Working Days before the date upon which the tax or other liability is payable by the Customer.

3.2 Payment

- 3.2.1 The Customer shall pay all sums properly due and payable to the Supplier in respect of the Contract Services in cleared funds by no later than thirty (30) calendar days after the date of a validly issued invoice for such sums.
- 3.2.2 The Supplier shall ensure that each invoice (whether submitted electronically or in a paper form) contains all appropriate references and a detailed breakdown of the Contract Services provided and any disbursements and that the invoice is supported by such other documentation as may reasonably be required by the Customer to substantiate the invoice.
- 3.2.3 The Supplier shall ensure that all invoices submitted to the Customer for the Contract Services are exclusive of the Management Charge payable to the Authority in respect of the Contract Services. The Supplier shall not be entitled to increase the Contract Charges by an amount equal to such Management Charge or to recover such Management Charge as a surcharge or disbursement.
- 3.2.4 The Supplier shall make any payments due to the Customer without any deduction whether by way of set-off, counterclaim, discount, abatement or otherwise unless the Supplier has a valid court order requiring an amount equal to such deduction to be paid by the Customer to the Supplier.
- 3.2.5 Subject always to the provisions of Clause 14, if the Supplier enters into a Sub-Contract in respect of the Contract Services, it shall ensure that a provision is included in such Sub-Contract which requires payment to be made of all sums due by the Supplier to the Sub-Contractor within a specified period not exceeding thirty (30) calendar days from the receipt of a validly issued invoice, in accordance with the terms of the Sub-Contract.

- 3.2.6 The Supplier shall not suspend the supply of the Contract Services unless the Supplier is entitled to terminate the Contract under Clause 8.2.2 on the grounds of the Customer's failure to pay undisputed sums of money. Interest shall be payable by the Customer in accordance with the Late Payment of Commercial Debts (Interest) Act 1998 on the late payment of any undisputed sums of money properly invoiced by the Supplier in respect of the Contract Services.
- 3.2.7 The Supplier shall accept the Government Procurement Card as a means of payment for the Contract Services where such card is agreed with the Customer to be a suitable means of payment. The Supplier shall be solely liable to pay any merchant fee levied for using the Government Procurement Card and shall not be entitled to recover this charge from the Customer.
- 3.2.8 All payments due shall be made in cleared funds to such bank or building society account as the recipient Party may from time to time direct in writing.

3.3 Recovery of Sums Due

- 3.3.1 Wherever under the Contract any sum of money is recoverable from or payable by the Supplier (including any sum which the Supplier is liable to pay to the Customer in respect of any breach of the Contract), the Customer may unilaterally deduct that sum from any sum then due, or which at any later time may become due to the Supplier under the Contract
- 3.3.2 Any overpayment by either Party, whether of the Contract Charges or of VAT or otherwise, shall be a sum of money recoverable by the Party who made the overpayment from the Party in receipt of the overpayment.

4. LIABILITY AND INSURANCE

4.1 Liability

- 4.1.1 Neither Party excludes or limits its liability for:
- 4.1.1.1 Death or personal injury caused by its negligence, or that of its employees, agents or sub-contractors; or
 - 4.1.1.2 Fraud or fraudulent misrepresentation by it or its employees.
- 4.1.2 No individual nor any service company of the Supplier employing that individual shall have any personal liability to the Customer for the Contract Services supplied by that individual on behalf of the Supplier and the Customer shall not bring any claim under the Contract against that individual or such service company in respect of the Contract Services save in the case of Fraud or any liability for death or personal injury. Nothing in this Clause 4.1.2 shall in any way limit the liability of the Supplier in respect of the Contract Services, which such liability shall be uncapped unless otherwise specified in the Letter of Appointment.
- 4.1.3 The Supplier shall fully indemnify and keep indemnified the Customer on demand in full from and against all claims, proceedings, actions, damages, costs, expenses and any other liabilities whatsoever arising out of, in respect of or in connection with, the supply, purported supply or late supply of the Contract Services or the performance or non-performance by the Supplier of its obligations under the Framework Agreement and the Customer's financial loss arising from any advice given or omitted to be given by the Supplier, or any other loss which is caused by any act or omission of the Supplier.
- 4.1.4 Subject to Clauses 4.1.1 and 4.1.5, in no event shall either Party be liable to the other for any:

- 4.1.4.1 loss of profits;
- 4.1.4.2 loss of business;
- 4.1.4.3 loss of revenue;
- 4.1.4.4 loss of or damage to goodwill;
- 4.1.4.5 loss of savings (whether anticipated or otherwise); and/or
- 4.1.4.6 any indirect, special or consequential loss or damage.
- 4.1.5 The Supplier shall be liable for the following types of loss, damage, cost or expense which shall be regarded as direct and shall (without in any way, limiting other categories of loss, damage, cost or expense which may be recoverable by the Customer) be recoverable by the Customer:
 - 4.1.5.1 the additional operational and/or administrative costs and expenses arising from any Material Breach;
 - 4.1.5.2 the cost of procuring, implementing and operating any alternative or Replacement Services to the Contract Services; and
 - 4.1.5.3 any regulatory losses, fines, expenses or other losses arising from a breach by the Supplier of any Laws.
- 4.1.6 No enquiry, inspection, approval, sanction, comment, consent, decision or instruction at any time made or given by or on behalf of the Customer in respect of any document or information provided by the Supplier in its provision of the Contract Services, and no failure of the Customer to discern any defect in or omission from any such document or information shall operate to exclude or limit the obligation of the Supplier to exercise all the obligations of a professional supplier employed in a customer/supplier relationship.
- 4.1.7 Save as otherwise expressly provided, the obligations of the Customer under the Contract are obligations of the Customer in its capacity as a contracting counterparty and nothing in the Contract shall operate as an obligation upon, or in any other way fetter or constrain the Customer in any other capacity, nor shall the exercise by the Customer of its duties and powers in any other capacity lead to any liability under the Contract (howsoever arising) on the part of the Customer to the Supplier.

4.2 Insurance

- 4.2.1 The Supplier shall effect and maintain with a reputable insurance company a policy or policies of insurance providing and subject to the minimum levels of insurance cover which are referred to in Clause 4.2.7, an adequate level of cover in respect of all risks which may be incurred by the Supplier, arising out of the Supplier's performance of its obligations under the Contract, including death or personal injury, loss of or damage to property or any other loss. Such policy or policies shall include professional indemnity cover in respect of any financial loss to the Customer arising from any advice given or omitted to be given by the Supplier under the Contract or otherwise in connection with the provision of the Contract Services. Such insurance shall be maintained for so long as the Supplier may have any liability to the Customer.
- 4.2.2 It shall be the responsibility of the Supplier to determine the amount of insurance cover that will be adequate to enable the Supplier to satisfy any liability arising in respect of the risks referred to in Clause 4.2.1.

- 4.2.3 If, for whatever reason, the Supplier fails to give effect to and maintain the insurances required by Clause 4.2.1, the Customer may make alternative arrangements to protect its interests and may recover the costs of such arrangements from the Supplier.
- 4.2.4 The Supplier shall ensure that nothing is done which would entitle the relevant insurer to cancel, rescind or suspend any insurance or cover, or to treat any insurance, cover or claim as voided in whole or part. The Supplier shall use all reasonable endeavours to notify the Customer as soon as practicable when it becomes aware of any relevant fact, circumstance or matter which has caused, or is reasonably likely to provide grounds for the relevant insurer to give notice to cancel, rescind, suspend or avoid any insurance, or any cover or claim under any insurance in whole or in part.
- 4.2.5 The provisions of any insurance or the amount of cover shall not relieve the Supplier of any liabilities under the Contract.
- 4.2.6 Where there are goods supplied, in connection with the supply of the Contract Services, the minimum insurance period shall be six (6) years following the expiration or earlier termination of this Contract.
- 4.2.7 The standard minimum levels of insurance cover have been set out in the Framework Agreement. Any variation to those levels are set out in the Letter of Appointment.

5. INTELLECTUAL PROPERTY RIGHTS

- 5.1 All Intellectual Property Rights ("IPR") created in connection with the supply of the Contract Services shall vest in the Supplier who shall grant to the Customer a non-exclusive, unlimited, irrevocable licence to use and exploit the same, without further payment to the Supplier.
- 5.2 The Supplier shall grant a licence, for the benefit of the Customer and the Authority, to permit them to use and/or exploit the IPR created in connection with the supply of the Contract Services, for the benefit of all Contracting Bodies, without further payment to the Supplier.
- 5.3 Nothing in this contract shall interfere with the rights and responsibilities of the Supplier of any Customer Pre-Existing IPR.
- 5.4 Subject to Clause 5.1 and save as expressly granted elsewhere under the Contract, the Customer shall not acquire any right, title or interest in or to the Intellectual Property Rights of the Supplier or its licensors and the Supplier shall not acquire any right, title or interest in or to the Intellectual Property Rights of the Customer or its licensors.
- 5.5 The Supplier shall on demand fully indemnify and keep fully indemnified and hold the Customer and the Crown harmless from and against all actions, suits, claims, demands, losses, charges, damages, costs and expenses and other liabilities which the Customer and or the Crown may suffer or incur as a result of any claim that the performance by the Supplier of the Contract Services infringes or allegedly infringes a third party's Intellectual Property Rights (any such claim being a "**Claim**").
- 5.6 If a Claim arises, the Customer shall notify the Supplier in writing of the Claim and the Customer shall not make any admissions which may be prejudicial to the defence or settlement of the Claim. The Supplier shall at its own expense conduct all negotiations and any litigation arising in connection with the Claim provided always that the Supplier:
- 5.6.1 shall consult the Customer on all substantive issues which arise during the conduct of such litigation and negotiations;
- 5.6.2 shall take due and proper account of the interests of the Customer;

- 5.6.3 shall consider and defend the Claim diligently using competent counsel and in such a way as not to bring the reputation of the Customer into disrepute; and
- 5.6.4 shall not settle or compromise the Claim without the prior written approval of the Customer (not to be unreasonably withheld or delayed).
- 5.7 The Supplier shall have no rights to use any of the Customer's names, logos or trademarks without the prior written approval of the Customer.

6. PROTECTION OF INFORMATION

6.1 Protection of Personal Data

- 6.1.1 With respect to the Parties' rights and obligations under the Contract, the Parties agree that the Customer is the Data Controller and that the Supplier is the Data Processor in relation to the Customer's Personal Data.
- 6.1.2 The Supplier shall:
 - 6.1.2.1 Process the Customer's Personal Data only in accordance with instructions from the Customer (which may be specific instructions or instructions of a general nature as set out in the Contract or as otherwise notified by the Customer to the Supplier during the term of the Contract);
 - 6.1.2.2 Process the Customer's Personal Data only to the extent, and in such manner, as is necessary for the provision of the Contract Services or as is required by Law or any Regulatory Body;
 - 6.1.2.3 implement appropriate technical and organisational measures to protect the Customer's Personal Data against unauthorised or unlawful processing and against accidental loss, destruction, damage, alteration or disclosure. These measures shall be appropriate to the harm which might result from any unauthorised or unlawful Processing, accidental loss, destruction or damage to the Customer's Personal Data and having regard to the nature of the Customer's Personal Data which is to be protected;
 - 6.1.2.4 take reasonable steps to ensure the reliability of all members of the Supplier's Staff who have access to the Customer's Personal Data;
 - 6.1.2.5 obtain the Customer's prior written approval in order to transfer all or any of the Customer's Personal Data to any Sub-Contractors for the provision of the Contract Services;
 - 6.1.2.6 ensure that all members of the Supplier's Staff required to access the Personal Data are informed of the confidential nature of the Personal Data and comply with the obligations set out in this Clause 6.1;
 - 6.1.2.7 ensure that none of the Supplier's Staff publish, disclose or divulge any of the Customer's Personal Data to any third party unless directed in writing to do so by the Customer;
 - 6.1.2.8 notify the Customer within five (5) Working Days if the Supplier receives:
 - 6.1.2.8.1 a request from a Data Subject to have access to the Customer's Personal Data relating to that person; or

- 6.1.2.8.2 a complaint or request relating to the Customer's obligations under the Data Protection Legislation;
- 6.1.2.9 provide the Customer with full cooperation and assistance in relation to any complaint or request made relating to the Customer's Personal Data, including by:
 - 6.1.2.9.1 providing the Customer with full details of the complaint or request;
 - 6.1.2.9.2 complying with a data access request within the relevant timescales set out in the Data Protection Legislation and in accordance with the Customer's instructions;
 - 6.1.2.9.3 providing the Customer with any Customer's Personal Data which the Supplier holds in relation to a Data Subject (within the timescales required by the Customer); and
 - 6.1.2.9.4 providing the Customer with any information requested by the Customer;
- 6.1.2.10 permit or procure permission for the Customer or the Customer's Representative (subject to reasonable and appropriate confidentiality undertakings), to inspect and audit, the Supplier's data Processing activities (and/or those of its agents and Sub-Contractors) and comply with all reasonable requests or directions by the Customer to enable the Customer to verify and/or procure that the Supplier is in full compliance with its obligations under the Contract;
- 6.1.2.11 provide a written description of the technical and organisational methods employed by the Supplier for Processing the Customer's Personal Data (within the timescales required by the Customer); and
- 6.1.2.12 not Process or otherwise transfer any Customer's Personal Data outside the European Economic Area without the prior written consent of the Customer which may be given on such terms as the Customer in its discretion thinks fit.
- 6.1.3 The Supplier shall comply at all times with the Data Protection Legislation and shall not perform its obligations under the Contract in such a way as to cause the Customer to breach any of its applicable obligations under the Data Protection Legislation.
- 6.1.4 The Supplier acknowledges that, in the event that it breaches (or attempts or threatens to breach) its obligations relating to the Customer's Personal Data that the Customer may be irreparably harmed (including harm to its reputation). In such circumstances, the Customer may proceed directly to court and seek injunctive or other equitable relief to remedy or prevent any further breach (or attempted or threatened breach).
- 6.1.5 In the event that through any failure by the Supplier to comply with its obligations under the Contract, the Customer's Personal Data that is transmitted or Processed in connection with the Contract is either lost or sufficiently degraded so as to be unusable, the Supplier shall be liable for the cost of reconstitution of that data and shall reimburse the Customer in respect of any charge levied for its transmission and any other costs charged in connection with such failure by the Supplier.

6.2 Confidentiality

- 6.2.1 Except to the extent set out in this Clause 6.2 or where disclosure is expressly permitted elsewhere in the Contract, each Party shall:
 - 6.2.1.1 treat the other Party's Confidential Information as confidential and safeguard it accordingly; and
 - 6.2.1.2 not disclose the other Party's Confidential Information to any other person without the owner's prior written consent.
- 6.2.2 Clause 6.2.1 shall not apply to the extent that:
 - 6.2.2.1 such disclosure is a requirement of Law placed upon the Party making the disclosure, including any requirements for disclosure under the FOIA, Code of Practice on Access to Government Information or the Environmental Information Regulations pursuant to Clause 6.4 (Freedom of Information); or
 - 6.2.2.2 such information was in the possession of the Party making the disclosure without obligation of confidentiality prior to its disclosure by the information owner; or
 - 6.2.2.3 such information was obtained from a third party without obligation of confidentiality; or
 - 6.2.2.4 such information was already in the public domain at the time of disclosure otherwise than by a breach of the Contract; or
 - 6.2.2.5 it is independently developed without access to the other Party's Confidential Information.
- 6.2.3 The Supplier may only disclose the Customer's Confidential Information to those members of the Supplier's Staff who are directly involved in the provision of the Contract Services and who need to know the information, and shall ensure that such individuals are aware of and shall comply with the Supplier's obligations as to confidentiality as set out in the Contract.
- 6.2.4 The Supplier shall not, and shall procure that the Supplier's Staff do not, use any of the Customer's Confidential Information received otherwise than for the purposes of the Contract.
- 6.2.5 At the written request of the Customer, the Supplier shall procure that those members of the Supplier's Staff identified in the Customer's request sign a confidentiality undertaking prior to commencing any work in accordance with the Contract.
- 6.2.6 Nothing in the Contract shall prevent the Customer from disclosing the Supplier's Confidential Information (including the Management Information obtained pursuant to clause 15 of the Framework Agreement):
 - 6.2.6.1 to any Crown body or any other Contracting Body on the basis that the information is confidential and is not to be disclosed to a third party which is not part of any Crown body or any Contracting Body save as required by Law;
 - 6.2.6.2 to any consultant, contractor or other person engaged by the Customer for any purpose relating to or connected with the Contract or the Framework Agreement (on the basis that the information shall be held by such consultant, contractor or other person in confidence

and is not to be disclosed to any third party) or any person conducting an Office of Government Commerce gateway review or any additional assurance programme;

6.2.6.3 for the purpose of the examination and certification of the Customer's accounts; or

6.2.6.4 for any examination pursuant to section 6(1) of the National Audit Act 1983 of the economy, efficiency and effectiveness with which the Customer has used its resources.

6.2.7 The Customer shall use all reasonable endeavours to ensure that any government department, customer, employee, third party or contractor to whom the Supplier's Confidential Information is disclosed pursuant to Clause 6.2.6 is made aware of the Customer's obligations of confidentiality under this Contract.

6.2.8 Nothing in this Clause 6.2 shall prevent either Party from using any techniques, ideas or Know-How gained during the performance of the Contract in the course of its normal business to the extent that this use does not result in a disclosure of the other Party's Confidential Information or an infringement of IPR.

6.2.9 In order to ensure that no unauthorised person gains access to any Confidential Information or any data obtained in performance of the Contract, the Supplier undertakes to maintain adequate security arrangements that meet the requirements of Good Industry Practice.

6.2.10 The Supplier shall, at all times during and after the term of the Contract, indemnify the Customer and keep the Customer fully indemnified against all losses, damages, costs or expenses and other liabilities (including legal fees) incurred by, awarded against or agreed to be paid by the Customer arising from any breach of the Supplier's obligations under this Clause 6.2 except and to the extent that such liabilities have resulted directly from the Customer's instructions.

6.3 Official Secrets Acts 1911 to 1989; section 182 of the Finance Act 1989

6.3.1 The Supplier shall comply with and shall ensure that all members of the Supplier's Staff comply with, the provisions of:

6.3.1.1 the Official Secrets Acts 1911 to 1989; and

6.3.1.2 section 182 of the Finance Act 1989.

6.4 Freedom of Information

6.4.1 The Supplier acknowledges that the Customer is subject to the requirements of the FOIA and the Environmental Information Regulations and shall assist and cooperate with the Customer to enable the Customer to comply with its Information disclosure obligations.

6.4.2 The Supplier shall and shall procure that its Sub-Contractors shall:

6.4.2.1 transfer to the Customer all Requests for Information that it receives as soon as practicable and in any event within two (2) Working Days of receiving a Request for Information;

6.4.2.2 provide the Customer with a copy of all Information relating to a Request for Information in its possession, or control in the form that the Customer requires within five (5) Working Days (or such other period as the Customer may specify) of the Customer's request; and

- 6.4.2.3 provide all necessary assistance as reasonably requested by the Customer to enable the Customer to respond to the Request for Information within the time for compliance set out in section 10 of the FOIA or regulation 5 of the Environmental Information Regulations.
- 6.4.3 The Customer shall be responsible for determining in its absolute discretion and notwithstanding any other provision in the Contract or any other contract whether the Commercially Sensitive Information and/or any other Information including the Supplier's Confidential Information, is exempt from disclosure in accordance with the provisions of the FOIA or the Environmental Information Regulations.
- 6.4.4 In no event shall the Supplier respond directly to a Request for Information unless authorised in writing to do so by the Customer.
- 6.4.5 The Supplier acknowledges that (notwithstanding the provisions of Clause 6.2) the Customer may, acting in accordance with the Ministry of Justice Codes, be obliged under the FOIA or the Environmental Information Regulations to disclose information concerning the Supplier or the Contract Services:
 - 6.4.5.1 in certain circumstances without consulting the Supplier; or
 - 6.4.5.2 following consultation with the Supplier and having taken the Supplier's views into account,

provided always that where Clause 6.4.5 applies the Customer shall, in accordance with any recommendations of the Ministry of Justice Codes, take reasonable steps, where appropriate, to give the Supplier advance notice, or failing that, to draw the disclosure to the Supplier's attention after any such disclosure.
- 6.4.6 The Supplier shall ensure that all Information is retained for disclosure in accordance with the provisions of the Contract and in any event in accordance with the requirements of Good Industry Practice and shall permit the Customer on reasonable notice to inspect such records as requested from time to time.
- 6.4.7 The Supplier acknowledges that the Commercially Sensitive Information is of an indicative nature only and that the Customer may be obliged to disclose it in accordance with Clause 6.4.5.

6.5 Transparency

- 6.5.1 The Parties acknowledge that, except for any information which is exempt from disclosure in accordance with the provisions of the FOIA, the content of the Contract is not Confidential Information. The Customer shall be responsible for determining in its absolute discretion whether any of the content of the Contract is exempt from disclosure in accordance with the provisions of the FOIA.
- 6.5.2 Notwithstanding any other term of the Contract, the Supplier hereby gives consent to the Customer to publish the Contract to the general public in its entirety (subject only to redaction of any information which is exempt from disclosure in accordance with the provisions of the FOIA), including any changes to the Contract agreed from time to time.
- 6.5.3 The Customer may consult with the Supplier to inform its decision regarding any redactions but the Customer shall have the final decision in its absolute discretion.
- 6.5.4 The Supplier shall assist and cooperate with the Customer to enable the Customer to publish the Contract.

7. WARRANTIES, REPRESENTATIONS AND UNDERTAKINGS

7.1 The Supplier warrants, represents and undertakes to the Customer that:

- 7.1.1 it has full capacity and authority and all necessary consents, licences and permissions (statutory, regulatory, contractual or otherwise) to enter into and perform its obligations under the Contract;
- 7.1.2 the Contract is executed by a duly authorised representative of the Supplier;
- 7.1.3 in entering the Contract it has not committed any Fraud;
- 7.1.4 it has not committed any offence under Bribery Act 2010;
- 7.1.5 all information, statements and representations contained in the Supplier's tender or other submission to the Customer for the award of the Contract Services are true, accurate and not misleading save as specifically disclosed in writing to the Customer prior to execution of the Contract and it will advise the Customer of any fact, matter or circumstance of which it may become aware which would render any such information, statement or representation to be false or misleading;
- 7.1.6 no claim is being asserted and no litigation, arbitration or administrative proceeding is presently in progress or, to the best of its knowledge and belief, pending or threatened against the Supplier or its assets which will or might affect its ability to perform its obligations under the Contract;
- 7.1.7 it is not subject to any contractual obligation, compliance with which is likely to have an adverse effect on its ability to perform its obligations under the Contract;
- 7.1.8 it has not done or omitted to do anything which could have an adverse effect on its assets, financial condition or position as an ongoing business concern or its ability to fulfil its obligations under the Contract;
- 7.1.9 no proceedings or other steps have been taken and not discharged or dismissed (nor, to the best of its knowledge, are threatened) for the winding up of the Supplier or for its dissolution or for the appointment of a receiver, administrative receiver, liquidator, manager, administrator or similar officer in relation to any of the Supplier's assets or revenue;
- 7.1.10 it has taken and shall continue to take all steps, in accordance with Good Industry Practice, to prevent the unauthorised use of, modification, access, introduction, creation or propagation of any disruptive element, virus, worms and/or trojans, spyware or other malware into the computing environment (including the hardware, software and/or telecommunications networks or equipment), data, software or Confidential Information (held in electronic form) owned by or under the control of, or used by, the Customer; and
- 7.1.11 it owns, has obtained or is able to obtain valid licences for all Intellectual Property Rights that are necessary for the performance of its obligations under the Contract and shall maintain the same in full force and effect for so long as is necessary for the proper provision of the Contract Services.

7.2 The Supplier warrants, represents and undertakes to the Customer that:

- 7.2.1 it has read and fully understood the Letter of Appointment and these Call-Off Terms and is capable of performing the Contract Services in all respects in accordance with the Contract;
- 7.2.2 the Supplier and each of its Sub-Contractors has all staff, equipment and experience necessary for the proper performance of the Contract Services; and

- 7.2.3 it will at all times perform its obligations under the Contract with all reasonable care, skill and diligence and in accordance with Good Industry Practice;
- 7.2.4 where goods are supplied in connection with or ancillary to the Contract Services, those Goods are and will continue to be, throughout the anticipated or stipulated lifetime of the same:
 - 7.2.4.1 of satisfactory quality and fit for purpose;
 - 7.2.4.2 in conformance with the relevant specifications set out in the relevant Letter of Appointment and (if applicable) the manufacturer's specifications and documentation;
 - 7.2.4.3 free from material programming errors and material defects in design, manufacture or materials throughout the applicable warranty period;
 - 7.2.4.4 supplied with full title guarantee;
 - 7.2.4.5 consistent with any requirements set out or referred to in any Letter of Appointment relating to quality and security and the Supplier shall ensure that all aspects of the said goods are the subject of quality management systems and risk mitigation measures; and
 - 7.2.4.6 serviceable (and, in this connection, that sufficient spare parts shall be readily available for the said anticipated or stipulated lifetime in conformance with the relevant specifications set out in the relevant Letter of Appointment and (if applicable) the manufacturer's specifications and documentation).
- 7.2.5 it shall comply with all the KPIs and meet or exceed the Service Levels;
- 7.2.6 it shall carry out the Contract Services within the timeframe agreed with the Customer; and
- 7.2.7 without prejudice to its obligations under Clause 2.3 (Key Personnel), the Supplier shall ensure to the satisfaction of the Customer that the Contract Services are provided and carried out by such appropriately qualified, skilled and experienced suppliers and/or other staff as shall be necessary for the proper performance of the Contract Services.
- 7.3 The Supplier shall promptly notify the Customer in writing:
 - 7.3.1 of any material detrimental change in the financial standing and/or credit rating of the Supplier;
 - 7.3.2 if the Supplier undergoes a Change of Control; and
 - 7.3.3 provided this does not contravene any Law, of any circumstances suggesting that a Change of Control is planned or in contemplation.
- 7.4 For the avoidance of doubt, the fact that any provision within the Contract is expressed as a warranty shall not preclude any right of termination the Customer would have in respect of breach of that provision by the Supplier if that provision had not been so expressed.

7.5 The Supplier acknowledges and agrees that:

7.5.1 the warranties, representations and undertakings contained in the Contract are material and are designed to induce the Customer into entering into the Contract; and

7.5.2 the Customer has been induced into entering into the Contract and in doing so has relied upon the warranties, representations and undertakings contained in the Contract.

