



Framework: Client Support Framework Supplier:

Company Number:

Geographical Area: Midlands

Project Name: Navigation Multifunctional Asset Strategy

Project Number: ENV0002430C

Contract Type: Professional Service Contract

Option: Option E

Contract Number: project_30255

Revision	Status	Or	iginator	Revi	ewer	Date

PROFESSIONAL SERVICE CONTRACT - Under the Client Support Framework CONTRACT DATA

Project Name

Navigation Multifunctional Asset Strategy

Project Number

ENV0002430C

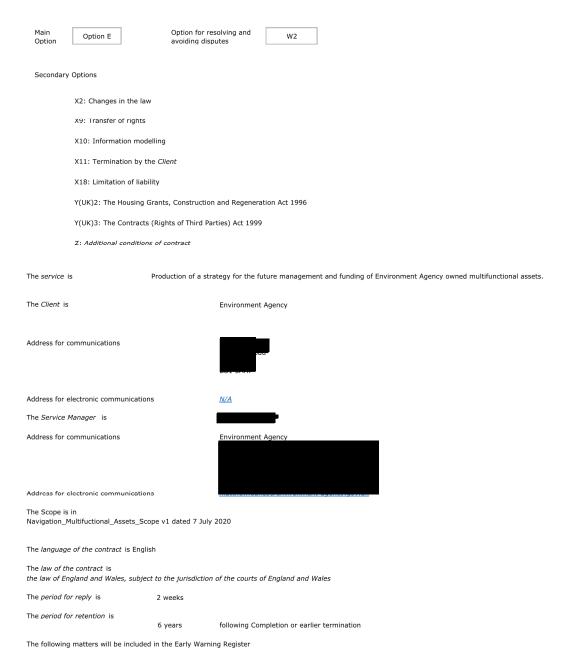
This contract is made on 05 October 2020 between the *Client* and the *Consultant*

- This contract is made pursuant to the Framework Agreement (the "Agreement") dated 02nd day of July 2019 between the Client and the Consultant in relation to the Client Support Framework. The entire Agreement and the following schedules are incorporated into this contract by reference
- Schedules 1 through to 14 inclusive of the Framework schedules are relied upon within this contract.
- The following documents are incorporated into this contract by reference

Part One - Data provided by the *Client* Statements given in all Contracts

1 General

The conditions of contract are the core clauses and the clauses for the following main Option, the Option for resolving and avoiding disputes and secondary Options of the NEC4 Professional Service Contract June 2017.



Early warning meetings are to be held at intervals no longer than 2 weeks

2 The Consultant's main responsibilities

The key dates and conditions to be met are

condition to be met

'none set' 'none set' 'none set' 'none set' 'none set' 'none set'

The Consultant prepares forecasts of the total Defined Cost plus Fee

and expenses at intervals no longer than

4 weeks

key date

3 Time

The starting date is 05 October 2020

The ${\it Client}\,$ provides access to the following persons, places and things

access date access

The ${\it Consultant}\,$ submits revised programmes at intervals

The completion date for the whole of the service is 28 February 2021

The period after the Contract Date within which the ${\it Consultant}\,$ is to submit a first programme for acceptance is

4 weeks

4 Quality management

The period after the Contract Date within which the Consultant is to

submit a quality policy statement and quality plan is

The period between Completion of the whole of the service and the defects date is

5 Payment

The currency of the contract is the £ sterling The assessment interval is Monthly

The expenses stated by the Client are as stated in Schedule 6.

per annum (not less than 2) above the Bank of England The interest rate is rate of the Base

The locations for which the *Consultant* provides a charge for the cost of support people and office overhead are All UK Offices

26 weeks

The exchange rates are those published in

6 Compensation events

These are additional compensation events

- Managing and mitigating the impact of Covid 19 and working in accordance
- 'not used'
- 3. 'not used'
- 'not used'
- 'not used'

8 Liabilities and insurance

These are additional Client's liabilities

- 'not used'
- 2. 'not used'

The minimum amount of cover and the periods for which the Consultant maintains insurance are

EVENT MINIMUM AMOUNT OF PERIOD FOLLOWING COMPLETION OF THE WHOLE OF THE SERVICE OR TERMINATION

use the skill and care normally used by professionals providing services similar to the service

