



Crown
Commercial
Service

Buyer Needs

RM6172 Grant Administration Services Dynamic Purchasing System Agreement



Contents

Introduction	3
1. Buyer Needs Statement	3
2. The Opportunity	3
3. What is a Dynamic Purchasing System (DPS)?	3
4. How will the Services within the DPS for RM6172 – Grant Administration Services be organised?	4
5. Who are the Buyers of the RM6172 – Grant Administration Services DPS Agreement?	4
6. What are the benefits of the RM6172 – Grant Administration Services DPS Agreement?	5
7. What is the estimated value of the RM6172 – Grant Administration Services DPS Agreement?	5
8. The Current Situation	6
9. Mandatory Requirements (Schedule 1 Part A Services)	7

Introduction

1. Buyer Needs Statement

- 1.1. Crown Commercial Service (CCS) is seeking to establish a Dynamic Purchasing (DPS) for the provision of Grant Administration Services for all UK central government departments, wider public sector organisations and charities as listed in the OJEU Contract Notice for RM6172 - Grant Administration Services DPS.
- 1.2. This RM6172 - Grant Administration Services DPS Agreement will be managed by CCS and any Contract(s) awarded under this DPS Agreement will be managed by individual Buyers.
- 1.3. The intended duration period of the RM6172 DPS Agreement is for 4 years (48 months). In the event that the RM6172 DPS Agreement is terminated, CCS shall give the Supplier no less than three (3) Months written notice. CCS acknowledges that RM6172 DPS Agreement will not be terminated within the initial first two (2) months from the Start Date.
- 1.4. CCS may extend the duration of this RM6172 DPS Agreement for any period or periods up to a maximum of 1 year (12 months) in total from the expiry of the Initial RM6172 DPS Agreement period by giving the Supplier no less than three (3) Months' written notice.
- 1.5. Buyers may enter into a Contract with you for a period of their determining, up to a maximum of forty eight (48) months, which may exceed the duration of the RM6172 DPS Agreement. Where the Contract Initial Period is less than forty eight (48) months a Buyer may elect to extend. The Contract extension period cannot be more than twenty four (24 months) and must not take the Contract period beyond the forty eight (48) months in total.
- 1.6. The flexibility of the contracting period allows the Buyer to determine appropriate contracting timelines required in order that the Supplier can meet the needs of the customer for large and complex projects.