8. TERMINATION

8.1 Termination on Insolvency

8.1.1 The Customer may terminate the Contract with immediate effect by giving notice in writing to the Supplier if:

8.1.1.1 a proposal is made for a voluntary arrangement within Part I of the Insolvency Act 1986 or of any other composition scheme or arrangement with, or assignment for the benefit of, the Supplier's creditors; or

8.1.1.2 a shareholders', members' or partners' meeting is convened for the purpose of considering a resolution that the Supplier be wound up or a resolution for the winding-up of the Supplier is passed (other than as part of, and exclusively for the purpose of, a bona fide reconstruction or amalgamation); or

8.1.1.3 a petition is presented for the winding-up of the Supplier (which is not dismissed within five (5) Working Days of its service) or an application is made for the appointment of a provisional liquidator or a creditors' meeting is convened in respect of the Supplier pursuant to section 98 of the Insolvency Act 1986; or

8.1.1.4 a receiver, administrative receiver or similar officer is appointed over the whole or any part of the Supplier's business or assets; or

8.1.1.5 a creditor or encumbrancer attaches or takes possession of, or a distress, execution, sequestration or other such process is levied or enforced on or sued against, the whole or any part of the Supplier's assets and such attachment or process is not discharged within ten (10) Working Days; or

8.1.1.6 an application is made in respect of the Supplier either for the appointment of an administrator or for an administration order and an administrator is appointed, or notice of intention to appoint an administrator is given; or

8.1.1.7 if the Supplier is or becomes insolvent within the meaning of section 123 of the Insolvency Act 1986; or

8.1.1.8 the Supplier suspends or ceases, or threatens to suspend or cease, to carry on all or a substantial part of his business; or

8.1.1.9 in the reasonable opinion of the Customer, there is a material detrimental change in the financial standing and/or the credit rating of the Supplier which:

8.1.1.9.1 adversely impacts on the Supplier's ability to supply the Contract Services in accordance with the Contract; or

- 8.1.1.9.2 could reasonably be expected to have an adverse impact on the Supplier's ability to supply the Contract Services in accordance with the Contract; or
- 8.1.1.10 the Supplier demerges into two or more firms, merges with another firm, incorporates or otherwise changes its legal form and the new entity has or could reasonably be expected to have a materially less good financial standing or weaker credit rating than the Supplier; or
- 8.1.1.11 being a "small company" within the meaning of section 382(3) of the Companies Act 2006, a moratorium in respect of the Supplier comes into force pursuant to Schedule A1 of the Insolvency Act 1986; or
- 8.1.1.12 the Supplier being an individual dies or is adjudged incapable of managing his affairs within the meaning of Part VII of the Mental Health Act 1983; or
- 8.1.1.13 the Supplier being an individual or any partner or partners in the Supplier who together are able to exercise control of the Supplier where the Supplier is a firm shall at any time become bankrupt or shall have a receiving order or administration order made against him or them, or shall make any composition or arrangement with or for the benefit for his or their creditors, or shall make any conveyance or assignment for the benefit of his or their creditors, or shall purport to do any of these things, or appears or appear unable to pay or to have no reasonable prospect of being able to pay a debt within the meaning of section 268 of the Insolvency Act 1986, or he or they shall become apparently insolvent within the meaning of the Bankruptcy (Scotland) Act 1985, or any application shall be made under any bankruptcy or insolvency act for the time being in force for sequestration of his or their estate(s) or a trust deed shall be granted by him or them on behalf of his or their creditors; or
- 8.1.2 any event similar to those listed in Clauses 8.1.1.1 to 8.1.1.13 occurs under the law of any other jurisdiction which the Supplier is subject to.

8.2 Termination on Material Breach, Persistent Failure or Grave Misconduct etc

- 8.2.1 The Customer may terminate the Contract with immediate effect by giving written notice to the Supplier if:
 - 8.2.1.1 the Supplier commits a Material Breach and if:
 - 8.2.1.1.1 the Supplier has not within ten (10) Working Days or such other longer period as may be specified by the Customer, after issue of a written notice to the Supplier specifying the Material Breach and requesting it to be remedied:

8.2.1.1.1.1 REMEDIED THE MATERIAL BREACH; AND

8.2.1.1.1.2 PUT IN PLACE MEASURES TO ENSURE THAT SUCH MATERIAL BREACH DOES NOT RECUR,

IN EACH CASE TO THE SATISFACTION OF THE CUSTOMER; OR

8.2.1.1.4 the Material Breach is not, in the opinion of the Customer, capable of remedy; or

8.2.1.2 a Persistent Failure has occurred; or

8.2.1.3 Grave Misconduct has occurred; or

8.2.1.4 the Supplier breaches any of Clause 6.1 (Protection of Personal Data), Clause 6.2 (Confidentiality), Clause 6.3 (Official Secrets Acts 1911 to 1989; section 182 of the Finance Act 1989), Clause 7 (Warranties, Representations and Undertakings), Clause 11 (Prevention of Bribery and Corruption), Clause 12 (Non-Discrimination), Clause 13 (Prevention of Fraud) and Clause 14 (Transfer and Sub-Contracting); or

8.2.1.5 in the event of conviction for dishonesty of the Supplier (if an individual) or any one or more of the Supplier's directors, partners or members (if the Supplier is a firm or firms), which conviction might reasonably be expected to lead to the striking off from the roll maintained by the Suppliers Regulation Authority of the individual(s) concerned.

8.2.2 If the Customer fails to pay the Supplier undisputed sums of money when due, the Supplier shall notify the Customer in writing of such failure to pay. If the Customer fails to pay such undisputed sums within five (5) calendar days from the receipt of such notice, the Supplier may terminate the Contract by ten (10) Working Days' written notice to the Customer.

8.3 Termination on Change of Control

8.3.1 The Customer may terminate the Contract by notice in writing with immediate effect within six (6) Months of:

8.3.1.1 being notified in writing that a Change of Control has occurred or is planned or in contemplation; or

8.3.1.2 where no notification has been made, the date that the Customer becomes aware of the Change of Control,

but shall not be permitted to terminate where the Customer's written consent to the continuation of the Contract was granted prior to the Change of Control.

8.4 Termination on Notice

8.4.1 The Customer shall have the right to suspend the Contract with immediate effect at any time by giving written notice to the Supplier and to terminate the Contract with immediate effect by giving written notice to the Supplier at any time.

8.5 Termination of Framework Agreement

- 8.5.1 The Customer may terminate the Contract with immediate effect by giving written notice to the Supplier if the Framework Agreement is terminated for any reason whatsoever.

8.6 Partial Termination

- 8.6.1 Where the Customer is entitled to terminate the Contract pursuant to this Clause 8, the Customer shall be entitled to terminate all or part of the Contract provided always that the parts of the Contract not terminated can operate effectively to deliver the intended purpose of the Contract or a part thereof.

9. CONSEQUENCES OF EXPIRY OR TERMINATION

- 9.1 Subject to Clause 9.2, where the Customer terminates the Contract pursuant to Clause 8 (Termination) and then makes other arrangements for the supply of the Contract Services:
 - 9.1.1 the Customer may recover from the Supplier the cost reasonably incurred in making those other arrangements and any additional expenditure incurred by the Customer in securing the Contract Services in accordance with the requirements of the Contract;
 - 9.1.2 the Customer shall take all reasonable steps to mitigate such additional expenditure; and
 - 9.1.3 no further payments shall be payable by the Customer to the Supplier until the Customer has established the final cost of making those other arrangements, whereupon the Customer shall be entitled to deduct an amount equal to the final cost of such other arrangements from the further payments then due to the Supplier.
- 9.2 Clause 9.1 shall not apply where the Customer terminates the Contract:
 - 9.2.1 solely pursuant to Clause 8.3 (Termination on Change of Control) or Clause 8.4 (Termination on Notice); or
 - 9.2.2 solely pursuant to Clause 8.5 (Termination of the Framework Agreement) if termination pursuant to Clause 8.5 occurs as a result of termination of the Framework Agreement pursuant to the provisions of clauses 25.6, 25.11, 25.12 or 25.13 thereof.
- 9.3 On the termination of the Contract for any reason, the Supplier shall, at the request of the Customer and at the Supplier's cost:
 - 9.3.1 immediately return to the Customer all Confidential Information and the Customer's Personal Data in its possession or in the possession or under the control of any permitted suppliers or Sub-Contractors, which was obtained or produced in the course of providing the Contract Services;
 - 9.3.2 except where the retention of Customer's Personal Data is required by Law, promptly destroy all copies of the Customer Data and provide written confirmation to the Customer that the data has been destroyed;
 - 9.3.3 immediately deliver to the Customer in good working order (but subject to allowance for reasonable wear and tear) all the property (including materials, documents, information and access keys but excluding real property and IPR) issued or made available to the Supplier by the Customer in connection with the Contract;
 - 9.3.4 vacate, and procure that the Supplier's Staff vacate, any premises of the Customer occupied for the purposes of providing the Contract Services;

- 9.3.5 return to the Customer any sums prepaid in respect of the Contract Services not provided by the date of expiry or termination (howsoever arising); and
 - 9.3.6 promptly provide all information concerning the provision of the Contract Services which may reasonably be requested by the Customer for the purposes of adequately understanding the manner in which the Contract Services have been provided or for the purpose of allowing the Customer or any Replacement Supplier to conduct due diligence.
- 9.4 Without prejudice to any other right or remedy which the Customer may have, if any Contract Services are not supplied in accordance with, or if the Supplier fails to comply with, any of the terms of the Contract then the Customer may (whether or not any part of the Contract Services have been delivered) do any one or more of the following:
- 9.4.1 at the Customer's option, give the Supplier the opportunity (at the Supplier's expense) to remedy any failure in the performance of the Contract Services together with any damage resulting from such defect or failure (and where such defect or failure is capable of remedy) and carry out any other necessary work to ensure that the terms of the Contract are fulfilled, in accordance with the Customer's instructions;
 - 9.4.2 without terminating the Contract, itself supply or procure the supply of all or part of the Contract Services until such time as the Supplier shall have demonstrated to the reasonable satisfaction of the Customer that the Supplier will once more be able to supply all or such part of the Contract Services in accordance with the Contract;
 - 9.4.3 without terminating the whole of the Contract, terminate the Contract in respect of part of the Contract Services only and thereafter itself supply or procure a third party to supply such part of the Contract Services; and/or
 - 9.4.4 charge the Supplier for, whereupon the Supplier shall on demand pay, any costs reasonably incurred by the Customer (including any reasonable administration costs) in respect of the supply of any part of the Contract Services by the Customer or a third party to the extent that such costs exceed the payment which would otherwise have been payable to the Supplier for such part of the Contract Services and provided that the Customer uses its reasonable endeavours to mitigate any additional expenditure in obtaining replacement Contract Services.
- 9.5 Save as otherwise expressly provided in the Contract:
- 9.5.1 termination or expiry of the Contract shall be without prejudice to any rights, remedies or obligations accrued under the Contract prior to termination or expiration and nothing in the Contract shall prejudice the right of either Party to recover any amount outstanding at the time of such termination or expiry; and
 - 9.5.2 termination of the Contract shall not affect the continuing rights, remedies or obligations of the Customer or the Supplier under the following Clauses: Clause 3 (Payment and Charges); Clause 4 (Liability and Insurance); Clause 5 (Intellectual Property Rights); Clause 6.1 (Protection of Personal Data); Clause 6.2 (Confidentiality); Clause 6.3 (Official Secrets Acts 1911 to 1989; section 182 of the Finance Act 1989); Clause 6.4 (Freedom of Information); Clause 11 (Prevention of Bribery and Corruption); Clause 13 (Prevention of Fraud); Clause 21 (Contracts (Rights of Third Parties) Act); Clause 23.1 (Governing Law and Jurisdiction) and, without limitation to the foregoing, any other provision of the Contract which expressly or by implication is to be performed or observed notwithstanding termination or expiry shall survive the termination or expiry of the Contract.

10. PUBLICITY, MEDIA AND OFFICIAL ENQUIRIES

- 10.1 The Supplier shall not, and shall procure that its Sub-Contractors shall not, make any press announcements or publicise the Contract in any way without the Customer's prior written approval and shall take reasonable steps to ensure that the Supplier's Staff and professional advisors comply with this Clause 10. Any such press announcements or publicity proposed under this Clause 10 shall remain subject to the rights relating to Confidential Information and Commercially Sensitive Information.
- 10.2 Subject to the rights in relation to Confidential Information and Commercially Sensitive Information, the Customer shall be entitled to publicise the Contract in accordance with any legal obligation upon the Customer including any examination of the Contract by the Auditors.
- 10.3 The Supplier shall not do anything or permit to cause anything to be done which may damage the reputation of the Customer or bring the Customer into disrepute.

11. PREVENTION OF BRIBERY AND CORRUPTION

- 11.1 The Supplier shall not:

- 11.1.1 offer or give, or agree to give, to any employee, agent, servant or representative of the Customer, any Contracting Body or any other public body or any person employed by or on behalf of the Customer any gift or other consideration of any kind which could act as an inducement or a reward for any act or failure to act in relation to the Contract; or

- 11.1.2 engage in, and shall procure that all the Supplier's Staff or any person acting on the Supplier's behalf shall not commit, in connection with the Contract, a Prohibited Act under the Bribery Act 2010, or any other relevant laws, statutes, regulations or codes in relation to bribery and anti-corruption.

- 11.2 The Supplier warrants, represents and undertakes that it has not:

- 11.2.1 paid commission or agreed to pay commission to the Customer, any Contracting Body or any other public body or any person employed by or on behalf of the Customer in connection with the Contract; and

- 11.2.2 entered into the Contract with knowledge, that, in connection with it, any money has been, or will be, paid to any person working for or engaged by the Customer or any other public body or any person employed by or on behalf of the Customer in connection with the Contract, or that an agreement has been reached to that effect, unless details of any such arrangement have been disclosed in writing to the Customer and the Authority before execution of the Contract.

- 11.3 The Supplier shall:

- 11.3.1 in relation to the Contract, act in accordance with the Ministry of Justice Guidance;

- 11.3.2 immediately notify the Customer if it suspects or becomes aware of any breach of this Clause 11;

- 11.3.3 respond promptly to any of the Customer's enquiries regarding any breach, potential breach or suspected breach of this Clause 11 and the Supplier shall co-operate with any investigation and allow the Customer to audit Supplier's books, records and any other relevant documentation in connection with the breach;

- 11.3.4 if so required by the Customer, within twenty (20) Working Days of the Call Off Commencement Date, and annually thereafter, certify to the Customer in writing of the compliance with this Clause 11 by the Supplier and all persons associated

with it or its Sub-Contractors or other persons who are supplying the Contract Services. The Supplier shall provide such supporting evidence of compliance as the Customer may reasonably request; and

11.3.5 have, maintain and enforce an anti-bribery policy (which shall be disclosed to the Customer on request) to prevent the Supplier and any of the Supplier's Staff or any person acting on the Supplier's behalf from committing a Prohibited Act and shall enforce it where appropriate.

11.4 If the Supplier, any member of the Supplier's Staff or any person acting on the Supplier's behalf, in all cases whether or not acting with the Supplier's knowledge breaches:

11.4.1 this Clause 11; or

11.4.2 the Bribery Act 2010 in relation to the Contract or any other contract with the Customer or any other public body or any person employed by or on behalf of the Customer or a public body in connection with the Contract,

the Customer shall be entitled to terminate the Contract by written notice with immediate effect.

11.5 Without prejudice to its other rights and remedies under this Clause 11, the Customer shall be entitled to recover in full from the Supplier and the Supplier shall on demand indemnify the Customer in full from and against:

11.5.1 the amount of value of any such gift, consideration or commission; and

11.5.2 any other loss sustained by the Customer in consequence of any breach of this Clause 11.

12. NON-DISCRIMINATION

12.1 The Supplier shall not unlawfully discriminate within the meaning and scope of any Law, enactment, order or regulation relating to discrimination (whether in race, gender, religion, disability, sexual orientation, age or otherwise).

12.2 The Supplier shall take all reasonable steps to secure the observance of Clause 12.1 by all the Supplier's Staff employed in the execution of the Contract.

13. PREVENTION OF FRAUD

13.1 The Supplier shall take all reasonable steps, in accordance with Good Industry Practice, to prevent any Fraud by the Supplier and any member of the Supplier's Staff.

13.2 The Supplier shall notify the Customer immediately if it has reason to suspect that any Fraud has occurred or is occurring or is likely to occur save where complying with this provision would cause the Supplier or any member of the Supplier's Staff to commit an offence under the Proceeds of Crime Act 2002 or the Terrorism Act 2000.

13.3 If:

13.3.1 the Supplier breaches any of its obligations under Clause 13.1 and Clause 13.2; or

13.3.2 the Supplier or any member of the Supplier's Staff commits any Fraud in relation to the Contract or any other contract with the Customer or any other person,

the Customer may recover in full from the Supplier and the Supplier shall on demand indemnify the Customer in full against any and all losses sustained by the Customer in

consequence of the relevant breach or commission of Fraud, including the cost reasonably incurred by the Customer of making other arrangements for the supply of the Contract Services and any additional expenditure incurred by the Customer in relation thereto.

14. TRANSFER AND SUB-CONTRACTING

- 14.1 The Supplier shall not assign, novate, enter into a Sub-Contract in respect of, or in any other way dispose of, the Contract or any part of it without the Customer's prior written consent. The Customer has consented to the engagement of any Sub-Contractors specifically identified in the Letter of Appointment.
- 14.2 The Supplier shall be responsible for all acts and omissions of its Sub-Contractors and those employed or engaged by the Sub-Contractors as though they are its own.
- 14.3 The Customer may assign, novate or otherwise dispose of its rights and obligations under the Contract or any part thereof to:
 - 14.3.1 any other Contracting Body; or
 - 14.3.2 any other body established by the Crown or under statute in order substantially to perform any of the functions that had previously been performed by the Customer; or
 - 14.3.3 any private sector body which substantially performs the functions of the Customer.

provided that any such assignment, novation or other disposal shall not increase the burden of the Supplier's obligations under the Contract.

- 14.4 [The Customer may, if it so chooses, nominate the sub-contractors to be used for bought in services or contract them directly. The Customer will consult fully with the Supplier before exercising this right.]
- 14.5 [The Customer may, if it chooses, use its in-house resources, business units and other framework agreements to deliver specific services. The Customer will consult fully with the Supplier before exercising this right.]
- 14.6 Any change in the legal status of the Customer such that it ceases to be a Contracting Body shall not, subject to Clause 14.7, affect the validity of the Contract. In such circumstances, the Contract shall bind and inure to the benefit of any successor body to the Customer.
- 14.7 If the rights and obligations under the Contract are assigned, novated or otherwise disposed of pursuant to Clause 14.3 to a body which is not a Contracting Body or if there is a change in the legal status of the Customer such that it ceases to be a Contracting Body (in the remainder of this Clause any such body being referred to as a "**Transferee**"):
 - 14.7.1 the rights of termination of the Customer in Clause 8 shall be available to the Supplier in the event of, respectively, the bankruptcy or insolvency, or default of the Transferee; and
 - 14.7.2 the Transferee shall only be able to assign, novate or otherwise dispose of its rights and obligations under the Contract or any part thereof with the previous consent in writing of the Supplier.
- 14.8 The Customer may disclose to any Transferee any of the Supplier's Confidential Information which relates to the performance of the Supplier's obligations under the Contract. In such circumstances the Customer shall authorise the Transferee to use such Confidential Information only for purposes relating to the performance of the Supplier's obligations under the Contract and for no other purposes and shall take all reasonable steps to ensure that the Transferee gives a confidentiality undertaking in relation to such Confidential Information.

- 14.9 For the purposes of Clause 14.7 each Party shall at its own cost and expense carry out, or use all reasonable endeavours to ensure the carrying out of, whatever further actions (including the execution of further documents) the other Party reasonably requires from time to time for the purpose of giving that other Party the full benefit of the provisions of the Contract.

15. WAIVER

- 15.1 The failure of either Party to insist upon strict performance of any provision of the Contract, or the failure of either Party to exercise, or any delay in exercising, any right or remedy shall not constitute a waiver of that right or remedy and shall not cause a diminution of the obligations established by the Contract.
- 15.2 No waiver shall be effective unless it is expressly stated to be a waiver and communicated to the other Party in writing in accordance with Clause 22.
- 15.3 A waiver by either Party of any right or remedy arising from a breach of the Contract shall not constitute a waiver of any right or remedy arising from any other or subsequent breach of the Contract.

16. CUMULATIVE REMEDIES

Except as otherwise expressly provided by the Contract, all remedies available to either Party for breach of the Contract are cumulative and may be exercised concurrently or separately, and the exercise of any one remedy shall not be deemed an election of such remedy to the exclusion of other remedies.

17. FURTHER ASSURANCES

Each Party undertakes at the request of the other, and at the cost of the requesting Party to do all acts and execute all documents which may be necessary to give effect to the meaning of the Contract.

18. SEVERABILITY

- 18.1 If any provision of the Contract is held invalid, illegal or unenforceable for any reason, such provision shall be severed and the remainder of the provisions hereof shall continue in full force and effect as if the Contract had been executed with the invalid, illegal or unenforceable provision eliminated.
- 18.2 In the event of a holding of invalidity so fundamental as to prevent the accomplishment of the purpose of the Contract, the Customer and the Supplier shall immediately commence good faith negotiations to remedy such invalidity.

19. SUPPLIER'S STATUS

At all times during the term of the Contract the Supplier shall be an independent contractor and nothing in the Contract shall create a contract of employment, a relationship of agency or partnership or a joint venture between the Parties and, accordingly, neither Party shall be authorised to act in the name of, or on behalf of, or otherwise bind the other Party save as expressly permitted by the terms of the Contract.

20. ENTIRE AGREEMENT

- 20.1 The Contract, together with a completed, signed and dated Framework Agreement and the other documents referred to in them constitute the entire agreement and understanding between the Parties in respect of the matters dealt with in them and supersede, cancel and nullify any previous agreement between the Parties in relation to such matters.

- 20.2 Each of the Parties acknowledges and agrees that in entering into the Contract it does not rely on, and shall have no remedy in respect of, any statement, representation, warranty or undertaking (whether negligently or innocently made) other than as expressly set out in the Contract.
- 20.3 The Supplier acknowledges that it has:
- 20.3.1 entered into the Contract in reliance on its own due diligence alone; and
 - 20.3.2 received sufficient information required by it in order to determine whether it is able to provide the Contract Services in accordance with the terms of the Contract.
- 20.4 Nothing in Clauses 20.1 and 20.2 shall operate:
- 20.4.1 to exclude Fraud or fraudulent misrepresentation; or
 - 20.4.2 to limit the rights of the Customer pursuant to clause 34 of the Framework Agreement (Rights of Third Parties).
- 20.5 The Contract may be executed in counterparts each of which when executed and delivered shall constitute an original but all counterparts together shall constitute one and the same instrument.

21. CONTRACTS (RIGHTS OF THIRD PARTIES) ACT

- 21.1 A person who is not a party to the Contract has no right under the Contracts (Rights of Third Parties) Act 1999 to enforce any of its provisions which, expressly or by implication, confer a benefit on him, without the prior written agreement of the Parties, provided that this Clause 21.1 does not affect any right or remedy of any person which exists or is available otherwise than pursuant to that Act.
- 21.2 No consent of any third party is necessary for any rescission, variation (including any release or compromise in whole or in part of liability) or termination of the Contract or any one or more Clauses of it.
- 21.3 Without prejudice to the Customer's rights as a Contracting Body under clause 34 of the Framework Agreement, the Supplier agrees that the Customer may enforce any of the provisions of the Framework Agreement referred to in clause 34.2 (with the exception of clauses 33 and 34 of the Framework Agreement) as if they were terms of the Contract (reading references in those provisions to Contracting Bodies and the Supplier as references to the Customer and the Supplier respectively).

22. NOTICES

- 22.1 Except as otherwise expressly provided in the Contract, no notice or other communication from one Party to the other shall have any validity under the Contract unless given or made in writing by or on behalf of the Party sending the communication.
- 22.2 Any notice or other communication given or made by either Party to the other shall:
- 22.2.1 be given by letter (sent by hand, post or a recorded signed for delivery service), facsimile or electronic mail confirmed by letter; and
 - 22.2.2 unless the other Party acknowledges receipt of such communication at an earlier time, be deemed to have been given:
 - 22.2.2.1 if delivered personally, at the time of delivery;

- 22.2.2.2 if sent by pre-paid post or a recorded signed for service two (2) Working Days after the day on which the letter was posted provided the relevant communication is not returned as undelivered;
 - 22.2.2.3 if sent by electronic mail, two (2) Working Days after posting of a confirmation letter; and
 - 22.2.2.4 if sent by facsimile, on the day of transmission if sent before 16:00 hours on any Working Day and otherwise at 09:00 hours on the next Working Day and provided that at time of transmission of the facsimile an error-free transmission report is received by the Party sending the communication.
- 22.3 For the purposes of Clause 22.2, the address, email address and fax number of each Party shall be the address, email address and fax number specified in the Letter of Appointment.
- 22.4 Either Party may change its address for service by serving a notice in accordance with this Clause 22.
- 22.5 For the avoidance of doubt, any notice given under the Contract shall not be validly served if sent by electronic mail (email) and not confirmed by a letter.

23. DISPUTES AND LAW

23.1 Governing Law and Jurisdiction

The Contract shall be governed by and interpreted in accordance with the Laws of England and Wales and the Parties agree to submit to the exclusive jurisdiction of the English courts any dispute that arises in connection with the Contract.

23.2 Dispute Resolution

- 23.2.1 The Parties shall attempt in good faith to negotiate a settlement to any dispute between them arising out of or in connection with the Contract within twenty (20) Working Days of either Party notifying the other of the dispute and such efforts shall involve the escalation of the dispute to the level of representative of each Party specified in the Letter of Appointment.
- 23.2.2 Nothing in this dispute resolution procedure shall prevent the Parties from seeking from any court of competent jurisdiction an interim order restraining the other Party from doing any act or compelling the other Party to do any act.
- 23.2.3 If the dispute cannot be resolved by the Parties pursuant to Clause 23.2.1, the Parties shall refer it to mediation pursuant to the procedure set out in Clause 23.2.5 unless:
 - 23.2.3.1 the Customer considers that the dispute is not suitable for resolution by mediation; or
 - 23.2.3.2 the Supplier does not agree to mediation.
- 23.2.4 The obligations of the Parties under the Contract shall not be suspended, cease or be delayed by the reference of a dispute to mediation and the Supplier and the Supplier's Staff shall comply fully with the requirements of the Contract at all times.
- 23.2.5 The procedure for mediation is as follows:

- 23.2.5.1 a neutral adviser or mediator (the “**Contract Mediator**”) shall be chosen by agreement between the Parties or, if they are unable to agree upon a Contract Mediator within ten (10) Working Days after a request by one Party to the other or if the Contract Mediator agreed upon is unable or unwilling to act, either Party shall within ten (10) Working Days from the date of the proposal to appoint a Contract Mediator or within ten (10) Working Days of notice to either Party that he is unable or unwilling to act, apply to the CEDR to appoint a Contract Mediator;
- 23.2.5.2 the Parties shall within ten (10) Working Days of the appointment of the Contract Mediator meet with him in order to agree a programme for the exchange of all relevant information and the structure to be adopted for negotiations to be held. If considered appropriate, the Parties may at any stage seek assistance from the CEDR to provide guidance on a suitable procedure;
- 23.2.5.3 unless otherwise agreed, all negotiations connected with the dispute and any settlement agreement relating to it shall be conducted in confidence and without prejudice to the rights of the Parties in any future proceedings;
- 23.2.5.4 if the Parties reach agreement on the resolution of the dispute, the agreement shall be reduced to writing and shall be binding on the Parties once it is signed by their duly authorised representatives;
- 23.2.5.5 failing agreement, either of the Parties may invite the Contract Mediator to provide a non-binding but informative opinion in writing. Such an opinion shall be provided on a without prejudice basis and shall not be used in evidence in any proceedings relating to the Contract without the prior written consent of both Parties; and
- 23.2.5.6 if the Parties fail to reach agreement in the structured negotiations within sixty (60) Working Days of the Contract Mediator being appointed, or such longer period as may be agreed by the Parties, then any dispute or difference between them may be referred to the courts.

24. DISASTER RECOVERY AND BUSINESS CONTINUITY

THE PARTIES SHALL COMPLY WITH THE PROVISIONS OF SCHEDULE 3 (DISASTER RECOVERY AND BUSINESS CONTINUITY).

