



## Section 1 - FORM OF CONTRACT

CONTRACT FOR: Infrastructure for Climate Resilent Growth in INDIA (ICRG) Programme

**PURCHASE ORDER NUMBER: PO 7510** 

**THIS CONTRACT is made** 

**BETWEEN:** The Secretary of State for International Development at the Department for

International Development, British High Commission, Shantipath, Chanakyapuri,

New Delhi - 110021 ("DFID");

AND: IPE Global Limited whose principal place of business is situated at B-84, Defence

Colony, New Delhi respectively ("the Parties").

#### WHEREAS:

**A.** DFID requires the Supplier to provide services as defined in Section 3 ("The Services") to Ministry of Rural Development (MoRD), Government of India. ("The Recipient"); and

**B.** the Supplier has agreed to provide the Services on the terms and conditions set out in this Contract.

## IT IS HEREBY AGREED as follows:

# 1. Documents

This Contract shall be comprised of the following documents:

- Section 1 Form of Contract
- Section 2 General Conditions
- Section 3 Terms of Reference
- Section 4 Special Conditions
- Section 5 Schedule of Prices

This Contract constitutes the entire agreement between the Parties in respect of the Suppliers obligations and supersedes all previous communications between the Parties, other than as expressly provided for in Section 3 and/or Section 4.

## 2. Contract Signature

If the Original Form of Contract is not returned to the Contract Officer (as identified in Section 4) duly completed (including the applicable Purchase Order Number at the top of Section 1), and signed and dated on behalf of the Supplier within **15 working days** of the date of signature on behalf of DFID, DFID will be entitled, at its sole discretion, to declare this Contract void.

No payment will be made to the Supplier under this Contract until a copy of the Form of Contract, signed on behalf of the Supplier, is returned to the Contract Officer.

## 3. Commencement and Duration of the Services

The Supplier shall start the Services on **25**<sup>th</sup> **July 2016** ("the Start Date") and shall complete them by **28 February 2020** ("the End Date") unless this Contract is terminated earlier in accordance with its terms and conditions. This contract will be subject to a break clause at the end of two years.

#### 4. Financial Limit

Payments under this Contract shall not, in any circumstances, exceed £ 5,103,775 (GBP Five Million One Hundred Three Thousand Seven Hundred Seventy Five only) exclusive of any government tax, if applicable ("the Financial Limit");

## 5. Time of the Essence

For and on behalf of

Time shall be of the essence as regards the performance by the Supplier of its obligations under this Contract.

Nama:

Tot and on Bending	
The Secretary of State for International Development	Position: Procurement & Commercial Specialist
INDIA	Signature:
	Date: 28 July 2016
For and on behalf of IPE Global Limited.	Name:
	Position:
	Signature:

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## Introduction

#### 1. DEFINITIONS AND INTERPRETATION

- 1.1 In this Contract, unless otherwise provided or the context otherwise requires, capitalised expressions shall have the meanings set out in Schedule 1 (Definitions) or the meaning set out in the relevant Schedule in which that capitalised expression appears.
- 1.2 The interpretation and construction of the Contract shall be subject to the following provisions:
  - (a) clause headings shall not affect the interpretation of the Contract;
  - (b) a reference to any statute, enactment, order, regulation or similar instrument is a reference to it as in force from time to time taking account of any amendment or re-enactment;
  - a reference to a statute or statutory provision shall include any subordinate legislation made under that statute or statutory provision;
  - (d) references to a "person" includes a natural person and a corporate or unincorporated body;
  - (e) words in the singular shall include the plural and vice versa;
  - (f) a reference to one gender shall include a reference to the other genders; and
  - (g) where the context allows, references to clauses are to clauses in this Contract and references to Sections are the sections of this Contract.
- 1.3 In entering into this Contract DFID is acting as part of the Crown.

#### 2. ENTIRE AGREEMENT

- 2.1 The Contract constitutes the entire agreement between the Parties relating to the subject matter of the Contract. The Contract supersedes all prior negotiations, representations and undertakings, whether written or oral, except that this Clause 2.1 shall not exclude liability in respect of any fraudulent misrepresentation.
- 2.2 If there is any conflict between the sections or other documents referred to in the Contract, the following order or precedence shall apply:
  - Section 1 Form of Agreement
  - Section 4 Special Conditions
  - Section 2 Standard Terms & Conditions
  - Section 3 Terms of Reference
  - Section 5 Schedule of Prices
- 2.3 Except as expressly provided in Clause 9 the Supplier is not the agent of DFID and has no authority to represent and shall not purport to represent or enter into any commitments on behalf of DFID in any respect.
- 2.4 Nothing in this Contract is intended to make nor shall it make DFID the employer of the Supplier or any of the Supplier's Personnel.
- 2.5 All communications by the Supplier relating to the Contract must be addressed to the DFID Contract Officer whose name and address are given in Section 4.

## 3. APPLICABLE PROVISIONS AND FINANCIAL LIMIT

- 3.1 Unless different provisions are substituted in Section 4, Clauses 3, 14, 15, 16, 17,18 and 19 inclusive shall apply in relation to price and payment.
- 3.2 The components which comprise the Financial Limit are set out in the Schedule of Prices, Section 5. No expenditure may be incurred in excess of the Financial Limit and no virements between components shown in the Schedule of Prices in Section 5 are permitted without the prior written authority of the Contract Officer.

## Provision of services

#### 4. OBLIGATIONS OF THE SUPPLIER

- 4.1 The Supplier shall perform all its obligations under this Contract (including the provision of the Services) with all necessary skill, diligence, efficiency and economy to satisfy generally accepted professional standards expected from experts.
- 4.2 If the Supplier is a joint venture or an Unincorporated Consortium then each of the joint venture or consortium partners shall bear joint and several liability where liability may arise in respect of the Supplier under this Contract.

#### 5. WARRANTIES

- 5.1 The Supplier represents and warrants that:
  - (a) it is validly incorporated, organised and subsisting in accordance with the Laws of its place of incorporation;
  - (b) it has full capacity and authority to enter into and to perform this Contract;
  - (c) this Contract is executed by its duly authorised representative;
  - (d) it has all necessary consents and regulatory approvals to enter into this Contract;
  - (e) there are no actions, suits or proceedings or regulatory investigations before any court or administrative body or arbitration tribunal pending or, to its knowledge, threatened against it or any of its Affiliates that might affect its ability to perform its obligations under this Contract;
  - its execution, delivery and performance of its obligations under this Contract will not constitute a breach of any Law or obligation applicable to it and will not cause or result in a default under any agreement by which it is bound;
  - (g) its obligations under this Contract constitute its legal, valid and binding obligations, enforceable in accordance with their respective terms subject to applicable bankruptcy, reorganisation, insolvency, moratorium or similar Laws affecting creditors' rights generally and subject, as to enforceability, to equitable principles of general application (regardless of whether enforcement is sought in a proceeding in equity or law);
  - (h) all written statements and representations in any written submissions made by the Supplier as part of the procurement process, including without limitation its response to the PQQ and ITT (if applicable), its tender and any other documents submitted remain true and accurate except to the extent that such statements and representations have been superseded or varied by this Contract or to the extent that the Supplier has otherwise disclosed to DFID in writing prior to the date of this Contract;
  - (i) it has notified DFID in writing of any Occasions of Tax Non-Compliance and any litigation in which it is involved that is in connection with any Occasion of Tax Non-Compliance;
  - it has all necessary rights in and to the Licensed Software, the Third Party IPRs, the Supplier Background IPRs and any other materials made available by the Supplier (and/or any Sub-contractor) to DFID which are necessary for the performance of the Supplier's obligations under this Contract and/or the receipt of the Services by DFID;
  - (k) the Contract Inception Report is/will be a true and accurate reflection of the Costs and supplier profit margin forecast by the Supplier and the Supplier does not have any other internal financial model in relation to the Services inconsistent with the Financial Model;
  - it is not subject to any contractual obligation, compliance with which is likely to have a material adverse
    effect on its ability to perform its obligations under this Contract;
  - (m) no proceedings or other steps have been taken and not discharged (nor, to the best of its knowledge, are threatened) for the winding up of the Supplier or for its dissolution or for the appointment of a receiver, administrative receiver, liquidator, manager, administrator or similar officer in relation to any of the Supplier's assets or revenue.
- 5.2 The representations and warranties set out in Clause 5.1 shall be deemed to be repeated by the Supplier on the Commencement Date (if later than the date of signature of this Contract) by reference to the facts then existing.

- 5.3 The representations and warranties set out in this Clause 5 shall be construed as a separate representation and warranty and shall not be limited or restricted by reference to, or inference from, the terms of any other representation, warranty or any other undertaking in this Contract.
- 5.4 If at any time a Party becomes aware that a representation or warranty given by it under Clause 5.1 has been breached, is untrue or is misleading, it shall immediately notify the other Party of the relevant occurrence in sufficient detail to enable the other Party to make an accurate assessment of the situation.
- 5.5 the Supplier's system and assets used in the performance of the Services:
  - (a) will be free of all encumbrances [any exceptions must be agreed in writing with DFID];
  - (b) will be Euro Compliant
- 5.6 The supplier shall at all times comply with Law and Regulations in carrying out its obligations under this Contract.
- 5.7 For the avoidance of doubt, the fact that any provision within this Contract is expressed as a warranty shall not preclude any right of termination which DFID may have in respect of breach of that provision by the Supplier.
- 5.8 Except as expressly stated in this Contract, all warranties and conditions whether express or implied by statute, common law or otherwise are hereby excluded to the extent permitted by Law.

## 6. PERSONNEL

- 6.1 All members of the Supplier's Personnel shall be appropriately qualified, regulatory approved, experienced and in a suitable physical condition so as to ensure that the Supplier complies with all the Supplier's obligations under this Contract.
- 6.2 No changes or substitutions may be made to members of the Supplier's Personnel identified as key personnel in Section 4 of this Contract without DFID's prior written consent.
- 6.3 If DFID considers any member of the Supplier's Personnel unsuitable, the Supplier shall substitute such member as quickly as reasonably possible with a replacement acceptable to DFID without direct or indirect charge to DFID and the supplier hereby agrees to full indemnify and hold DFID harmless against any claims of any kind that many arise with regard to the substitution of such Supplier Personnel considered to be unsuitable by DFID.
- The Supplier shall comply with the Staff Vetting Procedures in respect of all Supplier's Personnel employed or engaged in the provision of the Services. The Supplier confirms that all Supplier's Personnel employed or engaged by the Supplier at the agreed start date of this Contract were vetted and recruited on a basis that is equivalent to and no less strict than the Staff Vetting Procedures, as provided within DFID's Security Policy.

# 7. DUTY OF CARE

- 7.1 The Supplier owes a duty of care to the Supplier's Personnel and is responsible for the health, safety, security of life and property and general wellbeing of such persons and their property and this includes where the Supplier's Personnel carry out the Services.
- 7.2 The Supplier warrants that it has and will throughout the duration of the Contract:
  - (a) carry out the appropriate risk assessment with regard to its delivery of the Services;
  - (b) provide the Supplier's Personnel with adequate information, instruction, training and supervision;
  - (c) have appropriate emergency procedures in place
  - to enable their provision of the Services so as to prevent damage to the Supplier's Personnel's health, safety, security of life and property and general wellbeing.
- 7.3 The provision of information of any kind whatsoever by DFID to the Supplier shall not in any respect relieve the Supplier from responsibility for its obligations under this Clause 7. The positive evaluation of the Supplier's proposal for the provision of the Services and the award of this Contract is not an endorsement by DFID of any arrangements which the Supplier has made for the health, safety, security of life and property and wellbeing of the Supplier's Personnel in relation to the provision of the Services.
- 7.4 The Supplier acknowledges that the DFID accepts no responsibility for the health, safety, security of life and property and general wellbeing of the Supplier's Personnel with regard to the Supplier's Personnel carrying out the Services under this Contract.
- 7.5 The Supplier shall indemnify and keep indemnified DFID in respect of:
  - (a) any loss, damage or claim, howsoever arising out of, or relating to any act, omission or negligence by the Supplier, the Supplier's Personnel in connection with the performance of the Contract;

- (b) any claim, howsoever arising, by the Supplier's Personnel or any person employed or otherwise engaged by the Supplier, in connection with the performance of the Contract.
- 7.6 The Supplier will ensure that such insurance arrangements as are made to cover the Supplier's Personnel, or any person employed or otherwise engaged by the Supplier, and pursuant to the Suppliers duty of care as referred to in this Clause 7, are reasonable and prudent in all circumstances, including in respect of death, injury or disablement, and emergency medical expenses.
- 7.7 The costs of any insurance specifically taken out by the Supplier to support the performance of this Contract in relation to the Suppliers Duty of Care may be included as part of the management costs of the project, and must be separately identified in all financial reporting relating to the project.
- 7.8 Where DFID is providing any specific security arrangements for Suppliers in relation to the Contract, these will be as detailed in the Terms of Reference.
- 7.9 The Supplier shall provide training on a continuing basis for all Supplier Personnel, in compliance with the Security Policy and the security plan.

#### 8. SUB-CONTRACTORS

- 8.1 The Supplier shall not sub-contract any of its obligations under this Contract without the prior written consent of DFID.
- 8.2 If, having obtained DFID's consent, the Supplier sub-contracts any of its obligations, the sub-contract shall:
  - (a) provide that payments due to the Sub-contractor shall be made not more than 30 days after submission to the Supplier of a valid invoice; and
  - (b) include rights for the Supplier and obligations on the Sub-contractor to ensure that DFID's rights to require replacement of personnel (as set out in Clause 6.3 (Personnel)) and DFID's rights and the Supplier's obligations (as detailed within this Contract) can be enforced against the Sub-contractor.
- 8.3 The Sub-contract shall also include a provision enabling DFID to have the ability to directly enforce the benefit of the sub-Contract under the Contracts (Rights of Third Parties) Act 1999, obligations in respect of security and secrecy, intellectual property and audit rights for the benefit of DFID corresponding to those placed on the Supplier, but with such variations as DFID reasonably considers necessary. The Supplier shall not include in any Sub-contract any provision the effect of which would be to limit the ability of the Sub-contractor to contract directly with DFID or a replacement provider of Services.