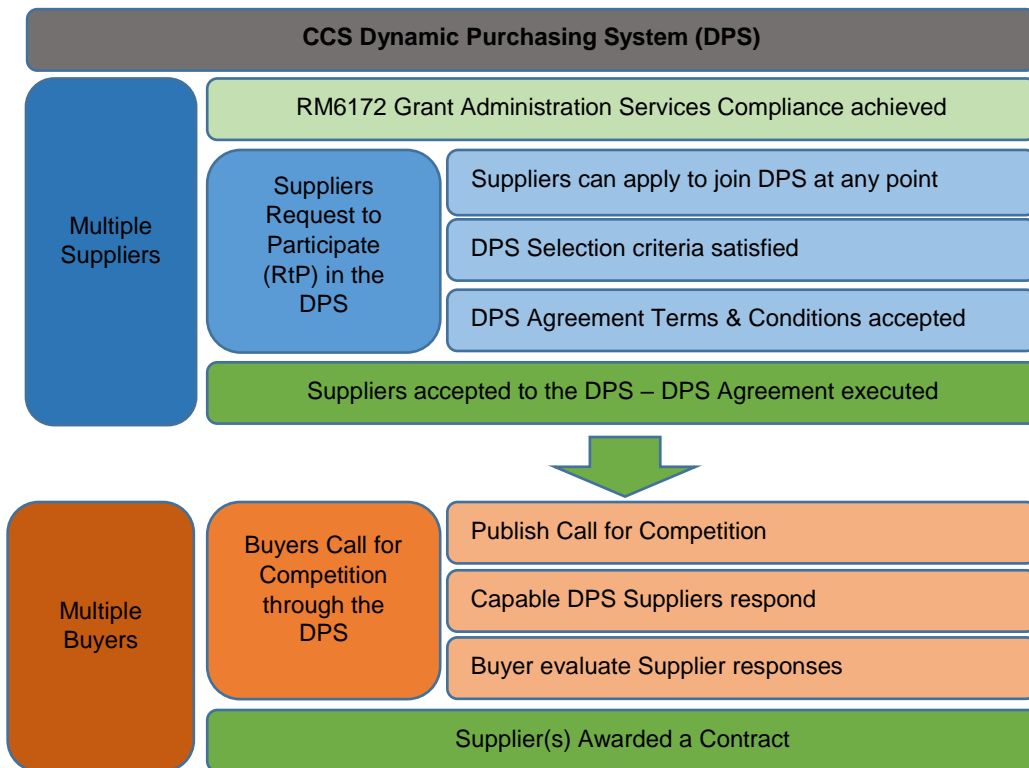
2. The Opportunity

- 2.1. The RM6172 - Grant Administration Services DPS Agreement will provide central government and wider public sector departments with the opportunity to procure an extensive range of grant administration Services via a comprehensive number of Suppliers.
- 2.2. Upon application to join the RM6172 DPS Agreement, bidders are required to indicate which categories and Services they are able to bid for. It is therefore essential that bidders select the exact elements relevant to their service offering in order to be invited to the relevant competitions.
- 2.3. Buyer will use the service element filters as detailed in Attachment 1 – Grant Administration Services DPS Service Matrix, to short list appointed suppliers offering their service requirements and invite to competition.
- 2.4. Buyers may use an optional offline capability assessment as part of an Order Procedure to identify Suppliers who can meet their requirement. The capability assessment will be in the form of a Yes/No questionnaire.

3. What is a Dynamic Purchasing System (DPS)?

- 3.1. A DPS is a public sector sourcing tool for common goods and services under regulation 34 (Dynamic Purchasing Systems) of the [PCR 2015](#). Bidders can apply to join at any point

and don't require any special IT equipment as a DPS eliminates unnecessary activity for the bidder, up front:



4. How will the Services within the DPS for RM6172 – Grant Administration Services be organised?

4.1. The RM6172 – Grant Administration Services DPS will be organised into distinct categories so:

- Bidders can indicate all elements relevant to their service offering, and
- Buyers can filter the elements to produce a shortlist of appointed Suppliers to invite to a competition.

4.2. The three (3) distinct categories comprise of:

- Sector
- Services
- Location

4.3. Full details of the three (3) distinct categories and the sub-categories can be found at Attachment 1 - Grant Administration Services DPS Service Matrix.

5. Who are the Buyers of the RM6172 – Grant Administration Services DPS Agreement?

5.1. The RM6172 - Grant Administration Services DPS Agreement will be available to all central government and wider public sector customers as listed in the OJEU notice, including but not limited to the following:

- Central Government:
 - Environment
 - Defence
 - Other Central Government
- Wider Public Sector:
 - Education
 - Fire and Rescue
 - Health
 - Local Government
 - Not for Profit (Charitable)
 - Police
 - Housing Association
- Other Wider Public Sector

5.2. The RM6172 - Grant Administration Services DPS Agreement is expected to see growth from both Buyers who use the current public sector RM949 – Grants and Programme Services Agreement and also new Buyers who choose to purchase grants administration Services via this DPS route.

6. What are the benefits of the RM6172 – Grant Administration Services DPS Agreement?

- Simpler, quicker process – accessible for both SMEs and other suppliers seeking opportunities to provide services to the public sector.
- Automated, electronic process – streamlined electronic process.
- Flexible - new bidders can apply to join at any point.
- Choice - increased scope/scale of service offerings and access to public sector business.
- Filtering of Supplier offering - ensures Suppliers receive notifications of competitions that are relevant to their service offering.
- Dynamic – Buyers can create bespoke Specifications, Order Procedures and Contracts.
- Supports localism and Social Value - enabling appointed Suppliers to bid for business either locally, regionally or nationally.
- Savings – drives savings through the Order Procedure.
- Efficiencies – reduces Buyers costs and process cycle time

7. What is the estimated value of the RM6172 – Grant Administration Services DPS Agreement?

7.1. The estimated value is £4,500,000 (excluding VAT) in the first year, growing to £4,950,000 (excluding VAT) in year two, £5,445,000 (excluding VAT) in year three and £5,989,500 (excluding VAT) in year four in line with targeted growth strategies. This will comprise

multiple Contracts with multiple Suppliers, however there is no guarantee of work or spend under this RM6172 DPS Agreement.

