

29 October 2025

Request for quotation (RFQ) – UK PACT Expert Deployment

RFQ title	Functional and Operational Enhancement of the 'No Deforestation'	
	Platform for the Identification of Agricultural Areas and Land Use	
	Dispute Resolution in Mexico	
RFQ issue date	29 October 2025	
Terms of reference	erence The services to be delivered are detailed in the attached Schedule.	
Project title	UK PACT - Functional and Operational Enhancement of the 'No	
	Deforestation' Platform for the Identification of Agricultural Areas and	
	Land Use Dispute Resolution	
Close date and time	21 November 2025 (12:00 BST)	
Details for submission	Details for submission	

Palladium as the delivery partner for the Foreign, Commonwealth and Development Office (FCDO) funded UK Partnering for Accelerate Climate Transitions (UK PACT) programme invites you to submit a quotation for the services detailed in this RFQ.

Please forward your quote in accordance with the Details for Submission above by the Close Date and Time. This RFQ includes the following materials:

Schedule 1 – Terms of Reference

Schedule 2 – Instructions for submission

Schedule 3 – Terms and Conditions

Annex I – RFQ Response Form

Annex II – Budget and workplan template

Annex III – Clarification question template

We look forward to your response. If you have any questions, please do not hesitate to expertdeployments@ukpact.co.uk



	1.1. Overview of requirements	
Name of project	roject UK PACT - Functional and Operational Enhancement of the 'No Deforestation' Platform for the Identification of Agricultural Areas and Land Use Dispute Resolution	
Country/region	Mexico	
Proposed start date	19 January 2026	
Proposed end date	31 December 2026	

1.2 Context and scope of work

Mexico's "No Deforestation" platform is a critical tool for distinguishing agricultural and forested areas, but its reliance on outdated 2018 data and the absence of a dispute resolution mechanism undermine its reliability and stakeholder trust. Inaccuracies in land-use classification generate conflicts, limit producers' ability to demonstrate compliance with standards such as the EU Deforestation-free Products Regulation (EUDR) and reduce institutional efficiency. Strengthening the platform with updated geo-referenced data, improved technical capacity, and transparent dispute resolution is essential to support sustainable agriculture, prevent deforestation, and advance Mexico's climate commitments.

The objective of this technical assistance activity is to enhance the agricultural coverage of the "No Deforestation" platform through the integration and rigorous validation of georeferenced data sourced from producer registries. Additionally, a comprehensive mechanism will be developed and operationalised to effectively manage and resolve user disputes related to the platform's outputs. Enhancing the platform's precision is critical to minimizing false positive identifications and consequently reducing the volume of disputes. Given the possibility that the platform's results may occasionally yield unfavourable determinations for some applicants, it is imperative to establish a structured and transparent dispute resolution process. This process will facilitate thorough and detailed reviews, thereby ensuring the reliability and accuracy of the platform's findings.

Moreover, the application of georeferencing technologies in land-use planning significantly advances transparency and fosters stakeholder trust. This, in turn, supports the harmonisation of efforts among diverse actors and cultivates synergies essential for effective climate action. The "Zero Deforestation platform" is an instrument created in accordance with the General Law of Sustainable Forest Development (Article 24). This article stipulates that the Ministry of Agriculture and Rural Development (AGRICULTURA), the Secretariat of the Environment and Natural Resources (SEMARNAT), and the National Forestry Commission of Mexico (CONAFOR) will coordinate to: a) establish efficient systems and procedures for assisting users in the forestry sector, and b) stabilise the agricultural-forest frontier. The platform's purpose is to serve as a geospatial analysis tool for delineating forested land from agricultural areas and setting the agricultural frontier.

The current need within AGRICULTURA is to strengthen the capabilities of the technical area responsible for updating the platform's information. This involves the analysis and systematisation of geospatial data from agricultural use areas to establish a 2018 baseline, primarily through photo interpretation.



This technical area reports to AGRICULTURA's General Coordination of Sustainability and Climate Resilience. In terms of IT infrastructure, the platform is hosted on the systems of the National Commission for the Knowledge and Use of Biodiversity (CONABIO). Its continued operation is assured by its strong legal foundation and CONABIO's technological capacity. The platform provides coverage regardless of the type of land tenure. This means it considers both socially owned areas (ejidos and communal lands as per the National Agrarian Registry), and privately owned areas. The information on the platform determines which areas are eligible or ineligible for subsidies or support from AGRICULTURA programmes (if they are agricultural use areas) or CONAFOR (if they are forest areas). Therefore, a primary type of user consists of individuals with the authority or competence to rule on producers' applications for support.

