



Bid Pack For Open Market Competition

This procurement event will be conducted in accordance with the Public Contract Regulations 2015, specifically Chapter 8, Below Threshold Procurements.

Attachment 2 – How To Bid Including Evaluation Criteria

Contract Reference: CCZZ19A34 Resilience Study Research
for NIC

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1. How To Make Your Bid

- 1.1. Your bid must be made by the organisation that will be responsible for providing the deliverables if your bid is successful.
- 1.2. Remember to:
 - 1.2.1. Accept or Decline this Bid Pack. If you Decline please provide a reason for doing so
 - 1.2.2. Enter your bid into the e-Sourcing Suite. We can only accept bids that we receive through the e-Sourcing Suite
 - 1.2.3. Make sure you answer every question
 - 1.2.4. Each question must be answered in its own right. You must not answer any of the questions by cross referencing other questions or other materials e.g. reports located on your website.
 - 1.2.5. Submit your bid in good time and before the bid submission deadline.
 - 1.2.6. Upload **ONLY** those attachments we have asked for in line with the requirements specified – any other supporting evidence, certificates for example, will be requested separately by us.
 - 1.2.7. If we **do not** require attachments and have specified this please only use the Text Boxes provided for your answer.
 - 1.2.8. Check for messages in the e-Sourcing Suite throughout the competition.
 - 1.2.9. Press the Submit all **Draft Bids** button when your bid is ready, otherwise we will not be able to see it.
 - 1.2.10. If you are unsure, ask questions before the Clarification Questions Deadline.

2. How The Questionnaires Are Structured:

- 2.1. A summary of all the questions in the quality questionnaire, along with the marking scheme, and weightings for each question is set out below:

- 2.1.1. QUESTIONNAIRE 1 - KEY PARTICIPATION REQUIREMENTS
- 2.1.2. QUESTIONNAIRE 2 - CONFLICTS OF INTEREST
- 2.1.3. QUESTIONNAIRE 3 - INFORMATION ONLY
- 2.1.4. QUESTIONNAIRE 4 - QUALITY - METHODOLOGY
- 2.1.5. QUESTIONNAIRE 5 - QUALITY - EXPERIENCE
- 2.1.6. QUESTIONNAIRE 6 - QUALITY – PROJECT MANAGEMENT
- 2.1.7. QUESTIONNAIRE 7 – PRICE

QUESTIONNAIRE 1 - KEY PARTICIPATION REQUIREMENTS

Response Guidance

The following questions are 'Pass/Fail' questions. If Potential Bidders are unwilling or unable to answer "Yes", their submission will be deemed non-compliant and shall be rejected. Potential Bidders should confirm their answer by selecting the appropriate option from the drop down menu.

Question Number	Question	Your Response
1.1	Do you accept the competition rules as described in Attachment 1 – About the Procurement?	Yes/No
1.2	Have you read, understood and accepted the Bid Pack and all associated attachments, specifically Attachment 3 - Statement of Requirements?	Yes/No
1.3	Do you agree, without caveats or limitations, that in the event that you are successful Attachment 5 - Terms and Conditions will govern the provision of this contract?	Yes/No
1.4	Do you confirm your Organisation's e-Sourcing suite profile is complete and accurate at the time the bid closed and that any amendments made following acceptance of this event will be notified to the buyer in writing?	Yes/No
1.5	Please confirm that you understand that CCS reserve the right to use a credit reference agency to obtain a financial risk score for you and any members of your consortium or any nominated	Yes/No

	guarantor(s)?	
1.6	Do you agree without caveat or limitations that you will provide upon request any relevant Insurance or Accreditation certificates?	Yes/No

QUESTIONNAIRE 2 – CONFLICTS OF INTEREST

Response Guidance

Question 2.1 is a 'Yes/No' question and will dictate whether or not question 2.2 needs to be answered.