## 9. PROCUREMENT OF EQUIPMENT

- 9.1 Subject to Clause 9.4 all Equipment to be procured pursuant to this Contract and paid for by DFID shall be procured by a DFID registered procurement agent, acting as agent of DFID ("the Procurement Agent") or as agreed by DFID.
- 9.2 For the purpose of the appointment of a Procurement Agent and for this purpose only, the Supplier shall act as an agent of DFID.
- 9.3 The Supplier shall provide the Procurement Agent with sufficient details for the satisfactory procurement and delivery of Equipment and shall manage the Procurement Agent on DFID's behalf.
- 9.4 Where the total value of the Equipment is less than 50% of the Financial Limit or the current EU Threshold (£111,676), whichever is less the Supplier may, subject to DFID's prior written consent, procure such Equipment.
- 9.5 All procurement of Equipment shall:
  - (a) be undertaken in accordance with DFID's "<u>corporate social and environmental responsibility information</u> <u>note</u>" or such other procedures as may be agreed in writing by DFID;
  - (b) achieve "Value for Money" and be conducted in a fully transparent manner;
  - (c) be on the basis that the ownership in Equipment shall vest in DFID, and shall be so marked.
- 9.6 "Value for Money" shall mean procuring at the optimum combination of whole-life cost and quality to meet requirements.

## 10. USE OF AND RESPONSIBILITY FOR EQUIPMENT

Equipment may only be used in providing the Services and shall be safely kept and maintained. Personal use of Equipment by the Supplier is not permitted unless DFID gives prior written consent.

- 10.2 The Supplier shall keep an up to date inventory of the Equipment its condition and location and make such inventory available to DFID immediately on request.
- 10.3 Subject to Clause 10.4 the Supplier shall be responsible for all loss or damage to Equipment other than that caused by

fair wear and tear. The Supplier shall notify DFID immediately the Supplier becomes aware of any loss of or damage to Equipment.

- 10.4 Except as required by law or circumstance, the Supplier shall not insure Equipment. DFID shall bear the risk in respect of loss or damage provided such loss or damage was not due to the Supplier's negligence and provided the Supplier obtains and pays to DFID such proper compensation as may be due from any third party in respect of such loss or damage to the Equipment.
- 10.5 The Supplier shall obtain DFID's instructions on the disposal of Equipment and comply with such instructions.

#### 11. MONITORING OF CONTRACT PERFORMANCE

- Prior to the Commencement Date DFID shall agree in consultation with the Supplier the arrangements for the purpose of monitoring by the Supplier of the performance of its obligations under this Contract.
- 11.2 These arrangements, as identified within Section 3 will include without limitation:
  - (a) regular meetings;
  - (b) the regular delivery of written management reports;
  - (c) monthly report on Key Performance Indicators.

#### 12. PROGRESS & FINANCIAL REPORTS

12.1 Where progress and financial reports are to be submitted under the Contract, the Supplier shall render those reports at such time and in such form as may be specified by DFID or where not specified by DFID, as otherwise agreed between the Parties.

#### 13. RE-TENDERING AND HANDOVER

- 13.1 Within 21 days of being so requested by DFID's Representative the Supplier shall provide:
  - (a) and thereafter keep updated and accessible to DFID, in a fully indexed and catalogued format, all the information reasonably necessary to enable DFID to issue tender documents for the future provision of the Services and for a third party to prepare an informed, non-qualified offer for those Services and not be disadvantaged in any procurement process compared to the Supplier (if the Supplier is invited to participate);
  - (b) a draft exit plan to be agreed with DFID that shall set out each Parties obligations in detail in order to ensure a smooth and efficient transfer of the Services to DFID for a Successor Supplier. The Parties shall review and update the exit plan annually and as soon as reasonably practicable in the event of a material change in any aspect of the Services which could reasonably be expected to impact upon the exit plan in order to ensure that the exit plan remains relevant.

## **Payment**

# 14. FEES

Any fees payable by DFID for the Services under this Contract are deemed to cover the cost of salary, overseas inducements, leave allowances, bonuses, profit, taxes, insurances, superannuation, non-working days and all other costs including, but not limited to, clothing, passports, visas and vaccinations, overheads and expenses of whatsoever nature that may be incurred by the Supplier in the delivery of the Services except where otherwise specifically provided for in this Contract.

## 15. EXPENSES

- 15.1 Travel and living expenses will be paid at a rate consistent with the Schedule of Prices at Section 5. All journeys by rail or air will be made by a class of travel that is no more than "standard economy".
- 15.2 The budgets identified in Section 5 (Schedule of Prices) represent the maximum payment to the Supplier under this Contract. DFID reserves the right to ask for proof of purchase and refuse payment where this cannot be reasonably provided.

## 16. MILESTONE PAYMENTS

Where the Parties have agreed in the Schedule of Prices that the Services will be provided on a fixed price basis, then the fixed price shall be paid according to the schedule of prices as detailed in the Schedule of Prices which

may relate to the achievement of specific predefined milestones, dates or acceptance and shall be inclusive of all Supplier costs.

#### 17. SATISFACTORY PERFORMANCE

- Payments pursuant to clause 16.1 are subject to the satisfaction of the Project Officer in relation to the performance by the Supplier of its obligations under the Contract and to verification by the Project Officer that all prior payments made to the Supplier under this Contract were properly due.
- 17.2 If for any reason DFID is dissatisfied with the performance of this Contract, an appropriate sum may be withheld from any payment otherwise due to the Supplier. In such event DFID shall identify the particular element(s) of the Services with which it is dissatisfied together with the reasons for such dissatisfaction, and payment by DFID shall be made to the Supplier of the amount outstanding will be made upon remedy of any unsatisfactory work or resolution of outstanding queries.
- 17.3 Should DFID determine after paying for a particular part of the Services that this has not been completed satisfactorily, DFID may recover, or withhold from further payments, an amount not exceeding that previously charged for that part of the Service until the unsatisfactory part of the Service is remedied to its satisfaction.

## 18. RECOVERY OF SUMS DUE TO DFID

- 18.1 Wherever any sum of money is payable to DFID by the Supplier as a sum specifically ascertained under or in respect of the Contract (including any Key Performance Indicator related or other rebate or any sum which the Supplier is liable to pay to DFID in respect of any breach of this Contract), DFID may unilaterally deduct that sum from any sum then due or which at any later time becomes due to the Supplier under this Contract or under any other contract with DFID or with any other department, office or agency of the Crown.
- 18.2 DFID shall give at least 21 days' notice to the Supplier of its intention to make a deduction under Clause 18.1, giving particulars of the sum to be recovered and the contract under which the payment arises from which the deduction is to be made.
- Any overpayment by DFID to the Supplier, whether of the Contract Price or of Value Added Tax, shall be a sum of money recoverable from the Supplier.
- 18.4 The rights of the Parties in respect of set-off are fully set out in this Clause 18 and no other right relating to set-off shall be implied as a term of the Contract.

## 19. PAYMENTS & INVOICING INSTRUCTIONS

- 19.1 Subject to DFID being satisfied that the Supplier is or has been carrying out their duties, obligations and responsibilities under this Contract, sums duly approved by DFID shall be paid within 30 days of receipt of a valid invoice.
- 19.2 Payment shall be made in sterling in the UK. Expenses (if any) arising in foreign currency shall be reimbursed at the exchange rate stated in the London Financial Times "Guide to World Currencies" on the Friday immediately preceding the date on which the purchase was made or services acquired by the Supplier or, if this took place on a Friday, at the rate so stated on that day.
- 19.3 Unless otherwise expressly provided in Section 4 (Special Conditions) or Section 5 (Schedule of Prices), invoices should be submitted monthly in arrears to the Accounts Payable Section, DFID Financial Management Group, Abercrombie House, Eaglesham Road, East Kilbride, Glasgow, G75 8EA, and in accordance with this clause 19.
- 19.4 DFID shall unless otherwise expressly provided in Section 4 (Special Conditions) make payments due by direct credit through the UK Bank Clearing Systems (BACS). All invoices must contain details of the bank account to which payments are to be made.
- 19.5 The Supplier shall submit an original invoice to DFID as indicated in Section 5: Schedule of Prices, in respect of the Services provided by the Supplier. Each invoice shall contain all appropriate references, a detailed breakdown of the Services and the appropriate Prices or Rates and shall be supported by any other documentation required DFID's Representative to substantiate the invoice.
- 19.6 All invoices should correspond with the budget lines identified in the Schedule of Prices in Section 5 of this Contract.
- 19.7 DFID may request proof of purchase in respect of any item and shall be entitled to refuse to meet a claim if this cannot be provided.
- 19.8 The final invoice presented by the Supplier in connection with this Contract should be endorsed "Final Invoice".

19.9 Any invoice not presented in accordance with this clause 19 may be rejected by DFID and in any event shall be liable to query and delay in payment. DFID reserves the right to not pay any amount due in respect of an invoice received by DFID more than 90 days after the day of the Supplier becoming entitled to invoice for the payment to which it relates.

#### 20. UNITED KINGDOM INCOME TAX AND NATIONAL INSURANCE CONTRIBUTIONS

- 20.1 Where the Supplier or any Supplier Personnel are liable to be taxed in the UK or to pay national insurance contributions in respect of consideration received under this Contract, the Supplier shall:
  - (a) at all times comply with the Income Tax (Earnings and Pensions) Act 2003 and all other statutes and regulations relating to income tax, and the Social Security Contributions and Benefits Act 1992 and all other statutes and regulations relating to national insurance contributions, in respect of that consideration;
  - (b) indemnify DFID against any income tax, national insurance and social security contributions and any other liability, deduction, contribution, assessment or claim arising from or made in connection with the provision of the Services by the Supplier or any Supplier Personnel.

# **Protection of Information**

#### 21. INTELLECTUAL PROPERTY RIGHTS

- All intellectual property rights in all material (including but not limited to reports, data, designs whether or not electronically stored) produced by the Supplier or the Supplier's Personnel pursuant to the performance of the Services ("the Material") shall be the property of the Supplier.
- 21.2 The Supplier hereby grants to DFID a perpetual, world-wide, non-exclusive, irrevocable, royalty-free licence to use all the Material.
- 21.3 For the purpose of Clause 21.2, "use" shall mean, without limitation, the reproduction, publication and sublicence of all the Material and the intellectual property rights therein, including the reproduction and sale of the Material and products incorporating the same for use by any person or for sale or other dealing anywhere in the world.

#### 22. SECURITY REQUIREMENTS

- 22.1 The Supplier shall comply, and shall procure the compliance of the Suppliers Personnel, with the Security Policy and the security plan and the Supplier shall ensure that the security plan produced by the Supplier fully complies with the Security Policy.
- 22.2 DFID's security policy can be accessed on the DFID website at <a href="http://www.dfid.gov.uk/work-with-us/procurement/dfid-information-security-policy-for-contractorsconsultants/">http://www.dfid.gov.uk/work-with-us/procurement/dfid-information-security-policy-for-contractorsconsultants/</a> or as notified to the Supplier from time to time. The Supplier shall ensure that they keep up to date with the latest version of the Security Policy on this website.
- 22.3 If the Supplier believes that a change to the Security Policy will have a material and unavoidable cost implication to the Services it may submit a change request. In doing so, the Supplier must support its request by providing evidence of the cause of any increased costs and the steps that it has taken to mitigate those costs. Any change to the Charges shall then be agreed in discussion with the Contract Officer.
- 22.4 Until and/or unless a change to the Charges is agreed by DFID pursuant to clause 22.3 the Supplier shall continue to perform the Services in accordance with its obligations and for the Charges applicable prior to any change request.

## 23. MALICIOUS SOFTWARE

- 23.1 The Supplier shall, as an enduring obligation throughout the Term, use the latest versions of anti-virus definitions available [from an industry accepted anti-virus software vendor] to check for and delete Malicious Software from the ICT Environment.
- 23.2 Notwithstanding clause 23.1 if Malicious Software is found, the Parties shall co-operate to reduce the effect of the Malicious Software and, particularly if Malicious Software causes loss of operational efficiency or loss or corruption of DFID Data, assist each other to mitigate any losses and to restore the Services to their desired operating efficiency.
- Any cost arising out of the actions of the Parties taken in compliance with the provisions of clause 23.2 shall be borne by the Parties as follows:

- (a) By the Supplier where the Malicious Software originates from the Supplier Software, the Third Party Software or the DFID Data (whilst the DFID Data was under the control of the Supplier); and
- (b) By DFID if the Malicious Software originates from the DFID Software or the DFID Data (whilst DFID Data was under the control of DFID).