25. REMEDIES IN THE EVENT OF INADEQUATE PERFORMANCE OF THE CONTRACT SERVICES

- 25.1 Without prejudice to any other right or remedy which the Customer may have, if any of the Contract Services are not supplied in accordance with, or the Supplier fails to comply with any of the terms of the Contract then the Customer may (whether or not any part of the Contract Services have been supplied) do any of the following:
 - 25.1.1 at the Customer's option, give the Supplier the opportunity (at the Supplier's expense) to remedy any failure in the performance of the Contract Services together with any damage resulting from such defect or failure (and where such defect or failure is capable of remedy) or to supply Replacement Services and carry out any other necessary work to ensure that the terms of the Contract are fulfilled, in accordance with the Customer's instructions;
 - 25.1.2 if appendix 1 of the Letter of Appointment provides for the payment of delay payments, then the Supplier shall pay such amounts (as stipulated in the Letter of

Appointment) on demand. The delay payments will accrue on a daily basis from the relevant milestone date and will continue to accrue until the date when the milestone is achieved;

- 25.1.3 carry out, at the Supplier's expense, any work necessary to make the Contract Services comply with the Contract;
- 25.1.4 without terminating the Contract, itself supply or procure the supply of all or part of the Contract Services until such time as the Supplier shall have demonstrated to the reasonable satisfaction of the Customer that the Supplier will once more be able to supply all or such part of the Contract Services in accordance with the Contract;
- 25.1.5 without terminating the whole of the Contract, terminate the Contract in respect of part of the Contract Services only (whereupon a corresponding reduction in the Contract Charges shall be made) and thereafter itself supply or procure a third party to supply such part of the Contract Services; and/or
- 25.1.6 charge the Supplier for and the Supplier shall on demand pay any costs reasonably incurred by the Customer (including any reasonable administration costs) in respect of the supply of any part of the Contract Services by the Customer or a third party to the extent that such costs exceed the payment which would otherwise have been payable to the Supplier for such part of the Contract Services and provided that the Customer uses its reasonable endeavours to mitigate any additional expenditure in obtaining replacement Contract Services.

25.2 In the event that the Supplier:

- 25.2.1 fails to comply with Clause 2.1 and the failure is materially adverse to the interests of the Customer or prevents the Customer from discharging a statutory duty; or
- 25.2.2 persistently fails to comply with Clause 2.1,

the Customer may terminate the Contract with immediate effect by giving the Supplier notice in writing.

26. RECORDS AND AUDIT ACCESS

- 26.1 The Supplier shall keep and maintain for seven (7) Years after the date of termination or expiry (whichever is the earlier) of the Contract (or as long a period as may be agreed between the Parties), full and accurate records and accounts of the operation of the Contract including the Contract Services provided under it, and the amounts paid by the Customer.
- 26.2 The Supplier shall keep the records and accounts referred to in Clause 26.1 above in accordance with Good Industry Practice and generally accepted accounting principles.
- 26.3 The Supplier shall afford the Customer and the Auditors access to the records and accounts referred to in Clause 26.2 at the Supplier's premises and/or provide copies of such records and accounts, as may be required by the Customer and/or the Auditors from time to time, in order that the Customer and/or the Auditors may carry out an inspection including for the following purposes:
 - 26.3.1 to verify the accuracy of the Contract Charges (and proposed or actual variations to them in accordance with this Contract), and/or the costs of all Supplier (including Sub-Contractors) of the Contract Services;
 - 26.3.2 to review the integrity, confidentiality and security of the Customer Data held or used by the Supplier;

- 26.3.3 to review the Supplier's compliance with the DPA in accordance with this Contract and any other Laws;
 - 26.3.4 to review the Supplier's compliance with its continuous improvement and benchmarking obligations set out in Schedule 7 of the Framework Agreement;
 - 26.3.5 to review the Supplier's compliance with its security obligations set out, if appropriate, in Clause 36 and Schedule Z;
 - 26.3.6 to review any books of account kept by the Supplier in connection with the provision of the Contract Services;
 - 26.3.7 to carry out an examination pursuant to Section 6(1) of the National Audit Act 1983 of the economy, efficiency and effectiveness with which the Customer has used its resources;
 - 26.3.8 to inspect the Customer's assets, including the Intellectual Property Rights, equipment, facilities and maintenance, for the purposes of ensuring that the Customer's assets are secure and that any register of assets is up to date; and/or
 - 26.3.9 to ensure that the Supplier is complying with its obligations under this Contract.
- 26.4 The Supplier shall on request afford the Customer, the Customer's representatives and/or the Auditor access to such records and accounts as may be required by the Customer from time to time.
- 26.5 The Supplier shall provide such records and accounts (together with copies of the Supplier's published accounts) on request during the term of the Contract and for the period specified in Letter of Appointment after the date of termination or expiry of the term of the Contract to the Customer and/or the Auditors.
- 26.6 The Customer shall use reasonable endeavours to ensure that the conduct of each audit does not unreasonably disrupt the Supplier or delay the provision of the Contract Services save insofar as the Supplier accepts and acknowledges that control over the conduct of audits carried out by the Auditor is outside of the control of the Customer.
- 26.7 Subject to the Supplier's rights in respect of Confidential Information, the Supplier shall on demand provide the Auditors with all reasonable co-operation and assistance in:
- 26.7.1 all reasonable information requested by the Customer within the scope of the audit;
 - 26.7.2 reasonable access to sites controlled by the Supplier and to equipment used in the provision of the Contract Services; and
 - 26.7.3 access to the Supplier's Staff.
- 26.8 The Parties agree that they shall bear their own respective costs and expenses incurred in respect of compliance with their obligations under this Clause 26, unless the audit reveals a Material Default by the Supplier in which case the Supplier shall reimburse the Customer for the Customer's reasonable costs incurred in relation to the audit.

27. VARIATION

- 27.1 Subject to the provisions of this Clause 27, the Customer may request a variation to the Contract Services ordered provided that such variation does not amount to a material change to the Order. Such a change is hereinafter called a "**Variation**",

- 27.2 The Customer may request a Variation by completing and sending the form set out in Schedule 2 (Variation Form) ("**Variation Form**") to the Supplier giving sufficient information for the Supplier to assess the extent of the Variation and any additional cost that may be incurred. The Supplier shall respond to a request for a Variation within the time limits specified in the Variation Form. Such time limits shall be reasonable having regard to the nature of the Order.
- 27.3 In the event that the Supplier is unable to provide the Variation to the Contract Services or where the Parties are unable to agree a change to the Contract Charges, the Customer may:
- 27.3.1 agree to continue to perform their obligations under the Contract without the Variation; or
 - 27.3.2 terminate the Contract with immediate effect, except where the Supplier has already delivered part or all of the Order in accordance with the Order Form or where the Supplier can show evidence of substantial work being carried out to fulfil the Order, and in such a case the Parties shall attempt to agree upon a resolution to the matter. Where a resolution cannot be reached, the matter shall be dealt with under the Dispute Resolution Procedure.
- 27.4 If the Parties agree the Variation and any variation in the Contract Charges, the Supplier shall carry out such Variation and be bound by the same provisions so far as is applicable, as though such Variation was stated in the Contract.

28. MISTAKES IN INFORMATION

THE SUPPLIER SHALL BE RESPONSIBLE FOR THE ACCURACY OF ALL DRAWINGS, DOCUMENTATION AND INFORMATION SUPPLIED TO THE CUSTOMER BY THE SUPPLIER IN CONNECTION WITH THE SUPPLY OF THE CONTRACT SERVICES AND SHALL PAY THE CUSTOMER ANY EXTRA COSTS OCCASIONED BY ANY DISCREPANCIES, ERRORS OR OMISSIONS THEREIN, EXCEPT WHERE SUCH MISTAKES ARE THE FAULT OF THE CUSTOMER.

29. TERM

- 29.1 This Contract shall take effect on the Call Off Commencement Date and shall expire on the Expiry Date unless it is terminated earlier in accordance with its terms or otherwise by operation of Law.

30. TUPE

- 30.1 Lot 1-4 N/A. Lot 5 please refer to Schedule 4 Optional Clauses

SCHEDULE 1 : SERVICE LEVELS

1. SCOPE

This Schedule sets out the Service Levels which the Supplier is required to achieve when delivering the Contract Services.

2. SERVICE LEVELS

2.1 The objectives of the Service Levels are to ensure that the Contract Services are of a consistently high quality and meet the requirements of the Customer.

2.2 The Service Levels are as follows:

Performance Criteria	Service Level	Performance Guidance
1. Requirement	1.1 Supplier did have the necessary understanding and expertise to meet Customer expectations.	The Supplier has a good knowledge of the subject and the environment in which the Customer operates - Customer expectations of Supplier expertise are met
	1.2 Supplier is open and proactive in optimising costs	Efforts made to minimise expenses - prices are in line with market expectations - Supplier is open in explaining price breakdown and working with the Customer to identify opportunities to reduce cost – accurate and timely billing of Customer and invoices provided in line with Customer requirements
	1.3 Supplier is proactive in identifying and managing risks	Supplier is proactive in identifying and allocating risk ownership - Supplier supports Customer in assigning and managing risks - Supplier is proactive in assessing impact of risks in the course of performing the Contract and raising issues as appropriate
2. Quality of advice	2.1 Supplier provides good advice provided within timescale and covers all issues requested appropriately.	Advice is technically sound and clearly expressed – Supplier adheres to timelines and shows right focus – Supplier strikes appropriate balance between covering issues thoroughly and providing unnecessary detail
3. Engagement & Relationship	3.1 Supplier engagement with the Customer is appropriate and focused on Contract Services delivery	Supplier uses the right channels within the department - Customer is able to distinguish between business development activity/roles and delivery activity/role - Supplier does not exploit its position/ relationship with the Customer
	3.2 Supplier establishes effective working relationships with the Customer	Supplier integrates well with Customer staff and other advisers- Supplier is flexible in its approach to the Customer - demonstrates a knowledge of Customer culture - manages engagement issues well and does not let them impact on delivery - Supplier builds good relationships with internal staff with the Customer - Supplier does not take advantage of its position / relationship with the Customer

4. Project Management	4.1 Supplier resources are deployed in the right way to deliver value.	Staff are consistent throughout the duration of the Contract Services - the Supplier explains how project team has been put together to deliver the Contract Services - resource requirement remains in line with that included in the proposal - focus on Contract Services delivery is maintained
	4.2 Roles and responsibilities of the legal team are clear	Supplier provides clarity as to the roles and responsibilities of each member of the legal team engaged
	4.3 Supplier governance and project management is effective in ensuring the assignment is successful	Issues were raised as soon as possible and solutions offered - delivery plan was developed and agreed with the Customer at the outset - progress against milestones was reported regularly and in line with Customer requirements - Customer satisfaction with delivery was monitored by the Supplier
	4.4 Original scoping was robust	The scope and resource requirement remained in line with initial proposal - initial proposal was accurate and did not need to be amended
5. Value for Money	5.1 Delivery on time	As per Supplier proposal
	5.2 Delivery on budget	As per Supplier proposal
	5.3 Value for Money	Extent to which the benefits - as outlined in the assignment proposal – were delivered
6. Skills Transfer	6.1 Skills transfer	Supplier identified opportunities for skills and knowledge transfer - Supplier delivered transfer within original time and budget
7. Exit Strategy	7.1 Project closure	Supplier reflected any exit strategy requirements in their proposal - the project was closed off with no outstanding dependencies
	7.2 Completion reports	On completion of each project, or at the end of key stages within a project if the Customer so requests, the Supplier will provide a summary of the work carried out to include his assessment of successes/failures and potential improvements that could be made

SCHEDULE 3: DISASTER RECOVERY AND BUSINESS CONTINUITY

1. PURPOSE OF THIS SCHEDULE

1.1. The following definitions shall apply to this Schedule:

“Disaster” shall have the meaning given to it in the letter of appointment;

“Related Supplier” means any person who provides services to the Customer which are related to the Contract Services from time to time;

“Disaster Recovery System” means the system identified by the Supplier which shall be used for the purpose of delivering the Disaster Recovery Services; and

“Disaster Recovery Services” means the disaster recovery and/or business continuity services (as the context may require) to be provided by the Supplier.

1.2. This Schedule sets out the Customer's requirements for ensuring continuity of the business processes and operations supported by the Contract Services in circumstances of service disruption or failure and for restoring the Contract Services through business continuity and as necessary disaster recovery procedures. It also includes the requirement on the Supplier to develop, review, test, change and maintain a BCDR Plan in respect of the Contract Services.

1.3. The BCDR Plan shall be divided into three parts:

1.3.1. Part A which shall set out general principles applicable to the BCDR Plan;

1.3.2. Part B which shall relate to business continuity (**“Business Continuity Plan”**); and

1.3.3. Part C which shall relate to disaster recovery (**“Disaster Recovery Plan”**).

1.4. The BCDR Plan shall detail the processes and arrangements which the Supplier shall follow to ensure continuity of the business processes and operations supported by the Contract Services following any failure or disruption of any element of the Contract Services and the recovery of the Contract Services in the event of a Disaster.

2. DEVELOPMENT OF BCDR PLAN

2.1. The BCDR Plan shall unless otherwise required by the Customer in writing, be based upon and be consistent with the provisions of paragraphs 3 to 5 of this Schedule.

2.2. The Supplier shall ensure that its Sub-Contractors' disaster recovery and business continuity plans are integrated with the BCDR Plan.

3. PART A - GENERAL PRINCIPLES AND REQUIREMENTS

3.1. The BCDR Plan shall:

3.1.1. set out how its business continuity and disaster recovery elements link to each other;

3.1.2. provide details of how the invocation of any element of the BCDR Plan may impact upon the operation of the Contract Services;

3.1.3. contain an obligation upon the Supplier to liaise with the Customer and (at the Customer's request) any Related Supplier with respect to issues concerning business continuity and disaster recovery where applicable;

- 3.1.4.detail how the BCDR Plan links and interoperates with any overarching and/or connected disaster recovery or business continuity plan of the Customer and any of its other Related Suppliers as notified to the Supplier by the Customer from time to time;
 - 3.1.5.contain a communication strategy including details of an incident and problem management service and advice and help desk facility which can be accessed via multi-channels (including but without limitation a web-site (with FAQs), e-mail, phone and fax) for both portable and desk top configurations, where required by the Customer;
 - 3.1.6.contain a risk analysis, including:
 - 3.1.6.1. failure or disruption scenarios and assessments and estimates of frequency of occurrence;
 - 3.1.6.2. identification of any single points of failure within the Contract Services and processes for managing the risks arising therefrom;
 - 3.1.6.3. identification of risks arising from the interaction of the Contract Services with the services provided by a Related Supplier; and
 - 3.1.6.4. a business impact analysis (detailing the impact on business processes and operations) of different anticipated failures or disruptions;
 - 3.1.7.provide for documentation of processes, including business processes, and procedures;
 - 3.1.8.set out key contact details (including roles and responsibilities) for the Supplier (and any Sub-Contractors) and for the Customer;
 - 3.1.9.identify the procedures for reverting to "normal service";
 - 3.1.10. set out method(s) of recovering or updating data collected (or which ought to have been collected) during a failure or disruption to ensure that there is no more than 10% of data loss and to preserve data integrity;
 - 3.1.11. identify the responsibilities (if any) that the Customer has agreed it will assume in the event of the invocation of the BCDR Plan; and
 - 3.1.12. provide for the provision of technical advice and assistance to key contacts at the Customer as notified by the Customer from time to time to inform decisions in support of the Customer's business continuity plans.
- 3.2. The BCDR Plan shall be designed so as to ensure that:
- 3.2.1.the Contract Services are provided in accordance with the Contract at all times during and after the invocation of the BCDR Plan;
 - 3.2.2.the adverse impact of any Disaster, service failure, or disruption on the operations of the Customer is minimal as far as reasonably possible;
 - 3.2.3.it aligns with the relevant provisions of ISO/IEC17799:2000, BS15000 (as amended) and all other industry standards from time to time in force; and
 - 3.2.4.there is a process for the management of disaster recovery testing detailed in the BCDR Plan.
- 3.3. The BCDR Plan must be upgradeable and sufficiently flexible to support any changes to the Contract Services or to the business processes facilitated by and the business operations supported by the Contract Services.
- 3.4. The Supplier shall not be entitled to any relief from its obligations under the Service Levels or to any increase in the Contract Charges to the extent that a Disaster occurs as a consequence of any breach by the Supplier of this Contract.

4. PART B - BUSINESS CONTINUITY ELEMENT - PRINCIPLES AND CONTENTS

- 4.1. The Business Continuity Plan shall set out the arrangements that are to be invoked to ensure that the business processes and operations facilitated by the Contract Services remain supported and to ensure continuity of the business operations supported by the Contract Services including but not limited to and unless the Customer expressly states otherwise in writing:
 - 4.1.1. the alternative processes, (including business processes), options and responsibilities that may be adopted in the event of a failure in or disruption to the Contract Services; and
 - 4.1.2. the steps to be taken by the Supplier upon resumption of the Contract Services in order to address any prevailing effect of the failure or disruption including a root cause analysis of the failure or disruption.
- 4.2. The Business Continuity Plan shall address the various possible levels of failures of or disruptions to the Contract Services and the services to be provided and the steps to be taken to remedy the different levels of failure and disruption. The Business Continuity Plan shall also clearly set out the conditions and/or circumstances under which the Disaster Recovery Plan is invoked.

5. PART C - DISASTER RECOVERY ELEMENT - PRINCIPLES AND CONTENTS

- 5.1. The Disaster Recovery Plan shall be designed so as to ensure that upon the occurrence of a Disaster the Supplier ensures continuity of the business operations of the Customer supported by the Contract Services following any Disaster or during any period of service failure or disruption with, as far as reasonably possible, minimal adverse impact.
- 5.2. The Disaster Recovery Plan shall only be invoked upon the occurrence of a Disaster.
- 5.3. The Disaster Recovery Plan shall include the following:
 - 5.3.1. the technical design and build specification of the Disaster Recovery System;
 - 5.3.2. details of the procedures and processes to be put in place by the Supplier and any Sub-Contractor in relation to the Disaster Recovery System and the provision of the Disaster Recovery Services and any testing of the same including but not limited to the following:
 - 5.3.2.1. data centre and disaster recovery site audits;
 - 5.3.2.2. backup methodology and details of the Supplier's approach to data back-up and data verification;
 - 5.3.2.3. identification of all potential disaster scenarios;
 - 5.3.2.4. risk analysis;
 - 5.3.2.5. documentation of processes and procedures;
 - 5.3.2.6. hardware configuration details;
 - 5.3.2.7. network planning including details of all relevant data networks and communication links;
 - 5.3.2.8. invocation rules;
 - 5.3.2.9. Contract Services recovery procedures;
 - 5.3.2.10. steps to be taken upon Contract Services resumption to address any prevailing effect of the Contract Services failure or disruption;
 - 5.3.3. any applicable Service Levels with respect to the provision of Disaster Recovery Services and details of any agreed relaxation upon the Service Levels during any period of invocation of the Disaster Recovery Plan;

5.3.4.details of how the Supplier shall ensure compliance with security standards ensuring that compliance is maintained for any period during which the Disaster Recovery Plan is invoked;

5.3.5.access controls (to any disaster recovery sites used by the Supplier or any Sub-Contractor in relation to its obligations pursuant to this Schedule 3); and

5.3.6.testing and management arrangements.

6. PROVISION, REVIEW AND AMENDMENT OF THE BCDR PLAN

6.1. The Supplier shall provide a draft of the BCDR Plan within twenty (20) Working Days following the Call Off Commencement Date.

6.2. The Supplier shall review part or all of the BCDR Plan (and the risk analysis on which it is based):

6.2.1.on a regular basis and as a minimum once every six (6) Months;

6.2.2.within three (3) Months of the BCDR Plan (or any part) having been invoked pursuant to paragraph 8 of this Schedule; and

6.2.3.where the Customer requests any additional reviews (over and above those provided for in paragraphs 6.2.1 and 6.2.2 of this Schedule) by notifying the Supplier to such effect in writing, whereupon the Supplier shall conduct such reviews in accordance with the Customer's written requirements. The costs of both Parties for any such additional reviews will be met by the Customer.

6.3. Each review pursuant to paragraph 6.1 of the BCDR Plan shall be a review of the procedures and methodologies set out in the BCDR Plan and shall assess their suitability having regard to any change to the Contract Services or any underlying business processes and operations facilitated by or supported by the Contract Services which have taken place since the later of the original approval of the BCDR Plan or the last review of the BCDR Plan and shall also have regard to the occurrence of any event since that date (or the likelihood of any such event taking place in the foreseeable future) which may increase the likelihood of the need to invoke the BCDR Plan. The review shall be completed by the Supplier within the period required by the BCDR Plan or if no such period is required within such period as the Customer shall reasonably require. The Supplier shall, within twenty (20) Working Days of the conclusion of each such review of the BCDR Plan, provide to the Customer a report ("**Review Report**") setting out:

6.3.1.the findings of the review;

6.3.2.any changes in the risk profile associated with the Contract Services; and

6.3.3.the Supplier's proposals ("**Supplier's Proposals**") for addressing any changes in the risk profile and its proposals for amendments to the BCDR Plan following the review detailing the impact (if any and to the extent that the Supplier can reasonably be expected to be aware of the same) that the implementation of such proposals may have on any services or systems provided by a third party.

6.4. The Supplier shall as soon as is reasonably practicable after receiving the Customer's approval of the Supplier's Proposals (having regard to the significance of any risks highlighted in the Review Report) effect any change in its practices or procedures necessary so as to give effect to the Supplier's Proposals. Any such change shall be at the Supplier's expense unless it can be reasonably shown that the changes are required because of a material change to the project's risk profile.

7. TESTING OF THE BCDR PLAN

7.1. The Supplier shall test the BCDR Plan on a regular basis (and in any event not less than once in every year during the term of the Contract). Subject to paragraph 7.2, the Customer may require the Supplier to conduct additional tests of some or all aspects of the BCDR Plan at any time where the Customer considers it necessary, including where there has been any change to the Contract Services or any underlying business processes, or on the occurrence of any event which may increase the likelihood of the need to implement the BCDR Plan.

- 7.2. If the Customer requires an additional test of the BCDR Plan it shall give the Supplier written notice and the Supplier shall conduct the test in accordance with the Customer's requirements and the relevant provisions of the BCDR Plan. The Supplier's costs of the additional test shall be borne by the Customer unless the BCDR Plan fails the additional test in which case the Supplier's costs of that failed test shall be borne by the Supplier.
- 7.3. Following each test, the Supplier shall send to the Customer a written report summarising the results of the test and shall promptly implement any actions or remedial measures which the Customer considers to be necessary as a result of those tests.
- 7.4. The Supplier shall undertake and manage testing of the BCDR Plan in full consultation with the Customer and shall liaise with the Customer in respect of the planning, performance, and review, of each test, and shall comply with the reasonable requirements of the Customer in this regard. Where required by the Customer, each test shall be carried out under the supervision of the Customer or its nominee.
- 7.5. The Supplier shall ensure that any use by it or any Sub-Contractor of "live" data in such testing is first approved with the Customer. Copies of live test data used in any such testing shall be (if so required by the Customer) destroyed or returned to the Customer on completion of the test.
- 7.6. The Supplier shall, within twenty (20) Working Days of the conclusion of each test, provide to the Customer a report setting out:
 - 7.6.1. the outcome of the test;
 - 7.6.2. any failures in the BCDR Plan (including the BCDR Plan's procedures) revealed by the test; and
 - 7.6.3. the Supplier's proposals for remedying any such failures.
- 7.7. Following each test, the Supplier shall take all measures requested by the Customer, (including requests for the re-testing of the BCDR Plan) to remedy any failures in the BCDR Plan and such remedial activity and re-testing shall be completed by the Supplier, at no additional cost to the Customer, by the date reasonably required by the Customer and set out in such notice.
- 7.8. For the avoidance of doubt, the carrying out of a test of the BCDR Plan (including a test of the BCDR Plan's procedures) shall not relieve the Supplier of any of its obligations under this Schedule or otherwise.
- 7.9. The Supplier shall also perform a test of the BCDR Plan as part of the commissioning of the Contract Services.

8. INVOCATION OF THE BUSINESS CONTINUITY AND DISASTER RECOVERY PLAN

- 8.1. In the event of a complete loss of service or in the event of a Disaster, the Supplier shall immediately invoke the BCDR Plan (and shall inform the Customer promptly of such invocation). In all other instances the Supplier shall only invoke or test the BCDR Plan with the prior consent of the Customer.
9. Following a request from the Customer, the Supplier shall provide a written incident report and the BCDR Plan review following a plan invocation, but in any event within twenty (20) Working Days of full business recovery

SCHEDULE 4: OPTIONAL CLAUSES – EXIT, TUPE AND PENSIONS**1 ASSISTANCE ON EXPIRY OR TERMINATION**

In the event that this Contract expires or is terminated the Supplier shall, where so requested by the Customer, provide assistance to the Customer to migrate the provision of the Contract Services to a Replacement Supplier including as set out in the Exit Plan Schedule X.

2 TUPE & PENSIONS**DEFINITIONS FOR TUPE MATTERS**

The following definitions shall apply in addition to the definitions contained in Annex (Definitions) to the Call Off Terms:

“Acquired Rights Directive”	means the European Council Directive 77/187/EEC on the approximation of laws of European member states relating to the safeguarding of employees' rights in the event of transfers of undertakings, businesses or parts of undertakings or businesses, as amended or re-enacted from time to time;
“CRITPA”	means the Contracts (Rights of Third Parties) Act 1999;
“Employment Liabilities”	<p>means all claims, actions, proceedings, orders, demands, complaints, investigations (save for any claims for personal injury which are covered by insurance) and any award, compensation, damages, tribunal awards, fine, loss, order, penalty, disbursement, payment made by way of settlement and costs, expenses and legal costs reasonably incurred in connection with a claim or investigation including in relation to the following:</p> <ul style="list-style-type: none"> a. redundancy payments including contractual or enhanced redundancy costs, termination costs and notice payments; b. unfair, wrongful or constructive dismissal compensation; c. compensation for discrimination on grounds of sex, race, disability, age, religion or belief, gender reassignment, marriage or civil partnership, pregnancy and maternity or sexual orientation or claims for equal pay; d. compensation for less favourable treatment of part-time workers or fixed term employees; e. outstanding debts and unlawful deduction of wages, including any PAYE and National Insurance Contributions; f. claims whether in tort, contract or statute or otherwise; g. any investigation by the Equality and Human Rights Commission or other enforcement, regulatory or supervisory body and of implementing any requirements which may arise from such investigation);
“Former Supplier”	means the party providing goods and/or services to the Customer similar or the same as the Goods and/or Services and which is being replaced by the Supplier;

“Relevant Transfer”	means a transfer of employment to which TUPE applies;
“Relevant Transfer Date”	means the date upon which the Relevant Transfer takes place;
“Second Generation Fair Deal Employee”	means any employee whose employment transfers under a Relevant Transfer from the Former Supplier to the Supplier on the Relevant Transfer Date and who (i) in relation to previous employment with the Customer, had been accruing pension rights as an active member of [insert name of public sector pension scheme] immediately before a Relevant Transfer of his employment from the Customer to the Former Supplier, or a series of Relevant Transfers starting with employment with the Customer and finishing with employment with the Former Supplier, and (ii) had elected to transfer such pension rights from [insert name of public sector pension scheme] to the Former Supplier’s Scheme;
“Service Transfer”	means any Relevant Transfer of the Services (or any part), subsequent to the commencement of performance of the Services by the Supplier for whatever reason, from the Supplier or any Sub-Contractor to a Replacement Supplier;
“Service Transfer Date”	means the date of a Service Transfer;
“Staff”	means all persons employed by the Supplier and/or any Sub-Contractor to perform its obligations under this Contract together with the Supplier’s and/or any Sub-Contractor’s servants, consultants, agents, suppliers and Sub-Contractors used in the performance of its obligations under this Contract (or any Sub-Contract);
“Staffing Information”	means written information about each of the Supplier or its Sub-Contractor’s Staff including in particular: the percentage of working time spent by each of them in the provision of the Services, job title, remuneration (meaning salary and benefits and any enhanced redundancy terms), age, length of service, notice period, particulars of employment in accordance with section 1 of the Employment Rights Act 1996, the applicability of any collective agreement to such staff, any disciplinary action taken against any of them in the preceding two (2) Years, details of any grievances raised by any of them in the preceding two (2) Years, any Court or employment tribunal proceedings brought by any of them in the preceding two (2) Years, any potential proceedings which the Supplier or its Sub-Contractor reasonably considers may be raised by any of them, and information about any of them who have been absent from work for one (1) month or more regardless of the reason at the time the staffing information is requested;
"Supplier's Final Staff List"	means the relevant list of all Supplier Staff engaged in or wholly or mainly assigned to, the provision of the Services or any relevant part of the Services which is ceasing to be provided by the Supplier at the Transfer Date;
"Supplier's Provisional Staff List"	means a list prepared and updated by the Supplier of all Supplier Staff who are engaged in or wholly or mainly assigned to, the provision of the Services (or any relevant part of the Services which it is envisaged will no longer be provided by the Supplier) as at the date of such list;
"Transferring Customer Employees"	means those employees of the Customer to which TUPE will apply on the Relevant Transfer Date;
"Transferring Former	means those employees of the Former Supplier to which

Supplier Employees”	TUPE will apply on the Relevant Transfer Date ;
"Transferring Supplier Employees"	means those employees of the Supplier to which TUPE will apply on the Relevant Transfer Date.