Question 2.2 is a Pass / Fail question. Potential Bidders are required to provide details of how the identified conflict will be mitigated. The Contracting Authority will review the mitigation in line with the perceived conflict of interest, to determine what level of risk this poses to them.

Therefore, if Potential Bidders cannot or are unwilling to suitably demonstrate that they have suitable safeguards to mitigate any risk then their Bid will be deemed non-compliant and will be rejected.

Question Number	Question	Your Response
2.1	Please confirm whether you have any potential, actual or perceived conflicts of interest that may be relevant to this requirement.	Yes/No
2.2	We require that any potential, actual or perceived conflicts of interest in respect of this Bid Pack are identified in writing and that companies outline what safeguards would be put in place to mitigate the risk of actual or perceived conflicts arising during the delivery of these services.	Text Box

QUESTIONNAIRE 3 – INFORMATION ONLY

Response Guidance

The following questions are for information only and do not form part of the evaluation. Information provided in response to these questions may be used in preparation of any Contract Award and any omissions may delay completion of this procurement exercise.

Question Number	Question	Your Response
3.1	<p>What are your details:</p> <ul style="list-style-type: none">• Name (registered name if registered)• Office address (registered address if registered)• Website address (if applicable)• Date of registration (if applicable) or date of formation• Registration number (company, partnership, charity etc.) if applicable• DUNS number (of head office, if applicable)• VAT number	Text Box
3.2	<p>What is your trading status:</p> <ul style="list-style-type: none">• Public limited company• Limited company• Limited liability partnership• Other partnership• Sole trader• Third sector <p>Other</p>	Text Box
3.3	<p>Are you a Small, Medium or Micro Enterprise (SME)?</p> <p>See the definition of SME</p>	Text Box
3.4	<p>Please provide details of where the Award Outcome should be directed. Your response must include their;</p> <ul style="list-style-type: none">• Full Name• Role/Title• Registered Address• Email Address	Text Box

3.5	Please provide details of any sub-contractors you propose to use in order to meet your obligations should you be awarded a Contract. Your response must include their; <ul style="list-style-type: none"> ● Trading Name(s) ● Registered Address(es) and contact details ● Goods/Services to be provided 	Text Box
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QUESTIONNAIRE 4 - QUALITY - METHODOLOGY **WEIGHTING 40%**

Response Guidance

Potential Bidders **MUST** answer ALL the following questions. The method of response, page limit on attachments and evaluation criteria is set per question.

Attachments may be submitted in Microsoft Word, Excel. PDF format and must be in Arial font size 11. Page limits include the use of headers footers and diagrams. Upload **ONLY** those attachments we have asked for – any other supporting evidence, certificates for example, will be requested separately by us

No costings should be included in responses to this Questionnaire.

Question Number	Question	Your Response	Minimum Acceptable Score	Maximum Available Score	Weighting
4.1	Demonstrate that you are able to meet the requirements set out in Section 6 of Attachment 3 and can deliver the items detailed in Section 7 of the same attachment.	Attachment	66	100	100%

QUESTIONNAIRE 5 - QUALITY - EXPERIENCE**WEIGHTING 30%****Response Guidance**

Potential Bidders MUST answer ALL the following questions. The method of response, page limit on attachments and evaluation criteria is set per question.

Attachments may be submitted in Microsoft Word, Excel. PDF format and must be in Arial font size 11. Page limits include the use of headers footers and diagrams. Upload ONLY those attachments we have asked for – any other supporting evidence, certificates for example, will be requested separately by us

No costings should be included in responses to this Questionnaire.

Question Number	Question	Your Response	Minimum Acceptable Score	Maximum Available Score	Weighting
5.1	Demonstrate that the staff that will be working on the project have relevant experience of delivering similar work and outputs.	Attachment	66	100	50%
5.2	Demonstrate that the organisation bidding for the work has access to/owns the non-personnel resources required to deliver the work	Attachment	66	100	50%

QUESTIONNAIRE 6 - QUALITY – PROJECT MANAGEMENT**WEIGHTING 20%**

Response Guidance

Potential Bidders MUST answer ALL the following questions. The method of response, page limit on attachments and evaluation criteria is set per question.