#### 24. TRANSPARENCY

- 24.1 The parties acknowledge that, except for any information which is exempt from disclosure in accordance with the provisions of the Freedom of Information Act 2000 (Clause 28), the content of this Contract is not confidential information. DFID shall be responsible for determining in its absolute discretion whether any of the content of the Contract is exempt from disclosure in accordance with the provisions of the FOIA.
- 24.2 Notwithstanding any other term of this Contract, the Supplier hereby gives their consent for DFID to publish the Contract in its entirety, including from time to time agreed changes to the Contract, to the general public.
- 24.3 DFID may consult with the supplier to inform its decision regarding any exemptions with regard to FOIA but DFID shall have the final decision in its absolute discretion.
- 24.4 The Supplier shall assist and cooperate with DFID to enable DFID to publish this Contract.
- 24.5 The Supplier acknowledges that DFID endorses/supports the requirements of the IATI standard and shall assist and cooperate with DFID, to enable the Supplier to understand the different elements of IATI implementation and to comply with the different data, policy and technical considerations that need to be taken into account.
- 24.6 The Supplier shall:
  - (a) publish information data to the IATI standard, that relates to a specific activity in a single, common, electronic format for the transparent, accurate, timely and comprehensive publishing of data, on all activities in the supply chain, in the delivery of development cooperation and humanitarian aid
  - (b) provide all necessary assistance as reasonably requested by DFID to enable DFID to respond to the IATI requirements.

#### 25. CONFIDENTIALITY

- 25.1 Except to the extent set out in this Clause 25 or where disclosure is expressly permitted elsewhere in this Contract, each Party shall:
  - (a) treat the other Party's Confidential Information as confidential and safeguard it accordingly;
  - (b) not disclose the other Party's Confidential Information to any other person without the owner's prior written consent.
- 25.2 Clause 25.1 shall not apply to the extent that:
  - (a) such disclosure is a requirement of Law applicable to the Party making the disclosure, including any requirements for disclosure under the FOIA, the Environmental Information Regulations and associated codes of practice pursuant to Clause 28(Freedom of Information);
  - (b) such information was in the possession of the Party making the disclosure without obligation of confidentiality prior to its disclosure by the information owner;
  - (c) such information was obtained from a third party without obligation of confidentiality;
  - (d) such information was already in the public domain at the time of disclosure otherwise than by a breach of this Contract;
  - (e) it is independently developed without access to the other party's Confidential Information.
- 25.3 The Supplier may only disclose DFID's Confidential Information to the Supplier's Personnel who are directly involved in the provision of the Services and who need to know the information, and shall ensure that such Supplier's Personnel are aware of and shall comply with these obligations as to confidentiality.
- The Supplier shall not, and shall procure that the Supplier's Personnel do not, use any of DFID's Confidential Information received otherwise than for the purposes of this Contract.

- 25.5 At the written request of DFID, the Supplier shall procure that those members of the Supplier's Personnel referred to in Clause 25.3, respectively sign a confidentiality undertaking prior to commencing any work in accordance with this Contract.
- 25.6 Nothing in this Contract shall prevent DFID from disclosing the Supplier's Confidential Information:
  - (a) on a confidential basis to any Central Government Body for any proper purpose of DFID or of the relevant Central Government Body;
  - (b) to Parliament and Parliamentary Committees or if required by any Parliamentary reporting requirement;
  - to the extent that DFID (acting reasonably) deems disclosure necessary or appropriate in the course of carrying out its public functions;
  - (d) on a confidential basis to a professional adviser, consultant, supplier or other person engaged by any of the entities described in Clause 25.6 (a) (including any benchmarking organisation) for any purpose relating to or connected with this Contract;
  - (e) on a confidential basis for the purpose of the exercise of its rights under this Contract, including the Audit Rights, its step-in rights pursuant to Clause 31 (Access and Audit), its rights to appoint a Remedial Adviser pursuant to Clause 45 (Dispute Resolution) and Exit Management rights;
  - (f) on a confidential basis to a proposed Successor Body in connection with any assignment, novation or disposal of any of its rights, obligations or liabilities under this Contract, and for the purposes of the foregoing, references to disclosure on a confidential basis shall mean disclosure subject to a confidentiality agreement or arrangement containing terms no less stringent than those placed on DFID under this Clause 25.
  - (g) for the purpose of the examination and certification of DFID's accounts.
- 25.7 DFID shall use all reasonable endeavours to ensure that any government department, Contracting Authority, employee, third party or Sub-contractor to whom the Supplier's Confidential Information is disclosed pursuant to clause 25.6 is made aware of DFID's obligations of confidentiality.
- Nothing in this clause 25 shall prevent either party from using any techniques, ideas or know-how gained during the performance of the Contract in the course of its normal business to the extent that this use does not result in a disclosure of the other party's Confidential Information or an infringement of IPR.

## 26. OFFICIAL SECRETS ACT

The Supplier shall ensure that all members of the Supplier's Personnel are aware that the Official Secrets Acts 1911 to 1989 applies to them respectively.

## 27. DISCLOSURE OF INFORMATION

27.1 The Supplier and the Suppliers Personnel, servants, agents or Sub-contractors, or any person acting on their behalves shall not, without the prior written consent of DFID, disclose to any third party any confidential information obtained during or arising from this Contract (other than in the proper performance of this Contract or as may be required by a court of competent jurisdiction). In addition, no publicity is to be given to this Contract without the prior written consent of DFID.

## 28. FREEDOM OF INFORMATION

- 28.1 The Supplier acknowledges that DFID is subject to the requirements of the FOIA, the Environmental Information Regulations and associated codes of practice and shall assist and cooperate with DFID to enable DFID to comply with its Information disclosure obligations.
- 28.2 The Supplier shall and shall ensure that its Sub-contractors shall:
  - (a) transfer to DFID all Requests for Information that it receives as soon as practicable and in any event within two Working Days of receiving a Request for Information;
  - (b) provide DFID with a copy of all Information in its possession, or power in the form that DFID requires within five Working Days (or such other period as DFID may specify) of DFID's request;
  - (c) provide all necessary assistance as reasonably requested by DFID to enable DFID to respond to the Request for Information within the time for compliance set out in section 10 of the FOIA or regulation 5 of the Environmental Information Regulations.

- 28.3 DFID shall be responsible for determining in its absolute discretion and notwithstanding any other provision in this Contract or any other agreement whether the Commercially Sensitive Information and/or any other Information is exempt from disclosure in accordance with the provisions of the FOIA, the Environmental Information Regulations and associated codes of practice.
- 28.4 In no event shall the Supplier respond directly to a Request for Information unless expressly authorised to do so by DFID.
- 28.5 The Supplier acknowledges that (notwithstanding the provisions of Clause 28) DFID may, acting in accordance with the Department of Constitutional Affairs' Code of Practice on the Discharge of the Functions of Public Authorities under Part 1 of the Freedom of Information Act 2000 ("the Code"), be obliged under the FOIA, or the Environmental Information Regulations to disclose information concerning the Supplier or the Services:
  - (a) in certain circumstances without consulting the Supplier;
  - (b) following consultation with the Supplier and having taken their views into account;
  - (c) provided always that where Clause 28.5 (a) applies DFID shall, in accordance with any recommendations of the Code, take reasonable steps, where appropriate, to give the Supplier advanced notice, or failing that, to draw the disclosure to the Supplier's attention after any such disclosure.
- The Supplier shall ensure that all Information is retained for disclosure in accordance with clauses 28.7 and 28.8 and shall permit DFID to inspect such records as requested by DFID from time to time.
- 28.7 The Supplier shall, during this Contract and for a period of at least seven years following the expiry or termination of this Contract, retain and maintain all Information:
  - in accordance with the requirements of the Public Records Office and in accordance with the exercise of the degree of care that would be expected from a leading company within the relevant industry or business sector;
  - (b) in chronological order;
  - (c) in a form that is capable of audit;
  - (d) at its own expense.
- 28.8 Wherever practical, original Information shall be retained and maintained in hard copy form.

## 29. DFID DATA

- 29.1 The Supplier shall not delete or remove any proprietary notices contained within or relating to DFID Data.
- The Supplier shall not store, copy, disclose, or use DFID Data except as necessary for the performance by the Supplier of its obligations under this Contract or as otherwise expressly authorised in writing by DFID.
- 29.3 To the extent that DFID Data is held and/or processed by the Supplier, the Supplier shall supply that DFID Data to DFID as requested by DFID in the format(s) specified by DFID.
- 29.4 Upon receipt or creation by the Supplier of any DFID Data and during any collection, processing, storage and transmission by the Supplier of any DFID Data, the Supplier shall take responsibility for preserving the integrity of DFID Data and preventing the corruption or loss of DFID Data.
- 29.5 The Supplier shall perform secure back-ups of all DFID Data and shall ensure that up-to-date back-ups are stored off-site in accordance with the Security Policy. The Supplier shall ensure that such back-ups are available to DFID at all times upon request, with delivery times as specified by DFID.
- 29.6 The Supplier shall ensure that the system on which the Supplier holds any DFID Data, including back-up data, is a secure system that complies with the Security Policy.
- 29.7 If DFID Data is corrupted, lost or sufficiently degraded as a result of the Supplier's Default so as to be unusable, DFID may:
  - (a) require the Supplier (at the Supplier's expense) to restore or procure the restoration of DFID Data to the extent and in accordance with the Business Continuity and Disaster Recovery Provisions specified in the Security Policy and the Supplier shall do so as soon as practicable but not later than three days following a written request from DFID; and/or

- (b) itself restore or procure the restoration of DFID Data, and shall be repaid by the Supplier any reasonable expenses incurred in doing so to the extent and in accordance with the requirements specified in the Business Continuity and Disaster Recovery provisions specified in the Security Policy.
- 29.8 If at any time the Supplier suspects or has reason to believe that DFID Data has or may become corrupted, lost or sufficiently degraded in any way for any reason, then the Supplier shall notify DFID immediately and inform DFID of the remedial action the Supplier proposes to take.
- 29.9 Where required in accordance with the Terms of Reference (Section 3) and tender documentation, the Supplier shall obtain and maintain certification under the HM Government Cyber Essentials Scheme at the level set out in the Terms of Reference (Section 3) and tender documentation.

#### 30. PROTECTION OF PERSONAL DATA

- With respect to the Parties' rights and obligations under this Contract, the parties agree that DFID is the Data Controller and that the Supplier is the Data Processor.
- 30.2 The Supplier shall:
  - (a) process the Personal Data only in accordance with instructions from DFID (which may be specific instructions or instructions of a general nature as set out in this Contract or as otherwise notified by DFID to the Supplier during the Term);
  - (b) process the Personal Data only to the extent, and in such manner, as is necessary for the provision of the Services or as is required by Law or any Regulatory Body;
  - (c) implement appropriate technical and organisational measures to protect the Personal Data against unauthorised or unlawful processing and against accidental loss, destruction, damage, alteration or disclosure. These measures shall be appropriate to the harm which might result from any unauthorised or unlawful processing, accidental loss, destruction or damage to the Personal Data and having regard to the nature of the Personal Data which is to be protected;
  - take reasonable steps to ensure the reliability of any Supplier's Personnel who have access to the Personal Data;
  - (e) obtain prior written consent from DFID in order to transfer the Personal Data to any Sub-contractors or Affiliates for the provision of the Services;
  - ensure that all Supplier's Personnel required to access the Personal Data are informed of the confidential nature of the Personal Data and comply with the obligations set out in this Clause 30;
  - (g) ensure that none of Supplier's Personnel publish, disclose or divulge any of the Personal Data to any third party unless directed in writing to do so by DFID;
  - (h) notify DFID (within two Working Days) if it receives:
    - (i) a request from a Data Subject to have access to that person's Personal Data; or
    - (ii) a complaint or request relating to DFID's obligations under the Data Protection Legislation;
  - provide DFID with full cooperation and assistance in relation to any complaint or request made, including by:
    - (i) providing DFID with full details of the complaint or request;
    - (ii) complying with a data access request within the relevant timescales set out in the Data Protection Legislation and in accordance with DFID's instructions;
    - (iii) providing DFID with any Personal Data it holds in relation to a Data Subject (within the timescales required by DFID);
    - (iv) providing DFID with any information requested by DFID;
  - (j) permit DFID or its representatives (subject to reasonable and appropriate confidentiality undertakings), to inspect and audit, in accordance with clause 31 (Access and Audit), Supplier's data processing activities (and/or those of its agents, subsidiaries and Sub-contractors) and comply with all reasonable requests or directions by DFID to enable DFID to verify and/or procure that the Supplier is in full compliance with its obligations under this Contract;

- provide a written description of the technical and organisational methods employed by the Supplier for processing Personal Data (within the timescales required by DFID);
- (I) not Process Personal Data outside the United Kingdom without the prior written consent of DFID and, where DFID consents to a transfer, to comply with:
  - the obligations of a Data Controller under the Eight Data Protection Principle set out in Schedule 1 of the Data Protection Act 1998 by providing an adequate level of protection to any Personal Data that is transferred;
  - (ii) any reasonable instructions notified to it by DFID.
- 30.3 The Supplier shall comply at all times with the Data Protection Legislation and shall not perform its obligations under this Contract in such a way as to cause DFID to breach any of its applicable obligations under the Data Protection Legislation.