PART A

1. The Customer and the Supplier shall proceed on the basis that the commencement of the provision of the Services by the Supplier under this Call Off Contract will be a Relevant Transfer to which TUPE and/or the Acquired Rights Directive will apply. The Customer and the Supplier further agree that, as a result of the operation of TUPE, the contracts of employment between the Customer and the Transferring Customer Employees (save insofar as such contracts relate to benefits for old age, invalidity or survivors under any occupational pension scheme and are therefore disapplied through operation of Regulation 10(2) TUPE) will have effect on and from the Relevant Transfer Date as if originally made between the Supplier and each such Transferring Customer Employee.
2. The Customer shall comply with all its obligations under TUPE and will perform and discharge all its obligations in respect of all the Transferring Customer Employees prior to the Relevant Transfer Date including the payment of all remuneration, benefits, entitlements and outgoings, all wages, accrued but untaken holiday pay, bonuses, commissions, payments of PAYE, national insurance contributions, pension contributions, and any necessary apportionments in respect of any periodic payments will be made.
3. Subject to paragraph 4 below, the Customer shall indemnify the Supplier against any Employment Liabilities in respect of any Transferring Customer Employee (or, where applicable any employee representative as defined in TUPE) arising from or as a result of:
 - 3.1 any act or omission by the Customer occurring before the Relevant Transfer Date;
 - 3.2 the breach or non-observance by the Customer on or before the Relevant Transfer Date of any collective agreement or other custom or practice with a trade union or staff association in respect of any Transferring Customer Employee;
 - 3.3 any proceeding, claim or demand by HMRC or other statutory authority in respect of any financial obligation including, but not limited to, PAYE and primary and secondary national insurance contributions:
 - 3.3.1 in relation to any Transferring Customer Employee, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising prior to the Relevant Transfer Date; and
 - 3.3.2 in relation to any employee who is not a Transferring Customer Employee, and in respect of whom it is later alleged or determined that TUPE applied so as to transfer his/her employment from the Customer to the Supplier, to the extent that the proceeding, claim or demand by the HMRC or other statutory authority relates to financial obligations arising prior to the Relevant Transfer Date.
 - 3.4 a failure of the Customer to discharge or procure the discharge of all wages, salaries and all other benefits and all PAYE tax deductions and National Insurance contributions relating to the Transferring Customer Employees in respect of the period prior to the Relevant Transfer Date;
 - 3.5 any claim made by or in respect of any person employed or formerly employed by the Customer other than a Transferring Customer Employee for which it is alleged the Supplier may be liable by virtue of this Call Off Contract and/or TUPE and/or the Acquired Rights Directive; and
 - 3.6 any claim made by or in respect of a Transferring Customer Employee or any appropriate employee representative (as defined in TUPE) of any Transferring Customer Employee relating to any act or omission of the Customer in relation to its obligations under Regulation 13 of TUPE.
4. The indemnities in Paragraph 3 will not apply to the extent that the Employment Liabilities arise or are attributable to an act or omission of the Supplier and/or any Sub-Contractor whether occurring or having its origin before, on or after the Relevant Transfer Date including, without limitation, any Employment Liabilities:
 - 4.1 arising out of the resignation of any Transferring Customer Employee before the Relevant Transfer Date on account of substantial detrimental changes to his/her working conditions proposed by the Supplier and/or any Sub-Contractor to occur in the period on or after the Relevant Transfer Date); or

- 4.2 arising from the Supplier's failure and/or any Sub-Contractor's failure to comply with its obligations under TUPE).
5. If any person who is not a Transferring Customer Employee claims, or it is determined, that his/her contract of employment has been transferred from the Customer to the Supplier pursuant to TUPE or the Acquired Rights Directive then:
- 5.1 the Supplier shall, within five (5) Working Days of becoming aware of that fact, give notice in writing to the Customer; and
- 5.2 where legally possible for it to do so, the Customer may offer employment to such person within fifteen (15) Working Days of the notification by the Supplier, or otherwise take such other reasonable steps as it considers appropriate to deal with the matter provided always that such steps are in compliance with Law.
6. If such offer is accepted, or if the situation has otherwise been resolved by the Customer, the Supplier shall immediately release the person from his/her employment or alleged employment.
7. If, after the fifteen (15) Working Day period specified in paragraph 5.2 has elapsed:
- 7.1 no such offer of employment has been made; or
- 7.2 such offer has been made but not accepted; or
- 7.3 the situation has not otherwise been resolved,
- the Supplier may within five (5) Working Days give notice to terminate the employment of such person.
8. Subject to the Supplier acting in accordance with the provisions of paragraphs 5 to 7 and in accordance with all applicable proper employment procedures set out in Law, the Customer shall indemnify the Supplier against all Employment Liabilities arising out of the termination pursuant to the provisions of paragraph 7.
9. The indemnity in paragraph 8 above shall:
- 9.1 not apply to any claim for discrimination including but not limited to sex, race, disability, age, gender reassignment, marriage or civil partnership, pregnancy and maternity or sexual orientation, religion or belief or claims for equal pay, or compensation for less favourable treatment of part-time workers or fixed term employees in relation to any alleged act or omission of the Supplier and/or Sub-Contractor or to any claim that the termination of employment was unfair because the Supplier neglected to follow a fair dismissal procedure; and
- 9.2 only apply where the notification referred to in paragraph 5.1 is made by the Supplier to the Customer within six (6) Months of the Call Off Commencement Date.
10. If any such person as is described in paragraph 5 is neither re-employed by the Customer nor dismissed by the Supplier within the time scales set out in paragraphs 5 to 7 such person will be treated as having transferred to the Supplier and the Supplier shall comply with such obligations as may be imposed upon it under the Law.
11. The Supplier shall comply, and shall procure that any Sub-Contractor shall comply, with all its obligations under TUPE (including without limitation its obligation to inform and consult in accordance with Regulation 13 of TUPE) and will perform and discharge all its obligations in respect of all the Transferring Customer Employees, on and from the Relevant Transfer Date including the payment of all remuneration, benefits, entitlements and outgoings, all wages, accrued but untaken holiday pay, bonuses, commissions, payments of PAYE, national insurance contributions, pension contributions, and any necessary apportionments in respect of any periodic payments will be made.
12. Each party shall promptly provide to the other Party in writing such information as is necessary to carry out their respective duties under Regulation 13 of the TUPE.

13. Subject to paragraph 14 below, the Supplier shall indemnify the Customer against any Employment Liabilities in respect of any Transferring Customer Employee (or, where applicable any employee representative (as defined in TUPE) of any Transferring Customer Employee) arising from or as a result of:
- 13.1 any act or omission of the Supplier or any Sub-Contractor whether occurring before, on or after the Relevant Transfer Date or any other matter, event or circumstance occurring or having its origin after the Relevant Transfer Date or in respect of an award of compensation under Regulation 15 of TUPE (except to the extent that the liability arises from the Customer's failure to comply with its obligations under TUPE);
 - 13.2 the breach or non-observance by the Supplier or any Sub-Contractor on or after the Relevant Transfer Date of any collective agreement or other custom or practice with a trade union or staff association in respect of any Transferring Customer Employee;
 - 13.3 any proceeding, claim or demand by HMRC or other statutory authority in respect of any financial obligation including, but not limited to, PAYE and primary and secondary national insurance contributions:
 - 13.3.1 in relation to any Transferring Customer Employee, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising on or after the Relevant Transfer Date; and
 - 13.3.2 in relation to any employee who is not a Transferring Customer Employee, and in respect of whom it is later alleged or determined that TUPE applied so as to transfer his/her employment from the Customer to the Supplier, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising on or after the Relevant Transfer Date.
 - 13.4 any statement communicated to or action undertaken by the Supplier and/or any Sub-Contractor to, or in respect of, any Transferring Customer Employee on or before the Relevant Transfer Date regarding the Relevant Transfer which has not been agreed in advance with the Customer in writing.
 - 13.5 any claim made by or in respect of a Transferring Customer Employee or any appropriate employee representative (as defined in TUPE) of any Transferring Customer Employee relating to any act or omission of the Supplier in relation to its obligations under Regulation 13 of TUPE.
14. The indemnities in paragraph 13 will not apply to the extent that the Employment Liabilities arise or are attributable to an act or omission of the Customer whether occurring or having its origin before, on or after the Relevant Transfer Date including, without limitation, any Employment Liabilities arising from the Customer's failure to comply with its obligations under TUPE).
15. The Supplier will, and will procure that any Sub-Contractor shall, comply with any requirement notified to it by the Customer relating to pensions in respect of any Transferring Customer Employee as set down in: (a) the Cabinet Office Statement of Practice on Staff Transfers in the Public Sector of January 2000, revised 2007; and/or (b) HM Treasury's guidance "Staff Transfers from Central Government: A Fair Deal for Staff Pensions of 1999; and/or (c) HM Treasury's guidance: "Fair deal for staff pensions: procurement of Bulk Transfer Agreements and Related Issues" of June 2004; or any other replacement statement of practice, paper or other guidance.
16. The Supplier shall comply with the pensions provisions of Annex 1 below.

PART B

17. The Customer and the Supplier shall proceed on the basis that the commencement of the provision of the Services by the Supplier under this Call Off Contract will be a Relevant Transfer to which TUPE and/or the Acquired Rights Directive will apply. The Customer and the Supplier further agree that, as a result of the operation of TUPE, the contracts of employment between the Former Supplier and the Transferring Former Supplier's Employees save insofar as such contracts relate to benefits for old age, invalidity or survivors under any occupational pension scheme) will have effect on and from the Relevant Transfer Date as if originally made between the Supplier and each such Transferring Former Supplier Employee.

18. The Customer shall use reasonable endeavours to procure (to the extent it has a contractual right to do so) that the Former Supplier shall comply with all its obligations under TUPE and will perform and discharge all its obligations in respect of all the Former Supplier Employees, prior to the Relevant Transfer Date including the payment of all remuneration, benefits, entitlements and outgoings, all wages, accrued but untaken holiday pay, bonuses, commissions, payments of PAYE, national insurance contributions and pension contributions, and any necessary apportionments in respect of any periodic payments will be made.
19. The Customer shall use reasonable endeavours to procure (and to the extent it has a contractual right to do so) that the Former Supplier shall subject to paragraph 20 below, indemnify the Supplier against any Employment Liabilities, in respect of any Former Supplier Employee (or, where applicable any employee representative as defined in TUPE) arising from or as a result of:
 - 19.1 any act or omission of the Former Supplier occurring before the Relevant Transfer Date;
 - 19.2 the breach or non-observance by the Former Supplier during the period prior to the Relevant Transfer Date of any collective agreement or other custom or practice with a trade union or staff association in respect of any Former Supplier Employees;
 - 19.3 any proceeding, claim or demand by HMRC or other statutory authority in respect of any financial obligation including, but not limited to, PAYE and primary and secondary national insurance contributions:
 - 19.3.1 in relation to any Former Supplier Employee, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising before the Relevant Transfer Date; and
 - 19.3.2 in relation to any employee who is not a Former Supplier Employee, and in respect of whom it is later alleged or determined that TUPE applied so as to transfer his/her employment from the Former Supplier to the Supplier, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising prior to the Relevant Transfer Date.
 - 19.4 a failure of the Former Supplier to discharge or procure the discharge of all wages, salaries and all other benefits and all PAYE tax deductions and National Insurance contributions relating to the Transferring Former Supplier Employees in respect of the period prior to the Relevant Transfer Date;
 - 19.5 any claim made by or in respect of any person employed or formerly employed by the Former Supplier other than a Transferring Former Supplier Employee for which it is alleged the Supplier may be liable by virtue of this Call Off Contract and/or TUPE and/or the Acquired Rights Directive; and
 - 19.6 any claim made by or in respect of a Transferring Former Supplier Employee or any appropriate employee representative (as defined in TUPE) of any Transferring Former Supplier Employee relating to any act or omission of the Former Supplier in relation to its obligations under Regulation 13 of TUPE, except to the extent that the liability arises from the Supplier's or any Sub-Contractor's failure to comply with Regulation 13(4) of TUPE.
20. The indemnities in Paragraph 19 will not apply to the extent that the Employment Liabilities arise or are attributable to an act or omission of the Supplier and/or any Sub-Contractor whether occurring or having its origin before, on or after the Relevant Transfer Date including, without limitation, any Employment Liabilities:
 - 20.1 arising out of the resignation of any Transferring Former Supplier Employee before the Relevant Transfer Date on account of substantial detrimental changes to his/her working conditions proposed by the Supplier and/or any Sub-Contractor to occur in the period on or after the Relevant Transfer Date); or
 - 20.2 arising from the Supplier's failure and/or any Sub-Contractor's failure to comply with its obligations under TUPE);

21. If any person who is not a Former Supplier Employee claims, or it is determined, that his/her contract of employment has been transferred from the Former Supplier to the Supplier pursuant to TUPE or the Acquired Rights Directive then:
- 21.1 the Supplier shall, within five (5) Working Days of becoming aware of that fact, give notice in writing to the Customer (which may include, at the Customer's option, notice to a Former Supplier); and
- 21.2 the Former Supplier may offer employment to such person within fifteen (15) Working Days of the notification by the Supplier or take such other reasonable steps as it considers appropriate to deal with the matter provided always that such steps are in compliance with Law.
22. If such offer is accepted, or if the situation has otherwise been resolved by the Former Supplier and/or the Customer, the Supplier shall immediately release the person from his/her employment or alleged employment.
23. If, after the fifteen (15) Working Day period specified in 21.2 has elapsed:
- 23.1 no such offer of employment has been made; or
- 23.2 such offer has been made but not accepted; or
- 23.3 the situation has not otherwise been resolved;
- the Supplier may within five (5) Working Days give notice to terminate the employment or alleged employment of such person
24. Subject to the Supplier acting in accordance with the provisions of paragraphs 21 to 23 and in accordance with all applicable proper employment procedures set out in Law, the Customer shall use its reasonable endeavours to procure (to the extent it has a contractual right to do so) that the Former Supplier indemnifies the Supplier against all Employment Liabilities arising out of the termination pursuant to the provisions of paragraph 23.
25. The indemnity in paragraph 24 above shall:
- 25.1 not apply to any claim for discrimination, including but not limited to sex, race, disability, age, gender reassignment, marriage or civil partnership, pregnancy and maternity or sexual orientation, religion or belief or claims for equal pay, or compensation for less favourable treatment of part-time workers or fixed-term employees in relation to any alleged act or omission of the Supplier and/or any Sub-Contractor or to any claim that the termination of employment was unfair because the Supplier neglected to follow a fair dismissal procedure; and
- 25.2 only apply where the notification referred to in paragraph 20 is made by the Supplier to the Customer and/or the Former Supplier, as appropriate within six (6) Months of the Call Off Commencement Date.
26. If any such person as is described in paragraph 21 is neither re-employed by the Former Supplier and/or the Customer nor dismissed by the Supplier within the time scales set out in paragraphs 21 to 23 such person will be treated as a Transferring Former Supplier Employee and the Supplier shall comply with such obligations as may be imposed upon it under the Law.
27. The Supplier shall comply, and shall procure that any Sub-Contractor shall comply, with all its obligations under TUPE (including without limitation its obligation to inform and consult in accordance with Regulation 13 of TUPE) and will perform and discharge all its obligations in respect of all the Transferring Former Supplier Employees, on and from the Relevant Transfer Date including the payment of all remuneration, benefits, entitlements and outgoings, all wages, accrued but untaken holiday pay, bonuses, commissions, payments of PAYE, national insurance contributions, pension contributions, and any necessary apportionments in respect of any periodic payments will be made.

28. The Supplier shall, and the Customer shall use its reasonable endeavours to procure that the Former Supplier shall, promptly provide to the other Party in writing such information as is necessary to carry out their respective duties under Regulation 13 of the TUPE.
29. The Supplier shall indemnify the Customer and the Former Supplier against any Employment Liabilities in respect of any Transferring Former Supplier Employee (or, where applicable any employee representative (as defined in TUPE) of any Transferring Former Supplier Employee) arising from or as a result of:
 - 29.1 any act or omission of the Supplier or any Sub-Contractor whether occurring before, on or after the Relevant Transfer Date and/or any other matter, event or circumstance occurring or having its origin after the Relevant Transfer Date or in respect of an award of compensation under Regulation 15 of TUPE except to the extent that the liability arises from the Customer's and/or Former Supplier's failure to comply with its obligations under TUPE;
 - 29.2 the breach or non-observance by the Supplier or any Sub-Contractor on or after the Relevant Transfer Date of any collective agreement or other custom or practice with a trade union or staff association in respect of any Transferring Former Supplier Employee;
 - 29.3 any proceeding, claim or demand by HMRC or other statutory authority in respect of any financial obligation including, but not limited to, PAYE and primary and secondary national insurance contributions:
 - 29.3.1 in relation to any Transferring Former Supplier Employee, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising on or after the Relevant Transfer Date; and
 - 29.3.2 in relation to any employee who is not a Transferring Former Supplier Employee, and in respect of whom it is later alleged or determined that TUPE applied so as to transfer his/her employment from the Customer to the Supplier, to the extent that the proceeding, claim or demand by the HMRC or other statutory authority relates to financial obligations arising on or after the Relevant Transfer Date.
 - 29.4 arising out of the resignation of any Former Supplier Employee before the Relevant Transfer Date on account of substantial detrimental changes to his/her working conditions proposed by the Supplier and/or any Sub-Contractor to occur in the period on or after the Relevant Transfer Date;
 - 29.5 any statement communicated to or action undertaken by the Supplier and/or any Sub-Contractor to, or in respect of, any Transferring Former Supplier Employee on or before the Relevant Transfer Date regarding the Relevant Transfer which has not been agreed in advance with the Customer and/or the Former Supplier in writing;
 - 29.6 any claim made by or in respect of a Transferring Former Supplier Employee or any appropriate employee representative (as defined in TUPE) of any Transferring Former Supplier Employee relating to any act or omission of the Supplier in relation to its obligations under Regulation 13 of TUPE.
30. The indemnities in paragraph 29 will not apply to the extent that the Employment Liabilities arise or are attributable to an act or omission of the Customer and/or the Former Supplier (as appropriate) whether occurring or having its origin before, on or after the Relevant Transfer Date including, without limitation, any Employment Liabilities arising from the Customer's and/or the Former Supplier's (as appropriate) failure to comply with its obligations under TUPE).
31. CRiTPA will apply to paragraph 29 so that any Former Supplier shall have the right to enforce the obligations owed and the indemnities given to it pursuant to paragraph 29 in its own right pursuant to Section 1(1) of CRiTPA.
32. The Supplier shall, and will procure that any Sub-Contractor shall, comply with any requirement notified to it by the Customer relating to pensions in respect of any Transferring Former Supplier Employee who is a Second Generation Fair Deal Employee as set down in: (a) the Cabinet Office Statement of Practice on Staff Transfers in the Public Sector of January 2000, revised 2007; and/or (b) HM Treasury's guidance "Staff

Transfers from Central Government: A Fair Deal for Staff Pensions of 1999; and/or (c) HM Treasury's guidance: "Fair deal for staff pensions: procurement of Bulk Transfer Agreements and Related Issues" of June 2004; or any other replacement statement of practice, paper or other guidance.

33. The Supplier shall comply with the pension provisions set out in at Annex 1 below.

PART C

34. The Customer and the Supplier shall proceed on the basis that the commencement of the provision of the Services by the Supplier under this Call Off Contract will not be the Relevant Transfer to which TUPE will apply in relation to any employees of the Customer.
35. If any employee of the Customer and/or the Former Supplier claims or it is determined that his/her contract of employment has been transferred from the Customer and/or the Former Supplier to the Supplier pursuant to TUPE or the Acquired Rights Directive then:
- 35.1 the Supplier shall , within five (5) Working Days of becoming aware of that fact, give notice in writing to the Customer (and/or at the Customer's option, the Former Supplier);
 - 35.2 the Customer and/or the Former Supplier may offer employment to such person within fifteen (15) Working Days of the notification by the Supplier or take such other reasonable steps as it considers appropriate to deal with the matter provided always that such steps are in compliance with Law;
 - 35.3 if such offer is accepted (or if the situation has otherwise been resolved by the Customer and/or the Former Supplier), the Supplier shall immediately release the person from his/her employment or alleged employment;
 - 35.4 if after the fifteen (15) Working Day period has elapsed, no such offer of employment has been made or such offer has been made but not accepted, or the situation has not otherwise been resolved, the Supplier may within five (5) Working Days give notice to terminate the employment or alleged employment of such person.
36. Subject to the Supplier acting in accordance with the provisions of paragraph 35 and in accordance with all applicable proper employment procedures set out in Law and subject also to paragraph 39 below, the Customer shall indemnify the Supplier against all reasonable costs arising out of the termination of the employment of any employees of the Customer referred to in paragraph 35 made pursuant to the provisions of paragraph 35.4 and shall use reasonable endeavours to procure (to the extent that it is contractually entitled to do so) that the Former Supplier indemnifies the Supplier against all Employment Liabilities arising out of termination of the employment of the employees of the Former Supplier made pursuant to the provisions of paragraph 35.4.
37. If any such person as is described in paragraph 35 is neither re employed by the Customer and/or the Former Supplier nor dismissed by the Supplier within the time scales set out in paragraph 35 such person will be treated as having transferred to the Supplier and the Supplier shall comply with such obligations as may be imposed upon it under Law.
38. Where in accordance with paragraph 37, any person remains employed by the Supplier (or the relevant Sub-Contractor, as the case may be) all Employment Liabilities in relation to such employee shall remain with the Supplier or the relevant Sub-Contractor and the Supplier shall indemnify the Customer and any Former Supplier against any Employment Liabilities that either of them may incur in respect of any such employees of the Supplier or the relevant Sub-Contractor.
39. The indemnity in paragraph 36 above:
- 39.1 shall not apply:
 - 39.1.1 to any claim for discrimination, including but not limited to sex, race, disability, age, gender reassignment, marriage or civil partnership, pregnancy and maternity or sexual orientation, religion or belief or claims for equal pay, or compensation for less favourable treatment of part-time workers or fixed term employees in relation to any alleged act or omission of the

Supplier and/or the Sub-Contractor or to any claim that the termination of employment was unfair because the Supplier neglected to follow a fair dismissal procedure; and

39.1.2 shall only apply where the notification referred to in paragraph 35.1 is made by the Supplier to the Customer and Former Supplier within six (6) Months of the Call Off Commencement Date.

40. CRiTPA will apply to paragraph 38 so that any Former Supplier shall have the right to enforce the obligations owed and the indemnities given to it pursuant to Paragraph 38 in its own right pursuant to Section 1(1) of CRiTPA

PART D**PRE-SERVICE TRANSFER OBLIGATIONS**

41. The Supplier agrees that, subject to compliance with the DPA within twenty (20) Working Days of the earliest of:
- 41.1 receipt of a notification from the Customer of a Service Transfer or intended Service Transfer; or
 - 41.2 receipt of the giving of notice of early termination of this Call Off Contract or any part thereof;
 - 41.3 the date which is twenty four (24) Months before the Call-Off Expiry Date; or
 - 41.4 receipt of a written request of the Customer at any time (provided that the Customer shall only be entitled to make one such request in any six (6) Month period),
- it shall provide the Supplier's Provisional Staff List of those Transferring Supplier Employees which the Supplier believes will transfer to a Replacement Supplier (as the case may be), together with Staffing Information in relation to such employees and it will provide an updated Supplier's Provisional Staff List at such intervals as are reasonably requested by the Customer;
42. At least twenty eight (28) Working Days prior to the Service Transfer Date, the Supplier shall provide to the Customer for itself or on behalf of any Replacement Supplier (as the case may be):
- 42.1 a final list of Transferring Supplier Employees which shall transfer under TUPE (the "Supplier's Final Staff List"); and
 - 42.2 the Customer shall be permitted to use and disclose information provided by the Supplier under paragraphs 41 and 42 of this Schedule 9 (TUPE and Pensions) for informing any tenderer or prospective Replacement Supplier for any services which are substantially the same type of services (or any part thereof) as the Services (subject always to compliance with the DPA).
43. The Supplier's Final Staff List will identify the Transferring Supplier Employees.
44. The Supplier warrants, for the benefit of the Customer and any Replacement Supplier, that the information provided under paragraphs 41 and 42 shall be true and accurate in all material respects.
45. From the date of the earliest event referred to in paragraphs 41.1 to 41.3 (inclusive), the Supplier agrees, that it shall not, and agrees to procure that its Sub-Contractors shall not, assign any person to the provision of the Services who is not listed on the Supplier's Provisional Staff List and shall not without Approval(not to be unreasonably withheld or delayed):
- 45.1 replace or re-deploy any Supplier's Staff listed on the Supplier Provisional Staff List other than where any replacement is of equivalent grade, skills, experience and expertise;
 - 45.2 make, promise, propose or permit any changes to their terms and conditions of employment (including any payments connected with the termination of employment);
 - 45.3 increase the proportion of working time spent on the Services (or the relevant part) by any of the Staff save for fulfilling assignments and projects previously scheduled and agreed;
 - 45.4 introduce any new contractual or customary practice concerning the making of any lump sum payment on the termination of employment of any employees listed on the Supplier's Provisional Staff List; and
 - 45.5 increase or reduce the total number of employees so engaged;

45.6 replace any Staff listed on the Supplier's Provisional Staff List or deploy any other person to perform the Services (or the relevant part) or terminate or give notice to terminate the employment or contracts of any persons on the Supplier's Provisional Staff List save for:

45.6.1 the execution of assigned operations as detailed in 45.3; and/or

45.6.2 replacing voluntary resignations, Staff absence due to maternity leave, death, retirement or ill-health or Staff terminated by due disciplinary process to satisfy the fulfilment of previously agreed work streams provided that any replacement is employed on the same terms and conditions of employment as the person he/she replaces; and

45.7 the Supplier shall promptly notify or as appropriate will procure that the Sub-Contractor shall promptly notify the Customer or, at the direction of the Customer, the Replacement Supplier of any notice to terminate employment given by the Supplier or any Sub-Contractor or received from any persons listed on the Supplier's Provisional Staff List regardless of when such notice takes effect.

46. During the Call Off Contract Period, the Supplier shall provide to the Customer any information the Customer may reasonably require relating to any individual employed, assigned or engaged in providing the Services (subject to any limitations imposed by the DPA) including without limitation the Staffing Information and, upon reasonable request by the Customer and subject only to any limitation imposed by the DPA, the Supplier shall provide, and will procure that its Sub-Contractors will provide, the Customer or at the request of the Customer, the Replacement Supplier, with access (on reasonable notice and during normal working hours) to such employment records as the Customer reasonably requests and will allow the Customer or the Replacement Supplier to have copies of any such documents.