Attachments may be submitted in Microsoft Word, Excel. PDF format and must be in Arial font size 11. Page limits include the use of headers footers and diagrams. Upload ONLY those attachments we have asked for – any other supporting evidence, certificates for example, will be requested separately by us

No costings should be included in responses to this Questionnaire.

Question Number	Question	Your Response	Minimum Acceptable Score	Maximum Available Score	Weighting
6.1	Demonstrate that a process will be put in place to deliver the work on time and in accordance with the millstones set out in Section 7 of Attachment 3.	Attachment	66	100	50%
6.2	Demonstrate how the quality requirements set out in Section 11 of Attachment 3 will be met.	Attachment	66	100	50%

QUESTIONNAIRE 7 – PRICE

WEIGHTING 10%

Response Guidance

Potential Bidders must enter costs by uploading the relevant Attachment 4 - Price Schedule at the question level on the e-Sourcing event.

Prices should be submitted in pounds Sterling inclusive of any expenses but exclusive of VAT.

Potential Bidders will be scored in accordance with the marking scheme at Section 2.

Question Number	Question	Your Response	Minimum Acceptable Score	Maximum Available Score	Weighting
7.1	Please confirm, by selecting 'YES' that you have attached a completed Price Schedule to the response to this question. In so doing, you are also confirming that prices offered are inclusive of any expenses, exclusive of VAT and firm for the period following the Deadline for Submission as stated in the Attachment 1 - Bid Pack.	Yes/No Attachment	-	100	100%

3. Award Criteria

- 3.1. The award stage consists of a quality evaluation and a price evaluation.
- 3.2. The award of the resultant contract will be on the basis of the 'Most Economically Advantageous Tender' (MEAT).
- 3.3. The weighting for the quality evaluation is 5%; and, the price evaluation is 95%.
- 3.4. **Award process - What you need to do**
 - 3.4.1. Answer the questions in section 2 above in the e-Sourcing suite.
 - 3.4.2. Complete the Attachment 4 – Price Schedule
 - 3.4.3. You must upload your completed Price Schedule into the e-Sourcing suite at questionnaire 7.
- 3.5. **What we will do**

Compliance Check

First, we will complete a mandatory evaluation to make sure that you have answered all questions and have completed the Attachment 4 - Price Schedule in line with our instructions. All bids passing the mandatory evaluation will be progressed to the Quality Evaluation.

Quality Evaluation

We will give your responses to the **QUALITY questionnaires** to the Contracting Authority's evaluation panel. Each evaluator will independently assess your responses to the quality questions using the response guidance and the evaluation criteria.

They will give a score and a reason for their score for each question they are assessing. The evaluators will enter the scores and reasons into the e-Sourcing suite.

If the evaluation panel wishes to clarify any areas of your bid, bid clarification questions will be issued via the e-Sourcing suite on an individual basis.

Consensus

Once the evaluators have independently assessed your answers to the questions we will arrange for the evaluators to meet. We will facilitate the discussion.

At this meeting, the evaluators will discuss the quality of your answers and review their scores and reasons for that score. The discussion will continue until they reach a consensus regarding the score, and reason for that score, for each question.

These final scores will be used to calculate your quality score.

If the evaluation panel wishes to clarify any areas of your bid, bid clarification questions will be issued via the e-sourcing suite on an individual basis.

Quality Threshold

If you have not met the minimum acceptable score for each question, you will be excluded from the competition. We will tell you that you have been excluded from the procurement and why at award stage. If this is a 2 Stage Evaluation, we will advise you at the point in which Stage 2 invitations are sent.

Evaluate Pricing

We will then evaluate your price and calculate your price score using the evaluation criteria specified.