## 31. ACCESS AND AUDIT

- 31.1 The Supplier and any Sub-contractor shall keep secure and maintain until six years after the final payment of all sums due to the Supplier under the Contract, or such other period as may be agreed between the Parties, full and accurate records of the Services, all expenditure reimbursed by DFID and all payments made by DFID.
- The Supplier and/or Sub-contractor shall grant to DFID, or its authorised agents, such access to those records as they may reasonably require in order to check the Supplier's compliance with the Contract and monies utilised, throughout the whole supply chain.
- 31.3 For the purposes of the examination and certification of DFID's accounts, or any examination under section 6(1) of the National Audit Act 1983 or annual re-enactment thereof as to the economy, efficiency and effectiveness with which DFID has used its resources, the Comptroller and Auditor General may examine such documents as he may reasonably require which are owned, held or otherwise within the control of the Supplier and may require the Supplier to provide such oral or written explanations as he may reasonably require for those purposes. The Supplier shall give all reasonable assistance to the Comptroller and Auditor General for those purposes.
- Clause 31.3 applies only in respect of documents relating to the Contract and only for the purpose of the auditing of DFID. It does not constitute an agreement under section 6(3)(d) of the National Audit Act 1983 such as to make the Supplier the subject of auditing under that Act.
- In addition to where an audit is imposed on DFID by a Regulatory Body (in which case DFID may carry out the audit required without prejudice to its other rights) DFID may conduct an audit:
  - a) to review the integrity, confidentiality and security of DFID Data;
  - b) to review the Supplier's compliance with the Data Protection Act 1998, the Freedom of Information Act 2000 in accordance with generally and in accordance with the Contract and any other legislation applicable to the Services.
- Subject to DFID's obligations of confidentiality under this Contract, the Supplier shall on demand provide DFID (and/or its agents or representatives) with all reasonable co-operation and assistance in relation to each audit, including:
  - a) all information requested by DFID within the permitted scope of the audit;
  - b) reasonable access to any Sites controlled by the Supplier and to any equipment used (whether exclusively or non-exclusively) in the performance of the Services;
  - c) reasonable access to Sub-Contractors throughout the supply chain;
  - d) access to the Supplier's system;
  - e) access to the Supplier's Personnel.
- 31.7 Where it is found by DFID that any overpayment has been made to the Supplier the Supplier shall reimburse DFID such amount within 28 days of the date of DFID's written demand.

# **Compliance with Legal Obligations**

## 32. PREVENTION OF FRAUD AND BRIBERY

- 32.1 The Supplier represents and warrants that neither it, nor to the best of its knowledge any Supplier Personnel, servants, agents or sub-contractors, or any person acting on their behalf, have at any time prior to the Commencement Date:
  - (a) committed a Prohibited Act or been formally notified that it is subject to an investigation or prosecution which relates to an alleged Prohibited Act; and/or
  - (b) been listed by any government department or agency as being debarred, suspended, proposed for suspension or debarment, or otherwise ineligible for participation in government procurement programmes or contracts on the grounds of a Prohibited Act.
- 32.2 The Supplier, their servants, agents or sub-contractors, or any person acting on their behalf shall not during the term of this Contract:
  - (a) commit a Prohibited Act; and/or
  - (b) do or suffer anything to be done which would cause DFID or any of DFID's employees, consultants, suppliers, Sub-contractors or agents to contravene any of the Relevant Requirements or otherwise incur any liability in relation to the Relevant Requirements.
- 32.3 The Supplier shall during the term of this Contract:
  - (a) establish, maintain and enforce, and require that its Sub-contractors establish, maintain and enforce, policies and procedures which are adequate to ensure compliance with the Relevant Requirements and prevent the occurrence of a Prohibited Act;
  - (b) keep appropriate records of its compliance with its obligations under Clause 32.3(a) and make such records available to DFID on request.
- 32.4 The Supplier shall immediately notify DFID in writing if it becomes aware of any breach of Clause 32.1 and/or 32.2, or has reason to believe that it has or any Supplier's Personnel, servants, agents or sub-contractors, or any person acting on their behalf have:
  - (a) been subject to an investigation or prosecution which relates to an alleged Prohibited Act;
  - (b) been listed by any government department or agency as being debarred, suspended, proposed for suspension or debarment, or otherwise ineligible for participation in government procurement programmes or contracts on the grounds of a Prohibited Act; and/or
  - (c) received a request or demand for any undue financial or other advantage of any kind in connection with the performance of this Contract or otherwise suspects that any person or party directly or indirectly connected with this Contract has committed or attempted to commit a Prohibited Act.
- 32.5 The Supplier warrants and represents to DFID that to the best of its knowledge, that neither the Supplier, Supplier's Personnel, servants, agents or sub-contractors, or any person acting on their behalf:
  - (a) has given, offered or agreed to give or accepted, any gift or consideration of any kind as an inducement or reward for doing or forbearing to do or for having done or forborne to do any act in relation to the obtaining or execution of any contract or for showing or forbearing to show favour or disfavour to any person or entity in relation to any contract; or
  - (b) has entered into any contract in connection with which commission has been paid or agreed to be paid by or to the Supplier or Supplier's Personnel or on their behalf or to their knowledge unless, before such contract was made, particulars of any such commission and of the terms of any agreement for the payment of such commission were disclosed in writing to DFID, whose written consent was subsequently given to such payment.
- 32.6 Neither the Supplier's Personnel, servants, agents or sub-contractors, nor any person acting on their behalf shall accept for their own benefit or pass on for the benefit of partner government, recipient or end user, any trade commission, discount, voucher scheme, re-sale or similar payment or benefit in connection with this Contract.
- 32.7 Where the Supplier or any of its employees, servants, agents or sub-contractors, or any person acting on their behalf, does any of the acts mentioned in Clause 32.2 or commits any offence under the Bribery Act 2010, with or without the knowledge of the Supplier, in relation to this Contract or any other contract with the Crown, DFID shall be entitled:
  - to terminate the Contract with immediate effect by written notice to the Supplier and recover from the Supplier the amount of any loss resulting from the termination;
  - (b) to recover from the Supplier the amount or value of any such gift, consideration or commission;
  - (c) to recover from the Supplier any other loss sustained as a result of any breach of this Clause 32, whether or not the Contract is terminated.
- 32.8 DFID and the Supplier will immediately and without undue delay inform each other of any event that interferes or threatens to materially interfere with the successful implementation of the project, whether financed in full or in part by DFID, including credible suspicion of/or actual fraud, bribery, corruption or any other financial irregularity or impropriety.

DFID have an expert fraud investigation unit, that should be contacted in the first instance at <a href="mailto:fraud@dfid.gov.uk">fraud@dfid.gov.uk</a> or +44 (0)1355 843351. All suspicions will be treated with the utmost confidentiality.

- 32.9 When exercising its rights or remedies under this Clause DFID shall:-
  - (a) act proportionately in the light of the gravity and circumstances of the particular breach; and
  - (b) give all due consideration, where appropriate, to the use of remedies other than termination of the Contract.

#### 33. ANTI-TERRORISM REGULATIONS

- In accordance to the Terrorism Act 2000 and all subsequent regulations pursuant to this Act, the Supplier will assure itself to the best of its knowledge that UK funding, including financial assets or economic resources is not made available, either directly or indirectly to, or for the benefit of persons, groups or entities listed in accordance with European Council Regulation EC/2580/2001 (as amended) and/or the Terrorism (United Nations Measures) Orders 2009 of the United Kingdom, or contravene the provisions of those and any subsequent applicable terrorism legislation.
- 33.2 The Supplier represents and warrants that neither it, nor to the best of its knowledge any Supplier's Personnel, servants, agents or sub-contractors, or any person acting on their behalf, have at any time prior to the Commencement Date and/or during the term of this Contract appeared on the Home Office Proscribed Terrorist Organisations List.
- 33.3 The Supplier shall immediately notify DFID in writing if it becomes aware of any breach of Clause 33.1 and/or 33.2, or has reason to believe that it has or any Supplier's Personnel, servants, agents or sub-contractors, or any person acting on their behalves have:
  - been subject to an investigation or prosecution which relates to an alleged infringement of these Clauses 33.1 and/or 33.2;
  - (b) been listed by any government department or agency as being debarred, suspended, proposed for suspension or debarment, or otherwise ineligible for participation in government procurement programmes or contracts.
- 33.4 Where the Supplier or any of his employees, servants, agents or sub-contractors, or any person acting on their behalf, breaches any of the acts mentioned in Clauses 33.1 or 33.2 commits any offence under the Terrorism Act 2000, with or without the knowledge of the Supplier, in relation to this Contract or any other contract with the Crown, DFID shall be entitled:
  - to terminate the Contract with immediate effect by written notice to the Supplier and recover from the Supplier the amount of any loss resulting from the termination;
  - (b) to recover from the Supplier any other loss sustained as a result of any breach of this Clause 33, whether or not the Contract has been terminated.

## 34. DISCRIMINATION

- 34.1 The Supplier shall not unlawfully discriminate either directly or indirectly against protected characteristics such as race, colour, ethnic or national origin, disability, sex or sexual orientation, religion or belief, or age and without prejudice to the generality of the foregoing the Supplier shall not unlawfully discriminate within the meaning and scope of the provisions of all relevant legislation including the Equality Act 2010, the International Development (Gender Equality) Act 2014 or other relevant or equivalent legislation, or any statutory modification or reenactment thereof.
- The Supplier shall adhere to the current relevant codes of practice or recommendations published by the Equality and Human Rights Commission. The Supplier shall take all reasonable steps to secure the observance of these provisions and codes of conduct by all suppliers, employees or agents of the Supplier and all suppliers and Subcontractors employed in the execution of this Contract.
- The Supplier will comply with any request by DFID to assist DFID in meeting its obligations under the Equality Act 2010 and to allow DFID to assess the Supplier's compliance with its obligations under the Equality Act 2010.
- 34.4 Where any investigation is concluded or proceedings are brought under the Equality Act 2010 which arise directly or indirectly out of any act or omission of the Supplier, its agents or sub-contractors, or Supplier's Personnel, and where there is a finding against the Supplier in such investigation or proceedings, the Supplier will indemnify DFID with respect to all costs, charges and expenses (including legal and administrative expenses) arising out of or in connection with any such investigation or proceedings and such other financial redress to cover any payment DFID may have been ordered or required to pay to a third party.

#### 35. TAX COMPLIANCE

- 35.1 Particularly relating to occasions of Disclosure of Tax Avoidance Schemes (DOTAS) in line with General Anti-Abuse Rule (GAAR), the Supplier represents and warrants that as at the Commencement Date, it has notified DFID in writing of any Occasions of Tax Non-Compliance or any litigation that is involved in that is connection with any Occasions of Tax Non-Compliance.
- 35.2 If, at any point during the Term, an Occasion of Tax Non-Compliance occurs, the Supplier shall:

- (a) notify DFID in writing of such fact within 5 Working Days of its occurrence;
- (b) promptly provide to DFID:
  - details of the steps which the Supplier is taking to address the Occasion of Tax Non-Compliance and to prevent the same from recurring, together with any mitigating factors that it considers relevant;
  - (ii) such other information in relation to the Occasion of Tax Non-Compliance as DFID may reasonably require.

## Liabilities

#### 36. LIMIT OF LIABILITY

- 36.1 Except as stated in Clause 36.2, where there has been misconduct, gross negligence, dishonesty or fraud by the Supplier or the Supplier's Personnel the Supplier's liability under this Contract shall be limited to the amount of the Financial Limit.
- 36.2 Neither Party limits its liability for:
  - (a) death or personal injury caused by its negligence, or that of its employees, agents or Sub-contractors (as applicable);
  - (b) fraud or fraudulent misrepresentation by it or its employees;
  - c) breach of any obligation as to title implied by section 12 of the Sale of Goods Act 1979 or section 2 of the Supply of Goods and Services Act 1982; or
  - (d) any liability to the extent it cannot be limited or excluded by Law.
- 36.3 Subject always to Clauses 36.2; in no event shall either Party be liable to the other for any:
  - a) loss of profits, business, revenue or goodwill; and/or
  - indirect or consequential loss or damage of any nature and howsoever caused, even if the losses were reasonably foreseeable or the Party has been advised of the possibility of such losses occurring.
- 36.4 The Supplier shall not exclude liability for additional operational, administrative costs and/or expenses or wasted expenditure

resulting from the direct Default of the Supplier.

#### 37. INDEMNITY

- 37.1 Subject to Clauses 36.1 to 36.4 (inclusive), the Supplier shall indemnify DFID in respect of any loss, damage or claim howsoever arising out of or in consequence of negligent acts or omissions by the Supplier or the Supplier's Personnel or any claims made against DFID by third parties in respect thereof and in relation to this Contract.
- The Supplier shall not be responsible for any injury, loss, damage, cost or expense if and to the extent that it is caused by the negligence or wilful misconduct of DFID or DFID's employees, or by breach by DFID of its obligations under the Contract.

# 38. INSURANCE

- The Supplier shall effect and maintain, and shall procure that their Sub-contractors effect and maintain, with a reputable insurance company a policy or policies of insurance providing a level of cover not less than the Financial Limit in respect of all risks which may be incurred by the Supplier, arising out of the Supplier's and/or their Sub-contractors performance of their obligations under the Contract, including death or personal injury, loss of or damage to property or any other loss. Such policies shall include cover in respect of any financial loss arising from any advice given or omitted to be given by the Supplier. Such insurance shall be maintained for the duration of the Contract Period and for a minimum of 6 (six) years following the expiration or earlier termination of the Contract.
- 38.2 Without limitation to Clause 38.6 the Supplier shall effect and maintain and shall procure that all agents, professional consultants and Sub-contractors effect and maintain, employer's liability insurance in respect of the Supplier's Personnel in accordance with any legal requirement from time to time in force. The Supplier shall also effect and maintain, and shall ensure that all agents, professional consultants and Sub-contractors involved in the supply of the Services effect and maintain, appropriate professional indemnity insurance cover during the Contract Period and for a minimum of 6 (six) years following the expiration or earlier termination of the Contract.

- 38.3 The Supplier shall give DFID, immediately on request, copies of all insurance policies referred to in this Clause 38 or a broker's verification of insurance to demonstrate that the appropriate cover is in place, together with receipts or other evidence of payment of the latest premiums due under those policies.
- With regard to any breach of any obligations implied by Section 2 of the Supply of Goods and Services Act 1982, the Supplier shall maintain professional indemnity insurance cover of an amount not less than the Financial Limit.