Other potential users include producers and their organisations, who can use information from the platform to demonstrate their compliance with non-deforestation criteria as an attribute of their production. An example of this would be the requirements stipulated by the European Union Deforestation-free Products Regulation (EUDR). The platform could also potentially serve as a source of information for third-party verification processes and certifications. This would benefit producers, who often face high access costs in such processes. Another potential update also includes plans to create some form of public access or a viewer so that individuals can consult the authorised land use for an agricultural property by geolocating its polygon.

Some of the technical challenges to address include distinguishing uses such as agroforestry crops; recording increases in shrub and tree cover due to revegetation or reforestation on areas currently used for cultivation or grazing; and ensuring interoperability with other AGRICULTURA applications and other institutions.

Expected Outcome

Enhanced traceability of land use and the implementation of an effective dispute resolution
mechanism will collectively mitigate deforestation risks and promote greenhouse gas emissions
reductions within the Agriculture, Forestry, and Other Land Use (AFOLU) sector. These
advancements will be achieved by fostering greater transparency and enabling evidence-based
decision-making through robust, data-driven land governance frameworks.

Intermediate Outcomes

- Organisational or institutional change in capacities where there is a demonstrable contribution from UK PACT
 - Significantly improved accuracy, comprehensiveness, and integration of georeferenced agricultural land data within the "No Deforestation" platform, thereby strengthening the platform's analytical capacity and reliability within SADER
- New or enhanced policies, practices, tools or technologies with a projected emissions reduction or climate change mitigation impact, where there is a demonstrable contribution from UK PACT
 - Establishment and operationalisation of a formalised dispute resolution mechanism designed to enhance user trust, facilitate equitable review processes, and reinforce the overall credibility and legitimacy of the platform's outputs

1.3 Outputs and timelines

The due dates of deliverables will be determined during contracting and in implementation with the selected supplier.

Output 1	Updated Agricultural Area Layer Map for the No
	Deforestation GIS Platform



	NIACI					
Innovative models, including policy, accelerated and/or piloted		An updated geospatial dataset, based or land cover layer (2018 baseline), will into information to identify eligible agricultu "Zero Deforestation" platform. The proc collecting and validating geo-data, analy classifications, updating priority areas, a cover using standardised photo-interpret The final product will be a centralised ardatabase, with validated layers and functions are sustainable agricultural policies.	egrateral are ess in esing p nd re etation ad we	e vali eas wavolve produclass of pro ill-do- lities	dated vithin es ucer ifying tocol cume that	the the land s. nted
Activiti	ies	Acceptance criteria/sign-off	Deliverable due			
	-		Q1	Q2	Q3	Q4
1.	validate geographic	Evidence: Geographic data is completed, validated, and integrated with documented quality checks. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.	x			
2.	Analyse the geo-referenced information of producers and their classification with the "No Deforestation Map".	Evidence: Analysis methodology is documented, and accuracy is verified. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.	x			
3.	Identify priority areas for update.	Evidence: Priority update areas are identified using objective, documented criteria. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.		х		
4.	Carry out land cover reclassification through photo interpretation in priority areas.	Evidence: Photo interpretation follows standardised, verified protocols. Classified areas are integrated into a centralised, well-documented database. The platform includes all validated layers and functionalities, confirmed by testing. Validated by GCSCR-AGRICULTURA and		x		

approved by UK PACT Mexico team.



Output 2 Innovative models, including policy, accelerated and/or piloted		Land-Use Dispute Resolution Module for the No Deforestation GIS Platform An innovative upgrade to the GIS platform will introduce a dedicated module for resolving land-use disputes linked to deforestation. This includes the design, testing, and integration of the module with user-friendly features, a comprehensive operating manual, and implementation by trained stakeholders. Lessons from dispute resolution will inform platform improvements, documented through analysis and recommendations. This pilot toolset, with its methodology and insights, aims to strengthen policy enforcement and promote sustainable land management in agricultural contexts.				
Activiti	ies	Acceptance criteria/sign-off	Deliv Q1			Q4
1.	Create a new module within the "No Deforestation" platform that allows for the execution of the operational processes necessary for dispute resolution.	Evidence: The land-use dispute resolution module is fully developed, tested, and integrated. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.			x	
2.	Add new features that allow the dispute resolution module to operate.	Evidence: Operational features are confirmed functional and user-friendly. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.			x	
3.	Develop the operating manual for the module.	Evidence: The operating manual is complete, user-oriented, written with inclusive language and reviewed. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.				x
4.	Implement the developed dispute resolution module.	Evidence: The module is implemented and used by trained users. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.				x
5.	Identify and address opportunities for improvement of the "No Deforestation" GIS platform based on the results of dispute resolution.	Evidence: Platform improvements are documented and based on dispute analysis and recommendations. Reviewed by GCSCR-AGRICULTURA and approved by UK PACT Mexico team.				x