If we wish clarify any areas of your bid, bid clarification questions will be issued via the e-Sourcing suite on an individual basis.

Final Score

Your quality score will be added to your price score, to create your final score.

Award

Awards will be made to the successful bidder, subject to contract.

We will notify successful and unsuccessful bidders providing feedback.

4. Marking Scheme

4.1. The evaluation criteria set out below will be used during the Quality Evaluation:

Marking Scheme	Description
100 - Good	<p>The response fully meets all requirements with detail provided minimising risks to delivery.</p> <p>The response is comprehensive and unambiguous, demonstrating a thorough understanding of the requirements and provides details of how the requirement will be met in full without additional support from the Contracting Authority, other than that outlined within the Statement of Requirements.</p>
66 – Acceptable – Minor Concerns	<p>The response is acceptable and meets all the basic requirements. However, the response, is not sufficiently detailed to minimise risk and/or the proposed approach may require additional support (in addition to that outlined in the Statement of Requirements) from the Contracting Authority to meet its deliverables.</p>
33 – Non Acceptable - Major Concerns	<p>The response has met some, but not all elements of the requirement, which poses risk that the proposal will not meet the deliverables required.</p> <p>The response does not demonstrate a full understanding of the requirement posing major concerns.</p>
0 - Unsuitable	<p>The response does not meet any of the requirements or no response has been provided. An unacceptable and/or non-compliant response with serious reservations, demonstrating no understanding of the requirement.</p>

5. Quality Evaluation

- 5.1. Questionnaires Q1 and Q2 are mandatory question(s) and will be evaluated PASS / FAIL. If you fail any of these questions, you will be excluded from the competition. We will tell you that your bid has been excluded.
- 5.2. When the consensus meeting has taken place and the final score for each question has been agreed by the evaluators, your final score for each question will be multiplied by that question's weighting to calculate your weighted score for that question.
- 5.3. Each weighted score for each question will then be added together to calculate your quality score.
- 5.4. Please see table A below for an example of how your quality score will be calculated.

Table A – EXAMPLE ONLY

Questionnaire	Questionnaire Weighting	Question	Question Weighting	Bidder A			Bidder B			Bidder C		
				Consensus Score (Max 100)	Weighted Question Score	Weighted Questionnaire Score	Consensus Score (Max 100)	Weighted Question Score	Weighted Questionnaire Score	Consensus Score (Max 100)	Weighted Question Score	Weighted Questionnaire Score
4. Service Delivery	40%	4.1	50%	100	50	33.2	66	33	26.4	100	50	26.6
		4.2	50%	66	33		66	33		33	16.5	
Questionnaire 4 Totals					83			66			66.5	
5. Account Management	30%	5.1	75%	66	49.5	22.35	66	49.5	17.33	33	24.75	9.9
		5.2	25%	100	25		33	8.25		33	8.25	
Questionnaire 5 Totals					74.5			57.75			33	
Quality Total Score						55.55			43.73			36.5

6. Price Evaluation

6.1. This section contains information on how to complete Attachment 4 - Price Schedule and the price evaluation process.

6.2. How to complete your Attachment 4 – Price Schedule

6.2.1. Read and understand the instructions in the Attachment 4 - Price Schedule, and in this section before submitting your prices.

6.2.2. Your prices should compare with the quality of your offer.

6.2.3. Your prices must be sustainable and inclusive of all costs for example your operating costs and profit.

6.2.4. Your prices are to exclude VAT.

6.2.5. Pricing is to be inclusive of expenses.

6.2.6. The currency is British pounds sterling, up to two decimal places.

6.2.7. The percentages submitted shall be up to two decimal places.

6.2.8. Pricing will be based on:

- Eight (8) hour Working Day; and
- Rounded to the nearest £10.
- Zero bids will not be allowed.

6.2.9. We will investigate where we consider your bid to be abnormally low.

6.2.10. The prices submitted shall not exceed the overarching commercial agreement rates.

6.2.11. You must download and complete the Attachment 4 – Price Schedule. Further detail may be provided within the Attachment 4 – Price Schedule.