# **Control of Contract**

#### 39. VARIATIONS

- 39.1 No variation to the terms or scope of this Contract shall be effective without the Contract Officer's prior written consent and recorded in writing in a formal Contract Amendment Letter (Appendix A). DFID shall have no liability in respect of work performed outside the Services set out in Section 3 (Terms of Reference).
- 39.2 The Supplier may request a Variation provided that:
  - (a) the Supplier shall notify DFID's Representative in writing of any additional or changed requirement which it considers should give rise to a Variation;
  - (b) any proposed Variation shall be fully supported by a formal, technical and commercial justification.
- 39.3 DFID shall, having the sole and absolute tight to do so, either approve or reject any Variation proposed by the Supplier.

#### 40. ASSIGNMENT AND NOVATION

- 40.1 The Supplier shall not assign, novate or otherwise dispose of or create any trust in relation to any or all of its rights, obligations or liabilities under this Contract without the prior written consent of DFID.
- 40.2 Subject to Clause 40.1, the Supplier may assign to a third party ("the Assignee") the right to receive payment of the Contract Price or any part thereof due to the Supplier under this Contract (including any interest to which DFID is liable under the Late Payments of Commercial Debts (Interest) Act 1998). Any assignment under this clause 40.2 shall be subject to:
  - (a) deduction of any sums in respect of which DFID exercises its right of recovery under Clause 18 (Recovery of Sums Due);
  - (b) all related rights of DFID under the Contract in relation to the recovery of sums due but unpaid; and
  - (c) DFID receiving notification under both clauses 40.3 and 40.4.
- 40.3 In the event that the Supplier assigns the right to receive the Contract Price under clause 40.2, the Supplier shall notify DFID in writing of the assignment and the date upon which the assignment becomes effective.
- 40.4 The Supplier shall notify DFID of the assignee's contact information and bank account details to which DFID shall make payment.

## 41. WAIVER

41.1 A waiver of any of the terms and/or conditions of this Contract shall be valid only where it is agreed expressly in writing and signed by the parties. No failure or delay by a Party to exercise any right or remedy provided under this Contract or by law shall constitute a waiver of that or any other right or remedy, nor shall it preclude or restrict the further exercise of that or any other right or remedy. No single or partial exercise of such right or remedy shall preclude or restrict the further exercise of that or any other right or remedy.

## **Default and Termination**

## 42. FORCE MAJEURE

- 42.1 Any failure or delay by the Supplier in performing its obligations under this Contract which results from a failure or delay by an agent, Sub-contractor or supplier shall be regarded as due to a Force Majeure Event only if that agent, Sub-contractor or supplier is itself impeded by a Force Majeure Event from complying with an obligation to the Supplier.
- Where the performance by the Supplier of their obligations under this Contract is delayed, hindered or prevented by a Force Majeure Event, the Supplier shall promptly notify DFID in writing, specifying the nature of the Force Majeure Event and stating the anticipated delay in the performance of this Contract.

- 42.3 From the date of receipt of notice given in accordance with Clause 42.2, DFID may, at its sole discretion, either suspend this Contract for up to a period of 6 months ("the Suspension Period") or terminate this Contract forthwith.
- 42.4 In the event that DFID does not terminate the Contract pursuant to Clause 42.3, as soon as practicable after the Affected Party issues to the other a notice of a Force Majeure Event, and at regular intervals thereafter, the Parties shall consult in good faith and use reasonable endeavours to agree any steps to be taken and an appropriate timetable in which those steps should be taken, to enable continued provision of the Services affected by the Force Majeure Event.
- 42.5 The Affected Party shall notify the other Party as soon as practicable after the Force Majeure Event ceases or no longer causes the Affected Party to be unable to comply with its obligations under this Contract.
- 42.6 If by the end of the Suspension Period the parties have not agreed a further period of suspension or reinstatement of the Contract, this Contract shall terminate automatically.

#### 43. SUSPENSION OR TERMINATION WITHOUT DEFAULT OF THE SUPPLIER

- 43.1 DFID may, at its sole discretion, suspend or terminate this Contract or any part of the Services, at any time by so notifying the Supplier and giving the reason(s) for such suspension or termination.
- 43.2 Where this Contract has been suspended or terminated pursuant to Clause 43.1, the Supplier shall:
  - (a) take such steps as are necessary to terminate the provision of the Services or any part of the Services (including suspending or terminating any Sub-Contracts) in a cost-effective, timely and orderly manner; and
  - (b) provide to DFID, not more than 60 days after DFID notifies the Supplier of the suspension or termination of this

Contract an account in writing, stating;

- (i) any costs, if any, due before the date of suspension or termination;
- (ii) costs to be expended after the date of suspension or termination which the Supplier necessarily incurred in the proper performance of this Contract and which it cannot reasonably be expected to avoid or recover.
- 43.3 Subject to DFID's approval DFID shall pay such amount stated pursuant to Clause 43.2 to the Supplier within 30 days after receipt from the Supplier of an Invoice in respect of the amount due.

## 44. SUSPENSION OR TERMINATION WITH DEFAULT OF THE SUPPLIER

- DFID may notify the Supplier of the suspension or termination of this Contract where the Services or any part of them are not provided to the satisfaction of DFID, giving the reasons for such dissatisfaction and, in the case of suspension, the action required by the Supplier to remedy that dissatisfaction and the time within which it must be completed.
- Where this Contract is suspended under Clause 44.1 and the Supplier subsequently fails to remedy the dissatisfaction DFID may terminate this Contract forthwith.
- 44.3 DFID may, without prejudice to its other rights, including but not limited to the right to claim for costs and losses incurred, terminate this Contract forthwith where:
  - (a) the Supplier or any member of the Supplier's Personnel, either directly or through their servants or agents or sub-contractors breaches any of their obligations under this Contract; or
  - (b) the Supplier, Supplier's Personnel, servants, agents or sub-contractors, or any person acting on their behalf has committed an offence under the Bribery Act 2010 or the Terrorism Act 2000 in breach of Clauses 32 or 33 of this Contract; or
  - (c) the Supplier is an individual or a partnership and at any time:
    - (i) becomes bankrupt; or
    - (ii) is the subject of a receiving order or administration order; or
    - (iii) makes any composition or arrangement with or for the benefit of the Supplier's creditors; or
    - (iv) makes any conveyance or assignment for the benefit of the Supplier's creditors; or

- (v) the warranty given by the supplier pursuant to Clause 35 (Tax Compliance) is materially untrue; or
- (vi) the Supplier commits a material breach of its obligation to notify DFID of any Occasion of Tax Non Compliance as required by Clause 35 (Tax Compliance); or
- (vii) the supplier fails to provide details of proposed mitigating factors which in the reasonable opinion of DFID, are acceptable.
- (d) the Supplier is a company and:
  - (i) an order is made or a resolution is passed for the winding up of the Supplier; or
  - (ii) a receiver or administrator is appointed in respect of the whole or any part of the undertaking of the Supplier.
- (e) the Supplier is a partnership or a company and there is a Change in Control. "Change in Control" means that the
  - person(s) (including corporate bodies) directly or indirectly in Control of the Supplier at the time this Contract is entered into cease to be in Control. "Control" means the power of a person to secure that the affairs of the Supplier are conducted in accordance with the wishes of that person.
- Where this Contract is terminated in accordance with this Clause 44, the Supplier shall without prejudice to DFID's other remedies, take any steps necessary to terminate the provision of the Services in a timely and orderly manner but shall not be entitled to any further payment in relation to this Contract.
- Where this Contract is terminated pursuant to Clause 44.3(b) the Supplier shall pay DFID within 10 days of notification by DFID, such amount as DFID shall have determined as the amount of any loss to DFID resulting from such termination together with the amount or value of any gift, consideration, commission, corruption or fraud concerned.

# **Dispute Resolution**

#### 45. DISPUTE RESOLUTION

- 45.1 The Parties will attempt in good faith to negotiate a settlement to any claim or dispute between them arising out of or in connection with this Contract. If the matter is not resolved by negotiation within 45 days of when either Party first made contact in respect of the same, the parties will refer the dispute to mediation in accordance with CEDR (Centre for Effective Dispute Resolution in London, UK) procedures. If the parties fail to agree terms of settlement within 90 days of the initiation of the procedure the dispute may be referred to an arbitrator as agreed between the parties or failing such agreement as may be nominated by the President of the Law Society of England and Wales upon application of any Party. The initiation of the procedure is defined as the written request to CEDR by any Party for mediation provided that such request is copied to the other Party.
- 45.2 The decision of the arbitrator shall be final and binding on both parties.
- 45.3 The seat and place of arbitration shall be London.

#### Law

#### 46. LAW AND JURISDICTION

This Contract shall be governed by and interpreted in accordance with English Law and shall be subject to the exclusive jurisdiction of the Courts of England and Wales.

## **Compliance with Environmental Requirements**

#### 47. ENVIRONMENTAL REQUIREMENTS

- 47.1 The supplier shall provide the Services and any goods & equipment required under the Contract in accordance with applicable national and international laws, including those of the country or countries in which the Services or goods & equipment are to be provided, and DFID's environmental operations policy, which is to conserve energy, water and other resources, reduce waste, phase out the use of ozone depleting substances and minimise the release of greenhouse gases, volatile organic compounds and other substances damaging to health and the environment.
- 47.2 The UK Government is committed to promoting a low carbon, high growth, global economy. The Supplier shall work with DFID and the populations that are potentially affected by its operations under the Contract regarding any environmental issues that could affect the sustainable development provisions of the International

Development Act (2002), comply with special conditions as stipulated in the Terms of Reference and carry out any reasonable additional request to ensure the protection of the environment, society and the economy throughout the contract period.

- 47.3 The Supplier shall ensure it has the requisite expertise and controls to identify and mitigate all factors that may affect compliance with the conditions outlined in Clauses 47.1 and 47.2 as a result of its own operations or those of Sub-contractors working on its behalf.
- 47.4 The Supplier shall promptly notify DFID of any changes in potential material adverse effects from its operations under the Contract and of the occurrence of any incident or accident related to the Project that has or is likely to have a significant adverse effect on the environment.
- 47.5 Nothing in Clauses 47.1 to 47.3 shall relieve the obligations of the Supplier to comply with its statutory duties and Good Industry Practice.

## **Conflict of Interest**

#### 48. CONFLICT OF INTEREST

- 48.1 Neither the Supplier nor any of the Supplier's Personnel shall engage in any personal, business or professional activity which conflicts or could conflict with any of their obligations in relation to this Contract.
- 48.2 The Supplier and the Supplier's Personnel shall notify DFID immediately of any actual or potential conflict together with recommendations as to how the conflict can be avoided.
- 48.3 The Supplier shall establish and maintain appropriate business standards, procedures and controls to ensure that no conflict of interest arises between Services undertaken for DFID and that undertaken for other clients. The Supplier shall avoid knowingly committing any acts which are likely to result in any allegation of impropriety against DFID, including conflicts of interest which are likely to prejudice their independence and objectivity in performing the Contract, howsoever arising.
- 48.4 The Supplier shall notify DFID immediately of any circumstances of which it becomes aware which give rise or potentially give rise to a conflict with the Services and shall advise DFID of how they intend to avoid such a conflict arising or remedy such situation. The Supplier shall subject to any obligations of confidentiality it may have to third parties provide all information and assistance reasonably necessary (at the Supplier's cost) that DFID may request of the Supplier in order to avoid or resolve a conflict of interest and shall ensure that at all times they work together with DFID with the aim of avoiding a conflict or remedy a conflict.
- 48.5 Pursuant to Clause 48.4, DFID shall have the right to require that the Supplier puts in place "Ethical Walls" and will ensure and satisfy DFID that all information relating to the Contract and to the Services and Deliverables completed pursuant to it (to include all working papers, draft reports in both tangible and intangible form) are not shared or made available to other employees, suppliers or agents of the Supplier and that such matters are not discussed by the relevant staff with other employees, suppliers or agents of the Supplier.
- 48.6 In the event of a failure to maintain the "Ethical Walls" as described above arising during the course of this Contract, DFID reserves the right to immediately terminate the Contract on giving written notice to the Supplier.

## **Retention of Rights**

#### 49. CONSEQUENCES OF EXPIRY OR TERMINATION

49.1 Clauses 8,9,21,22,23,24,25,26,27,28,29,30,31,36,37,45 and 46 of this Section 2 and any relevant clauses listed under Section 4 (Special Conditions) shall survive the termination or expiry of this Contract.

## **SCHEDULE 1**

#### **Definitions**

Unless otherwise provided or the context otherwise requires the following expressions shall have the meanings set out below:

"Affected Party" the Party seeking to claim relief in respect of a Force Majeure Event;

"Affiliate" in relation to a body corporate, any other entity which directly or indirectly Controls, is Controlled by, or is under direct or indirect common Control with, that body corporate from time to time;

"Central Government Body" a body listed in one of the following sub-categories of the Central Government classification of the Public Sector Classification Guide, as published and amended from time to time by the Office for National Statistics:

- (a) Government Department;
- (b) Non-Departmental Public Body or Assembly Sponsored Public Body (advisory, executive, or tribunal);
- (c) Non-Ministerial Department; or
- (d) Executive Agency;

"Charges" the charges for the provision of the Services set out in or otherwise calculated in accordance with Schedule 5 (Schedule of Prices);

"Commencement Date" means the date identified in Section 1 Form of Agreement.