The Consultant's failure to use the skill and care in respect of each 12 years claim, without limit to the number of claims

Loss of or damage to of the *Consultant*) arising from or in connection with the Consultant Providing the Service

Which ever is the greater of 12 months property and liability for bodily injury to or death of required by law in respect a person (not an employee of each claim, without limit to the number of claims

Consultant arising out of and in the course of their employment in connection to the number of claims with the contract

Death of or bodily injury to which ever is the greater of For the period required by employees of the law required by law in respect of each claim, without limit

The Consultant's total liability to the Client for all £1 million matters arising under or in connection with the contract, other than the excluded matters is limited to

Resolving and avoiding disputes

The tribunal is litigation in the courts

The Adjudicator is 'to be confirmed Address for communications 'to be confirmed'

Address for electronic communications 'to be confirmed'

The Adjudicator nominating body is The Institution of Civil Engineers

Z Clauses

Z1 Disputes

Delete existing clause W2.1

Z2 Prevention

The text of clause 18 Prevention is deleted.

Delete the text of clause 60.1(12) and replace with:

- The *service* is affected by any of the following events
 War, civil war, rebellion, revolution, insurrection, military or usurped power;
- Strikes, riots and civil commotion not confined to the employees of the Consultant and sub consultants,
 Ionising radiation or radioactive contamination from nuclear fuel or nuclear waste resulting from the combustion of nuclear fuel,
 Radioactive, toxic, explosive or other hazardous properties of an explosive nuclear device,
- Natural disaster,
- · Fire and explosion
- Impact by aircraft or other aerial device or thing dropped from them.

Z3 Disallowed Costs

In second bullet of 11.2 (18) add: (including compensation events with the Subcontractor, i.e. payment for work that should not have been undertaken).

- Add the following additional bullets after 'and the cost of '
- Mistakes or delays caused by the Consultant's failure to follow standards in Scopes/quality plans.
 Reorganisation of the Consultant's project team.
- Reorganisation or the *Lonsultant*: s project team.
 Additional costs or delays incurred due to *Consultant*'s failure to comply with published and known guidance or document formats.
 Exceeding the Scope without prior instruction that leads to abortive cost
 Re-working of documents due to inadequate QA prior to submission, i.e. grammatical, factual arithmetical or design errors.
 Production or preparation of self-promotional material.
- Excessive charges for project management time on a commission for secondments or full time appointments (greater than 5% of commission value) Any hours exceeding 8 per day unless with prior written agreement of the Service Manager
 Any hours for travel beyond the location of the nearest consultant office to the project unless previously agreed with the Service Manager
- Attendance of additional individuals to meetings/ workshops etc who have not been previously invited by the Service Manage.
- Costs associated with the attendance at additional meetings after programmed Completion, if delay is due to Consultant performance.
 Costs associated with rectifications that are due to Consultant error or omission.
 Costs associated with the identification of opportunities to improve our processes and procedures for project delivery through the Consultant's involvement
- Was incurred due to a breach of safety requirements, or due additional work to comply with safety requirements
 Was incurred as a result of the Client issuing a Yellow or Red Card to prepare a Performance Improvement Plan
 Was incurred as a resulting of rectifying a non-compliance with the Framework Agreement and/or any call off contracts following an audit

When appointing Consultants on a secondment basis only:

Add clause 19
19.1 The Client will from starting date to Completion Date indemnify the Consultant against any and all liabilities, proceedings, costs, losses, claims and demands whatsoever arising directly or indirectly out of the activities of the Consultant in providing the services save where such claims, in the reasonable opinion of the Client, arise from or are contributed to by:

19.1.1 Misrepresentation or negligence by or on behalf of the Consultant;

19.1.2 The Consultant has acted contrary to the Service Manager's reasonable instructions or wholly outside the scope of the Consultant's duties as defined by the Service Manager.

Z6 The Schedule of Cost Components

The Schedule of Cost Components are as detailed in the Framework Schedule 6.

Z7 Linked contracts

Issues requiring redesign or rework on this contract due to a fault or error of the Consultant under this contract or a previous contract will neither be an allowable cost under this contract or any subsequent contract, nor will it be a Compensation event under this contract or any subsequent contract under this project or programme.