7.2. As a result of Covid-19 there is an assumption that there may be increased spend.

8. The Current Situation

- 8.1. This RM6172 Grant Administration Services DPS Agreement is a replacement for RM949 Grants and Programme Services Framework which offers access to third-party suppliers in the grant administration space to central government the wider public sector and all third sector organisations. These suppliers are accessed to help and support central government and wider public sector in delivering their various grants programmes. The agreement is due to expire in October 2020.
- 8.2. RM949 Grants and Programme Services Framework was set up as part of the Government Efficiency Programme strategy to provide granting authorities with tools to drive efficiencies in the grant making process including through the use of third party suppliers. A predecessor took the form of the Civil Society Grant Fund Administration Services Framework (ref F323) and had the Cabinet Office as the contracting authority.
- 8.3. The new RM6172 Grant Administration Services DPS Agreement will offer a wide range of Services that are required as part of the six-step process of grant funding as outlined by the Cabinet Office via the Grants Centre of Excellence and the Government Grants Management Function.

9. Mandatory Requirements (Schedule 1 Part A Services)

9.1. Our Priorities

9.1.1. CCS key priorities are to support grant administration services whole life costs and to influence efficiencies through:

- Offering valued solutions to meet Buyers individual requirements;
- Build and increase capacity of high quality services;
- Provide greater opportunity for aggregation; and
- Develop a dynamic commercial model for access to services.

9.2. Scope

9.2.1. The Supplier shall provide Services as detailed in the Services Matrix of DPS Schedule 2 (Key Performance Indicators and Services) of RM6172 DPS Agreement.

9.2.2. The core requirement of RM6172 – Grant Administration Services shall include but not be limited to:

Three (3) distinct category filters:

- Sector
- Services
- Location

9.3. Key Service Requirements

9.3.1. These key Services have been developed in line with Government grant policy and incorporate the six stages of the grants life cycle for general grants as outlined in the Government Functional Standards GovS 015: Grants. The Services also incorporate the Government Functional Standard GovS 013: Counter Fraud. Services must be fully compliant with the functional standards and supporting minimum requirements.

9.3.2. The Supplier shall offer either one or a combination of the six key Services that are offered under this DPS. Which are:

- (a) Design & Development (see 9.3.3)
- (b) Market Engagement and Promotion (see 9.3.4)
- (c) Application & Award Services (see 9.3.5)
- (d) Evaluation Services (see 9.3.6)
- (e) Counter Fraud Services (see 9.3.7)
- (f) Full Programme Management (see 9.3.8)

9.3.3. Design & Development

This includes:

Design and Development of Programme Policy and Guidance - The Supplier shall comply with all aspects described in point (a) below;

Assessment and / or Award - The Supplier shall comply with all aspects described in point (b) below;

Monitoring and Reporting - The Supplier shall comply with all aspects described in point (c) below;

Signposting and Triage to Sources of Support - The Supplier shall comply with all aspects described in point (d) below;

Technical 'Direct' Support - The Supplier shall comply with all aspects described in point (e) below.

(a) **Design and development of programme policy and guidance.** The Supplier shall work closely with Buyers to support the aims and outcomes to be achieved, including but not limited to:

- The development of specific guidance and policy around high- level programme aims and objectives;
- The recommendation of appropriate programme design elements; e.g. design and delivery models, communications and marketing routes, demand management and assessment methodologies including assessment criteria and scoring systems;
- The research and development of mechanisms and prevention measures to deal with the management of high impact risks including fraud, misuse of grant funding and reputational risk;
- Development of a suite of tools and documents to measure and articulate the success of a grant or programme, including appropriate methodologies to measure, track and evaluate performance.