47. Within seven (7) Working Days following the Service Transfer Date, the Supplier shall provide to the Customer or any Replacement Supplier, in respect of each person on the Supplier's Final Staff List who is a Transferring Supplier Employee:

47.1 the most recent Month's copy pay slip data;

47.2 details of cumulative pay for tax and pension purposes;

47.3 details of cumulative tax paid;

47.4 tax code;

47.5 details of any voluntary deductions from pay; and

47.6 bank/building society account details for payroll purposes.

TUPE EXIT PROVISIONS

48. The Customer and the Supplier agree that where the commencement of the provision of the Services (or part thereof) by the Replacement Supplier constitutes a Relevant Transfer, the contracts of employment between the Supplier and the Transferring Supplier Employees (save insofar as such contracts relate to benefits for old age, invalidity or survivors under any occupational pension scheme) will have effect on and from the Service Transfer Date as if originally made between the Replacement Supplier and each such Transferring Supplier Employee.

49. The Supplier shall, and shall procure that any Sub-Contractor shall, comply with all its obligations in respect of all the Transferring Supplier Employees prior to the Service Transfer Date under TUPE and will perform and discharge all its obligations in respect of all the Transferring Supplier Employees up to and including the Service Transfer Date including the payment of all remuneration, benefits, entitlements and outgoings, all wages, accrued but untaken holiday pay, bonuses, commissions, payments of PAYE, national insurance contributions, pension contributions and any necessary apportionments in respect of any periodic payments will be made.

50. Subject to paragraph 51 below, the Supplier shall indemnify the Replacement Supplier against any Employment Liabilities in respect of any Transferring Supplier Employee (or, where applicable any employee representative as defined in TUPE) arising from or as a result of:
- 50.1 any act or omission of the Supplier or any Sub-Contractor whether occurring before, on or after the Service Transfer Date;
 - 50.1.1 arising out of the resignation of any Transferring Supplier Employee before the Relevant Transfer Date on account of substantial detrimental changes to his/her working conditions proposed by the Replacement Supplier to occur in the period on or after the Relevant Transfer Date);
 - 50.1.2 arising from the Customer's and/or Replacement Supplier's failure to comply with its obligations under TUPE);
 - 50.2 the breach or non-observance by the Supplier or any Sub-Contractor on or before the Service Transfer Date of any collective agreement or other custom or practice with a trade union or staff association in respect of any Transferring Supplier Employee;
 - 50.3 any proceeding, claim or demand by HMRC or other statutory authority in respect of any financial obligation including, but not limited to, PAYE and primary and secondary national insurance contributions:
 - 50.3.1 in relation to any Transferring Supplier Employee, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising on or prior to the Service Transfer Date; and
 - 50.3.2 in relation to any employee who is not a Transferring Supplier Employee, and in respect of whom it is later alleged or determined that TUPE applied so as to transfer his/her employment from Supplier to the Customer and/or Replacement Supplier, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising on or prior to the Service Transfer Date.
 - 50.4 a failure of the Supplier to discharge or procure the discharge of all wages, salaries and all other benefits and all PAYE tax deductions and National Insurance contributions relating to the Transferring Supplier Employees in respect of the period on or before the Service Transfer Date);
 - 50.5 any claim made by or in respect of any person employed or formerly employed by the Supplier other than a Transferring Supplier Employee for which it is alleged the Customer and/or the Replacement Supplier may be liable by virtue of this Call Off Contract and/or TUPE and/or the Acquired Rights Directive
 - 50.6 any claim made by or in respect of a Transferring Supplier Employee or any appropriate employee representative (as defined in TUPE) of any Transferring Supplier Employee relating to any act or omission of the Supplier in relation to its obligations under Regulation 13 of TUPE, except to the extent that the liability arises from the Customer's and/or Replacement Supplier's failure to comply with Regulation 13(4) of TUPE.
51. The indemnities in paragraph 50 will not apply to the extent that the Employment Liabilities arise or are attributable to an act or omission of the Replacement Supplier whether occurring or having its origin before, on or after the Relevant Transfer Date including, without limitation, any Employment Liabilities:
- 51.1 arising out of the resignation of any Transferring Supplier Employee before the Relevant Transfer Date on account of substantial detrimental changes to his/her working conditions proposed by the Replacement Supplier to occur in the period on or after the Service Transfer Date); or
 - 51.2 arising from the Replacement Supplier's failure to comply with its obligations under TUPE.

52. If any person who is not a Transferring Supplier Employee claims, or it is determined, that his/her contract of employment has been transferred from the Supplier or any Sub-Contractor to the Replacement Supplier pursuant to TUPE or the Acquired Rights Directive, then:
- 52.1 the Customer shall and shall use its reasonable endeavours to procure that the Replacement Supplier shall, within five (5) Working Days of becoming aware of that fact, give notice in writing to the Supplier; and
- 52.2 the Supplier may offer (or may procure that a Sub-Contractor may offer) employment to such person within fifteen (15) Working Days of the notification by the Customer or the Replacement Supplier or take such other reasonable steps as it considers appropriate to deal with the matter provided always that such steps are in compliance with Law.
53. If such offer is accepted, or if the situation has otherwise been resolved by the Supplier, the Customer shall and shall use its reasonable endeavours to procure (to the extent that it is contractually entitled to do so) that the Replacement Supplier shall immediately release the person from his/her employment or alleged employment.
54. If, after the fifteen (15) Working Day period specified in paragraph 52.2 has elapsed:
- 54.1 no such offer of employment has been made; or
- 54.2 such offer has been made but not accepted; or
- 54.3 the situation has not otherwise been resolved,
- the Customer may and shall advise the Replacement Supplier that it may within five (5) Working Days give notice to terminate the employment or alleged employment of such person.
55. Subject to the Customer or the Replacement Supplier acting in accordance with the provisions of paragraphs 52 to 54 and in accordance with all applicable proper employment procedures set out in Law, the Supplier shall indemnify the Customer and the Replacement Supplier against all Employment Liabilities arising out of the termination pursuant to the provisions of paragraph 54.
56. The indemnity in paragraph 55 above shall:
- 56.1 not apply to any claim for discrimination, including but not limited to sex, race, disability, age, gender reassignment, marriage or civil partnership, pregnancy and maternity or sexual orientation, religion or belief or claims for equal pay or compensation for less favourable treatment of part-time workers or fixed-term employees in relation to any alleged act or omission of the Supplier and/or Sub-Contractor or to any claim that the termination of employment was unfair because the Supplier neglected to follow a fair dismissal procedure; and
- 56.2 shall only apply where the notification referred to in paragraph 52.1 is made by the Customer or the Replacement Supplier (as the case may be) to the Supplier within six (6) Months of the Call Off Commencement Date.
57. If any such person as is described in paragraph 51 is neither re-employed by the Supplier or any Sub-Contractor nor dismissed by the Customer or Replacement Supplier within the time scales set out in paragraphs 52 to 54, such person will be treated as a Transferring Supplier Employee and the Supplier shall comply with such obligations as may be imposed upon it under the Law.
58. The Supplier shall comply, and shall procure that any Sub-Contractor shall comply, with all its obligations under TUPE and will perform and discharge all its obligations in respect of all the Transferring Supplier Employees, prior to the Relevant Transfer Date including the payment of all remuneration, benefits, entitlements and outgoings, all wages, accrued but untaken holiday pay, bonuses, commissions, payments of PAYE, national insurance contributions, pension contributions, and any necessary apportionments in respect of any periodic payments will be made.

59. The Supplier shall, promptly provide and the Customer shall use reasonable endeavours to procure (to the extent that it is contractually entitled to do so) that the Replacement Supplier shall promptly provide to each other in writing such information as is necessary to carry out their respective duties under Regulation 13 of TUPE.
60. Subject to paragraph 61, the Customer shall use its reasonable endeavours to procure to the extent that it is contractually entitled to do so that the Replacement Supplier indemnifies the Supplier against any Employment Liabilities in respect of any Transferring Supplier Employee (or, where applicable any employee representative (as defined in TUPE) of any Transferring Supplier Employee) arising from or as a result of:
- 60.1 any act or omission of the Replacement Supplier;
 - 60.2 the breach or non-observance by the Customer or any Replacement Supplier on or after the Relevant Transfer Date of any collective agreement or other custom or practice with a trade union or staff association in respect of any Transferring Supplier Employee;
 - 60.3 any proceeding, claim or demand by HMRC or other statutory authority in respect of any financial obligation including, but not limited to, PAYE and primary and secondary national insurance contributions:
 - 60.3.1 in relation to any Transferring Supplier Employee, to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising after the Service Transfer Date; and
 - 60.3.2 in relation to any employee who is not a Transferring Supplier Employee, and in respect of whom it is later alleged or determined that TUPE applied so as to transfer his/her employment from the Supplier, to the Replacement Supplier to the extent that the proceeding, claim or demand by HMRC or other statutory authority relates to financial obligations arising after the Service Transfer Date.
 - 60.4 arising out of the resignation of any Transferring Supplier Employee before the Relevant Transfer Date on account of substantial detrimental changes to his/her working conditions proposed by the Replacement Supplier and/or any Sub-Contractor to occur in the period on or after the Service Transfer Date;
 - 60.5 any statement communicated to or action undertaken by the Customer and/or any Replacement Supplier to, or in respect of, any Transferring Supplier Employee on or before the Service Transfer Date regarding the Relevant Transfer which has not been agreed in advance with the Supplier in writing;
 - 60.6 any claim made by or in respect of a Transferring Supplier Employee or any appropriate employee representative (as defined in TUPE) of any Transferring Supplier Employee relating to any act or omission of the Customer and/or Replacement Supplier in relation to its obligations under Regulation 13 of TUPE.
61. The indemnities in paragraph 60 will not apply to the extent that the Employment Liabilities arise or are attributable to an act or omission of the Supplier and/or any Sub-Contractor (as appropriate) whether occurring or having its origin before, on or after the Relevant Transfer Date including, without limitation, any Employment Liabilities arising from the Supplier's and/or any Sub-Contractor's (as appropriate) failure to comply with its obligations under TUPE).
62. In the event of a Service Transfer to which TUPE or the Acquired Rights Directive does not apply the following provisions shall apply:
- 62.1 The Supplier shall provide a list to the Customer or the Replacement Supplier (as appropriate), detailing all those employees who immediately before the date on which the Customer or the Replacement Supplier (as appropriate) started to perform the Services, had as their primary purpose the performing of the Service for the Customer.

- 62.2 The Customer can and shall advise the Replacement Supplier that it can, in its discretion, make to any of the employees identified on the list provided by the Supplier under paragraph 62.1, an offer, in writing, to employ that employee under a new contract of employment.
- 62.3 When the offer has been made by the Customer or Replacement Supplier and accepted by any employee or worker, the Supplier shall and shall procure that any Sub-Contractor shall permit the employee or worker to leave its employment, as soon as practicable depending on the business needs of the Supplier, which could be without the employee or worker having worked his full notice period, if the employee so requests.
- 62.4 If the employee does not accept an offer of employment made by the Customer or Replacement Supplier, or no such offer is made, the employee shall remain employed by the Supplier (or the relevant Sub-Contractor, as the case may be) and all Employment Liabilities in relation to the employee shall remain with the Supplier or the relevant Sub-Contractor and the Supplier shall indemnify the Customer for itself and on behalf of any Replacement Supplier against any Employment Liabilities that either of them may incur in respect of any such employees of the Supplier or the relevant Sub-Contractor.
63. CRiTPA will apply to Paragraphs 50, 55 and 62.4 so that any Former Supplier shall have the right to enforce the obligations owed and the indemnities given to it pursuant to those Paragraphs in its own right pursuant to Section 1(1) of CRiTPA.

PART E

CONDUCT OF CLAIMS

64. This paragraph 64 shall apply to the conduct, by a Party from whom an indemnity is sought under this Schedule, of claims made by a third person against a party having (or claiming to have) the benefit of the indemnity. The Party having, or claiming to have, the benefit of the indemnity is referred to as the "Beneficiary" and the party giving the indemnity is referred to as the "Indemnifier".
65. If the Beneficiary receives any notice, demand, letter or other document concerning any claim for which it appears that the Beneficiary is, or may become entitled to, indemnification under this Schedule ("Claim"), the Beneficiary shall give notice in writing to the Indemnifier as soon as reasonably practicable and in any event within ten (10) Working Days of receipt of the same.
66. Subject to paragraphs 68 and 69 below, on the giving of a notice by the Beneficiary, where it appears that the Beneficiary is or may be entitled to indemnification from the Indemnifier in respect of all (but not part only) of the liability arising out of the Claim, the Indemnifier shall (subject to providing the Beneficiary with a secured indemnity to its reasonable satisfaction against all costs and expenses that it may incur by reason of such action) be entitled to dispute the Claim in the name of the Beneficiary at the Indemnifier's own expense and take conduct of any defence, dispute, compromise or appeal of the Claim and of any incidental negotiations relating to the Claim. If the Indemnifier does elect to conduct the Claim, the Beneficiary shall give the Indemnifier all reasonable cooperation, access and assistance for the purposes of such Claim and, subject to paragraph 68 below, the Beneficiary shall not make any admission which could be prejudicial to the defence or settlement of the Claim without the prior written consent of the Indemnifier.
67. With respect to any Claim conducted by the Indemnifier pursuant to paragraph 66 above:
- 67.1 the Indemnifier shall keep the Beneficiary fully informed and consult with it about material elements of the conduct of the Claim;
- 67.2 the Indemnifier shall not bring the name of the Beneficiary into disrepute;
- 67.3 the Indemnifier shall not pay or settle such Claim without the prior written consent of the Beneficiary, such consent not to be unreasonably withheld or delayed; and
- 67.4 the Indemnifier shall conduct the Claim with all due diligence.

68. The Beneficiary shall be entitled to have conduct of the Claim and shall be free to pay or settle any Claim on such terms as it thinks fit and without prejudice to its rights and remedies under this Agreement if:

- 68.1 the Indemnifier is not entitled to take conduct of the Claim in accordance with paragraph 66 above;
- 68.2 the Indemnifier fails to notify the Beneficiary in writing of its intention to take conduct of the relevant Claim within ten (10) Working Days of the notice from the Beneficiary or if the Indemnifier notifies the Beneficiary in writing that it does not intend to take conduct of the Claim; or
- 68.3 the Indemnifier fails to comply in any material respect with the provisions of paragraph 67 above.

SENSITIVE CLAIMS

69. With respect to any Claim for which the Customer or the Supplier are the Beneficiary and the conduct of which the Customer or the Supplier acting reasonably, considers is likely to have an adverse impact on the general public's perception of the Customer or the Supplier ("Sensitive Claim"), the Indemnifier shall only be entitled to take conduct of any defence, dispute, compromise or appeal of the Sensitive Claim with the Beneficiary's prior written consent. If the Beneficiary withholds such consent and elects to conduct the defence, dispute, compromise or appeal of the Sensitive Claim itself, it shall conduct the Sensitive Claim with all due diligence and if it fails to do so, the Indemnifier shall only be liable to indemnify the Beneficiary in respect of that amount which would have been recoverable by the Beneficiary had it conducted the Sensitive Claim with all due diligence.
70. The Beneficiary shall be free at any time to give written notice to the Indemnifier that it is retaining or taking over (as the case may be) the conduct of any Claim, to which paragraph 69 above applies if, in the reasonable opinion of the Beneficiary, the Claim is, or has become, a Sensitive Claim.

RECOVERY OF SUMS

71. If the Indemnifier pays to the Beneficiary an amount in respect of an indemnity and the Beneficiary subsequently recovers (whether by payment, discount, credit, saving, relief or other benefit or otherwise) a sum which is directly referable to the fact, matter, event or circumstances giving rise to the Claim, the Beneficiary shall forthwith repay to the Indemnifier whichever is the lesser of:
- 71.1 an amount equal to the sum recovered (or the value of the discount, credit, saving, relief, other benefit or amount otherwise obtained) less any out-of-pocket costs and expenses properly incurred by the Beneficiary in recovering or obtaining the same; and
 - 71.2 the amount paid to the Beneficiary by the Indemnifier in respect of the Claim under the relevant indemnity.

MITIGATION

72. Each of the Customer and the Supplier shall at all times take all reasonable steps to minimise and mitigate any loss for which the relevant Party is entitled to bring a claim against the other Party pursuant to the indemnities in this Schedule.

SUB-CONTRACTORS

73. References in this Schedule to the Supplier shall include any relevant Supplier party providing any of the Services.
74. Where a provision in this Schedule imposes an obligation on the Supplier and/or where Supplier provides an indemnity, undertaking or warranty in this Schedule, the Contractor shall procure that each of its Sub-Contractors or other agents and contractors shall comply with such obligation and/or provide such indemnity, undertaking or warranty to the Customer, Former Supplier or the Replacement Supplier as the case may be.
75. References in this Schedule to the Former Suppliers shall include any of their relevant sub-contractors providing any of the services which are the same as or similar to the Services which are provided by the Supplier in replacement of those services.

ANNEX 1: PENSIONS

PURPOSE AND STRUCTURE OF THIS ANNEX

This Annex 1 sets out the pension arrangements for employees whose employment is transferred from the Customer or a Former Supplier to the Supplier through a Relevant Transfer with effect on and from the Transfer Date.

This Annex 1 comprises five (5) sections:

- Section A contains definitions which apply for the purposes of this Annex 1 only;
- Section B contains provisions governing the pensions aspects of any Relevant Transfer of any Transferring Pensionable Customer Employee;
- Section C contains provisions governing the pensions aspects of any Relevant Transfer of any Second Generation Fair Deal Employee to the Supplier from any Former Supplier;
- Section D contains provisions governing the resolution of any dispute relating to actuarial calculations required under this Annex 1; and
- Section E contains provisions governing the pensions aspects of the termination of the Services or any part of them.

SECTION A – DEFINITIONS FOR PENSIONS MATTERS

For the purposes of this Annex 1, the following terms have the following meanings

“Actuary”	a Fellow of either the Institute of Actuaries or Faculty of Actuaries or any successor to such a body;
“Broadly Comparable”	in respect of a pension scheme, a status demonstrated by the issue by the Government Actuary’s Department of a broad comparability certificate relating to: the [insert name of relevant public sector pension scheme] (in respect of Transferring Pensionable Customer Employees); or the [insert name of relevant public sector pension scheme] (in respect of Second Generation Fair Deal Employees).
“Customer’s Actuary”	an Actuary employed by [insert name of firm] who is advising the Customer in relation to the pensions aspects of this Agreement]/[the Government Actuary’s Department;
“Employee”	any Transferring Pensionable Customer Employee or Second Generation Fair Deal Employee;
“Former Supplier’s Actuary”	an Actuary employed by [insert name of firm] who is advising the Former Supplier in relation to pension aspects of this Agreement or its contract with the Customer, as appropriate;
“Former Supplier’s Actuary’s Letter”	the letter in the agreed form signed by the Former Supplier’s Actuary and the Customer’s Actuary, a copy of which is attached to this Annex 1 and identified as Former Supplier’s Actuary’s Letter;
“Former Supplier’s Scheme”	a pension scheme established or nominated by the Former Supplier which was certified by the Government Actuary Department as being broadly comparable to t at the effective date of a Relevant Transfer (to which the Employment Regulations applied) of any Second Generation Fair Deal

	Employee to the Former Supplier;
“Payment Date”	as appropriate, the first Working Day more than twenty eight (28) days after the date when the last of the Paragraph 80 Provisos and/or the Paragraph 87 Provisos of this Annex 1 has been satisfied;
“PCSPS”	the Principal Civil Service Pension Scheme as laid before Parliament on 19 November 1974 under section 2(11) of the Superannuation Act 1972 and subsequently amended;]
“PCSPS Actuary”	an Actuary employed by [insert name of firm] or such other firm engaged from time to time to advise on PCSPS;]
“PCSPS Actuary’s Letter”	the letter in the agreed form signed by the PCSPS Actuary and the Customer’s Actuary, a copy of which is attached to this Annex 1 and identified as PCSPS Actuary’s Letter;]
“Pension Service Credit”	a period of pensionable service under the Supplier’s Scheme credited to any Employee in respect of the rights accrued by the Employee under, as appropriate, [PCSPS] or the Former Supplier’s Scheme (including, for the avoidance of doubt and in respect of any Second Generation Fair Deal Employee, rights transferred into the Former Supplier’s Scheme from [PCSPS]) calculated on a day for day, year for year basis (or such other appropriate basis as determined by the [PCSPS Actuary] if, in his reasonable opinion, the actuarial differences between the Supplier’s Scheme and [PCSPS] or the Former Supplier’s Scheme, as appropriate, so require);
“Required Transfer Amount One”	the amount calculated in accordance with the assumptions, principles and adjustments (but excluding any timing adjustment in respect of the period after the Transfer Date) contained in the Supplier’s Actuary’s Letter One as representing the amount required to fund the Pension Service Credit for each Transferring Pensionable Customer Employee who takes up Transfer Option One;
“Required Transfer Amount Two”	the amount calculated in accordance with the assumptions, principles and adjustments (but excluding any timing adjustment in respect of the period after the Transfer Date) contained in the Supplier’s Actuary’s Letter Two as representing the amount required to fund the Pension Service Credit for each Second Generation Fair Deal Employee who takes up Transfer Option Two;
“Second Generation Fair Deal Employee”	means any employee whose employment transfers under a Relevant Transfer from the Former Supplier to the Supplier on the Relevant Transfer Date and who (i) in relation to previous employment with the Customer, had been accruing pension rights as an active member of [insert name of public sector pension scheme] immediately before a Relevant Transfer of his employment from the Customer to the Former Supplier, or a series of Relevant Transfers starting with employment with the Customer and finishing with employment with the Former Supplier, and (ii) had elected to transfer such pension rights from [insert name of public sector pension scheme] to the Former Supplier’s Scheme;
“Supplier’s Actuary”	an Actuary employed by [insert name of firm] who is advising the Supplier in relation to the pensions aspects of this Agreement;
“Supplier’s Actuary’s	the letter in the agreed form signed by the Supplier’s Actuary

Letter One	and the Customer's Actuary, a copy of which is attached to this Annex 1 and identified as Supplier's Actuary's Letter One;
"Supplier's Actuary's Letter Two"	the letter in the agreed form signed by the Supplier's Actuary and the Former Supplier's Actuary, a copy of which is attached to this Annex 1 and identified as Supplier's Actuary's Letter Two;
"Supplier's Scheme"	a pension scheme established or nominated by the Supplier which is Broadly Comparable at the effective date of the Relevant Transfer of employment of any Employee to the Supplier;
"Top Up One"	the amount calculated in accordance with Paragraph 82.8 of this Annex 1;
"Top Up Two"	the amount calculated in accordance with Paragraph 89.8 of this Annex 1;
"Transfer Amount One"	the amount calculated in accordance with the assumptions, principles and adjustments contained in the [PCSPS Actuary's Letter] as representing, for each Transferring Pensionable Customer Employee who takes up Transfer Option One, the value of his accrued rights under [PCSPS] on a past service reserve basis as at the Transfer Date, adjusted to the Payment Date in accordance with the timing adjustment in the [PCSPS Actuary's Letter];
"Transfer Amount Two"	the amount calculated in accordance with the assumptions, principles and adjustments contained in the Former Supplier's Actuary's Letter as representing, for each Second Generation Fair Deal Employee who takes up Transfer Option Two, the value of his accrued rights under the Former Supplier's Scheme and the value of rights he had accrued under [PCSPS] and transferred into the Former Supplier's Scheme, on a past service reserve basis as at the Transfer Date, adjusted to the Payment Date in accordance with the timing adjustment in the Former Supplier's Actuary's Letter;
"Transfer Date"	the date on which the Transferring Pensionable Customer Employee and/or the date on which the Second Generation Fair Deal Employee transfers to the Supplier;
"Transfer Option One"	an option given to each Transferring Pensionable Customer Employee to transfer rights [excluding any rights in [insert any applicable pensions or rights under the pension scheme which are to be excluded (for example pensions which fall outside of Fair Deal)]]], accrued under [PCSPS] before the Transfer Date, from [PCSPS] to the Supplier's Scheme;
"Transfer Option Two"	an option given to each Second Generation Fair Deal Employee to transfer rights ([excluding any rights [insert any applicable pensions which are not subject to Fair Deal policies]]) accrued under [PCSPS] and transferred into the Former Supplier's Scheme and accrued under the Former Supplier's Scheme, from the Former Supplier's Scheme to the Supplier's Scheme;
"Transfer Deadline"	the first Working Day to fall at least three (3) months after Transfer Option One or Transfer Option Two has been sent to each Employee, as applicable;
"Transferee Employer"	any employer of Transferring Former Supplier Employees immediately after a transfer which is a Relevant Transfer (to which the Employment Regulations [shall] apply) of any Service; and

“Transferring Pensionable Customer Employee”	<p>each Customer employee whose employment is transferred to the Supplier (by virtue of being a Relevant Transfer) and who, immediately before such transfer, was a member of the [*** PCSPS] who was either:</p> <p>[in reckonable service as defined by rule 1.5 of the 1972 Section of the PCSPS]; or</p> <p>an active member as defined by rule A.1(4) of the 2002 Section of the PCSPS]; or</p> <p>an active member as defined by rule A.1(4) of the 2007 Section of the PCSPS].</p>
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SECTION B – PENSIONS ON A TRANSFER OF ANY TRANSFERRING PENSIONABLE CUSTOMER EMPLOYEE

76. ESTABLISHMENT OF THE SUPPLIER’S SCHEME

- 76.1 The Supplier undertakes to establish or nominate the Supplier’s Scheme on or before the Transfer Date.
- 76.2 The Supplier undertakes to supply all material details of the Supplier’s Scheme to the Customer at least twenty one (21) Working Days before the Transfer Date. This must include evidence showing that a certificate from the Government Actuary’s Department certifying that the Supplier’s Scheme is Broadly Comparable will be in force as at the Transfer Date.

77. JOINING THE SUPPLIER’S SCHEME

- 77.1 Subject to Paragraph 77.2 and 77.3 of this Annex 1, the Supplier shall procure that each Transferring Pensionable Customer Employee is admitted to the Supplier’s Scheme as an active member with effect on and from the Transfer Date.
- 77.2 The Customer shall procure that each Transferring Pensionable Customer Employee is informed of such admission at least five (5) Working Days before the Transfer Date.
- 77.3 Each Transferring Pensionable Customer Employee has the right to opt out of automatic admission to the Supplier’s Scheme. The Customer shall procure that each Transferring Pensionable Customer Employee is informed at least five (5) Working Days before the Transfer Date. of the right to opt out and of the manner of exercising the right (by way of written notice to the Supplier).

78. TRANSFER OPTION ONE AND PENSION SERVICE CREDIT

- 78.1 The Customer shall use all reasonable endeavours to procure that Transfer Option One is sent to each Transferring Pensionable Customer Employee no later than ten (10) Working Days following the receipt by the Supplier or the Supplier’s Actuary, as appropriate, of all such information and documentation as is relevant in relation to the description of Transfer Option One.
- 78.2 This Paragraph 78.2 is subject always to prior receipt of Transfer Amount One and, if relevant, Top Up One, if any, by the trustees of the Supplier’s Scheme in accordance with Paragraphs 80 and 82 respectively of this Annex 1. The Supplier shall procure that each Transferring Pensionable Customer Employee who takes up Transfer Option One is granted his Pension Service Credit as soon as reasonably practicable following receipt of Transfer Amount One and, where relevant, Top Up One, if any, in accordance with Paragraphs 80 and 82 respectively of this Annex 1.

79. CALCULATION AND VERIFICATION OF TRANSFER AMOUNT ONE

- 79.1 The Customer shall use all reasonable endeavours to procure that the [PCSPS Actuary] calculates the Transfer Amount One within three (3) months after the Transfer Option Deadline.