"Commercially Sensitive Information" the information listed in Section 4 comprising the information of a commercially sensitive nature relating to the Supplier, its intellectual property rights or its business of which the Supplier has indicated to DFID that, if disclosed by DFID, would cause the Supplier significant commercial disadvantage of material financial loss;

"Confidential Information" means all Personal Data and any information, however it is conveyed, that relates to the business, affairs, developments, trade secrets, know-how, personnel and suppliers of either party, including all intellectual property rights, together with all information derived from any of the above, and any other information clearly being designated as being confidential (whether or not it is marked "confidential") or which ought reasonably be considered to be confidential;

"Contract" means this agreement between DFID and the Supplier consisting of this Section 2 (Standard Terms and Generals) and any attached Schedules and Appendices

"Contract Amendment Letter" means the form set out in Appendix A.

"Contract Inception Report" the initial financial model in a form agreed by the Supplier and DFID in writing on or before the Commencement Date;

"Contract Officer" means the person named in Section 4 who is responsible for all contractual aspects of the Contract.

"Contract Price" means the price, exclusive of any applicable Value Added Tax, payable by DFID to the Supplier, as set out in Section 3 (Schedule of Prices) for the performance of the Services and its obligations under this Contract but before taking into account the effect of any adjustment of price in accordance with Section 5 (Schedule of Prices).

"Contracting Authority" any Contracting Authority as defined in Regulation 5(2) of the Public Contracts (Works, Services and Supply) (Amendment) Regulations other than DFID;

"Crown Body" any department, office or agency of the Crown;

"Data Controller" shall have the same meanings as set out in the Data Protection Act 1998;

"DFID Data" means (a) the data, text, drawings, diagrams, images or sounds (together with any database made up of any of these) which are embodied in any electronic, magnetic, optical or tangible media, and which are: (i) supplied to the Supplier by or on behalf of DFID; or (ii) which the Supplier is required to generate, process, store or transmit pursuant to this Contract; or (b) any Personal Data for which DFID is the Data Controller;

"DFID System" DFID's computing environment (consisting of hardware, software and/or telecommunications networks or equipment) used by DFID or the Supplier in connection with this Contract which is owned by DFID or licensed to it by a third party and which interfaces with the Supplier System or which is necessary for DFID to receive the Services;

"Data Processor" shall have the same meaning as set out in the Data Protection Act 1998;

"Data Protection Legislation" means the Data Protection Act 1998 and all other applicable laws and regulations relating to the processing of personal data and privacy, including without limitation, the guidance and codes of practice issued by the Information Commissioner;

"Data Subject" shall have the same meaning as set out in the Data Protection Act 1998;

"Default" any breach of the obligations of the relevant Party (including abandonment of this Contract in breach of its terms, repudiatory breach or breach of a fundamental term) or any other default, act, omission, negligence or statement:

- (a) in the case of DFID, of its employees, servants, agents; or
- (b) in the case of the Supplier, of its Subcontractors or any Supplier Personnel, in connection with or in relation to the subject matter of this Contract and in respect of which such Party is liable to the other;

"Dispute" any dispute, difference or question of interpretation arising out of or in connection with this Contract, including any dispute, difference or question of interpretation relating to the Services, failure to agree in accordance with the Change Control Procedure or any matter where this Contract directs the Parties to resolve an issue by reference to the Dispute Resolution Procedure;

"DOTAS" means the Disclosure of Tax Avoidance Schemes rules which require a promoter of tax schemes to tell HM Revenue & Customs of any specified notifiable arrangements or proposals and to provide prescribed information on those arrangements or proposals within set time limits as contained in Part 7 of the Finance Act 2004 and in secondary legislation made under vires contained in Part 7 of the Finance Act 2004 and as extended to National Insurance Contributions by the National Insurance Contributions (Application of Part 7 of the Finance Act 2004) Regulations 2012, SI 2012/1868 made under s.132A Social Security Administration Act 1992.

"Employment Business" means an employment agency is an organization which matches employers to employees. In all developed countries there is a publicly funded employment agency and multiple private businesses which also act as employment agencies.

"Environmental Information Regulations" means the Environmental Information Regulations 2004 together with any guidance and/or codes of practice issues by the Information Commissioner or relevant Government Department in relation to such regulations;

"Ethical Walls" means a process for avoiding conflicts of interest by limiting disclosure of information to certain individuals within an organisation, thereby building a metaphorical wall between the holders of information and colleagues who represent interests or hold opinions which conflict.

"Euro Compliant" means that:

- (i) the introduction of the euro within any part(s) of the UK shall not affect the performance or functionality of any relevant items nor cause such items to malfunction, end abruptly, provide invalid results or adversely affect DFID's business;
- (ii) all currency-reliant and currency-related functions (including all calculations concerning financial data) of any relevant items enable the introduction and operation of the euro; and
- (iii) in particular each and every relevant item shall, to the extent it performs or relies upon currency-related functions (including all calculations concerning financial data):
- (a) be able to perform all such functions in any number of currencies and/or in euros;
- (b) during any transition phase applicable to the relevant part(s) of the UK, be able to deal with multiple currencies and, in relation to the euro and the national currency of the relevant part(s) of the UK, dual denominations;
- (c) recognise accept, display and print all the euro currency symbols and alphanumeric codes which may be adopted by any government and other European Union body in relation to the euro;
- (d) incorporate protocols for dealing with rounding and currency conversion;
- (e) recognise data irrespective of the currency in which it is expressed (which includes the euro) and express any output data in the national currency of the relevant part(s) of the UK and/or the euro; and
- (f) permit the input of data in euro and display an outcome in euro where such data, supporting DFID's normal business practices, operates in euro and/or the national currency of the relevant part(s) of the UK;

"Equipment" means any equipment, computer hardware or software, materials, goods and vehicles and associated services necessarily required for the implementation of the Services, which the Supplier cannot reasonably be expected to provide, which are financed or provided by DFID for use by the Supplier.

"Exit Management" services, activities, processes and procedures to ensure a smooth and orderly transition of all or part of the Services from the Supplier to DFID and/or a Replacement Supplier.

"Exit Plan" the plan produced and updated by the Supplier during the Term in accordance with Terms of Reference;

"Financial Limit" means the amount specified in Section 1 and is the maximum amount payable by DFID under this Contract for the receipt of the Services.

"FOIA" means the Freedom of Information Act 2000 and any subordinate legislation made under this Act from time to time, together with any guidance and/or codes of practice issued by the Information Commissioner or relevant Government Department in relation to such legislation.

"Force Majeure Event" any event outside the reasonable control of either Party affecting its performance of its obligations under this Contract arising from acts, events, omissions, happenings or non-happenings beyond

its reasonable control and which are not attributable to any wilful act, neglect or failure to take reasonable preventative action by that Party, including acts of God, riots, war or armed conflict, acts of terrorism, acts of government, government or regulatory bodies, fire, flood, storm or earthquake, or disaster but excluding any industrial dispute relating to the

Supplier or the Supplier Personnel, servants, agents or sub-contractors, or any person acting on their behalf or any other failure in the Supplier's or a Sub-contractor's supply chain;

"Force Majeure Notice" a written notice served by the Affected Party on the other Party stating that the Affected Party believes that there is a Force Majeure Event;

"General Anti-Abuse Rule" means (a) the legislation in Part 5 of the Finance Act 2013; and (b) any future legislation introduced into parliament to counteract tax advantages arising from abusive arrangements to avoid national insurance contributions.

"Good Industry Practice" at any time the exercise of that degree of care, skill, diligence, prudence, efficiency, foresight and timeliness which would be reasonably expected at such time from a leading and expert supplier of services similar to the Services to a customer like DFID, such supplier seeking to comply with its contractual obligations in full and complying with applicable Laws;

"Halifax Abuse Principle" means the principle explained in the CJEU Case C-255/02 Halifax and others.

"HM Government Cyber Essentials Scheme"means the HM Government Cyber Essentials Scheme as further defined in the documents relating to this scheme published at <a href="https://www.gov.uk/government/publications/cyber-essentials-scheme-overview">https://www.gov.uk/government/publications/cyber-essentials-scheme-overview</a>

"IATI" means the International Aid Transparency Initiative standard and is a technical publishing framework allowing data to be compared. It is designed to report forward-looking aggregate budget information for the reported organisations, and planned future budgets to recipient institutions or countries.

"Information" has the meaning given under Section 84 of the Freedom of Information Act 2000; including all information of whatever nature, however conveyed and in whatever form, including in writing, orally, by demonstration, electronically and in a tangible, visual or machine-readable medium (including CD-ROM, magnetic and digital form);

"Intellectual Property Rights" or "IPRs"

- (a) copyright, rights related to or affording protection similar to copyright, rights in databases, patents and rights in inventions, semi-conductor topography rights, trade marks, rights in Internet domain names and website addresses and other rights in trade names, designs, Know-How, trade secrets and other rights in Confidential Information;
- (b) applications for registration, and the right to apply for registration, for any of the rights listed at (a) that are capable of being registered in any country or jurisdiction; and
- (c) all other rights having equivalent or similar effect in any country or jurisdiction;

"Key Performance Indicators" means a set of quantifiable measures that DFID and Supplier will use to measure the performance of the Services provided by the Supplier under the Contract (as defined in Section 3 Terms of Reference).

"Law" means any applicable law, statute, bye-law, regulation, order, regulatory policy, guidance or industry code, rule of court or directives or requirements of any Regulatory Body, delegated or subordinate legislation or notice of any Regulatory Body;

"Licensed Software" all and any Software licensed by or through the Supplier, its Sub-contractors or any third party to DFID for the purposes of or pursuant to this Contract, including any Supplier Software, Third Party Software and/or any Specially Written Software;

"Malicious Software" any software program or code intended to destroy, interfere with, corrupt, or cause undesired effects on program files, data or other information, executable code or application software macros, whether or not its operation is immediate or delayed, and whether the malicious software is introduced wilfully, negligently or without knowledge of its existence;

Milestone" an event or task described in the Implementation Plan which, if applicable, shall be completed by the relevant Milestone Date;

"Milestone Payment" a payment identified in Section 5 to be made following the issue of a Milestone Achievement Certificate;

"Occasion of Tax Non-Compliance" means:

- (a) Any tax return of the Supplier submitted to a Relevant Tax Authority on or after 1 October 2012 is found on or after 1 April 2013 to be incorrect as a result of:
- (I )a Relevant Tax Authority successfully challenging the Supplier under the General Anti-Abuse Rule or the Halifax Abuse Principle or under any tax rules or legislation that have an effect equivalent or similar to the General Anti-Abuse Rule or the Halifax Abuse Principle:
- (ii)the failure of an avoidance scheme which the Supplier was involved in, and which was, or should have been, notified to a Relevant Tax Authority under the DOTAS or any equivalent or similar regime; and/or

(b) Any tax return of the Supplier submitted to a Relevant Tax Authority on or after October 2012 gives rise, on or after 1 April 2013, to a criminal conviction in any jurisdiction for tax related offences which is not spent at the Effective Date or to a civil penalty for fraud evasion.

"Parties" and "Party" have the meanings respectively given in Section 1 of this Contract;

"Performance Indicators" the Key Performance Indicators and the Subsidiary Performance Indicators;

"Personal Data" personal data (as defined in the Data Protection Act 1998) which is Processed by the Supplier or any Sub-contractor on behalf of DFID or a Central Government Body pursuant to or in connection with this Contract;

"Process" has the meaning given to it under the Data Protection Legislation but, for the purposes of this Contract, it shall include both manual and automatic processing;

"Prohibited Act" has the meaning;

- (a) to directly or indirectly offer, promise or give any person working for or engaged by DFID a financial or other advantage to:
- (i) induce that person to perform improperly a relevant function or activity; or
- (ii) reward that person for improper performance of a relevant function or activity;
- (b) to directly or indirectly request, agree to receive or accept any financial or other advantage as an inducement or a reward for improper performance of a relevant function or activity in connection with this Contract;
- (c) an offence:
- (i) under the Bribery Act 2010 (or any legislation repealed or revoked by such Act);
- (ii) under legislation or common law concerning fraudulent acts; or
- (iii) defrauding, attempting to defraud or conspiring to defraud DFID; or
- (d) any activity, practice or conduct which would constitute one of the offences listed under
- (e) above if such activity, practice or conduct had been carried out in the UK;

"Project" means a set of co-ordinated activities, with definite starting and finishing points, undertaken by an individual or team to meet specific objectives within defined time, cost and performance parameters

"Project Officer" means the person named in Section 4 who is responsible for issuing instructions and dealing with all correspondence in connection with the technical aspects of the Contract;

"Regulatory Bodies" means those government departments, regulatory, statutory and other entities, committees and bodies which, whether under statute, rules, regulations, codes of practice or otherwise, are entitled to regulate, investigate, or influence the matters dealt with in this Contract or any other affairs of DFID and "Regulatory Body" shall be construed accordingly;

"Relevant Requirements" all applicable Law relating to bribery, corruption and fraud, including the Bribery Act 2010 and any guidance issued by the Secretary of State for Justice pursuant to section 9 of the Bribery Act 2010;

"Relevant Tax Authority" means HM Revenue & Customs, or, if applicable, a Tax Authority in the jurisdiction in which the Supplier is established.

"Replacement Services" any services which are the same as or substantially similar to any of the Services and which DFID receives in substitution for any of the Services following the expiry or termination or Partial Termination of this Contract, whether those services are provided by DFID internally and/or by any third party;

"Replacement Supplier" any third party service provider of Replacement Services appointed by DFID from time to time;

"Request for Information" a request for information or an apparent request under the FOIA, the Environmental Information Regulations and associated codes of practice;

"Security Policy" means DFID's security policy, which can be accessed on DFID's website at http://www.dfid.gov.uk/work-with-us/procurement/dfid-information-security-policy-for-contractorsconsultants/ or as notified to the Supplier from time to time;

"Services" means the services set out in the Terms of Reference (Section 3).