Z8 Requirement for Invoice

Insert the following sentence at the end of clause 51.1:

The Party to which payment is due submits an invoice to the other Party for the amount to be paid within one week of the Service Manager's certificate. Delete existing clause 51.2 and insert the following:

51.2 Each certified payment is made by the later of

- one week after the paying Party receives an invoice from the other Party and
 three weeks after the assessment date, or, if a different period is stated in the Contract Data, within the period stated.

If a certified payment is late, or if a payment is late because the Service Manager has not issued a certificate which should be issued, interest is paid on the late payment. Interest is assessed from the date by which the late payment should have been made until the date when the late payment is made, and is included in the first assessment after the late payment is made

Z9 Conflict of Interest

The Consultant immediately notifies the Client of any circumstances giving rise to or potentially giving rise to conflicts of interest relating to the Consultant (including without limitation its reputation and standing) and/or the Client of which it is aware or which it anticipates may justify the Client taking action to protect its interests. Should the Parties be unable to remove the conflict of interest to the satisfaction of the Client, the Client, in its sole discretion, may terminate this Contract.

Z10 Change in Control

The Consultant shall notify the Client as soon as reasonably practicable, in writing, of any agreement, proposal or negotiations which will or may result in a Consultant Change in Control and shall give further notice to the Client when any Change in Control has occurred. The Client may terminate this contract with immediate effect by notice in writing and without compensation to the Consultant within six (5) months of being notified that a Change of Control has occurred, or, where no notification has been made, the date that the Client becomes aware of the Change of Control, but shall not be permitted to terminate where the Client's prior written acceptance was granted prior to the Change in Control. A Change of Control is defined as per the Deed of

Z11 Rate Increase Provision

Contracts with a duration of less than two years, which are extended over this duration by the Service Manager due to Client Scope increases, may apply a rate review as follows. The Consultant will charge the Client the contract staff rates for a minimum of two full years, and at the next annual rate review where a new staff rate list is accepted (as stated in Schedule 6), the new staff rate will apply to the contract as per Schedule 6. No Compensation Event is permitted for this different contract staff rate.

No waiver shall be effective unless it is expressly stated to be a waiver and communicated to the other Party by the Service Manager in writing in accordance with the Contract, and with express reference to Clause Z12. The failure of either party to insist upon strict performance of the Contract, or any failure or delay in exercising any right or remedy shall not constitute a waiver or dimunition of the obligations established by the Contract.

Secondary Options

OPTION X2: Changes in the law

The law of the project is the law of England and Wales, subject to the jurisdiction of the courts of England and Wales

OPTION X10: Information modelling

The period after the Contract Date within which the Consultant is to submit a first Information Execution Plan for acceptance is

OPTION X18: Limitation of liability

The Consultant's liability to the Client for indirect or consequential loss is limited to

The Consultant's liability to the Client for Defects that are not found until after the defects date is limited

The end of liability date is Completion of the whole of the service

6 Years

after the

Y(UK2): The Housing Grants, Construction and Regeneration Act 1996

The period for payment is 14 Days after the date on which payment becomes due

Y(UK3): The Contracts (Rights of Third Parties Act) 1999

term beneficiary

Part Two - Data provided by the Consultant

Completion of the data in full, according to the Options chosen, is essential to create a complete contract.

1 General

The Consultant is Name and company number Address for communications Address for electronic communications The fee percentage is Option E The key persons are Name (1) Job Responsibilities Qualifications Experience The key persons are Name (2) Job Responsibilities Qualifications 004Cei Experience The key persons are Name (3) Job Responsibilities Qualifications Experience The key persons are Name (4) Job Responsibilities Qualifications Experience The key persons are Name (5) Job Responsibilities Qualifications Experience The key persons are Name (6) Job Responsibilities Qualifications Experience The key persons are Name (7) Job

Responsibilities Qualifications Experience

The following matters will be incl	luded in the Early Warning Register
3 Time	The programme identified in the Contract Data is
	The programme identified in the confidence batta is
Resolving and avoiding disputes	The Conjugate Representatives of the Consultant are
	The Senior Representatives of the Consultant are Name (1) Address for communications
	Address for electronic communications
	Name (2) Address for communications
X10: Information Modelling	Address for electronic communications
-	The information execution plan identified in the Contract Data is