- 79.2 The Customer shall use all reasonable endeavours to procure that the Supplier's Actuary is notified of the Transfer Amount One, and any appropriate underlying methodology, within three (3) months after the Transfer Option Deadline.
- 79.3 The Supplier shall procure that, within four (4) weeks after having been notified of the Transfer Amount One, the Supplier's Actuary verifies such calculation or sets out in writing to the [PCSPS Actuary] his reasons for not verifying such calculation.
- 79.4 This Paragraph 79.4 applies where the Supplier's Actuary sets out in writing his reasons for not verifying the calculation of the Transfer Amount One in accordance with Paragraph 79.3 of this Annex 1. Where this Paragraph 79.4 applies, the Customer and the Supplier shall, as appropriate, use all reasonable endeavours to procure that the Supplier's Actuary and the [PCSPS Actuary] work together to agree the Transfer Amount One within a period agreed to be reasonable by the Supplier's Actuary and the [PCSPS Actuary].
- 79.5 The Customer and the Supplier shall, as appropriate, use all reasonable endeavours to procure that the [PCSPS Actuary] and the Supplier's Actuary shall act reasonably and shall cooperate with each other for the purposes of this Paragraph 79.
- 79.6 If the Supplier's Actuary and the [PCSPS Actuary] fail to agree the Transfer Amount One in accordance with Paragraph 79.4 of this Annex 1, Paragraph 90 of this Annex 1 shall apply.

80. **PAYMENT OF TRANSFER AMOUNT ONE**

- 80.1 Paragraph 80 of this Annex 1 is subject always to the Paragraph 80 Provisos.
- 80.2 The Customer shall use all reasonable endeavours to procure that the Transfer Amount One is transferred in cash to the trustees of the Supplier's Scheme on the Payment Date.
- 80.3 The Supplier agrees following resolution of all material queries in a time period agreed to be reasonable by both the Supplier and the Customer, to fully accept the outcome of the exercise of Transfer Option One. The Supplier agrees to use all reasonable endeavours to procure that the trustees of the Supplier's Scheme shall accept the Transfer Amount One and, where relevant, Top Up One, if any.
- 80.4 The Paragraph 80 Provisos are:
- 80.4.1 the Transfer Option Deadline has passed;
 - 80.4.2 the Customer has provided to the trustees of the Supplier's Scheme completed and signed forms of consent in respect of the transfer of accrued rights under [PCSPS] from each Transferring Pensionable Customer Employee who takes up Transfer Option One;
 - 80.4.3 a contracting-out certificate in respect of the Supplier's Scheme has been issued which covers the employment of the Transferring Pensionable Customer Employees;
 - 80.4.4 the Transfer Amount One has been agreed under Paragraph 79 of this Annex 1; and
 - 80.4.5 the trustees of the Supplier's Scheme have confirmed in writing (and have not revoked that confirmation) to the administrators of [PCSPS] that they are ready, willing and able to receive the Transfer Amount One and, where relevant, Top Up One, if any.

81. **SUPPLIER'S FURTHER OBLIGATIONS**

- 81.1 The Supplier covenants with the Customer that the Supplier shall:
- 81.1.1 secure the status of the Supplier's Scheme as a registered pension scheme under the Finance Act 2004 or any statutory modification or re-enactment of that Act;

- 81.1.2 procure that the Supplier's Scheme is contracted-out on a salary-related basis using the reference scheme test;
- 81.1.3 procure that the Supplier's Scheme is able to and shall accept a bulk past service transfer;
- 81.1.4 procure that no amendments are made to the provisions of the Supplier's Scheme which would cause it be cease to be certified by the Government Actuary's Department as Broadly Comparable, and in respect of such certification, a certificate was supplied in accordance with Paragraph 76.2 of this Annex 1, prior to the date on which payment of the Transfer Amount One and, where relevant, Top Up One, if any, is made to the Supplier's Scheme under Paragraphs 80 and 82 respectively of this Annex 1; and
- 81.1.5 procure that the benefits offered under the Supplier's Scheme for each Transferring Pensionable Customer Employee in respect of employment after the Transfer Date are Broadly Comparable.

81.2 The Supplier shall comply with any applicable obligations under section 258 of the Pensions Act 2004.

82. REQUIRED TRANSFER AMOUNT ONE AND TOP UP ONE

- 82.1 Paragraph 82 of this Annex 1 applies where the Customer has notified the Supplier that it will pay any shortfall between the Transfer Amount and the amount required by the trustees of the Supplier's Scheme to fund the Pension Service Credit in the Supplier's Scheme in respect of each Transferring Pensionable Customer Employee who takes up Transfer Option One.
- 82.2 The Supplier shall procure that the Supplier's Actuary calculates the Required Transfer Amount One within three (3) months of the Transfer Option Deadline.
- 82.3 The Supplier shall procure that the [PCSPS Actuary] is notified of the Required Transfer Amount One, and any appropriate underlying methodology, within three (3) months of the Transfer Option Deadline.
- 82.4 The Customer shall procure that, within four (4) weeks of having been notified of the Required Transfer Amount One, the [PCSPS Actuary] verifies such calculation or sets out in writing to the Supplier's Actuary his reasons for not verifying such calculation.
- 82.5 This Paragraph 82.5 applies where the [PCSPS Actuary] sets out in writing his reasons for not verifying the calculation of the Required Transfer Amount One in accordance with Paragraph 82.4 of this Annex 1. Where this Paragraph 82.5 applies, the Customer and the Supplier, as appropriate, shall use all reasonable endeavours to procure that the [PCSPS Actuary] and the Supplier's Actuary work together to agree the Required Transfer Amount One within a period agreed to be reasonable by the [PCSPS Actuary] and the Supplier's Actuary.
- 82.6 The Customer and the Supplier, as appropriate, shall use all reasonable endeavours to procure that the [PCSPS Actuary] and the Supplier's Actuary act reasonably and cooperate with each other for the purposes of this Paragraph 82.
- 82.7 If the [PCSPS Actuary] and the Supplier's Actuary fail to agree the Required Transfer Amount One in accordance with Paragraph 82.5 of this Annex 1, Paragraph 15 of this Annex 1 shall apply.
- 82.8 Where relevant, as soon as reasonably possible after the calculation and verification or determination of the Required Transfer Amount One, as appropriate, Top Up One shall be calculated (ignoring, for the purposes of this calculation, any timing adjustment relating to the period after the Payment Date) by the Supplier's Actuary and verified by the [PCSPS Actuary], in accordance with the following formula:

B minus A as varied in accordance with C but subject to D, where:

A means the Transfer Amount One;

B means the Required Transfer Amount One (ignoring, for the purposes of this calculation, any timing adjustment relating to the period after the Transfer Date);

C means the timing adjustment contained in the Supplier's Actuary's Letter One for the period on and from the Transfer Date up to and including the Payment Date; and

D means that Top Up One shall be deemed to be zero where such calculation produces a negative result.

82.9 Where relevant, the Customer shall pay Top Up One (as adjusted by the timing adjustment set out in the Supplier's Actuary's Letter One for the period from the Payment Date through to the date on which payment is made), if any, to the Supplier no later than five (5) Working Days from the date of the calculation and verification or, as appropriate, determination of Top Up One.

82.10 Where relevant, the Supplier shall, immediately on receipt of Top Up One, pay Top Up One to the trustees of the Supplier's Scheme.

SECTION C – PENSIONS ON TRANSFER OF ANY SECOND GENERATION FAIR DEAL EMPLOYEE**83. ESTABLISHMENT OF THE SUPPLIER'S SCHEME**

- 83.1 The Supplier undertakes to establish or nominate the Supplier's Scheme on or before the Transfer Date.
- 83.2 The Supplier undertakes to supply all material details of the Supplier's Scheme to the Customer at least twenty one (21) Working Days before the Transfer Date. This must include evidence that a valid certificate from the Government Actuary's Department certifying that the Supplier's Scheme is Broadly Comparable will be in force at the Transfer Date.

84. JOINING THE SUPPLIER'S SCHEME

- 84.1 Subject to Paragraph 84.2 of this Annex 1, the Supplier shall procure that each Second Generation Fair Deal Employee is automatically admitted to the Supplier's Scheme as an active member with effect on and from the Transfer Date.
- 84.2 The Customer shall procure that each Second Generation Fair Deal Employee is informed of such automatic admission at least five (5) Working Days before the Transfer Date.
- 84.3 Each Second Generation Fair Deal Employee has the right to opt out of automatic admission to the Supplier's Scheme. The Customer shall procure that each Second Generation Fair Deal Employee is informed of this right and of the manner of exercise of this right (by way of written notice to the Supplier on or before the Transfer Date) at least five (5) Working Days before the Transfer Date.

85. TRANSFER OPTION TWO AND PENSION SERVICE CREDIT

- 85.1 The Supplier shall use all reasonable endeavours to procure that Transfer Option Two is sent to each Second Generation Fair Deal Employee no later than ten (10) Working Days following the receipt by the Supplier or the Supplier's Actuary, as appropriate, of all such information and documentation as is relevant in relation to the description of the Transfer Option Two.
- 85.2 This Paragraph 85.2 is subject always to prior receipt of Transfer Amount Two and, where relevant, Top Up Two, if any, by the trustees of the Supplier's Scheme in accordance with Paragraphs 87 and 89 respectively of this Annex 1. The Supplier shall procure that each Second Generation Fair Deal Employee who takes up Transfer Option Two is granted his Pension Service Credit as soon as reasonably practicable following receipt of the Transfer Amount Two and, where relevant, Top Up Two, if any, in accordance with Paragraphs 87 and 89 respectively of this Annex 1.

86. CALCULATION AND VERIFICATION OF TRANSFER AMOUNT TWO

- 86.1 The Customer shall use all reasonable endeavours to procure that the Former Supplier's Actuary (or for the purposes of this Paragraph, the Customer Actuary where the Customer determines at its sole discretion, this is not practical or possible) calculates the Transfer Amount Two within three (3) months of the Transfer Option Deadline.
- 86.2 The Customer shall use all reasonable endeavours to procure that the Supplier's Actuary is notified of the Transfer Amount Two, and any appropriate underlying methodology, within three (3) months of the Transfer Option Deadline.
- 86.3 The Supplier shall procure that, within four (4) weeks of having been notified of the Transfer Amount Two, the Supplier's Actuary verifies such calculation or sets out in writing to the Former Supplier's Actuary his reasons for not verifying such calculation.
- 86.4 This Paragraph 86.4 applies where the Supplier's Actuary sets out in writing his reasons for not verifying the calculation of the Transfer Amount Two in accordance with Paragraph 86.3 of this Annex 1. Where this Paragraph 86.4 applies, the Supplier shall use all reasonable endeavours to procure that the Supplier's Actuary works with the Former Supplier's Actuary, the Customer having used all reasonable endeavours to procure that the Former Supplier's Actuary works with the

Supplier's Actuary for the purposes of this Paragraph 86.4, to agree the Transfer Amount Two within a period agreed to be reasonable by the Supplier's Actuary and the Former Supplier's Actuary.

- 86.5 The Customer and the Supplier, as appropriate, shall use all reasonable endeavours to procure that the Former Supplier's Actuary and the Supplier's Actuary act reasonably and cooperate with each other for the purposes of this Paragraph 86.
- 86.6 If the Supplier's Actuary and the Former Supplier's Actuary fail to agree the Transfer Amount Two in accordance with Paragraph 86.4 of this Annex 1, Paragraph 90 of this Annex 1 shall apply.

87. **PAYMENT OF TRANSFER AMOUNT TWO**

- 87.1 Paragraph 87 of this Annex 1 is subject always to the Paragraph 12 Provisos.
- 87.2 The Customer shall use all reasonable endeavours to procure that the Transfer Amount Two is transferred in cash to the trustees of the Supplier's Scheme on the Payment Date.
- 87.3 The Supplier agrees, following resolution of all material queries in a time period agreed to be reasonable by both the Supplier and the Customer, to fully accept the outcome of the exercise of Transfer Option Two. The Supplier agrees to use all reasonable endeavours to procure that the trustees of the Supplier's Scheme shall accept Transfer Amount Two and, where relevant, Top Up Two, if any.
- 87.4 The Paragraph 87 Provisos are:
 - 87.4.1 the Transfer Option Deadline has passed;
 - 87.4.2 the Customer has provided to the trustees of the Supplier's Scheme completed and signed forms of consent in respect of the transfer of rights under Former Supplier's Scheme (including, for the avoidance of doubt rights accrued under [PCSPS] in respect of employment with the Customer prior to transfer to the Former Supplier and transferred into the Former Supplier's Scheme) from each Second Generation Fair Deal Employee who takes up Transfer Option Two;
 - 87.4.3 a contracting-out certificate in respect of the Supplier's Scheme has been issued which covers the employment of the Second Generation Fair Deal Employees;
 - 87.4.4 the Transfer Amount Two has been agreed under Paragraph 86 of this Annex 1; and
 - 87.4.5 the trustees of the Supplier's Scheme have confirmed in writing (and have not revoked that confirmation) to the trustees of the Former Supplier's Scheme that they are ready, willing and able to receive the Transfer Amount Two and, where relevant, Top Up Two, if any.

88. **SUPPLIER'S FURTHER OBLIGATIONS**

- 88.1 The Supplier covenants with the Customer that the Supplier shall:
 - 88.1.1 use all reasonable endeavours to secure the status of the Supplier's Scheme as a registered pension scheme under the Finance Act 2004 or any statutory modification or re-enactment of that Act;
 - 88.1.2 procure that the Supplier's Scheme is contracted-out on a salary-related basis using the reference scheme test;
 - 88.1.3 procure that the Supplier's Scheme is able to and shall accept a bulk past service transfer;
 - 88.1.4 procure that no amendments are made to the provisions of the Supplier's Scheme as certified by the Government Actuary's Department, and in respect of such certification, a certificate was supplied in accordance with Paragraph 83.2 of this Annex 1, prior to the date on which payment of the Transfer Amount Two and, where relevant, Top Up Two, if

any, are is made to the Supplier's Scheme under Paragraphs 87 and 89 respectively of this Annex 1; and

88.1.5 procure that the benefits offered under the Supplier's Scheme for each Second Generation Fair Deal Employee in respect of service after the Transfer Date are Broadly Comparable.

88.2 The Supplier shall comply with any applicable obligations under section 258 of the Pensions Act 2004.

89. **REQUIRED TRANSFER AMOUNT TWO AND TOP UP TWO**

89.1 Paragraph 89 of this Annex 1 applies where the Customer has notified the Supplier that it shall pay any shortfall between Transfer Amount Two and the amount required by the trustees of the Supplier's Scheme to fund the Pension Service Credit in the Supplier's Scheme in respect of each Second Generation Fair Deal Employee who takes up Transfer Option Two.

89.2 The Supplier shall use all reasonable endeavours to procure that the Supplier's Actuary calculates the Required Transfer Amount Two within three (3) months of the Transfer Option Deadline.

89.3 The Supplier shall use all reasonable endeavours to procure that the Customer's Actuary is notified of the Required Transfer Amount Two, and any appropriate underlying methodology, within three (3) months of the Transfer Option Deadline.

89.4 The Customer shall procure that, within four (4) weeks of having been notified of the Required Transfer Amount Two, the Customer's Actuary verifies such calculation or sets out in writing to the Supplier's Actuary his reasons for not verifying such calculation.

89.5 This Paragraph 89.5 applies where the Customer's Actuary sets out in writing his reasons for not verifying the calculation of the Required Transfer Amount Two in accordance with Paragraph 89.4 of this Annex 1. Where this Paragraph 89.5 applies, the Customer and the Supplier shall, as appropriate, procure that the Customer's Actuary and the Supplier's Actuary work together to agree the Required Transfer Amount Two within a period agreed to be reasonable by the Customer's Actuary and the Supplier's Actuary.

89.6 The Customer and the Supplier, as appropriate, shall use all reasonable endeavours to procure that the Customer's Actuary and the Supplier's Actuary act reasonably and cooperate with each other for the purposes of this Paragraph 14.

89.7 If the Customer's Actuary and the Supplier's Actuary fail to agree the Required Transfer Amount Two in accordance with Paragraph 89.5 of this Annex 1, Paragraph 90 of this Annex 1 shall apply.

89.8 Where relevant, as soon as reasonably possible after the calculation and verification or determination of the Required Transfer Amount Two, as appropriate, Top Up Two (ignoring, for the purposes of this calculation, any timing adjustment relating to the period after the Payment Date) shall be calculated by the Supplier's Actuary and verified by the Customer's Actuary, in accordance with the following formula:

B minus A as varied in accordance with C but subject to D, where:

A means the Transfer Amount Two;

B means the Required Transfer Amount Two (ignoring, for the purposes of this calculation, any timing adjustment relating to the period after the Transfer Date);

C means the timing adjustment contained in the Supplier's Actuary's Letter Two for the period on and from the Transfer Date up to and including the Payment Date; and

D means that Top Up Two shall be deemed to be zero where such calculation produces a negative result.

- 89.9 Where relevant, the Customer shall pay Top Up Two (as adjusted by the timing adjustment set out in the Supplier's Actuary's Letter Two for the period from the Payment Date through to the date on which payment is made), if any, to the Supplier no later than five (5) Working Days from the date of the calculation and verification or, as appropriate, determination of Top Up Two.
- 89.10 Where relevant, the Supplier shall, immediately on receipt of Top Up Two, pay Top Up Two to the trustees of the Supplier's Scheme.

SECTION D – DISPUTE RESOLUTION OF PENSIONS MATTERS

90. DISPUTE RESOLUTION

- 90.1 In the event of dispute between, as appropriate, the [PCSPS Actuary], the Customer's Actuary and/or the Supplier's Actuary which cannot be resolved within fourteen (14) days of such dispute arising, either the Customer or the Supplier may request that the matter is referred to an independent Actuary.
- 90.2 If the Parties fail to agree on the identity of the independent Actuary within a reasonable period of time, he shall be appointed by the President for the time being of the Institute of Actuaries, or such equivalent officer of any successor organisation, for definitive determination of the disputed matter.
- 90.3 The independent Actuary shall determine the dispute by acting as an expert and not an arbitrator and his decision and directions shall be binding upon the Customer and the Supplier.
- 90.4 The charges and expenses incurred pursuant to this provision shall be paid one-half by the Customer and one-half by the Supplier unless the independent Actuary determines otherwise.

SECTION E – PENSIONS ON TERMINATION OF THE CONTRACT

91. THE SUPPLIER'S OBLIGATIONS ON ANY FUTURE TRANSFER

- 91.1 The Supplier shall, and shall use all reasonable efforts to procure that the trustees of the Supplier's Scheme, do and/or provide all such acts and things as may, in the reasonable opinion of the Customer, be necessary or desirable to enable the Customer, and/or a Transferee Employer, to achieve the following objectives:
- 91.1.1 to maintain ongoing pension accrual for any Employee whose employment is compulsorily transferred at the termination of the Services or any part of them in a pension arrangement where the benefits are Broadly Comparable (for the avoidance of doubt, in respect of a Transferring Pensionable Customer Employee, the measure is against the benefits that he was accruing in [PCSPS] immediately before the Transfer Date and, in respect of a Second Generation Fair Deal Employee, the measure is against the benefits that he was accruing in [PCSPS] immediately before the transfer of his employment to the Former Supplier);
 - 91.1.2 to comply with all applicable legislation, binding codes of practice and non-binding codes of practice issued by any statutory authority (including but not limited to any then applicable principles of "Fair Deal" set out in the HM Treasury guidance note "Fair Deal for Staff Pensions: Procurement of Bulk Transfer Agreements and Related Issues" dated June 2004 (as amended) and/or any successor policy to Fair Deal); and
 - 91.1.3 to ensure that each Employee whose employment is so compulsorily transferred is given the Pension Transfer Rights.
 - 91.1.4 not to adversely affect pension rights accrued by ((including any rights attributable to a credit for past service)) any such Transferring Pensionable Customer Employee in the period ending on the date of the relevant future transfer;
 - 91.1.5 provide for Transferring Former Supplier Employees who are not subject to "Fair Deal" as described in 91.1.3 above, defined benefits or defined contribution terms for service from

the Transfer Date which comply with s.257 of the Pensions Act 2004 and, if relevant, Part I of the Pensions Act 2008;

such Broad Comparability in 91.1.1 above being assessed by the Government Actuary's Department at the relevant time to reflect prevailing Government guidance on transfers;

- 91.2 The "Pension Transfer Rights" are each of
- 91.2.1 the option to transfer fully funded rights from the Supplier's Scheme in respect of his pensionable service under the Supplier's Scheme (excluding any rights transferred to the Supplier's Scheme from [PCSPS]) such rights being funded on a reasonable past service reserve basis;
 - 91.2.2 the option to transfer any rights transferred to the Supplier's Scheme from [PCSPS] and the Former Supplier's Scheme under the provisions of this Annex 1 to an occupational pension scheme sponsored by the Transferee Employer on an actuarial basis which is, as at the time of the future Relevant Transfer of employment, an actuarial basis which is no less favourable than that applied in the calculation of, (as applicable);, Transfer Amount One or, if greater, the Required Transfer Amount One; or Transfer Amount Two or, if greater, the Required Transfer Amount Two; as at the Transfer Date, according to, and calculated using the method and assumptions set out in, the [PCSPS Actuary's Letter] or the Supplier's Actuary's Letter, as appropriate; and
 - 91.2.3 the right to retain the rights referred to in Paragraphs 91.2.1 and/or 91.2.2 in the Supplier's Scheme is on the fully funded basis set out in Paragraph 91.2.2 above.
- 91.3 Where any Employee's employment is terminated by the Supplier for reasons of redundancy the Supplier shall at its own expense:
- 91.3.1 procure that the trustees of the Supplier's Scheme pay out from the Supplier's Scheme an amount equivalent to any additional pension benefits (both in value and manner of payment) which would have been paid to the Employee from [PCSPS] had the Employee remained in service with the Customer and remained a member of [PCSPS], had [PCSPS] not changed and had the Employee been made redundant by the Customer at the date on which the Supplier terminates his employment;
 - 91.3.2 provide compensation to the Employee which is equivalent in terms of value and manner of payment to that payable under Paragraph 91.3.1 of this Annex 1 where the Supplier is unable to procure the additional pension benefits from the Supplier's Scheme in accordance with Paragraph 91.3.1 of this Annex 1; and
 - 91.3.3 procure the payment of any other benefit other than those referred to at Paragraphs 91.3.1 and 91.3.2 of this Annex 1 that are not old age, invalidity or survivors' benefits either through the Supplier's Scheme or, if that is not possible, by providing compensation, where the obligation to do so has transferred to the Supplier under the Acquired Rights Directive and/or the Employment Regulations and/or in accordance with applicable statements of practice and/or guidance of the Government Actuary's Department.
- 91.4 Paragraph 91 of this Annex 1 shall only apply to the extent that the relevant benefit shall not be provided under [PCSPS] or, as the case may, the Former Supplier's Scheme.

SCHEDULE 5: ADDITIONAL OPTIONAL CLAUSES

Time of the Essence

Supplier's Staff

Protection of Information

Schedule Z Security Management Plan

1. 34. TIME OF THE ESSENCE

- 1.1 34.1 Because of the nature of the Contract Services to be provided, time will be of the essence of the Contract when a delivery date has been agreed and any late delivery or performance by the Supplier will be treated as a fundamental breach of contract not capable of remedy when interpreting Clause 8 of the Contract, except where the delay is caused:
 - 1.1.1 through the fault of the Customer or another supplier to the Customer; or
 - 1.1.2 through reason of Force Majeure (as defined and applied in the Framework Agreement).
- 1.2 In the event of late delivery caused other than by the exceptions given above:
 - 1.2.1 the Customer may withhold any or all of the outstanding value of the Contract;
 - 1.2.2 at the request of the Customer, the Supplier will repay any or all amounts already paid to him in respect of the Contract; and
 - 1.2.3 the Customer shall have the right to decide what amounts will be withheld or repaid. In exercising its rights or remedies under this clause, the Customer will act in a reasonable and proportionate manner paying full and proper regard to the real loss in value of the Contract Services that the late delivery has caused.
- 1.3 In the event that late delivery results in the Contract Services having no value to the Customer and no payment is made to the Supplier, then the Supplier shall retain all rights in materials he has produced and the Customer shall have no rights to such materials.

2. 35 SUPPLIER'S STAFF

2.1 The Customer may, by written notice to the Supplier, refuse to admit onto, or withdraw permission to remain on, the Customer's Premises:

2.1.1 any member of the Supplier's Staff; or

2.1.2 any person employed or engaged by any member of the Supplier's Staff,

whose admission or continued presence would, in the reasonable opinion of the Customer, be undesirable.

2.2 At the Customer's written request, the Supplier shall provide a list of the names and addresses of all persons who may require admission to the Customer's Premises in connection with the Contract, specifying the capacities in which they are concerned with the Contract and giving such other particulars as the Customer may reasonably request.

2.3 Members of the Supplier's Staff engaged within the boundaries of the Customer's Premises shall comply with such rules, regulations and requirements (including those relating to security arrangements) as may be in force from time to time for the conduct of personnel when at or within the boundaries of those Customer's Premises.

2.4 If the Supplier fails to comply with Clause 35.2 within [three (3)] weeks of the date of the request, the Customer may terminate the Contract, provided always that such termination shall not prejudice or affect any right of action or remedy which shall have accrued or shall thereafter accrue to the Customer.

2.5 The decision of the Customer as to whether any person is to be refused access to the Premises and as to whether the Supplier has failed to comply with Clause 2.2 shall be final and conclusive.

Relevant Convictions

2.6 The Supplier shall ensure that no person who discloses that he has a Relevant Conviction, or who is found by the Supplier to have any Relevant Convictions (whether as a result of a police check or through the Criminal Records Bureau procedures or otherwise), is employed or engaged in any part of the provision of the Contract Services without Customer approval.

2.7 For each member of the Supplier's Staff who, in providing the Contract Services, has, will have or is likely to have access to children, vulnerable persons or other members of the public to whom the Customer owes a special duty of care, the Supplier shall (and shall procure that the relevant Sub-Contractor shall):

2.7.1 carry out a check with the records held by DfE;

2.7.2 conduct thorough questioning regarding any Relevant Convictions; and

2.7.3 ensure a police check is completed and such other checks as may be carried out through the Criminal Records Bureau,

and the Supplier shall not (and shall ensure that any Sub-Contractor shall not) engage or continue to employ in the provision of the Contract Services any person who has a Relevant Conviction or an inappropriate record.]

3. PROTECTION OF INFORMATION

3.1 Security Requirements

- 3.1.1 The Supplier shall comply, and shall procure the compliance of the Supplier's Staff, with the Security Policy and the Security Management Plan and the Supplier shall ensure that the Security Management Plan produced by the Supplier fully complies with the Security Policy.
- 3.1.2 The Customer shall notify the Supplier of any changes or proposed changes to the Security Policy.
- 3.1.3 If the Supplier believes that a change or proposed change to the Security Policy will have a material and unavoidable cost implication to the provision of the Contract Services it may notify the Customer. In doing so, the Supplier must support its request by providing evidence of the cause of any increased costs and the steps that it has taken to mitigate those costs.
- 3.1.4 Until and/or unless a change to the Contract Charges is agreed by the Customer pursuant to Clause 27 the Supplier shall continue to perform the Contract Services in accordance with its existing obligations.