"Sites" any premises (including DFID premises, the Supplier's premises or third party premises):

- (a) from, to or at which:
- (i) the Services are (or are to be) provided; or
- (ii) the Supplier manages, organises or otherwise directs the provision or the use of the Services; or
- (b) where:
- (i) any part of the Supplier System is situated;
- (ii) any physical interface with DFID System takes place;

"Staff Vetting Procedure" means DFID's procedures and departmental policies for the vetting of Personnel whose role will involve the handling of information of a sensitive or confidential nature or the handling of information which is subject to any relevant security measures, including, but not limited to, the provisions of the Official Secrets Act 1911 to 1989.

"Software" Specially Written Software, Supplier Software and Third Party Software;

"Sub-contract" any contract or agreement (or proposed contract or agreement) between the Supplier (or a Sub-contractor) and any third party whereby that third party agrees to provide to the Supplier (or the Sub-contractor) all or any part of the Services or facilities or services which are material for the provision of the Services or any part thereof or necessary for the management, direction or control of the Services or any part thereof;

"Sub-contractor" means any third party employed by the Supplier in the provision of Services;

"Successor Body" means a body which is not a Central Government Body or if a body which is not a Central Government Body succeeds the Authority;

"Supplier" means the person(s), partnership(s) or company (ies) with whom this Contract is placed.

"Supplier Background IPRs" means;

(a) Intellectual Property Rights owned by the Supplier before the Effective Date, for example those subsisting in the Supplier's standard development tools, program components or standard code used in computer programming or in physical or electronic media containing the Supplier's Know-How or generic business methodologies; and/or (b) Intellectual Property Rights created by the Supplier independently of this Agreement, which in each case is or will be used before or during the Term for designing, testing implementing or providing the Services but excluding Intellectual Property Rights owned by the Supplier subsisting in the Supplier Software;

"Supplier's Personnel" means any person instructed pursuant to this Contract to undertake any of the Supplier's obligations under this Contract, including the Supplier's employees, agents and sub-contractors.

"Supplier Software" Supplier Software (including open source software) that:

- (a) the Supplier makes generally available commercially prior to the date of this Contract (whether by way of sale, lease or licence) on standard terms which are not typically negotiated by the Supplier save as to price; and (b) has a Non-trivial Customer Base;
- "Supplier System" the information and communications technology system used by the Supplier in implementing and performing the Services including the Software, the Supplier Equipment, configuration and management utilities, calibration and testing tools and related cabling (but excluding DFID System);

"Term" the period commencing on the Effective Date and ending on the expiry of the Initial Term or any Extension Period or on earlier termination of this Contract;

"Third Party IPRs" Third Party IPRs that:

- (a) the Supplier makes generally available commercially prior to the date of this Contract (whether by way of sale, lease or licence) on standard terms which are not typically negotiated by the Supplier save as to price; and (b) has a Non-trivial Customer Base;
- "Unincorporated Consortium" means groups of economic operators, including temporary associations, may participate in procurement procedures and shall not be required by contracting authorities to have a specific legal form in order to submit a tender or request to participate (The Public Contracts Regulations 2015 Economic Operators 19.3).

"Variation" means a properly executed variation to the Contract in compliance with Condition 38.

"Working Day" any day other than a Saturday, Sunday or public holiday in England and Wales.

Department for International Development Abercrombie House, Eaglesham Road EAST KILBRIDE, Glasgow G75 8EA Telephone: East Kilbride 01355 84 4000

Date:

Directline: 01355 8	Directime: 01355 84 [	
	File Ref: [ Date: [	
	Contract Amendment No: [	
CONTRACT FOR: [		
CONTRACT NUMBER: [		
With reference to the contractual letter dated [ (as most recently amended by the firm [(in association with [ ) was engaged to [ and with reference to you discussion, I confirm that the UK Government wishes to make the following [further amended by the following is a second or confirmation of the contractual letter dated [ as most recently amended by the firm [(in association with [ ) was engaged to [ and with reference to you discussion, I confirm that the UK Government wishes to make the following [further amended by the firm [ association with [ ] was engaged to [ ] and with reference to you discussion, I confirm that the UK Government wishes to make the following [ as well	r letter[s of [ and subsequent	
[		
2. [These/This amendment[s relate[s to [		
3. Please confirm in writing by signing and returning one copy of this letter, with signature on behalf of DFID that you accept the amendment[s set out herein.	in 15 working days of the date of	
4. Please note the provision in the contractual letter that the financial limit of th Supplier under this engagement shall not exceed the sum specified unless the amount	•	

by the Department for International Development in writing before the Supplier takes any action which might result in the

For and on behalf of the [ Name: Secretary of State for International Development Position: Signature: Date: [ For and on behalf of Name: [ Signature:

(March 2014)

financial limit being exceeded.

# Appendix B. Terms & Conditions Cross-reference (old reference linked to new)

No.	Title	New No.
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#### Section 3 - TERMS OF REFERENCE

## Infrastructure for Climate Resilient Growth in India (ICRG)

#### 1. Introduction

- 1.1. The Department for International Development (DFID) leads the UK's work to end extreme poverty. We're ending the need for aid by creating jobs, unlocking the potential of girls and women and helping to save lives when humanitarian emergencies hit.
- 1.2. DFID has been working with Government of India to address the climate change challenge by improving resilience of the vulnerable people and supporting low carbon growth.
- 1.3. This Terms of Reference (ToR) is to invite a Service Provider to manage implementation of Infrastructure for Climate Resilient Growth (ICRG) programme in India over a period of 2016-2019.
- 1.4. The programme has been agreed with the Ministry of Rural Development, Government of India.

# 2. Objective

2.1. The programme will support India's Ministry of Rural Development and three state governments Bihar, Odisha and Chhattisgarh to facilitate more effective investment in rural infrastructure through Mahatma Gandhi National Rural Employment Scheme (MGNREGS). It aims to improve climate resilience of vulnerable people in India especially women and girls and support rural economic growth. The intended outcome of the programme is improved resilience and productivity of the infrastructure built under MGNREGS. The focus will be on infrastructure which leads to economic development and resilience through groundwater recharging, increasing irrigated areas and to some extent through horticulture and afforestation. These infrastructures would enhance livelihood security of the rural poor, particularly those dependent on rain-fed agriculture. Improved planning and design of infrastructure incorporating climate risks would also reduce loss and damages to infrastructure due to climate extremes.

## 3. The Recipient

3.1.The principal recipient of the services for ICRG programme will be the Ministry of Rural Development (MoRD), Government of India which is the nodal Ministry for implementation of MGNREGS. The ultimate beneficiaries will be vulnerable people in India who will be better prepared to deal with the impacts of climate related shocks and disasters. The focus is on marginalized and poorest people including Scheduled Castes, Scheduled Tribes and women and girls who have limited adaptive capacities.

## 4. Scope

4.1.ICRG aims to strengthen capacity of implementing institutions, improve the systems and processes, generate strong evidence base and demonstrate results in 100 Blocks in Bihar,

Odisha and Chhattisgarh in India. A scoping study has been initiated by DFID to select these Blocks which will be primarily the most vulnerable and backward Blocks. Preference will be given to those Blocks where basic functioning of MGNREGS is good and there are active local community groups. The geographic scope will be finalized in consultation with the Ministry of Rural Development and should be available by the time Service Provider is selected for implementation of this programme. The indicative outputs of the programme are the following:

- **4.2.Outputs:** The programme will provide flexible and responsive technical assistance funds to achieve the following outputs:
  - I. **More capable states** able to ensure stronger local implementation including through more capable communities able to undertake improved planning, implementation and monitoring of physical assets under MGNREGS.
    - Improved capacity of Panchayats and other implementation agencies such as Women Self Help Groups and Civil Society Organizations on participatory and scientific planning of resilient infrastructure under MGNREGS.
    - b. Improved technical capacity of Block and District level engineers and technical staff on designing of climate resilient infrastructure under MGNREGS.
  - II. **Enhanced capacity of technical organizations** such as academic institutions, technical institutions, training organizations and bare-foot engineers for providing sustainable technical support to building climate resilient infrastructure.
    - a. Strengthened capacity of Bare-foot engineers (at least 50% women) for carrying out technical activities related to planning, design and maintenance of assets.
    - b. Improved capacity of State Institute of Rural Development and other training and academic institutions at state level including Civil Society Organizations (CSOs) to integrate climate and sustainable livelihoods in their training programmes.
  - III. **Strengthened MGNREGS systems and processes** to support construction of resilient and productive infrastructure including through development of innovative tools. Examples include:
    - a. Innovative IT based tools and processes developed for better planning and monitoring of infrastructure.
    - b. GIS based asset mapping systems for MGNREGS infrastructure.
    - c. Strengthened capacity of National Informatics Centre (NIC) to integrate climate in existing IT based services related to MGNREGS infrastructure.
  - IV. **Evidence generated and shared nationally** to (a) inform a stronger policy focus on climate resilience in public works based social protection and development programmes, and (b) strengthen the evidence base for how better quality physical assets can build more climate resilient livelihoods. It is expected that as the programme progresses more areas of evidence generation would emerge focussing on improving climate resilience of the poorest and women and girls. Few specific examples include:
    - a. Improved evidence base to link MGNREGS with climate resilience, economic benefits and environmental benefits.

- b. Improved knowledge base of scientific assessments to inform climate resilient planning and design of infrastructure.
- c. Knowledge products and training modules on climate resilient and participatory planning and construction of infrastructure.
- d. Policy briefs and applied research to inform policies that support building resilient infrastructure in rural areas.
- 4.3. DFID is currently providing governance support to MGNREGS in Bihar and Odisha through the Poorest Areas Civil Society (PACS) and Odisha Modernizing Economy, Government and Administration (OMEGA) programmes. In Bihar, Odisha and Chhattisgarh, DFID is also supporting implementation of State Action Plan on Climate Change (SAPCC) focusing on climate adaptation through the Climate Change Innovation Programme (CCIP)¹. Earlier DFID supported State Governments of Madhya Pradesh, Odisha, Andhra Pradesh along with the Ministry of Rural Development in implementing state level natural resource management and livelihood programmes such as Madhya Pradesh Rural Livelihoods Programme (MPRLP) and Western Orissa Rural Livelihood Programme (WORLP).
- 4.4. The Service Provider is expected to build on these existing programmes, the relationships with central and state governments and lessons learned from related DFID programmes. The Service Provider should also coordinate effectively with UNDP and GIZ and ensure relevant lessons are taken into account from their programmes.

## 4.5. Methodology

#### A. Inception phase

- a. There will be an inception phase of the programme in the first three months after award of the contract. By the end of the Inception Period, following discussions with DFID, MoRD and other key stakeholders, the Service Provider will be expected to deliver the following:
  - i. Validate scope and outputs through workshops and meetings and develop an overall Programme Strategy. This will include revising the Theory of Change and Log Frame and finalizing programme delivery structure, performance management agreements, communication and dissemination plan, etc.
  - ii. Develop a costed Work Plan for the full implementation of the programme.
  - iii. Set up programme delivery teams at national and state levels.
  - iv. Set up the monitoring, reporting, and steering mechanisms with support from DFID.
  - v. Identify and initiate work on 2-3 priority activities as emerged from the initial scoping study commissioned by DFID and identified by MoRD during the inception phase.
- b. DFID has commissioned a scoping study to identify the target geography, improve quality of evidence base and strengthen the Log Frame. The study is expected to finish by the time selection of Service Provider is completed. The Service Provider needs to build on the scoping study for carrying out activities in the inception phase.

<sup>&</sup>lt;sup>1</sup> CCIP is part of the Regional Climate Proofing Growth and Development Programme which includes India, Nepal, Bangladesh, Pakistan and Afghanistan.

c.TA Usage Plan including Procurement manual: It is likely that the Service Provider will need to develop a resource fund to deliver various activities under this programme. In that context, the Service Provider is expected to submit a procurement manual (to be agreed and approved with the Commercial Advisor, DFID India) that will guide procurement under the Resource Fund.

## B. Implementation phase

a. Subject to the approval of the inception phase report and detailed work plans and budget, the Service Provider will move to full implementation of the programme. The Service Provider will be expected to deliver the following outputs and indicative activities. These will be agreed and finalized after discussions with MoRD and State Governments.

# Output 1: Build capacity of implementation agencies and communities in 100 Blocks in three states

- Carry out a present scenario assessment analysing current socio-economic context, MGNREGS implementation, institutional arrangements, resource mapping, etc. The intermediate scoping study commissioned by DFID includes this activity. However, the Service Provider is expected to review and further validate the findings of the scoping study.
- II. Carry out climate vulnerability assessment, scientific studies and climate variability assessments in target blocks/districts for climate compatible planning.
- III. Handhold Gram Panchayats, women SHGs and other implementation agencies to demonstrate participatory planning and watershed based/scientific planning of works under MGNREGS.
- IV. Carry out training and capacity building activities for Block/District level engineers and technical staff on climate resilient planning and design of infrastructure.
- V. Demonstrate climate compatible design of infrastructure identified under MGNREGS in target Blocks.

# Output 2: Build capacity of technical organizations and experts

- I. Develop training modules for climate resilient planning and design of infrastructure.
- II. Training of barefoot engineers in up to 100 Blocks in three states.
- III. Strengthen capacity of State Institute of Rural Development and other technical training institutions to impart training on resilient infrastructure.
- IV. Develop and establish an institutional mechanism drawing on range of technical experts to provide sustainable high quality technical advice and capacity building support to State governments.