1.4 Required expert qualifications and experience

A team of technical experts and project management support should be suggested in proposals, with CVs provided (max two-pages per CV). It is estimated at least three (3) experts will be required to deliver the requirements. The proposed team must be able to mobilize and deliver according to the indicated timelines. The supplier should appoint the technical experts in the proposal, with additional details on the full team (such as any administrative and project management support) encouraged. Suppliers are welcome to propose alternate structures, but the proposed team should cover at minimum the criteria below. The experts from the chosen supplier must be at least hybrid if not fully in-person in the AGROCULTURA offices (based in Mexico City and available for regular inperson engagement with AGRICULTURA as required), with full-time dedication to the roles. Any additional administrative and project management support may be based outside Mexico City, with time dedicated as suggested by suppliers.

General Organisational Requirements

- Proven institutional experience in implementing projects in rural development, environmental management, agricultural systems, or geospatial applications.
- Demonstrated capacity to mobilise and manage multidisciplinary technical teams within agreed timelines.
- Access to necessary licensed or open-source software, geospatial tools, and computing infrastructure to carry out the required tasks.
- Documented track record of delivering assignments for government agencies, development partners, or international organisations.
- Capacity to provide expert technical staff with availability to develop tasks with direct presence in the institution at least part-time, to ensure alignment between the expected results and the broader land-use planning activities coordinated by AGRICULTURA.
- Full professional proficiency in Spanish (oral and written) and working proficiency in English for reporting purposes.

Technical Expertise

- In-depth knowledge and application of Geographic Information Systems (GIS), remote sensing, and spatial database management.
- Proven experience in agricultural production system analysis using geospatial and remote sensing technologies.
- Expertise in the development, deployment, and maintenance of geographic web platforms.
- Advanced skills in spatial database management and API development for geospatial applications.
- Ability to configure and manage map servers (GeoServer, MapServer, Mapnik, or similar).
- Commitment to mainstreaming gender equality, disability, and social inclusion (GEDSI), identifying areas of opportunity during the project development.

Project Management and Delivery Capacity

- Established internal processes for quality assurance and timely delivery of geospatial and IT-related outputs.
- Capacity for effective coordination and communication with the contracting authority and relevant stakeholders.



- Experience in managing multi-task projects that combine geospatial analysis with software development.
- Ability to produce deliverables that meet required technical standards and are fit for operational use.

Expert Profiles

Experts Capable of Updating Agricultural Area Maps (Minimum of Two Experts on the Team)

A geospatial analysis and land-use mapping specialist with expertise in remote sensing, GIS, and land cover classification. Skilled in compiling, integrating, and validating geographic datasets from multiple sources to identify eligible agricultural areas. Experienced in analysing geo-referenced producer data in relation to deforestation risk maps, conducting targeted photo interpretation for priority areas, and updating baseline agricultural coverage to improve accuracy and reliability of spatial information platform.

- University degree in Agricultural Engineering, Forestry, Environmental Engineering, Geographic Sciences, or equivalent.
- Proven junior-level experience in the analysis and/or monitoring of rural or environmental development projects using GIS.
- Proven junior-level experience in remote sensing and photointerpretation of agricultural production systems.
- Proven junior-level experience in the use of GIS software such as ArcGIS, QGIS, or Google Earth Pro.
- Ability to process, analyse, and interpret geospatial datasets for agricultural contexts.
- Familiarity with integrating remote sensing data into GIS workflows.

Expert(s) Capable of Developing a Module and Functionalities for Operational Procedures in Dispute Response (Minimum of One Expert on the Team)

An information systems and geospatial platform developer with experience in designing and implementing functional modules for environmental and land governance applications. Proficient in integrating new platform features, developing user-centred operational manuals, and ensuring smooth deployment of digital dispute resolution mechanisms. Skilled in applying user feedback to identify and implement technical and operational improvements, with a strong background in landuse governance and stakeholder engagement processes.