3.2 Malicious Software

- 3.2.1 The Supplier shall, as an enduring obligation throughout the term of the Contract, use the latest versions of anti-virus definitions and software available from an industry accepted anti-virus software vendor to check for, contain the spread of, and minimise the impact of Malicious Software in the ICT Environment (or as otherwise agreed between the Parties).
- 3.2.2 Notwithstanding Clause 3.2.1, if Malicious Software is found, the Parties shall co-operate to reduce the effect of the Malicious Software and, particularly if Malicious Software causes loss of operational efficiency or loss or corruption of Customer Data, assist each other to mitigate any losses and to restore the Contract Services to their desired operating efficiency.
- 3.2.3 Any cost arising out of the actions of the Parties taken in compliance with the provisions of Clause 3.2.1 shall be borne by the Parties as follows:
 - 3.2.3.1 by the Supplier, where the Malicious Software originates from the Supplier Software or the Customer Data (whilst the Customer Data was under the control of the Supplier) unless the Supplier can demonstrate that such Malicious Software was present and not quarantined or otherwise identified by the Customer when provided to the Supplier; and
 - 3.2.3.2 by the Customer if the Malicious Software originates from the Customer Software or the Customer Data (whilst the Customer Data was under the control of the Customer).

3.3 Security of Premises

- 3.3.1 The Customer shall be responsible for maintaining the security of the Customer's Premises in accordance with its standard security requirements. The Supplier shall comply with all reasonable security requirements of the Customer while on the Customer's Premises and shall ensure that all members of the Supplier's Staff comply with such requirements.
- 3.3.2 The Customer shall provide the Supplier upon request copies of its written security procedures and shall afford the Supplier upon request an opportunity to inspect its physical security arrangements.

3.4 Customer Data

- 3.4.1 The Supplier shall not delete or remove any proprietary notices contained within or relating to the Customer Data.
- 3.4.2 The Supplier shall not store, copy, disclose, or use the Customer Data except as necessary for the performance by the Supplier of its obligations under this Contract or as otherwise expressly approved by the Customer.
- 3.4.3 To the extent that the Customer Data is held and/or processed by the Supplier, the Supplier shall supply that Customer Data to the Customer as requested by the Customer and in the format specified in this Contract (if any) and in any event as specified by the Customer from time to time in writing.
- 3.4.4 To the extent that Customer Data is held and/or processed by the Supplier, the Supplier shall take responsibility for preserving the integrity of Customer Data and preventing the corruption or loss of Customer Data.
- 3.4.5 The Supplier shall ensure that any system on which the Supplier holds any Customer Data, including back-up data, is a secure system that complies with the Security Policy.
- 3.4.6 [The Supplier shall ensure that any system on which the Supplier holds any Customer Data which is protectively marked shall be accredited using [Security Policy Framework and IA Policy, taking into account guidance on Risk Management and Accreditation of Information Systems] [HMG IA Standard Number 2 (Risk Management and Accreditation of Information Systems)] and the Supplier shall review such accreditation status at least once in each calendar Year to assess whether material changes have occurred which could alter the original accreditation decision. If any such changes have occurred then the Supplier shall resubmit such system for accreditation.]
- 3.4.7 If the Customer Data is corrupted, lost or sufficiently degraded as a result of the Supplier's Default so as to be unusable, the Customer may:
 - 3.4.7.1 require the Supplier (at the Supplier's expense) to restore or procure the restoration of the Customer Data to the extent and in accordance with the BCDR Plan and the Supplier shall do so as soon as practicable but in accordance with the time period notified by the Customer; and/or
 - 3.4.7.2 itself restore or procure the restoration of Customer Data, and shall be repaid by the Supplier any reasonable expenses incurred in doing so to the extent and in accordance with the requirements specified in the BCDR Plan.
 - 3.4.7.3 If at any time the Supplier suspects or has reason to believe that the Customer Data has or may become corrupted, lost or sufficiently degraded in any way for any reason, then the Supplier shall notify the Customer immediately and inform the Customer of the remedial action the Supplier proposes to take.

3.5 Protection of Personal Data

- 3.5.1 With respect to the Parties' rights and obligations under this Contract, the Parties agree that the Customer is the Data Controller and that the Supplier is the Data Processor.
- 3.5.2 The Supplier shall:
 - 3.5.2.1 Process the Personal Data only in accordance with instructions from the Customer (which may be specific instructions or instructions of a general nature as set out in this Contract or as otherwise notified by the Customer to the Supplier during the term of the Contract);

- 3.5.3 Process the Personal Data only to the extent, and in such manner, as is necessary for the provision of the Contract Services or as is required by Law or any Regulatory Body;
- 3.5.4 implement appropriate technical and organisational measures to protect the Personal Data against unauthorised or unlawful processing and against accidental loss, destruction, damage, alteration or disclosure. These measures shall be appropriate to the harm which might result from any unauthorised or unlawful Processing, accidental loss, destruction or damage to the Personal Data and having regard to the nature of the Personal Data which is to be protected;
- 3.5.5 take reasonable steps to ensure the reliability of all members of the Supplier's Staff who have access to the Personal Data;
- 3.5.6 obtain prior written approval from the Customer in order to transfer the Personal Data to any Sub-Contractors for the provision of the Contract Services;
- 3.5.7 ensure that all members of the Supplier's Staff required to access the Personal Data are informed of the confidential nature of the Personal Data and comply with the obligations set out in this Clause 6.14;
- 3.5.8 ensure that none of the Supplier's Staff publish, disclose or divulge any of the Personal Data to any third party unless directed in writing to do so by the Customer;
- 3.5.9 notify the Customer (within five (5) Working Days) if it receives:
 - 3.5.9.1 a request from a Data Subject to have access to that person's Personal Data; or
 - 3.5.9.2 a complaint or request relating to the Customer's obligations under the Data Protection Legislation;
- 3.5.10 provide the Customer with full cooperation and assistance in relation to any complaint or request made, including by:
 - 3.5.10.1 providing the Customer with full details of the complaint or request;
 - 3.5.10.2 complying with a data access request within the relevant timescales set out in the Data Protection Legislation and in accordance with the Customer's instructions;
 - 3.5.10.3 providing the Customer with any Personal Data it holds in relation to a Data Subject (within the timescales required by the Customer); and
 - 3.5.10.4 providing the Customer with any information requested by the Customer;
- 3.5.11 permit the Customer or the Customer's Representative (subject to reasonable and appropriate confidentiality undertakings), to inspect and audit, the Supplier's data Processing activities (and/or those of its agents, subsidiaries and Sub-Contractors) and comply with all reasonable requests or directions by the Customer to enable the Customer to verify and/or procure that the Supplier is in full compliance with its obligations under this Contract;
- 3.5.12 provide a written description of the technical and organisational methods employed by the Supplier for processing Personal Data (within the timescales required by the Customer); and
- 3.5.13 [not Process or otherwise transfer any Personal Data outside the European Economic Area. If, after the Commencement Date, the Supplier (or any Sub-Contractor) wishes to Process and/or transfer any Personal Data outside the European Economic Area, the following provisions shall apply:

- 3.5.13.1 the Supplier shall submit a request for Variation to the Customer which shall be dealt with in accordance with the Variation procedure and paragraph (b) to (d) below;
- 3.5.13.2 the Supplier shall set out in its request for a Variation details of the following:
 - 3.5.13.2.1 the Personal Data which will be Processed and/or transferred outside the European Economic Area;
 - 3.5.13.2.2 the country or countries in which the Personal Data will be Processed and/or to which the Personal Data will be transferred outside the European Economic Area;
 - 3.5.13.2.3 any Sub-Contractors or other third parties who will be Processing and/or transferring Personal Data outside the European Economic Area; and
 - 3.5.13.2.4 how the Supplier will ensure an adequate level of protection and adequate safeguards (in accordance with the Data Protection Legislation and in particular so as to ensure the Customer's compliance with the Data Protection Legislation) in respect of the Personal Data that will be Processed and/or transferred outside the European Economic Area;
- 3.5.13.3 in providing and evaluating the request for Variation, the Parties shall ensure that they have regard to and comply with then-current Customer, Government and Information Commissioner Office policies, procedures, guidance and codes of practice on, and any approvals processes in connection with, the Processing and/or transfers of Personal Data outside the European Economic Area and/or overseas generally but, for the avoidance of doubt, the Customer may, in its absolute discretion, refuse to grant Approval of such Process and/or transfer any Personal Data outside the European Economic Area; and
- 3.5.13.4 the Supplier shall comply with such other instructions and shall carry out such other actions as the Customer may notify in writing, including:
 - 3.5.13.4.1 incorporating standard and/or model Clauses (which are approved by the European Commission as offering adequate safeguards under the Data Protection Legislation) in this Contract or a separate data processing agreement between the parties; and
 - 3.5.13.4.2 procuring that any Sub-Contractor or other third party who will be Processing and/or transferring the Personal Data outside the European Economic Area enters into a direct data processing agreement with the Customer on such terms as may be required by the Customer, which the Supplier acknowledges may include the incorporation of standard and/or model Clauses (which are approved by the European Commission as offering adequate safeguards under the Data Protection Legislation).]
- 3.5.14 The Supplier shall comply at all times with the Data Protection Legislation and shall not perform its obligations under this Contract in such a way as to cause the Customer to breach any of its applicable obligations under the Data Protection Legislation.
- 3.5.15 The Supplier acknowledges that, in the event that it breaches (or attempts or threatens to breach) its obligations relating to Personal Data that the Customer may be irreparably harmed (including harm to its reputation). In such circumstances, the Customer may proceed directly to court and seek injunctive or other equitable relief to remedy or prevent any further breach (or attempted or threatened breach).
- 3.5.16 The Supplier shall, at all times during and after the term of the Contract, indemnify the Customer and keep the Customer fully indemnified against all losses, damages, costs or expenses and other liabilities (including legal fees) incurred by, awarded against or agreed

to be paid by the Customer arising from any breach of the Supplier's obligations under this Clause 3.5 except and to the extent that such liabilities have resulted directly from the Customer's instructions.

3.6 Confidentiality

- 3.6.1 Except to the extent set out in this Clause 3.6 or where disclosure is expressly permitted elsewhere in this Contract, each Party shall:
 - 3.6.1.1 treat the other Party's Confidential Information as confidential and safeguard it accordingly; and
 - 3.6.1.2 not disclose the other Party's Confidential Information to any other person without the owner's prior written consent.
- 3.6.2 Clause 3.6.1 shall not apply to the extent that:
 - 3.6.2.1 such disclosure is a requirement of Law placed upon the Party making the disclosure, including any requirements for disclosure under the FOIA, Code of Practice on Access to Government Information or the Environmental Information Regulations pursuant to Clause 3.8 (Freedom of Information);
 - 3.6.2.2 such information was in the possession of the Party making the disclosure without obligation of confidentiality prior to its disclosure by the information owner;
 - 3.6.2.3 such information was obtained from a third party without obligation of confidentiality;
 - 3.6.2.4 such information was already in the public domain at the time of disclosure otherwise than by a breach of this Contract; or
 - 3.6.2.5 it is independently developed without access to the other Party's Confidential Information.
- 3.6.3 The Supplier may only disclose the Customer's Confidential Information to those members of the Supplier's Staff who are directly involved in the provision of the Contract Services and who need to know the information, and shall ensure that such Staff are aware of and shall comply with these obligations as to confidentiality.
- 3.6.4 The Supplier shall not, and shall procure that the Supplier's Staff do not, use any of the Customer's Confidential Information received otherwise than for the purposes of this Contract.
- 3.6.5 At the written request of the Customer, the Supplier shall procure that those members of the Supplier's Staff identified in the Customer's notice sign a confidentiality undertaking prior to commencing any work in accordance with this Contract.
- 3.6.6 In the event that any default, act or omission of any member of the Supplier's Staff causes or contributes (or could cause or contribute) to the Supplier breaching its obligations as to confidentiality under or in connection with this Contract, the Supplier shall take such action as may be appropriate in the circumstances, including the use of disciplinary procedures in serious cases. To the fullest extent permitted by its own obligations of confidentiality to any member of the Supplier's Staff, the Supplier shall provide such evidence to the Customer as the Customer may reasonably require (though not so as to risk compromising or prejudicing any disciplinary or other proceedings to demonstrate that the Supplier is taking appropriate steps to comply with this Clause, including copies of any written communications to and/or from members of the Supplier's Staff, and any minutes of meeting and any other records which provide an audit trail of any discussions or exchanges with members of the Supplier's Staff in connection with obligations as to confidentiality.

- 3.6.7 Nothing in this Contract shall prevent the Customer from disclosing the Supplier's Confidential Information (including the Management Information obtained under of the Framework Agreement):
- 3.6.7.1 to any Crown body or any other Contracting Body. All Crown bodies or Contracting Bodies receiving such Confidential Information shall be entitled to further disclose the Confidential Information to other Crown bodies or other Contracting Bodies on the basis that the information is confidential and is not to be disclosed to a third party which is not part of any Crown body or any Contracting Body;
 - 3.6.7.2 to any consultant, contractor or other person engaged by the Customer or any person conducting an Office of Government Commerce gateway review;
 - 3.6.7.3 for the purpose of the examination and certification of the Customer's accounts; or
 - 3.6.7.4 for any examination pursuant to Section 6(1) of the National Audit Act 1983 of the economy, efficiency and effectiveness with which the Customer has used its resources.
- 3.6.8 The Customer shall use all reasonable endeavours to ensure that any government department, Contracting Body, employee, third party or contractor to whom the Supplier's Confidential Information is disclosed pursuant to Clause 36.5.7 is made aware of the Customer's obligations of confidentiality.
- 3.6.9 Nothing in this Clause 3.6 shall prevent either Party from using any techniques, ideas or Know-How gained during the performance of the Contract in the course of its normal business to the extent that this use does not result in a disclosure of the other Party's Confidential Information or an infringement of IPR.
- 3.6.10 In the event that the Supplier fails to comply with Clause 3.6.1 to Clause 3.6.6, the Customer reserves the right to terminate this Contract with immediate effect by notice in writing.
- 3.6.11 In order to ensure that no unauthorised person gains access to any Confidential Information or any data obtained in performance of this Contract, the Supplier undertakes to maintain adequate security arrangements that meet the requirements of Good Industry Practice.

3.7 Official Secrets Acts 1911 to 1989, section 182 of the Finance Act 1989

- 3.7.1 The Supplier shall comply with and shall ensure that all members of the Supplier's Staff comply with, the provisions of:
- 3.7.1.1 the Official Secrets Acts 1911 to 1989; and
 - 3.7.1.2 Section 182 of the Finance Act 1989.
- 3.7.2 In the event that the Supplier or its Staff fail to comply with this Clause 3.7 the Customer reserves the right to terminate the Contract by giving notice in writing to the Supplier.

3.8 Freedom of Information

- 3.8.1 The Supplier acknowledges that the Customer is subject to the requirements of the FOIA and the Environmental Information Regulations and shall assist and cooperate with the Customer to enable the Customer to comply with its Information disclosure obligations.
- 3.8.2 The Supplier shall and shall procure that its Sub-Contractors shall:

- 3.8.2.1 transfer to the Customer all Requests for Information that it receives as soon as practicable and in any event within two (2) Working Days of receiving a Request for Information;
 - 3.8.2.2 provide the Customer with a copy of all Information in its possession, or control in the form that the Customer requires within five (5) Working Days (or such other period as the Customer may specify) of the Customer's request; and
 - 3.8.2.3 provide all necessary assistance as reasonably requested by the Customer to enable the Customer to respond to the Request for Information within the time for compliance set out in section 10 of the FOIA or regulation 5 of the Environmental Information Regulations.
- 3.8.3 The Customer shall be responsible for determining in its absolute discretion and notwithstanding any other provision in this Contract or any other contract whether the Commercially Sensitive Information and/or any other Information is exempt from disclosure in accordance with the provisions of the FOIA or the Environmental Information Regulations.
- 3.8.4 In no event shall the Supplier respond directly to a Request for Information unless authorised in writing to do so by the Customer.
- 3.8.5 The Supplier acknowledges that (notwithstanding the provisions of Clause 3.6) the Customer may, acting in accordance with the Ministry of Justice Codes, be obliged under the FOIA, or the Environmental Information Regulations to disclose information concerning the Supplier or the Contract Services:
- 3.8.5.1 in certain circumstances without consulting the Supplier; or
 - 3.8.5.2 following consultation with the Supplier and having taken their views into account,
- provided always that where Clause 3.8.5 applies the Customer shall, in accordance with any recommendations of the Ministry of Justice Codes, take reasonable steps, where appropriate, to give the Supplier advanced notice, or failing that, to draw the disclosure to the Supplier's attention after any such disclosure.
- 3.8.6 The Supplier shall ensure that all Information is retained for disclosure in accordance with the provisions of this Contract and in any event in accordance with the requirements of Good Industry Practice and shall permit the Customer to inspect such records as requested from time to time.
- 3.8.7 The Supplier acknowledges that the Commercially Sensitive Information is of indicative nature only and that the Customer may be obliged to disclose it in accordance with Clause 3.8.5.

3.9 Transparency

- 3.9.1 The Parties acknowledge that, except for any information which is exempt from disclosure in accordance with the provisions of the FOIA, the content of this Contract is not Confidential Information. The Customer shall be responsible for determining in its absolute discretion whether any of the content of the Contract is exempt from disclosure in accordance with the provisions of the FOIA.
- 3.9.2 Notwithstanding any other term of this Contract, the Supplier hereby gives his consent for the Customer to publish the Contract in its entirety (but with any information which is exempt from disclosure in accordance with the provisions of the FOIA redacted), including from time to time agreed changes to the Contract, to the general public.

- 3.9.3 The Customer may consult with the Supplier to inform its decision regarding any redactions but the Customer shall have the final decision in its absolute discretion.
- 3.9.4 The Supplier shall assist and cooperate with the Customer to enable the Customer to publish this Contract.

SCHEDULE Z: SECURITY MANAGEMENT PLAN

In this Schedule the following provisions shall have the meanings given to them below:

"Breach of Security"	in accordance with the security requirements in the Letter of Appointment and the Security Policy, the occurrence of: <ul style="list-style-type: none"> (a) any unauthorised access to or use of the Contract Services, the Premises, the Sites, the Supplier System and/or any ICT, information or data (including the Confidential Information and the Customer Data) used by the Customer and/or the Supplier in connection with this Contract; and/or (b) the loss and/or unauthorised disclosure of any information or data (including the Confidential Information and the Customer Data), including any copies of such information or data, used by the Customer and/or the Supplier in connection with this Contract;
"ISMS"	The Information Security Management System as defined by ISO/IEC 27001. The scope of the ISMS will be as agreed by the Parties and will directly reflect the scope of the Contract Services;
"Protectively Marked"	shall have the meaning as set out in the Security Policy Framework;
"Security Policy Framework"	means the Cabinet Office Security Policy Framework (available from the Cabinet Office Security Policy Division);
"Security Tests"	shall have the meaning set out in paragraph 7 of this Schedule Z;
"Statement of Applicability"	shall have the meaning set out in ISO/IEC 27001 and as agreed by the Parties during the procurement phase.

1. Not used.
2. Not used.
3. Not used.

4. INTRODUCTION

- 4.1 This Schedule covers:
- 4.1.1 principles of protective security to be applied in delivering the Contract Services;
 - 4.1.2 wider aspects of security relating to the Contract Services;

- 4.1.3 the development, implementation, operation, maintenance and continual improvement of an ISMS;
- 4.1.4 the creation and maintenance of the Security Management Plan;
- 4.1.5 audit and testing of ISMS compliance with the security requirements (as set out in Letter of Appointment);
- 4.1.6 conformance to ISO/IEC 27001 (Information Security Requirements Specification) and ISO/IEC27002 (Information Security Code of Practice); and
- 4.1.7 obligations in the event of actual, potential or attempted breaches of security.

5. PRINCIPLES OF SECURITY

- 5.1 The Supplier acknowledges that the Customer places great emphasis on the confidentiality, integrity and availability of information and consequently on the security provided by the ISMS.
- 5.2 The Supplier shall be responsible for the effective performance of the ISMS and shall at all times provide a level of security which:
 - 5.2.1 is in accordance with Good Industry Practice, Law and this Contract;
 - 5.2.2 complies with the Security Policy;
 - 5.2.3 complies with at least the minimum set of security measures and standards as determined by the Security Policy Framework (Tiers 1-4) available from the Cabinet Office Security Policy Division (COSPD);
 - 5.2.4 meets any specific security threats to the ISMS;
 - 5.2.5 complies with ISO/IEC27001 and ISO/IEC27002 in accordance with paragraph 6 of this Schedule;
 - 5.2.6 complies with the security requirements as set out in the Letter of Appointment; and
 - 5.2.7 complies with the Customer's ICT standards.
- 5.3 The references to standards, guidance and policies set out in paragraph 5.2 shall be deemed to be references to such items as developed and updated and to any successor to or replacement for such standards, guidance and policies, from time to time.
- 5.4 In the event of any inconsistency in the provisions of the above standards, guidance and policies, the Supplier should notify the Customer's Representative of such inconsistency immediately upon becoming aware of the same, and the Customer's Representative shall, as soon as practicable, advise the Supplier which provision the Supplier shall be required to comply with.

6. ISMS AND SECURITY MANAGEMENT PLAN

6.1 Introduction

- 6.1.1 The Supplier shall develop, implement, operate, maintain and continuously improve and maintain (and ensure that all Supplier's Staff and Sub-Contractors implement and comply with) an ISMS which will, without prejudice to paragraph 5.2, be approved, by the Customer, tested periodically updated and audited in accordance with ISO/IEC 27001.
- 6.1.2 The Supplier shall develop and maintain a Security Management Plan in accordance with this Schedule to apply during the term of the Contract.
- 6.1.3 The Supplier shall comply with its obligations set out in the Security Management Plan and any other provision of the Framework Agreement relevant to security.

- 6.1.4 Both the ISMS and the Security Management Plan shall, unless otherwise specified by the Customer, aim to protect all aspects of the Contract Services and all processes associated with the delivery of the Contract Services, including the Premises, the Sites, the Supplier System and any ICT, information and data (including the Customer Confidential Information and the Customer Data) to the extent used by the Customer or the Supplier in connection with this Contract.
- 6.1.5 The Supplier is responsible for monitoring and ensuring that it is aware of changes to the Security Policy. The Supplier shall keep the Security Management Plan up-to-date with the Security Policy as amended from time to time.

6.2 Development of the Security Management Plan

- 6.2.1 Within twenty (20) Working Days after the Commencement Date (or such other period specified in the Implementation Plan or as otherwise agreed by the Parties in writing) and in accordance with paragraph 6.4 (Amendment and Revision of the ISMS and Security Management Plan), the Supplier will prepare and deliver to the Customer for approval a fully complete and up to date Security Management Plan which will be based on the draft Security Management Plan.
- 6.2.2 If the Security Management Plan, or any subsequent revision to it in accordance with paragraph 6.4 (Amendment and Revision of the ISMS and Security Management Plan), is approved by the Customer it will be adopted immediately and will replace the previous version of the Security Management Plan. If the Security Management Plan is not approved by the Customer the Supplier shall amend it within ten (10) Working Days or such other period as the Parties may agree in writing of a notice of non-approval from the Customer and re-submit to the Customer for approval. The parties will use all reasonable endeavours to ensure that the approval process takes as little time as possible and in any event no longer than fifteen (15) Working Days (or such other period as the parties may agree in writing) from the date of its first submission to the Customer. If the Customer does not approve the Security Management Plan following its resubmission, the matter will be resolved in accordance with the Dispute Resolution Procedure. No approval to be given by the Customer pursuant to this paragraph 6.2.2 may be unreasonably withheld or delayed. However a refusal by the Customer to approve the Security Management Plan on the grounds that it does not comply with the requirements set out in paragraph 6.3 shall be deemed to be reasonable.

6.3 Content of the Security Management Plan

- 6.3.1 The Security Management Plan will set out the security measures to be implemented and maintained by the Supplier in relation to all aspects of the Contract Services and all processes associated with the delivery of the Contract Services and shall at all times comply with and specify security measures and procedures which are sufficient to ensure that the Contract Services comply with the provisions of this Contract (including this Schedule, the principles set out in paragraph 5.2 and any other elements of this Contract relevant to security or any data protection guidance produced by the Customer);
- 6.3.2 The Security Management Plan (including the draft version) should also set out the plans for transiting all security arrangements and responsibilities from those in place at the Commencement Date to those incorporated in the Supplier's ISMS at the date set out in the Implementation Plan for the Supplier to meet the full obligations of the security requirements set out in this Contract and in the Letter of Appointment.
- 6.3.3 The Security Management Plan will be structured in accordance with ISO/IEC27001 and ISO/IEC27002, cross-referencing if necessary to other Schedules of this Contract which cover specific areas included within that standard.
- 6.3.4 The Security Management Plan shall be written in plain English in language which is readily comprehensible to the staff of the Supplier and the Customer engaged in the Contract Services and shall only reference documents which are in the possession of the Customer or whose location is otherwise specified in this Schedule.

6.4 Amendment and Revision of the ISMS and Security Management Plan

- 6.4.1 The ISMS and Security Management Plan will be fully reviewed and updated by the Supplier annually, or from time to time to reflect:
- 6.4.1.1 emerging changes in Good Industry Practice;
 - 6.4.1.2 any change or proposed change to the Supplier System, the Contract Services and/or associated processes;
 - 6.4.1.3 any new perceived or changed security threats;
 - 6.4.1.4 any reasonable request by the Customer.
- 6.4.2 The Supplier will provide the Customer with the results of such reviews as soon as reasonably practicable after their completion and amendment of the ISMS and Security Management Plan at no additional cost to the Customer. The results of the review should include, without limitation:
- 6.4.2.1 suggested improvements to the effectiveness of the ISMS;
 - 6.4.2.2 updates to the risk assessments;
 - 6.4.2.3 proposed modifications to the procedures and controls that effect information security to respond to events that may impact on the ISMS; and
 - 6.4.2.4 suggested improvements in measuring the effectiveness of controls.
- 6.4.3 On receipt of the results of such reviews, the Customer will approve any amendments or revisions to the ISMS or Security Management Plan in accordance with the process set out at paragraph 6.2.2.
- 6.4.4 Any change or amendment which the Supplier proposes to make to the ISMS or Security Management Plan (as a result of a Customer request or change to the requirement set out in the Letter of Appointment or otherwise) shall be subject to the Variation Procedure and shall not be implemented until approved in writing by the Customer.

7. TESTING

- 7.1 The Supplier shall conduct tests of the ISMS ("**Security Tests**") on an annual basis or as otherwise agreed by the Parties. The date, timing, content and conduct of such Security Tests shall be agreed in advance with the Customer.
- 7.2 The Customer shall be entitled to send a representative to witness the conduct of the Security Tests. The Supplier shall provide the Customer with the results of such tests (in a form approved by the Customer in advance) as soon as practicable after completion of each Security Test.
- 7.3 Without prejudice to any other right of audit or access granted to the Customer pursuant to this Contract, the Customer and/or its authorised representatives shall be entitled, at any time and without giving notice to the Supplier, to carry out such tests (including penetration tests) as it may deem necessary in relation to the ISMS and the Supplier's compliance with the ISMS and the Security Management Plan. The Customer may notify the Supplier of the results of such tests after completion of each such test. Security Tests shall be designed and implemented so as to minimise the impact on the delivery of the Contract Services. If such tests adversely affect the Supplier's ability to deliver the Contract Services to the agreed Service Levels, the Supplier shall be granted relief against any resultant under-performance for the period of the tests.
- 7.4 Where any Security Test carried out pursuant to paragraphs 7.1 and 7.2 above reveals any actual or potential Breach of Security and/or security failure or weaknesses, the Supplier shall promptly notify the Customer in writing of any changes to the ISMS and to the Security Management Plan (and the implementation thereof) which the Supplier proposes to make in order to correct such failure or weakness. Subject to the Customer's approval in accordance with paragraph 6.2.2, the Supplier shall implement such changes to the ISMS and the

Security Management Plan in accordance with the timetable agreed with the Customer or, otherwise, as soon as reasonably possible. For the avoidance of doubt, where the change to the ISMS or Security Management Plan to address a non-compliance with the Security Policy or security requirements (as set out in the Letter of Appointment), the change to the ISMS or Security Management Plan shall be at no cost to the Customer. For the purposes of this paragraph 8, weaknesses means a vulnerability in security and failure means a possible breach of the Security Management Plan or security requirements.