Contract Execution

Client	execution
Sign	



for and on behalf of the Environment Agency



Role

Consultant execution

Capita Property & Infrastructure Limited Signed under hand by for and on behalf of Signature Role Capita Property & Infrastructure for and on behalf of Signed under hand by Limited Signature Role

Signed under hand by

for and on behalf of

Role

NEC4 professional services contract (PSC)

412 13 SD02

Environment Agency NEC4 professional services contract (PSC) Scope

Project / contract Information

Project name	Navigation Multifunctional Assets (Weirs and Sluices) Strategy
Project SOP reference	Tbc
Contract reference	tbc
Date	7/07/2020
Version number	1.1
Author	

Revision history

Revision date	Summary of changes	Version number

This Scope should be read in conjunction with the version of the Minimum Technical Requirements current at the Contract Date. In the event of conflict, this Scope shall prevail. The *services* are to be compliant with the version of the Minimum Technical Requirements.

Document	Document Title		Version No	Issue date
412_13_SD01	Minimum Requirements	Technical	8	08/01/2018

customer service line 03708 506 506

incident hotline 0800 80 70 60 floodine 0845 988 1188

www.environment-agency.gov.uk

1

Details of the services

Details of the services are as follows.

1. Description of the work:

Objective

The overall objective is to have a strategy for the future management and funding of Environment Agency (EA) owned multifunctional assets. The primary focus initially will be on weirs and sluices on EA watercourses in each of the four Operational Navigation Areas. (Anglian, Thames, West Midlands and Kent & South London) where we are the Navigation Authority.

Later phases of the project (to be scoped and priced separately in due course) will need to consider

- The management of other multifunctional Navigation assets.
- The management and funding for EA owned or managed weirs and sluices (that have a Navigation benefit) on rivers where they are not the Navigation Authority.

Outcome Specification

Currently each of the waterway areas has a different approach to the management of the weirs & sluices:

- KSL Weirs & sluices have always been the responsibility of the Navigation department in this Area although funding contributions are sought for multifunctional assets from other functions including Water Land and Biodiversity (WLB) and Flood and Coastal Erosion Risk Management (FCERM). Navigation report weirs in their KPls. (Navigation are 'Operator, Maintainer, and Responder').
- Anglian Weirs & sluices have historically been the responsibility of the FCERM department and the Area Navigation team do not currently have the knowledge or resource to manage the assets. FCERM report weirs in their KPI figures. (FCERM are 'Operator, Maintainer, and Responder').
- Thames Historically the weirs & sluices were the responsibility of the FCERM department. However in 2019 the Area had a restructure and Navigation assets moved under the management "Operations". All Navigation assets are managed by the same team as the FCERM assets this includes weirs and sluices. However FCRM still reports on the weirs for their KPIs. (Operation team are 'Operator, Maintainer, and Responder').
- WMD No weirs on rivers the EA is the navigation authority for.

The Environment Agency is looking to determine the most appropriate and a consistent approach to the management of the weirs and sluices across the Areas; i.e. to develop options of where resources and funding would sit and who [which EA function] the weirs and sluices would be managed by in the future. The options should inform which function develops investment plans and what the 'Operator, Maintainer, Responder' roles look like for weirs and sluices in the EA.

Key steps are:

- to develop the options for a consistent management structure, and
- Set out the implications of moving to that approach.

Particularly consideration should be given to:

- Clarifying responsibilities for weirs and sluice management
- Setting out funding model requirements and options (capital and revenue)

2 14/07/2020

- Establishing an approach to determine who the relative beneficiaries of the service
 of the assets are (and therefore how the funding should be apportioned). This
 commission does not include establishing the beneficiaries and funding model for
 individual assets.
- Understanding the resource implications of weirs & sluices management to inform the structure of teams in each function.

The governance arrangements to review and agree the recommendations of this strategy will also need to be clarified.

The strategy should aim to provide a cost-effective approach that enables the EA to make appropriate and timely asset management interventions which ensures its assets are sustainably managed and carbon use is minimised.

2. Related information and developments

Useful papers to refer to:

- "20200211 weirs and sluices supporting Document v3" A paper written by
 for the Navigation board in February 2020 which sets out some initial
 thoughts on the issues and options for the management of weirs and sluices.
- 'Thames weirs strategy' paper
- Be aware that weirs and sluices are large structures that encompasses many aspects and has different implications for each department i.e. weirs need to have fish passes, not as relevant for Navigation but will be for Water, Land and Biodiversity (WLB) department. All aspects of the assets are considered part of the structure.