- University degree in Computer Engineering, Geoinformatics, or equivalent.
- Proven senior-level professional experience in the development of geographic web platforms.
- Proven track record in deploying and managing virtual servers.
- Demonstrated experience in spatial database management for spatial queries and analysis.
- Proven mid-level professional experience in the development of APIs for geospatial applications.
- Proficiency in Linux/Ubuntu for server administration.
- Experience in configuring and optimising map servers such as GeoServer, MapServer, Mapnik, or equivalent.
- Ability to integrate geospatial data services into web-based operational systems.



1.5 Reporting

Alongside the project specific reporting outlined in the output section, the supplier will also be required to align with the UK PACT programme monitoring and reporting governance framework which includes:

- Monthly progress reporting and executive meetings on outputs through both the submission
 of progress reports and check-ins with Palladium, embassy staff, and the counterpart.
 Reporting should include evidence of progress as well as updating on delivery and any
 emerging issues with proposed mitigation plans.
- Completion of GEDSI training along with development of a Gender Equality, Disability, and Social Inclusion (GEDSI) Action Plan with the support of the Fund's GEDSI expert (monthly progress reports should include updates on progress towards the GEDSI Action Plan).
- A full Project Completion Report, summarising project achievements, lessons learned through delivery (including progress and learnings on GEDSI), and any recommendations for future action. This will be paired with a Project Closure Session led by the supplier.
- Where relevant, participation in fund-wide communities of practice for results and lessons sharing, including provision of input for possible case studies.

To report against standard UK PACT indicators, the supplier will also need to collect, and report disaggregated data on the organisations and individuals participating in workshops and trainings. Disaggregation should cover gender as a minimum and include age, disability, geography, and other social characteristics where feasible. As applicable, the supplier may also be asked to accomplish indicator-specific baseline and reporting tools such as for assessing institutional capacity.

1.6 Budget and contracting

The maximum budget is GBP 124,000. The supplier must provide a breakdown of budgeted personnel and expenses using Annex II.

The budget must include personnel and expenses and be inclusive of all applicable local taxes. UK VAT is chargeable where applicable but is excluded from this budget cap. UK-based services in our supply chain (i.e. a UK company providing services to PIL) is not VAT exempt, but VAT is recoverable. To allow for this recovery, UK-VAT must be separated out from the activity cost.

The successful supplier having passed the requisite due diligence checks will enter into a subcontractor agreement with Palladium for the delivery of these services on a time and materials basis. The exact milestone structure will be agreed between both parties during contract mobilisation.

The supplier will submit a monthly invoice, forecast and progress update.



Schedule 2 – Instructions for submission

2.1 Eligibility

What type of organisations can apply?

We invite applications from organisations with relevant experience in delivering technical assistance and capacity-building projects in relevant sectors. This includes the private sector, think tanks, consultancies, academic institutions, community organisations, NGOs, professional associations, and other similar entities with the expertise required to implement eligible projects.

Government agencies, government departments, staff and state-owned enterprises <u>are not eligible</u> to receive UK PACT funding, either as lead applicants or consortium partners.

What types of costs are eligible?

Eligible costs may include:

- Consultancy and/or staff time required to deliver project activities;
- Reasonable travel and subsistence expenses;
- Direct activity-related costs such as workshops, seminars, report production, translation, and similar outputs.

Ineligible costs include infrastructure, hardware, or the purchase of tangible assets.

This project will be managed under a subcontract, not a grant agreement. As a result, <u>overheads</u> <u>cannot be charged</u> as a separate cost line. All overheads and profit must be built into the daily rates provided in your budget.

2.2 Submission process

Timeline

Stage	Date
1. Terms of Reference (ToR) and application process launched	29 October 2025
2. Date for confirmation of intention to bid	11 November 2025
3. Deadline for receipt of clarification questions	11 November 2025
4. Deadline for submission of applications	21 November 2025
5. Applicants notified of project selection	19 December 2025
6. Due diligence complete	16 January 2026
7. Agreement signature	19 January 2026

Applicant guidance

Interested suppliers should complete and submit the below documents to expertdeployments@ukpact.co.uk with the subject line: RFQ Submission – [Supplier name] Functional and Operational Enhancement of the 'No Deforestation' Platform in Mexico

- RFQ Response form
- Budget and Workplan Template



• CVs of key experts or personnel (max two pages per CV)

Please note the following key dates:

- Expression of Interest: Please email us by 11 November 2025 (12:00 BST) to express your (non-binding) interest in submitting a quotation and receiving tender updates by emailing expertdeployments@ukpact.co.uk
- **Deadline for Queries:** 11 November 2025 (12:00 BST) Clarification questions must be sent using the template provided in Annex III
- Submission Deadline: 21 November 2025 (12:00 BST)

2.3 Evaluation criteria

Criteria	Category	Weighting
Technical	Approach and methodology	35%
	Personnel	50%
	Competitiveness of the supplier's	15%
Commercial	personnel cost	
Total		100%

2.3.1 Technical evaluation

The technical criteria will be evaluated by the procurement panel using the scale detailed below:

Score	Description
5 (Excellent)	Demonstrates an expert understanding of the project and proposes excellent and accurate solutions which address all requirements, and which are innovative where appropriate. Responses are excellently tailored to the context in all aspects. The level of detail and quality of information provides the highest degree of confidence in the ability to deliver.
4 (Very Good)	Demonstrates a very good understanding of the topic relating to delivery of the project. Responses are relevantly tailored to the context in the majority of aspects. There is sufficient detail and quality of information to give a strong level of confidence that they will deliver.
3 (Good)	Demonstrates a good understanding of the topic relating to the delivery of the project. Responses are reasonably tailored to the context for many of the aspects. There is a good level of detail and quality to give a good level of confidence that they will deliver.
2 (Satisfactory)	Demonstrates a satisfactory understanding of the topic relating to delivery of the project. Some appetite to tailor to context where required. Provides a limited level of detail and the quality of information provided gives only some level of confidence that they will be able to deliver satisfactorily.
1 (Unsatisfactory)	Demonstrates a poor understanding of the topic relating to delivery of the project. Poor tailoring to the context where this is required. Generally, an unsatisfactory and a low level of quality information and detail, leading to a low level of confidence that they will deliver.



0 (Fail)	Failure to address the material requirements of the project. No tailoring of responses
	to meet the context. No quality responses providing no confidence that they will
	deliver.

2.3.2 Commercial evaluation

The commercial evaluation will be conducted using the total personnel cost quoted in the Schedule III - Budget and Workplan (Cell V15 of "Budget Summary" sheet, the Personnel Total).

Supplier scores will be calculated relative to the lowest price supplier using the formula below:

((Personnel cost of lowest price supplier/personnel cost of supplier) *price weighting 15%)

Where required, a Best and Final Offer process may be used to differentiate between suppliers of equal scoring.



Terms and Conditions

1. Quote conditions

By submitting a quote, potential suppliers are bound by these terms and conditions. Potential suppliers must submit offers with all details provided in English and with prices quoted in GBP.

2. Quote Lodgement

The Company may grant extensions to the Closing Time at its discretion. The Company will not consider any quotes received after the Closing Time specified in the RFQ unless the Company determines to do so otherwise at its sole discretion.

3. Evaluation

The Company may review all quotes to confirm compliance with this RFQ and to determine the best quote in the circumstances.

4. Alterations

The Company may decline to consider a quote in which there are alterations, erasures, illegibility, ambiguity or incomplete details.

5. The Company's Rights

The Company may, at its discretion, discontinue the RFQ; decline to accept any quote; terminate, extend or vary its selection process; decline to issue any contract; seek information or negotiate with any potential supplier that has not been invited to submit a Quote; satisfy its requirement separately from the RFQ process; terminate negotiations at any time and commence negotiations with any other potential supplier; evaluate quotes as the Company sees appropriate (including with reference to information provided by the prospective supplier or from a third party); and negotiate with any one or more potential suppliers

6. Amendments and Queries

The Company may amend, or clarify any aspect of the RFQ prior to the RFQ closing Time by issuing an amendment to the RFQ in the same manner as the original RFQ was distributed. Such amendments or clarifications will, as far as is practicable be issued simultaneously to all parties. Any queries regarding this RFQ should be directed to the Contact Person identified on the cover page of this RFQ.

7. Clarification

The Company may, at any time prior to execution of a contract, seek clarification or additional information from, and enter into discussions and negotiations with, any or all potential suppliers in relation to their quotes. In doing so, the Company will not allow any potential supplier to substantially tailor or amend their quote.