8. COMPLIANCE WITH ISO/IEC 27001

- 8.1 Where the Customer requests, the Supplier shall obtain independent certification of the ISMS to ISO/IEC 27001 within twelve (12) Months of the Commencement Date or such reasonable time period as to be agreed with the Customer and shall maintain such certification for the duration of the Contract.
- 8.2 [If certain parts of the ISMS do not conform to Good Industry Practice, or controls as described in ISO/IEC 27002 are not consistent with the Security Policy, and, as a result, the Supplier reasonably believes that it is not compliant with ISO/IEC 27001, the Supplier shall promptly notify the Customer of this and the Customer in its absolute discretion may waive the requirement for certification in respect of the relevant parts.]
- 8.3 The Customer shall be entitled to carry out such regular security audits as may be required, and in accordance with Good Industry Practice, in order to ensure that the ISMS maintains compliance with the principles and practices of ISO 27001.
- 8.4 If, on the basis of evidence provided by such audits, it is the Customer's reasonable opinion that compliance with the principles and practices of ISO/IEC 27001 is not being achieved by the Supplier, then the Customer shall notify the Supplier of the same and give the Supplier a reasonable time (having regard to the extent and criticality of any non-compliance and any other relevant circumstances) to become compliant with the principles and practices of ISO/IEC 27001. If the Supplier does not become compliant within the required time then the Customer has the right to obtain an independent audit against these standards in whole or in part.
- 8.5 If, as a result of any such independent audit as described in paragraph 8.3 the Supplier is found to be non-compliant with the principles and practices of ISO/IEC 27001 then the Supplier shall, at its own expense, undertake those actions required in order to achieve the necessary compliance and shall reimburse in full the costs incurred by the Customer in obtaining such audit.

9. BREACH OF SECURITY

- 9.1 Either party shall notify the other in accordance with the agreed security incident management process as defined by the ISMS upon becoming aware of any Breach of Security or any potential or attempted Breach of Security.
- 9.2 Without prejudice to the security incident management process, upon becoming aware of any of the circumstances referred to in paragraph 9.1, the Supplier shall:
 - 9.2.1 immediately take all reasonable steps necessary to:
 - 9.2.1.1 remedy such breach or protect the integrity of the ISMS against any such potential or attempted breach or threat; and
 - 9.2.1.2 prevent an equivalent breach in the future.

Such steps shall include any action or changes reasonably required by the Customer. In the event that such action is taken in response to a breach that is determined by the Customer acting reasonably not to be covered by the obligations of the Supplier under this Contract, then the Supplier shall be entitled to refer the matter to the Variation Procedure; and
 - 9.2.2 as soon as reasonably practicable provide to the Customer full details (using such reporting mechanism as defined by the ISMS) of the Breach of Security or the potential or attempted Breach of Security.

Signed for and on behalf of the Authority:

By:
Name:
Title:
Date:

Signed for and on behalf of the Supplier:

By:
Name:
Title:
Date:

Schedule One (1)
Evaluation Criteria

STAGE 1			
QUESTION NUMBER	QUESTION	TOTAL SCORE AVAILABLE	WEIGHTINGS %
[1]	Company Information	Information Only	N/A
[2]	Tender Contact	Information Only	N/A
[3]	Mandatory Requirements	Pass / Fail	N/A
[4]	Conflicts of Interest	Pass / Fail	N/A
[5]	Experience	100	20%
[6]	Service Delivery and Approach	100	30%
[7]	Account Management	100	10%
[8]	Price	100	40%
Total		100	100%
STAGE 2 (Shortlisted suppliers)			
	Quality/Price (From stage 1 above)		50%
	Presentation	100	50%
Total			100%

Schedule Two (2)

Service Description

1.1 INTRODUCTION

- 1.2 The Office for Security and Counter Terrorism (OSCT) sits within the Home Office and is responsible for delivering two important and ambitious cross Government strategies on terrorism and organised crime.
- 1.3 Within this, the Research, Information and Communications Unit – Serious and Organised Crime (RICU-SOC) is responsible for developing and delivering a range of activities targeting consumers, professionals and small and medium-sized enterprises (SMEs) to:
- 1.3.1 Help them better recognise organised crime
 - 1.3.2 Report organised crime
 - 1.3.3 Adopt ‘safer’ behaviours that make them less susceptible to becoming victims of organised crime, including the Cyber Streetwise campaign which aims to drive behaviour change amongst individuals and SMEs so that they adopt simple safe online behaviours, with the aim of ultimately reducing online fraud
 - 1.3.4 Choose not to purchase acquisitive or counterfeit commodities
 - 1.3.5 Choose not to get involved in organised criminal activities

2. PURPOSE

- 2.1 The main focus for this tender is to procure an agency to deliver PR and partnership delivery support for the on-going Cyber Streetwise Campaign working in conjunction with creative, media planning, media buying, digital and research agencies (creative, digital and research agencies are in the process of being procured; media buying - **Redacted** and planning - **Redacted** are already in place)) and other Government departments including Cabinet Office and the Department for Business, Innovation and Skills (BIS).
- 2.2 In particular, RICU, Home Office requires services in order to:
- 2.2.1 Develop and deliver PR and social media plans and set KPIs for the next phase of the campaign in conjunction with all delivery agencies
 - 2.2.2 Support delivery of a partnership strategy
 - 2.2.3 Assist with message definition and articulation
 - 2.2.4 Support the development of below the line assets for partnership delivery.

3. BACKGROUND TO THE ORGANISATION

- 3.1 OSCT is responsible for the delivery of the cross Government strategies on terrorism and organised crime.
- 3.2 Its role is to:
- 3.2.1 Develop and coordinate delivery of the Government’s counter terrorism and serious and organised crime strategies

- 3.2.2 Deliver elements of those strategies that fall to OSCT
- 3.2.3 Enable oversight of the Security Service, the National Crime Agency and police counter terrorism
- 3.2.4 Co-ordinate counter terrorism crisis management
- 3.2.5 Maintain capabilities to collect, access and exploit communications data and content
- 3.2.6 Support our security industry

3.3 Serious and Organised Crime Strategy

- 3.3.1 Serious and organised crime is a threat to our national security, costs the UK more than £24 billion a year, leads to the loss of life and can deprive people of their security and prosperity.
- 3.3.2 In response to this, the current Government published the Serious and Organised Crime Strategy in October 2013 to substantially reduce the level of serious and organised crime affecting the UK and its interests. The strategy took a four part approach:
 - 3.3.2.1 Pursue: prosecuting and disrupting people engaged in serious and organised crime
 - 3.3.2.2 Prevent: preventing people from engaging in this activity
 - 3.3.2.3 Protect: increasing protection against serious and organised crime
 - 3.3.2.4 Prepare: reducing the impact of this criminality where it takes place

3.4 UK Cyber Security Strategy

- 3.4.1 The UK Cyber Security Strategy, published in November 2011, sets out how the UK will support economic prosperity, protect national security and safeguard the public's way of life by building a more trusted and resilient digital environment, with its vision:

“...to derive huge economic and social value from a vibrant, resilient and secure cyberspace, where our actions, guided by our core values of liberty, fairness, transparency and the rule of law, enhance prosperity, national security and strong society.
- 3.4.2 This means a UK where
 - 3.4.2.1 Individuals know how to protect themselves from online crime.
 - 3.4.2.2 Businesses are aware of the threats they face, their own vulnerabilities and are working with Government, trade associations and business partners to tackle them”
- 3.4.3 To deliver against the strategy, the current Government committed an initial £650m over four years to the transformative National Cyber Security Programme (NCSP) to bolster its cyber defences, boosted by a further £210 million for 2015/16 following the 2013 spending review.
- 3.4.4 The programme has four objectives:

- 3.4.4.1 Making the UK one of the most secure places in the world to do business online and tackling cyber crime
- 3.4.4.2 Making the UK more resilient to cyber attack and better able to protect our interests in cyberspace
- 3.4.4.3 Helping to shape an open, vibrant and stable cyberspace that supports open societies
- 3.4.4.4 Building cyber skills, knowledge and capability the UK needs
- 3.4.5 The Cyber Streetwise campaign is one of the initiatives funded under this programme to help 'make the UK one of the most secure places in the world to do business and tackling cyber crime'

4. BACKGROUND TO REQUIREMENT

- 4.1 For the purpose of the tender suppliers should base their response on the Cyber Streetwise campaign only. However, the successful agency will also be required to work on a range of additional projects as identified by the serious and organised crime segmentation model. Projects would be briefed individually to the successful supplier as required up to an agreed maximum contract value.
- 4.2 The Cyber Streetwise campaign is one of the initiatives funded under the NCSP. It aims to drive behaviour change amongst consumers and SMEs so that they adopt simple safe online behaviours, with the aim of ultimately reducing online fraud.
- 4.3 The campaign launched in January 2014 with one main objective:
 - 4.3.1 To increase the security measures (safe online behaviours*) which adults 18+ and SMEs put in place to protect themselves by 4.5 to 5% by March 2015 – from 63% and 8% respectively. This equates to an annual estimated avoided fraud loss of between £77 to 86 million a year. See Appendix F for how this is calculated

* Based on a composite of 10+ measures. See appendix F for a full breakdown of the online behaviours which are tracked
- 4.4 The campaign approach was informed by the National Fraud Authority's consumer and SME segmentation models, which segmented consumers and SMEs based on their online attitudes and behaviours to fraud, see Appendix F for further information. A new consumer segmentation model has been developed for 2015/16, see page 7 'Target audience'.
- 4.5 The campaign uses a variety of paid for, owned (cyberstreetwise.com, Facebook, YouTube, Twitter and Vine) and partner channels to increase the reach of the campaign. To maximise the impact of partner activity match funding is available, enabling partners' investment to be matched with paid for media. Match funding will continue to be available in the next phase of the campaign with opportunities broadening beyond paid for media on how it can be spent. See Appendix G for an overview of the channels and messages by phase and appendix H for an overview of creative.
- 4.6 Phase one – January to March 2014
 - 4.6.1 Phase one focused on raising awareness of the need to stay safe online, drawing parallels with the everyday actions that consumers and SMEs take in their 'offline life' to stay safe - 'Be as streetwise online as you are in the rest of your life'.

4.6.2 Segments experiencing the highest fraud loss and those most vulnerable to fraud were targeted:

4.6.2.1 Consumers

- (a) Segment 1 - Women 35-55
- (b) Represent 32% of the total fraud loss and 16% of the total population
- (c) Powerful influencers on their family, peers and the wider community

4.6.2.2 SMEs

- (a) Segments:
 - (i) A – knowledgeable about fraud and think they can spot it, so it won't happen to them
 - (ii) B – worried about fraud, but don't have the time or knowledge to know how to prevent it
 - (iii) D – have experienced fraud and therefore taken some steps to protect themselves, but remain more at risk and lose more money than any other segment
 - (iv) E – lose a high percentage of their turnover to fraud. Have previously tried to protect themselves, but it didn't work, so feel further efforts would be fruitless
- (b) Represent 75% of total fraud loss, approximately 4.9m SMEs

4.6.3 PR delivery in phase one included launching the campaign using research to create news hooks and publicising the paid for activity; schedule of feature and news placement for both audiences focusing on the key behaviours; integrated social media activity including the creation of suite of online assets (images, infographics, vines); web content; and harnessing partner channels and resources (expert spokespeople, assets, web links and information) to support and stretch the reach of the campaign.

4.6.4 Evaluation of phase one showed that:

- 4.6.4.1 Prompted awareness of the campaign for segment 1 and SMEs rose to 24% and 14% respectively, with 95% of segment 1 and 91% of SMEs agreeing that 'Online security is an important issue'
- 4.6.4.2 The number of adults 18+ taking 10+ measures rose from 63% to 67%. While there was no increase in the number of SMEs taking 10+ measures, there were shifts in specific behaviours- updating software +6%; deleting suspicious emails +1% and having procedures for staff using their own devices at work +1%

4.7 Phase two – November 2014 to March 2015

4.7.1 Results from phase one, showed that segment 1 needed more advice on how to be safe online, with only 66% agreeing that they 'know what to do to be Cyber Streetwise'.

- 4.7.2 In phase two, the campaign moved to demonstrating 'how to be safe online' and the weight of media spend was shifted to focus on SMEs. In addition, the consumer audience for the campaign was broadened to include males 35-55.
- 4.7.3 PR activity in phase two concentrated on engaging targeted media to reach SMEs through feature placement and generated and opportunistic news hooks. Partnership work also continued with further activity to engage SME facing organisations, including industry membership bodies such as the Federation of Small Business and the British Chambers of Commerce. A round table was held at the start of phase two activity to bring partners together and generate news stories. An integrated schedule of social and web activity was delivered including production and promotion of materials (vines, images, infograms).
- 4.7.4 Match funding activity went live with partners in phase two including an online video and promotion produced in conjunction with Financial Fraud Action UK and joint outdoor advertising campaign with Sophos.
- 4.7.5 Evaluation of phase 2 showed that:
 - 4.7.5.1 Reflecting the weighting of the budget, prompted campaign awareness amongst women and men 35-55 fell from 24% to 20%, while it rose from 14% to 17% amongst SMEs*
 - 4.7.5.2 The number of adults 18+ taking 10+ measures is 66%, with significant increases in a number of individual behaviours including using strong passwords, shopping on secure sites and downloading software updates. SMEs also showed shifts in individual measures including downloading software updates and educating staff on security threats and how to stop them

*Note results from December 2014 and therefore did not capture Feb/March 2015 SME activity

4.8 Phase 3 – July 2015 to March 2016 (paid for media September 2015 to February 2016)

- 4.8.1 While 93% of SMEs and 92% of consumers agree that 'Online security is an important issue'. The level of concern and thought they give to online security does not reflect this - 71% of SMEs and consumers agree 'I am concerned about online security' and 64% of SMEs and 69% of consumers agree 'I often think about online security'.
- 4.8.2 2015/16 is the final year of funding through the NCSP and as such it's important that we embed safe online behaviours into people's daily routine, reminding them of importance of taking action and how simple it can be.
- 4.8.3 Activity needs to focus on increasing the everyday touch points with the campaign, using channels which enable us to get close to the point of incidence and increase the frequency with which the target audience is exposed to our message. Continuing from phase two activity should focus on demonstrating 'how to be safe online'.
- 4.8.4 We are keen to extend our partner activity, and a partnership strategy is being developed to identify target organisations at both a national and local level which resonate with key audiences. The ultimate vision is that Cyber Streetwise behaviours continue to be promoted by partners (and non-partners) once the campaign has ended.

4.9 Objective

- 4.9.1 To increase the number of consumers and SMEs adopting three to four safe online behaviours, by making them part of people's daily routine

4.10 Target audience

- 4.10.1 A new serious and organised crime consumer segmentation model has been developed which segments the UK population into eight segments, according to their attitudes towards organised crime and vulnerability to falling victim of it or becoming involved in it. See appendix I for further information.
- 4.10.2 Segment D2 has been identified as the target for 15/16 activity, as their low levels of online protection coupled with their risk taking attitude means they are vulnerable to cyber crime.
- 4.10.3 Segment D2 represent 9% of the population and are broadly split into three groups:
 - 4.10.3.1 16-44 year olds ABC1
 - 4.10.3.2 Adults 45+
 - 4.10.3.3 Black and Asian minorities
- 4.10.4 For the SME audience, in recognition that this is a difficult audience to shift, and that our messages (while important) are the basic cyber security behaviours an SME needs to adopt, we will narrow our focus to SMEs of up to 10 employees.
- 4.10.5 This targeting will be further refined by identifying those sectors which are most vulnerable, looking at factors such as the customer data and intellectual property they hold online and their use of online money transfers. Professional and other services, administration and manufacturing are sectors being considered. Evidence to identify these target sectors will be developed in partnership with our agencies and government partners, including the Cabinet Office and the Department for Business, Innovation and Skills (BIS).

4.11 Key messages

- 4.11.1 Key messages will be identified using data from the latest campaign trackers, and by working with partners to determine the prioritisation of behaviours. Currently we believe these are likely to be:
 - 4.11.1.1 Use strong password made up of at least three random words
 - 4.11.1.2 Delete suspicious emails and messages. They may contain fraudulent requests for information or links to viruses
 - 4.11.1.3 Install security software on all devices
 - 4.11.1.4 Download software and app updates as soon as they appear. They contain vital security upgrades they keep your devices and information safe
- 4.11.2 A full list of safe online behaviours currently covered by the Cyber Streetwise website can be found in appendix F

4.12 KPIs & Evaluation

- 4.12.1 Increase in the number of consumers and SMEs 'always' adopting three to four key safe online behaviours
- 4.12.2 Campaign performance and its impact on behaviour change will be tracked at regular intervals. Timings will to be agreed with the research agency, based upon the media plan and recommendations on a realistic time period to measure the impact on behaviour change.

4.13 Other creative considerations

4.13.1 Tone of voice

The campaign should have a positive tone of voice, empowering consumers and SMEs to take action. While the threat of cyber crime can be used as a lever to take action, research with the original audiences showed that messages need to be nuanced for each audience:

- 4.13.1.1 Consumers reacted well to the 'engaging soft' style of the campaign, which enabled it to deliver what were perceived to be awkward and difficult to understand messages, in an engaging and accessible way. If the threat of cyber crime was made to feel too big and dangerous they will disengage.
- 4.13.1.2 SMEs considered themselves to be 'savvy', believing they have the basics covered, basic messages were therefore considered to be patronising. They needed to understand the jeopardy involved with not taking action (loss of money or customer data, poor customer experience) to engage with the message and change their behaviour.

- 4.13.2 As part of the campaign development process we will undertake qualitative research with the new target audiences, to understand the barriers and levers to taking action and the extent to which jeopardy needs to feature in our messages.

5. SCOPE OF REQUIREMENT

5.1 The successful agency will be required to:

- 5.1.1 Develop an innovative and creative approach to bring the messages to life for each audience which inspires conversation, information sharing and drives organic traffic to campaign resources to ultimately shift behaviours. They will need to employ lateral thinking and deep audience insight to tackle the ongoing challenges associated with a low interest topic.
- 5.1.2 The agency will need to use well-crafted audience specific messaging to cut through negative attitudes that surround cyber security, including disinterest, disassociation, boredom and in some instances, fear. We expect the agency to produce and deliver a plan which utilises a range of communications channels, in particular industry and community (law enforcement) partnerships and those which drive user generated content (social media, word of mouth). Frequency, regionality and relevant touch points are universal themes for all communications channels this phase and PR has one of the most crucial roles to play in fulfilling this brief.

5.2 Digital platforms

- 5.2.1 In order for the communications approach to be as integrated as possible the successful agency will manage the campaign's social media (Facebook, Twitter) and website (blog and other feature content) platforms. As part of the overall plan, they will consider, in conjunction with the media planning agency, whether other channels should be added to this mix. The agency will work with the digital and creative agencies to produce assets and materials for these channels as part of the wider communications plan they develop.

5.3 SMEs (0-10 employees)

- 5.3.1 This is a time poor audience which has proven to be difficult to engage on the subject of cyber security. Using learnings from the Government's GREAT campaign, we will expect the agency to engage this audience through 'show and tell'. SMEs respond well to learning from peers and through membership bodies. Demonstration through case studies and the mobilisation of peer ambassadors and key opinion leaders to promote the advantages of adopting new/better business practice is a crucial pathway to reaching this audience. Ensuring that these engagements recognise limited time and resources will be key. Consideration should be given to localised and sector specific approaches in the first instance, national opportunities would also be considered where appropriate.

5.4 Consumers (Segment D2)

- 5.4.1 This audience will require clear demonstration that cyber security is relevant and has worth to them. The approach will have to be 'on trend' and/or unique enough to make impact, utilising the most up to date communications channels, assets, apps and materials to drive engagement and sharing. Employment of lateral approaches through trusted voices, which could include partnership with popular brands and media channels, experts, peers and family, will be essential. Consideration should be given to a localised / consumer approaches in the first instance. We are also open to big innovative ideas and / or national opportunities.
- 5.4.2 This is a new audience for the campaign who may not have the same level of brand awareness and buy-in with CSW as the previous audience (men and women 35 to 55 years old). Consideration should be given to channels and approaches which achieve accelerated cut through and engagement with the new audience. We would like the agency to explore potential connection between the two audiences and whether there are any options to employ the previous audience as a trusted voice.

5.5 Partnership

- 5.5.1 The in-house team are currently developing a partnership strategy, to recruit and retain organisations who are best placed to deliver the immersive communications vision for phase three. Focus will also be placed on seeking relationships with organisations that will be able to continue to use Cyber Streetwise, as a neutral vehicle for cyber security communications independent of Government funding or activity. In order to kick start activity at the earliest possible point, the in-house team will work with select priority partners to deliver targeted activity starting in July. The agency will provide support by identifying and delivering booster activity where they are able to add value (media, digital platforms etc).
- 5.5.2 Our ambition is for partner activity to gradually ramp up from July, with the agency working collaboratively with the in-house team to engage and deploy activity based on tiered system of priority partners, many of whom we have existing relationships with.

The momentum around partner activity will need to peak between September 2015 (when paid for activity will start) and February 2016. The tiers will be determined by audience and message relevance, communications channels/assets available and commitment/investment. The campaign has access to a match funding pot, which will be used to build bespoke activity with key partners. These relationships will require joint communications plans and production of relevant assets. We envisage that the small in-house team will take the lead with a limited number of high priority (tier 1) partners to drive a select number of big join-ups, with the agency brokering and delivering a broader range of both creative and tactical partnerships with tier 2 and 3 partners.

- 5.5.3 The agency will also support the in-house team in harnessing 'owned' partner (police, other government departments) communications channels, to deliver coordinated messages and maximise audience engagement opportunities with key partners in the cyber security communications space. This will include the development and production of creative assets, in conjunction with the creative and digital agencies, which enable local partners to deliver the campaign more flexibly. This activity should also begin to go live from the end of July.

5.6 Evaluation

- 5.6.1 Develop a set of KPIs for PR and social media activity based on outputs, outtakes and outcomes, which include:

5.6.1.1 Weight and frequency of activity

5.6.1.2 Sentiment measurement for social media and messaging

5.6.1.3 Social media sharing and engagement

5.6.1.4 Joint KPI to be agreed with digital agency on organic web traffic

- 5.6.2 KPIs should reflect wider campaign KPIs

- 5.6.3 The agency will also be responsible for evaluating the elements of the partnership strategy which they are responsible for delivering based on a similar outputs, outtake and outcomes model.

5.7 Specific requirements

- 5.8 The Agency will need to finalise their phase three PR, social media and partnership implementation and evaluation plan including KPIs (by 17th July 2015): working in conjunction with all agencies to develop a proactive, integrated communications schedule of activity

- 5.9 Produce a core messaging bank (by 17th July 2015): based on streamlined behaviours, specific to target audiences.

- 5.10 Produce a bank of case studies (by 31st July 2015 and on-going): to support all media and partnership activity.

- 5.11 In conjunction with the creative agency, develop below the line partnership assets (by 31st July and on-going): to support on-going partnership planning by producing a set of assets for use by partners (law enforcement and lower tier partners).

- 5.12 Deliver a programme of activity (commencing end of July 2015 to end of February 2016; subject to ministerial approval post-election): implement PR, social media and partnership plans; including support for paid for activity starting in September.

6. SERVICE LEVELS AND PERFORMANCE

6.1 The Authority will measure the quality of the Supplier's delivery by:

6.1.1 The quality of responses to client briefs

6.1.2 The campaign development process

6.1.2.1 Demonstrating the use of previous learnings and insight, an understanding of the audience and the environment within which the campaign/activity operates

6.1.2.2 Helping to refine client briefs to ensure they are aligned to key campaign/activity objectives

6.1.3 The quality of account management

6.1.4 Integration with other agencies

6.1.5 Assessment of effectiveness against agreed KPIs

6.1.6 Delivery to agreed timescales

6.1.7 100% Agreed Pricing prior to commencement of any subsequent work required under the contract

6.1.8 The ability to provide up to date contract spend when requested by Crown Commercial Service and within seven working days

7. INTELLECTUAL PROPERTY RIGHTS (IPR)

7.1 It shall be a condition of the Contract that, except to the extent that the Services incorporate designs furnished by the Contracting Authority, the Services will not infringe any patent, trade mark, registered design, copyright or other right in the nature of Intellectual Property of any third party and the Successful Provider shall indemnify the Contracting Authority and the Crown against all actions, suits, claims, demands, losses, charges, costs and expenses which the Contracting Authority or the Crown may suffer or incur as a result of or in connection with any breach of this Condition.

7.2 All Intellectual Property Rights (including ownership and copyright, but excluding trademarks and trade names of the Successful Provider) in:

7.2.1 Any Specifications, instructions, plans, drawings, patents, patterns, models, designs or other material furnished to or made available to the Successful Provider by the Contracting Authority shall remain the property of the Contracting Authority; and

7.2.2 The final version of any tangible product of the Services (the "Final Product") delivered to the Contracting Authority and prepared by or for the Successful Provider for use, or intended use, in relation to the performance of this Contract;

7.2.2.1 shall (save as set out below) belong to the Contracting Authority on payment of the Contract Price for the Services, and the Successful Provider shall ensure that the Providers employees, servants, agents, suppliers and sub-contractors shall not (except when necessary for the implementation of the Contract or as otherwise permitted by the Contract) without prior written consent of the Contracting Authority, use any Intellectual Property Rights assigned to the Contracting Authority in accordance with this clause.

7.2.3 The Contracting Authority shall not require the Successful Provider and the Successful Provider shall not be obliged to transfer or assign:

7.2.3.1 Intellectual Property Rights in any part of the Final Product that may be owned by a third party and which has been identified as such in the Final Product and or

7.2.3.2 Any Intellectual Property Rights in the Providers methods of work, working papers, computer programmes, methodologies, skills, experience, expertise and any associated or related information maintained by the Provider in any form, all Intellectual Property Rights therein remaining vested in the Provider.

7.3 To the extent that matters excluded in the part (7.2.2) are comprised in or incorporated in or required in connection with a Final Product, the Provider shall grant the Contracting Authority on payment of the Contract Price for the Services a non-exclusive royalty free licence to use the same solely for the purposes contemplated by this Contract. The Provider shall retain ownership of its working papers. Subject to the Providers confidentiality commitments to the Contracting Authority, for the purposes of delivering services to the Contracting Authority and other clients of the Provider, the Contracting Authority and other Contractor Persons shall be entitled to use, develop or share with each other knowledge, experience and skills of general application gained through performing the Services.

8. ADDITIONAL REQUIREMENTS

8.1 Payment will be via purchase order.

8.2 All invoices must be sent, quoting a valid purchase order number to:

Redacted

8.3 All invoices should also be copied on email to the client team, details of which will be confirmed on award of contract

9. LOCATION

9.1 The client is based at: **Redacted**

10. BUDGET

10.1 This budget for the Cyber Streetwise Campaign in 2015/2016 is **Redacted** and the budget for any other projects that are needed will be **Redacted**. The maximum budget for the contract in the year 2015/2016 is **Redacted**. This is subject to ministerial approval

10.2 The contract will be drafted for the maximum value. However, as funding is subject to ministerial approval, the contract will include a break clause.

10.3 Prices should be inclusive of expenses and exclusive of VAT

10.4 The additional budget for 2016/2017 and 2017/2018 will be confirmed each year once there is ministerial approval. There is currently no indicative budget.

10.5 The Authority reserves the right not to spend the whole budget in each year of the contract.

Schedule Three (3)
Service Delivery Proposal

Redacted

Schedule Four (4)
Contract Pricing Matrix

Redacted