The exact requirement for design and development of programme policy and guidance will be dependent on the type and style of the particular grant or programme therefore, exact detail of the type of service required as outlined above will be agreed in the Order Contract.

(b) **Assessment and / or Award.** The Supplier shall work closely with Buyers on grant assessment and / or award, including through but not limited to:

- Supporting the Buyer in developing grant guidelines, as well as designing application forms and processes;
- Supporting the Buyer develop the selection process;
- Helping Buyers to take effective decisions regarding which applications to support by making strategic recommendations regarding the wider programme objectives;
- Providing clear presentations of advice that offers support and recommendations to decision makers when making effective decisions.

(c) Monitoring and reporting. The Supplier shall put in place key monitoring regimes to track progress towards grant and programme objectives and inform decisions on intervention, including but not limited to:

- Monitoring progress of activities towards agreed milestones for individual projects and wider programmes;
- Monitoring progress towards objectives of individual grant schemes and wider programmes;
- Monitoring the appropriate disbursement and subsequent use of grant funding;
- Collecting and reporting on grant performance, using quantitative and qualitative information, including feedback from Buyers, participants and grant beneficiaries.

The Supplier shall help manage relationships on behalf of the Buyer by deciding the appropriate level of engagement with participants and grant and/or programme beneficiaries on behalf of Buyers.

The Supplier shall work closely with Buyers in a proactive and constructive manner to deal with issues that arise ensuring that they are Authority is kept informed of any issues identified on the risk register, and bringing their expertise and advice to ensure best possible results for the programme, in a transparent and accountable manner.

(d) Signposting and triage to sources of support both pre and post application. The Supplier shall work closely with Buyers to proactively anticipate challenges for participants that could affect the achievement of desired outcomes, including challenges such as but not limited to:

- Those that could have a direct effect on the achievement of desired outcomes; e.g. risks associated with business continuity;
- Those associated with a change in the wider operating environment that could affect the achievement of desired outcomes;
- Provide support to participants by signposting existing sources of information, guidance and advice (such as funding), including free and paid-for sources;
- Facilitate and provide support to peer networks of participants to work in partnership with others, share knowledge and lessons learned.

Such requirements will be specified by Buyers in the Order Contract.

(e) Technical ‘direct’ support. The Supplier and / or any Subcontractor they engage shall work closely with Buyers to design and deliver packages of direct support to help potential applicants and applicants to develop pre-award proposals and to help participants to develop post-award projects to achieve the stated grant or programme aims. Such requirements may be at both pre-application and post-award stages and must be targeted to ensure the best possible outcomes from the grant or programme. They must include, but not be limited to, activities such as:

- Providing expert consultancy support for specific elements of project delivery, including development or refinement of IT systems to support grant management;
- Bringing together applicants or programme participants developing or delivering similar projects;
- Providing targeted training and support to applicants or programme participants.
- Procure or directly deliver the packages of direct support to potential applicants, applicants and participants, ensuring that they successfully deliver to delivery agreed milestones.

The **Design & Development Service** incorporates elements of the six stages of the grants life cycle for general grants. The exact requirement will be dependent on the type and style of the particular grant or programme, therefore, exact detail of the type of service required as outlined above will be agreed in the Order Contract.

9.3.4. Market Engagement & Promotion

This includes:

Communications and Marketing – The Supplier shall comply with all aspects described in point (a) below;

Production and Design of Supporting Materials - The Supplier shall comply with all aspects described in point (b) below;

Design and Development of Templates - The Supplier shall comply with all aspects described in point (c) below.

(a) Communications and marketing. The Supplier shall work closely with Buyers to:

- Identify and target relevant audiences and potential applicants;

- Promote the grant or programme to relevant audiences and potential applicants and;
- Provide impartial help for applicants through the application process by creating and delivering clear messages through a range of mediums e.g. personal engagement and/or interaction.

The Supplier shall work closely with Buyers to create opportunities to bring together applicants and potential applicants to achieve the development of high quality proposals. Specifically, suppliers will be required to run events where:

- potential applicants and applicants can increase their knowledge;

The Supplier shall work closely with Buyers to identify, target and interact at the right level with audiences to promote the ongoing activities and achievements of the grant or programme as a whole. The Supplier shall establish key messages in agreement with Buyers in order to promote the grant and programme successfully; identify the appropriate style of communication to potential applicants and applicants, e.g. newsletters or social media posts; and publicise the success and achievements of the applicant(s).