Future Development:

• The current project (focusing on Weirs and sluices on EA navigations) is scoped based on current funding availability to address our highest priority needs and risks. However in due course the EA's ambition is to have an understanding of how any approach to multifunctional asset management can be applied across the full range of water level management assets in the navigation portfolio. It is likely that this phase of the project will be added as a compensation event provided the funding allows it in 21-22.

3. Required Outcomes

- Options and recommendations for the future management of EA owned weirs and sluices on the rivers where the EA are the Navigation Authority.
- For each option, clearly set out:
 - Where the 'Operator Maintainer, Responder' responsibilities lie.
 - Proposed funding model (for revenue and capital)
 - o Proposed resource model for Weirs & Sluices management.
- Establish the governance arrangements to review and agree the recommendations.

3 14/07/2020

This commission is for *Consultant* support, in the form of an experienced Technical Manager who is able to manage the commission and deliver the requirements.

This should be someone who has extensive experience and expertise in asset management and preferably someone who has knowledge of Navigation assets.

The Consultant's Technical Manager should be a self-starter with good communication, research and information assimilation skills. They should be able to negotiate and find compromises to develop an approach which will suit a number of Areas. They will have a good knowledge of the principles and practices of project and programme management, understand the risks associated with managing a variety of projects.

4. Engagement Required

- Engage with other EA departments (specifically FCERM and WLB), local teams and other organisations where appropriate, to use their experience to develop and embed the strategy.
- Engage with the Bridges Engineer that will join the National Operations
 Navigation team to assess the potential implications or precedents set by any
 recommendations about the management of other multifunctional assets like
 bridges.
- Set out an engagement plan (which is considerate of other work activities) and engage with Area colleagues in Anglian, Thames, West Midlands and Kent and South London to understand their current approaches to managing weirs. This plan should enable the teams to understand when they need to dedicate resource to this project and help them manage their input into a number of commissions.
- Periodic (weekly) catch-ups with the *Service Manager* plus a brief summary for monthly board meetings as and when required.

5. Constraints on how the *Consultant* provides the *services*

The named Technical Manager is not to delegate their duties or powers without prior written agreement from the *Client*.

Commencement date of the *services* is as soon as possible. Completion is expected by the end of Dec 2020.

6. Specifications or standards to be used

Health, safety and welfare is of paramount importance to the *Client* and one of the objectives for the contract is that the works should be undertaken in a manner that achieves highest possible standards. Health, safety and welfare provisions must be seen as integral parts of carrying out the works and not as stand-alone considerations. The *Consultant* will take reasonable steps, when considering documents supplied to them by all parties, that the management arrangements adopted for safety are suitable.

4

7. Services and other things provided by the *Client*

7.1 Contract to be administered

N/A

7.2 Training to be provided by the Client

14/07/2020

None

7.3 Data and information management and intellectual property rights

All of the data listed as being supplied to the supplier as part of this study remains the Intellectual Property of the *Client*.

7.4 Data custodianship

The data custodian for project deliverables from this commission will be stored within the *Client's* National Navigation Team SharePoint site. Access will be provided as required.

7.5 Licensing information

N/Α

7.6 Metadata

N/A

7.7 Data security

N/A

7.8 Timesheets

Timesheets as normally utilised by the *Consultants* shall be submitted with fee notes unless otherwise agreed with the *Client's* project manager. Electronic submissions would be acceptable.

7.9 Payment procedure

Payment is subject to the procedure agreed in or under the framework.

7.10 Quality

The quality management system complies with the requirements of ISO9001 and ISO14001.

Please detail any other requirements of the Quality Plan

5 14/07/2020

14/07/2020

6

Appendix 1 BIM Protocol – Production and Delivery Table

All *Client* issued information referenced within the Information Delivery Plan requires verifying by the *Consultant* unless it is referenced elsewhere within the *Scope*.

www.Pow.bim4.info

You need google chrome for this link to work. Once the table is completed it should be printed for issue in the tender document, so that the correct baseline position can be seen by tenderers and price

14/07/2020

7