- 6.2.12. When you have completed your Attachment 4 - Price Schedule, you must upload this into the e-Sourcing Suite at question Q7. If you do not upload your Attachment 4 – Price Schedule your bid may be rejected from this competition.
- 6.2.13. Do not alter, amend or change the format or layout of the Attachment 4 – Price Schedule.

6.3. Price Evaluation Process

- 6.3.1. This is how we will evaluate your pricing:
- 6.3.2. We will check you have completed the Attachment 4 – Price Schedule as instructed.
- 6.3.3. Failure to complete the Attachment 4 - Price Schedule as instructed may result in your bid being deemed non-compliant and it may be rejected from this competition.
- 6.3.4. The price evaluation will be undertaken separately to the quality evaluation process.
- 6.3.5. The Potential Bidder with the lowest total price for each pricing table will be awarded the maximum score available for that pricing table.
- 6.3.6. All other Potential Bidders will get a price score relative to the lowest total price.
- 6.3.7. The calculation we will use to evaluate your total price per element, is as follows:

$$\text{Price Score} = \frac{\text{Lowest total price}}{\text{Potential Bidder's total price}} * \text{maximum score available}$$

- 6.3.8. Please see table B below for an example of how your Price score will be calculated.

Table B – EXAMPLE ONLY

Questionnaire	Questionnaire Weighting %	Bidder A				Bidder B				Bidder C			
		Bid Submitted	Lowest Bid Submitted	Score	Weighted Questionnaire Score	Bid Submitted	Lowest Bid Submitted	Score	Weighted Questionnaire Score	Bid Submitted	Lowest Bid Submitted	Score	Weighted Questionnaire Score
6. Price	30	£ 217,000.00	£ 217,000.00	100.00	30.00	£432,000.00	£217,000.00	50.23	15.07	£542,000.00	£217,000.00	40.04	12.01

- 6.3.9. The total score for each pricing table will be added together and the potential bidder with the highest total score will be award the maximum score available for price.
- 6.3.10. All other bidders will get a score relative to the total highest score.
- 6.3.11. The calculation we will use to evaluate the total price score is as follows:

$$\text{Price Score} = \frac{\text{Potential Bidders Total Score}}{\text{Highest Total Score}} * \text{maximum score available}$$

- 6.3.12. Where we consider any of the total price(s) you have submitted to be abnormally low will ask you to explain the price(s) you have submitted (as required in regulation 69 of the Public Contract Regulations 2015).

7. Final Decision to Award

- 7.1. We will add your quality score to your price score to calculate your final score.
- 7.2. Please see table C below for an example of how your Quality score and Price score will be added together to identify your final score.

Table C – EXAMPLE ONLY:

Questionnaire	Weighted Questionnaire Score		
	Bidder A	Bidder B	Bidder C
4. Service Delivery	33.20	26.40	26.60
5. Account Management	22.35	17.33	9.90
6. Price	30.00	15.07	12.01
Total Score	85.55	58.80	48.51

- 7.3. The bidder with the highest final score will be awarded the contract. However, if this is a 2 Stage Evaluation the final scores up to this point will act as a gateway to Stage 2 as outlined in “What we will do”.

Table D – EXAMPLE ONLY:

Questionnaire	Questionnaire Weighting %	Weighted Questionnaire Score		
		Bidder A	Bidder B	Bidder C
4. Service Delivery	30	33.20	26.40	26.60
5. Account Management	30	22.35	17.33	9.90
6. Price	30	30.00	15.07	12.01
Total Stage One Score		85.55	58.80	48.51
7. Presentation	10	0.05	0.08	10.00
Total Overall Score (Final Score)		85.60	58.88	58.51

8. Further Information

- 8.1. We will tell you if you have been successful or unsuccessful via the e-Sourcing Suite.