The nature of the required communication and marketing is dependent on the type and style of the particular grant or programme therefore, exact detail of the type of service required will be agreed with the Buyer in the Order Contract.

(b) Production and design of supporting intelligent guidance and materials.

The Supplier shall design and produce guidance for grant applicants and participants. This must include, but not be limited to:

- Appropriate pre-application guidance, clearly communicating grant or programme aims, objectives and criteria, to ensure that relevant audiences and potential applicants are easily able to make accurate decisions around the suitability of a grant or programme for their organisation and project;
- Appropriate application guidance, which supports applicants to provide all required information through the application process;
- Distribution of relevant specific guidance if required for a particular grant or programme; e.g. state aid, security, financial requirements and FAQs;
- Guidance that motivates and supports participants to implement best practice in the management and delivery of the activities that are funded.

(c) Design of templates for audience usability. The Supplier shall work closely with Buyers to develop easy to use and easily accessible digital and paper application forms that are appropriately styled with any accompanying materials where appropriate. These forms will include but not be limited to application, award and monitoring for applicants and participants. Suppliers may be required to hold and maintain documentation and information

(including digital information) on behalf of Buyers. This will be agreed in the Order Contract.

The Supplier shall work closely with Buyers to develop materials to support and guide staff and decision makers in executing assessments, awards, monitoring and evaluation of grants and programmes. The style and language used for any material will be agreed between the Buyer and Supplier in the Order Contract.

The Supplier shall work closely with Buyers to decide upon the most suitable platform for accessibility.

The **Market Engagement & Promotion Service** incorporates elements of the six stages of the grants life cycle for general grants. The exact requirement will be dependent on the type and style of the particular grant or programme therefore, exact detail of the type of service required as outlined above will be agreed in the Order Contract.

9.3.5. Application & Award Services

This includes:

Customer and Administrative Support – The Supplier shall comply with all aspects described in point (a) below;

Grant Assessment and Award – The Supplier shall comply with all aspects described in point (b) below;

Payment Processing – The Supplier shall comply with all aspects described in point (c) below;

Performance Monitoring – The Supplier shall comply with all aspects described in point (d) below.

(a) **Customer and administrative support.** The Supplier shall provide Buyers with customer service and administrative support services that facilitate the delivery of grant administration through, but not limited to, the following activities:

- **Customer service.** A function that will provide assistance, advice and guidance to applicants and potential applicants participating, or seeking to participate in a grant or programme commissioned by the Buyer. The scope of the support will include but not be limited to:
 - The provision of an enquiry service proportionate to the grant or programme, which furnishes prompt and professional advice concerning all aspects of the grant or programme;

- The production and dissemination of visible and clear guidance concerning the application and payment processes associated with grant or programme initiatives, including the prompt provision of accurate information in response to queries submitted by applicants;
 - The delivery of a high quality customer service experience that facilitates the movement of customers through the process;
 - The timely resolution of complaints received as a consequence of the Supplier's delivery of the grant or programme and a mechanism for providing Buyers with full transparency of any complaints received and their status (in terms of resolution). Supplier to seek a Buyer's guidance on the definition of 'timely' as part of the process of resolving a complaint during the term of the relevant Order Contract.
- **Record management.** The supplier shall be responsible for the receipt, processing, filing/retrieval, management, and retention/disposal of all records and information associated with their administration of a grant or programme on behalf of Buyers. Administrative services will support the easy identification and retrieval of individual records or files for publication or audit, enabling Buyers to be transparent and accountable. The services must have the following characteristics:
 - The ability to accommodate Buyers policies for the management, retention, backup and disposal of records and files.
 - Technological adaptability in order to successfully interface with Buyers existing technological infrastructure.
 - Provide for security of information requiring special protection.
 - Compliance with Data Protection Act / GDPR.
 - Training of Buyer personnel and creation of user guides to facilitate access to archived data.
 - Comprehensive auditable records of the performance of a grant and programme on an on-going basis including but not limited to, number of applicants and number of proposals. The Supplier will be responsible for compiling and providing Buyers with regular status reports concerning the projects being run.
- **Administrative services.** The Supplier shall provide administrative services which will include but not be limited to:
 - Risk management. The Supplier will be responsible for implementing systems and processes to effectively manage the operational and resource demand management risks and issues relevant to predict:
 - Demand (number of applications);
 - Achievements and outcome risks and issues to an appropriate degree.