Confidentiality

In their quote, potential suppliers must identify any aspects of their quote that they consider should be kept confidential, with reasons. Potential suppliers should note that the Company will only agree to treat information as confidential in cases that it considers appropriate. In the absence of such an agreement, potential suppliers acknowledge that the Company has the right to disclose the information contained in their quote. The potential supplier acknowledges that in the course of this RFQ, it may become acquainted with or have access to the Company's Confidential Information (including the existence and terms of this RFQ and the TOR). It agrees to maintain the confidence of the Confidential Information and to prevent its unauthorised disclosure to any other person. If the potential supplier is required to disclose Confidential Information due to a relevant law or legal proceedings, it will provide reasonable notice of such disclosure to the Company. The parties agree that this obligation applies during the RFQ and after the completion of the process

9. Alternatives

Potential suppliers may submit quotes for alternative methods of addressing the Company's requirement described in the RFQ where the option to do so was stated in the RFQ or agreed in writing with the Company prior to the RFQ Closing Time. Potential suppliers are responsible for providing a sufficient level of detail about the alternative solution to enable its evaluation.

10. Reference Material

If the RFQ references any other materials including, but not limited to, reports, plans, drawings, samples or other reference material, the potential supplier is responsible for obtaining the referenced material and considering it in framing their quote. And provide it to the Company upon request.

Price Basis

Prices quoted must be provided as a fixed maximum price and show the tax exclusive price, the tax component and the tax inclusive price. The contract price, which must include any and all taxes, supplier charges and costs, will be the maximum price payable by the Company for Services.

12. Financial Information

If requested by the Company, potential suppliers must be able to demonstrate their financial stability and ability to remain viable as a provider of the Services over the term of any agreement. If requested by the Company, the potential supplier must promptly provide the Company with such information or documentation as the Company reasonably requires in order to evaluate the potential supplier's financial stability.

13. Referees

The Company reserves the right to contact the potential supplier's referees, or any other person, directly and without notifying the potential supplier.

14. Conflict of interest

Potential suppliers must notify the Company immediately if any actual, potential or perceived conflict of interest arises (a perceived conflict of interest is one in which a reasonable person would think that the person's judgement and/or actions are likely to be compromised, whether due to a financial or personal interest (including those of family members) in the procurement or the Company).

15. Inconsistencies

If there is inconsistency between any of the parts of the RFQ the following order of precedence shall apply:

- (a) these Terms and Conditions;
- (b) the first page of this RFQ; and
- (c) the Schedule so that the provision in the higher ranked document will prevail to the extent of the inconsistency.

16. Collusion and Unlawful Inducements

Potential suppliers and their officers, employees, agents and advisors must not engage in any collusive, anti-competitive conduct or any other similar conduct with any other potential supplier or person or quote any unlawful inducements in relation to their quote or the RFQ process. Potential suppliers must disclose where quotes have been compiled with the assistance of current or former the Company employees (within the previous 9 months and who was substantially involved in the design, preparation, appraisal, review, and or daily management of this activity) and should note that this may exclude their quote from consideration. Potential suppliers warrant that they have not provided or offered any payment, gift, item, hospitality or any other benefit to the Company, its employees, consultants, agents, subcontractors (or any other person involved in the decision-making process relating to this RFQ) which could give arise to a perception of bribery or corruption in relation to the RFQ or any other dealings between the parties.

17. Jurisdiction

This Agreement shall be subject to the laws of the Jurisdiction. The Supplier and the Company will use their best efforts to settle amicably any dispute, controversy, or claim arising out of, or relating to this Agreement or the breach, termination, or invalidity thereof. If no agreeable settlement can be found, any dispute, controversy, or claim arising out of or relating to this Agreement or the breach, termination, or invalidity thereof, shall be settled by arbitration in accordance with the UNCITRAL Arbitration Rules in effect on the date of this Agreement. The appointing authority shall be the Secretary-General of the Permanent Court of Arbitration. The Parties will be bound by any arbitration award rendered as a result of such



arbitration as the final adjudication of any such dispute. The place of arbitration shall be the headquarters location of Company at the time the claim is filed and the language of the arbitration will be English. The relevant laws shall be the laws of the Jurisdiction.

If your quote is successful, you will be required to enter into the Company's standard contract for the types of services being provided. In the provision of the Services, you will be required to comply with the Company's policies, including (without limitation) its Business Partner Code of Conduct and any relevant Project Manual. Potential suppliers must also comply with the Company's Business Partner Code of Conduct in the submission of any quotes pursuant to this RFQ. If you are bidding as part of a joint venture, partnership or similar, please make this clear in your submission. Likewise, if you propose to subcontract any part of the services provision, then disclose this fact within your submission. The Company may require additional information from you and approval for subcontracting will not be automatic as subcontractors will be subject to Palladium's Due Diligence process.