- Reputational
- Identify and facilitate opportunities for potential applicants, applicants and participants to work together (peer to peer support) and manage the administration and logistics of peer to peer support for funded projects. This includes:
 - Arranging venues for meetings;
 - Sending out invitations to potential applicants, applicants and participants and collating responses;
 - Small value purchases in support of peer to peer meetings e.g. stationery / refreshments
 - Travel booking services e.g. taxi bookings.

(b) Grant and programme assessment and / or award. The Supplier shall work closely with Buyers to make decisions in respect of grant assessment and / or award, including but not limited to:

- Reading and evaluation of applications;
- Managing the receipt and assessment of all applications in a grant or programme, including producing assessment summaries, scoring based on pre-defined criteria and making recommendations for Buyers decisions;
- Supporting effective decision making by assessing and presenting the extent to which individual applications demonstrate that the proposals meet the grant or programme's defined assessment criteria;
- Seeking (where required) clarification from applicants concerning their applications;
- Performing due diligence checks;
- Recommendation of favoured applicants;
- Securing approvals for award;
- Communicating the results (successful and unsuccessful notifications) to applicants via debriefing sessions as agreed with the Buyer;
- Secure signatures on the Model Grant Funding Agreement as required by the Buyer;
- Maintaining data on the number and profile of applications including their outcomes;
- Provide the Buyer with the necessary information for inclusion on the Government Grants Information Service (GGIS).

The nature of the required grant or programme assessment is dependent on the type and style of the particular grant or programme therefore, exact detail of the type of service required as outlined above will be agreed in the Order Contract.

(c) Payment processing

- Blocks of funding may be transferred to the Supplier, and it will be their responsibility to use the funding to disburse grant funds to participants and fund recipients in a timely and accurate manner (timely to be defined by the Buyer at time of the Order Contract). Required payments, can be either pre-planned or reactive.
- The Supplier shall ensure competent management of funds held in accordance with the requirements specified by Buyers at Order Procedure.
- If required and in agreement with the Buyer, the Supplier shall suggest processes to perform checks to ensure that the recipient of funds is financially stable and is sufficiently competent to hold and manage the grant provided to them.
- For pre-planned payments, the Supplier shall release the grant to the participant for the amount as instructed by the Buyer.
- For reactive payments, the Supplier shall confirm that predetermined criteria have been met in order to assess if the grant can be made. Authorisation will be required from the Buyer before release of the payment.
- The Supplier shall ensure funds are released in line with agreed monitoring and payment processes specified by the Buyer.
- Buyers shall provide the Supplier with a list of generic grants to be paid to participants on a date specified in the Order Contract.
- The Supplier shall provide Buyers with a full record of the payments transacted against any grant or programme, within 24 hours of the receipt of a request.
- The Supplier shall, if required by Buyers, liaise with Suppliers that are monitoring the performance of recipients of grants and manage any payment suspension to those recipients if so required by the Buyer.
- The Supplier shall, if required by Buyers obtain and maintain client insurance to the level specified by the Buyer.

The nature of the required grant payment processing is dependent on the type and style of the particular grant or programme therefore, the exact detail of the type of service required as outlined above will be agreed in the Order Contract

(d) Performance and financial monitoring. The Supplier shall work closely with Buyers to support the monitoring of performance and the use of grant finances, including but not limited to:

- Setting up monitoring and evaluation processes including those related to risk and fraud management;
- Provide the Buyer with the necessary information for inclusion on the Government Grants Information Service (GGIS);

- Conducting regular reviews to identify risk and record outcomes and assess delivery of value for money;
- Taking action to resolve issues as agreed with the Buyer;
- Supporting the Buyer in carrying out any other tasks that relate to performance and financial monitoring.
- Reporting any perceived fraudulent behaviour by recipients.

The **Application & Award Service** incorporates elements of the Six Step Process for Government Grant Making. The exact requirement will be dependent on the type and style of the particular grant or programme therefore, exact detail of the type of service required as outlined above will be agreed in the Order Contract.

9.3.6. Evaluation Services

This section details the Services that are available under Evaluation Services to provide:

Evaluation of Outcomes and Delivery - The Supplier shall comply with all aspects described in point (a) below;

(a) Evaluation of outcomes and delivery. The Supplier shall work closely with Buyers to:

- Design and deliver comprehensive and robust evaluation of a grant or programme, it's outcomes and impact;
- Measure and report on the outcomes and impact of grant or programme spend. Including promoting and incorporating lessons learned from that measuring and reporting activity into future work. For example, qualitative research, (in-depth interviews, focus groups, online discussion communities, workshops); qualitative methods, (online, telephone, face to face surveys, randomised control trial (RCT), longitudinal evaluation, media analysis (including social media));
- Report on lessons learnt and good practice;
- Where understanding the existing evidence base is the principal focus of work e.g. literature reviews, rapid evidence assessments, scoping/mapping exercises, discourse analysis, stakeholder or 'expert' interviews, analysing existing datasets, the Supplier shall work closely with Buyers to provide secondary research evidence.

The Supplier shall work closely with Buyers to deliver strategic planning and development; such as to inform policy design and formulation and/or future strategy. (e.g. qualitative research – deliberative engagement, collaborative engagement / co-creation and other qualitative approaches – telephone / online/ face to face surveys to quantify attitudes and behaviours relevant to

policy development; observational and behavioural approaches – ethnography.)

The Supplier shall work closely with Buyers to deliver research support services; e.g. interviewing, recruiting, data processing, statistical analysis, data linking, data manipulation, statistical modelling, social media analysis and re-analysis.

Evaluation Services incorporate elements of the six stages of the grants life cycle for general grants. The exact requirement will be dependent on the type and style of the particular grant or programme therefore, exact detail of the type of service required as outlined above will be agreed in the Order Contract.

9.3.7. Counter Fraud Services

This section details the Services that are available under Counter Fraud Services to provide:

Fraud Detection – The Supplier shall comply with all aspects described in point (a) below.

(a) Fraud detection. The Supplier shall work closely with the Buyer to:

- Develop Post Event Assurance Plans designed to identify and recover funds subject to fraud or error;
- Review grants and programmes, in line with the fraud risk assessment and the terms of the grant agreement, to ascertain if fraud has happened or is happening;
- Investigate any alleged or confirmed fraud, using appropriately experienced investigators;
- Report findings back to the Buyer;
- Make recommendations to mitigate any future fraud risk

Counter Fraud Services incorporate elements of the Government Functional Standard GovS 013: Counter Fraud. The exact requirement will be dependent on the type and style of the particular grant or programme therefore, exact detail of the type of service required as outlined above will be agreed in the Order Contract.

9.3.8. Full Programme Management

Full Programme Management shall be used by Buyers as follows:

- (a) Buyers will only use full programme management if they require a combination of Services listed under 9.3.3 to 9.3.7 (inclusive); or
- (b) To provide Service consisted of any combination of the Services listed under at least two of 9.3.3 to 9.3.7.

- (c) Buyers will only use full programme management if they require a combination of Services
- (d) Full programme management cannot be used to procure Services available solely under 9.3.3 to 9.3.5

ANNEX A – Glossary

Term	Definition
Government Functional Standards GovS 015: Grants.	The Standard that all grant making bodies adhere to when developing grant schemes and programmes
Government Functional Standard GovS 013: Counter Fraud	The Standard that sets the expectations for the management of fraud, bribery and corruption risk in government organisations
Government Grants Information Service (GGIS)	The portal that captures all information on grant awards across all departments
Model Grant Funding Agreement	The standard funding agreement that should be signed by successful applicants
Government Functional Standards GovS 015: Grants.	The Standard that all grant making bodies adhere to when developing grant schemes and programmes