# **Output 3: Strengthened MGNREGS systems and processes**

- I. Assess the current systems and processes and recommend strategies to facilitate integration of climate in critical stages of planning and approval.
- II. Work with National Informatics Centre team for MGNREGS to integrate climate in IT based applications related to planning and monitoring of assets.
- III. Develop innovative IT based tools and processes e.g. GIS based asset mapping system, apps for climate related information, and pilot in intervention blocks.

# Output 4: Evidence generated and shared nationally and regionally to influence policy

- I. Identify and carry out high quality research and evidence generation work to generate evidence on link of durable assets with adaptation of vulnerable poor.
- II. Work in close collaboration with National Resource Group and Research Institution Network of Ministry of Rural Development and foster sustainable partnerships for future research and evidence work.
- III. Support Ministry of Rural Development in reviewing the greening strategy for MGNREGS and implementing priority strategies.
- IV. Develop a strategy for convergence of MGNREGS with climate other programmes of Government of India.
- b. The Outputs 1 and 2 will be delivered in the three States in coordination with MoRD. The Service Provider needs to establish state specific teams in these states to provide appropriate technical support at all levels. It is expected that during bidding stage the lead bidder identifies partner organizations which can implement the activities for achieving Outputs 1 and 2. The bidders may like to refer to the list of organizations mentioned in MGNREGS website which are providing support to the Cluster Facilitation Team programme of MoRD.

http://nrega.nic.in/netnrega/writereaddata/Circulars/955CFT Block List2015.pdf

- c.The outputs 3 and 4 are related to central policy and evidence support to MoRD. While these are linked with the Outputs 1 and 2, it is expected that ideas will emerge as the programme begins on ground. The bidders are requested to propose their methodology for delivery of these outputs. One of the options should include designing a Research and Innovation Fund. This Fund could be used to support activities identified during the implementation stage.
- d. For managing the delivery of all the outputs, the Service Provider will need to establish a team within the MoRD for effective technical support to the Ministry and coordination support for implementing the programme in the three states.

## 4.6. Project Institutional Structure

- a. The Ministry of Rural Development (MoRD), Government of India will be the nodal Ministry for the implementation of the programme. The Ministry will guide on coordination with State level nodal departments for implementation of the programme at State level.
- b. A National Steering Committee, comprising officials from the Ministry of Rural Development, India, DFID and representatives from respective states will have an oversight on the functioning of the programme. At State level also, State Management

Committees will be formed to provide guidance and steer. An Independent Advisory Committee will also be constituted to provide guidance and independent advice to the programme.

c. A DFID Project Team comprising of Team Leader, Climate and Development, Climate and Environment Adviser, Social and Governance Advisers and Programme Manager will oversee the work of the Service Provider.

# 5. Constraints and dependencies

- 5.1. The Service Provider should ensure regular coherence and alignment with DFID programmes in the three states and with Government of India especially on climate change and MGNREGS Governance.
- 5.2. The Service Provider must co-ordinate timings of activities and outputs with relevant national and state planning processes of MGNREGS.
- 5.3. The Service Provider will need to be responsive to MoRD and State Governments' request to work along with other state government departments/agencies, other donors such as GIZ and UNDP and civil society partners engaged in ongoing activities under MGNREGS.
- 5.4. The delivery of the programme depends on the policies and processes of overall MGNREGS implementation in the country. The Service provider will need to coordinate and work effectively with MoRD and State Governments to note any changes and accordingly modify and deliver the outputs of this programme.

## 6. Implementation Requirements

- 6.1. The Service Provider will need to work closely with MoRD, State Governments and DFID on areas that conform to the outputs defined for the programme.
- 6.2. The service provider will need to ensure it has access to the right level of expertise to deliver the programme whether this expertise is in house, accessed via a Resource Pool, sub-contracted, or achieved through some other delivery model. Interested bidders are invited to come forward with innovative and workable solutions to deliver the programme objectives.
- 6.3. In any intervention area, Service Provider's technical inputs and advice are expected to be evidence based and reflect an objective assessment of prevailing best practices from across Indian states and global best practices. 'Evidence based' means drawing on robust research and evaluation to inform decisions.
- 6.4. The Service Provider will be responsible for providing the appropriate technical assistance required by the government departments. The work requires close working with MoRD and State Government Departments. Therefore, the Service Provider will be required to sufficiently commit to the deployment of human resources for effective engagement. The broad areas in which the Service Provider will be expected to provide technical and ongoing management and administrative support are:

## 6.5. Technical and Advisory Support:

- i. The service provider will lead the thought process to agree on activities/interventions to be delivered under the programme, ensuring that these fit together in a coherent way, to result in the desired programme outcomes.
- ii. The Service Provider will be responsible for preparing Terms of Reference of specific programme components in consultation with MoRD, relevant state government departments and DFID.
- iii. The Service Provider will need to ensure that the programme aligns closely with other existing/planned government priorities and ongoing DFID programmes, such that the programme adds value. In this context, the Service Provider will need to establish linkages with Ministry of Panchayati Raj, Ministry of Environment Forests and Climate Change, Niti Aayog, etc.
- iv. Since other bi/multilateral agencies (such as UNDP, GIZ, and the World Bank) are extending their support to MGNREGS, the Service Provider is expected to map others' support, build links and consider ways of synergising to maximise outputs, including by facilitating donor coordination meetings, considering joint programming and potential pooling of resources.
- v. The Service Provider will be responsible for ensuring that results from the programme are shared with other relevant stakeholders within and outside India, particularly where there may be potential for replication.
- vi. The Service Provider will also need to develop an overall Monitoring and Evaluation Strategy and support DFID in conducting Annual Reviews and a Project Completion Review.

# 6.6. Programme Management

- i. The Service Provider will manage the programme overall, ensuring that it remains on time and on budget, to deliver against its stated objectives, by deploying best practice project and programme management techniques. This will include preparation and monitoring of relevant programme documentation, including timelines, work plans, risk registers, etc. It will also mean ensuring that there is clear division of responsibilities between the different partners involved in delivering the programme.
- ii. To provide effective technical support, the Service Provider will need to create a technical support team within MoRD and within the state nodal departments in each state in consultation with DFID and MoRD. These teams will be responsible for day-to-day co-ordination with the Ministry and will ensure that individual work streams are pushed forward, requests are responded to, etc.
- iii. The Service Provider will also have to access relevant expertise in timely manner to deliver work packages as per agreed work plans. For certain components it is envisaged that international scientific, technical and research expertise needs to be drawn for this programme. The Service Provider should provide strong senior level technical advice and implementation support for integration of gender and social exclusion issues across the programme.

iv. The service provider will ensure that DFID and the Ministry of Rural Development are kept well informed about potential risks and matters of concern to the programme, and that there is a clear and proportionate risk management strategy in place to ensure that the programme remains on track to deliver against its stated objectives.

# 6.7. Reporting and Co-ordination

- i. The service provider will be responsible for all coordination with DFID, including on outputs delivered by other experts and partners attached to or sub-contracted.
- ii. The service provider will submit quarterly progress reports to DFID. These will summarise progress made that quarter against agreed Work Plans. Monthly meetings with DFID to monitor progress will also be organised by the supplier.
- iii. The service provider will submit Annual Reports at the end of each 12 month period, detailing how the programme is performing against the agreed Annual Work Plan, Programme Strategy, as well as against key indicators, outputs and outcomes in the Log-frame.
- iv. Annual Reports will be used by DFID to undertake Annual Reviews, in line with standard DFID requirements and based on the programme Log-frame. The service provider will support organising these reviews, including through preparation of background documents, organising meetings and other logistic support. An audit of procurement will form part of these Reviews.
- v. Progress on the programme will also be reviewed in biannual meeting of National steering Committee. The service provider will be expected to prepare all necessary documentation in advance of these meetings.
- vi. DFID will separately engage an organization for carrying out independent evaluation of the programme starting from the baselining till the completion. A mid-term and final evaluation will be carried out under this programme. The service provider will be expected to co-operate with and prepare necessary documentation for any such reviews. The mid-term evaluation will guide the programme on its remaining activities and if any modifications are needed.
- vii. Annual financial projections will be required at the start of each year, based on the activities identified. Projecting the amounts expected to be spent during the year; ensuring the variation from initial projections is not more than 5%.

# 7. Performance requirements

- 7.1. The Service Provider will bring proven experience in managing large development projects, particularly those supporting communities at grassroots level on climate resilience, livelihoods and natural resource management and carrying out research and evidence generation for informing policies at national and sub-national level.
- 7.2. The delivery team needs to include a Project Team Leader having expertise in climate resilience and sustainable livelihoods. She/he should have cross sector project management experience in the areas of policy development and capacity building. S/he should have strong experience in leading and managing large TA programmes or projects with a good understanding of the political and policy context (including of MGNREGS) in India.

- 7.3. The team needs to demonstrate capacity to provide and contract expertise on the thematic areas mentioned below. The Service provider is expected to propose a set of core team members and resource pool to provide specialist skills to deliver activities under the programme.
  - a. Climate Resilience: Policy development, integrated planning and institutional capacity building of national and local governments on climate resilience. In-depth knowledge of climate change adaptation issues in India and the programme states. Technical experience in climate science and impact assessment, vulnerability assessment; adaptation strategies and actions; sectorial expertise as it relates to climate change; climate change economics and finance. Understanding of linkage of climate change and social protection.
  - b. Natural Resource Management and Sustainable Livelihoods: Designing and managing community based integrated natural resource management and sustainable livelihoods programmes. Extensive knowledge of the principles, and practices of conservation, management, protection, and sustainable utilization of natural resources such as soil, water and vegetation. Knowledge of climate change implications on natural resource base.
  - c. **Climate Resilient Infrastructure:** Engineering design and implementation of infrastructure projects particularly those related to soil and water conservation, ground water recharging, irrigation and disaster protection. Developing strategies for building resilience to climate change in infrastructure preferably public works programme.
  - d. **Gender and Social Development:** Applying participatory techniques for gender and social inclusion and facilitating mainstreaming of excluded groups in government programmes including MGNREGS. Knowledge of gender climate linkages and integrating gender issues in climate planning.
  - e. **Governance:** Institutional analysis of government organisations/departments, design and implementation of capacity building programmes and strengthening institutional policies and systems.
  - f. Cross cutting IT expertise: Experience of using IT based applications for example in strengthening governance, GIS based applications, mobile based applications for rural communities, etc.
  - g. Monitoring and Evaluation: Monitoring and evaluation of multi-faceted development interventions and preferably on climate change programmes. Deploying mix-method techniques, ability to analyse complex data, and develop innovative mechanisms of disseminating results.
  - h. **Research and knowledge management:** Active cross-country knowledge sharing and development in the context of climate change and to contribute to the international knowledge and evidence base
- 7.4. In addition to the thematic areas the team should be able to demonstrate expertise in the following:
  - a. Relationship and network with a wide set of experts from civil society organizations, academia, research, think tank and private sector to deliver diverse set of activities under the programme.
  - b. Ability to demonstrate experience of working with state government and local governments in the three states, with other relevant Ministries and government agencies e.g. MoEFCC, Ministry of Panchayati Raj, and NIRD and partnering with local Civil Society Organizations and Community Based organizations for reaching out at grassroots level.

- c. Proven experience in managing programmes of similar size and complexity;
- d. Robust financial and procurement systems for both core and sub-contractors that meet DFID's requirements;
- e. Proven systems to ensure compliance and quality of sub-contracted work.

## 8. Reporting

- 8.1. Reporting will be to the Senior Responsible Owner (SRO) Climate and Environment Adviser of DFID India and the Joint Secretary, MGNREGA, Ministry of Rural Development, Government of India.
- 8.2. The Service Provider will submit to DFID and MoRD an annual work plan and share monthly, quarterly, half yearly and annual progress reports.
- 8.3. Project progress will be monitored regularly by designated representatives of DFID and MoRD project teams:
  - On a monthly basis by the DFID Adviser based on the monthly progress report.
  - On a quarterly basis by the DFID Project Team based on the quarterly progress report.
  - On a half-yearly basis by National Steering Committee, State Management Committee and DFID Project Team.
  - DFID will undertake annual review in line with standard DFID requirements and based on the programme logical framework.
  - An independent impact assessment will be commissioned, and further independent reviews may be agreed between MoRD and DFID.
- 8.4. The Service Provider will submit financial reports which will include an annual forecast of expenditure (the budget) disaggregated monthly in accordance with DFID's financial year April to March. This should be updated monthly and any significant deviations from the forecast notified to DFID immediately. In addition, the service provider will also be required to provide annual audited statements for the duration of the contract.

# 9. Timeframe

- 9.1. The selected Service Provider will work to the following timetable:
  - Mobilization and deployment of team: Within 30 days of signing the contract.
  - Inception report: Within three months from the date of signing the contract.
  - Technical Assistance period: July 2016- December 2019.
- 9.2. The contract will be issued for the Technical Assistance period mentioned above. There will be a break clause after two years from the date of signing of the contract. The annual programme and performance review will inform the discussion around the break clause. If necessary, for achieving the intended programme goals, DFID may consider for an extension of contract.
- 9.3. There will be annual reviews taking place and performance of the Service Provider will be assessed at end of each review. DFID retains the option to terminate the contract at any point of time for reasons of poor performance or breach of any of the contractual terms. If so the contract will be terminated at no cost to DFID.
- 9.4. DFID reserves rights to terminate the Service Provider contract or any resources/staff by giving one month notice at any time of the tenure of the contract.
- 9.5. On all technical matters, the project team will work closely with the DFID assigned Senior Responsible Owner for this programme.
- 9.6. On all programme and administrative matters, including contractual & payments, the team will work in close association with the DFID Programme Manager and the Nodal Officer for the project in Ministry of Rural Development, Government of India.

9.7. The Team, depending on the business needs arising from time to time and demand from GoI, may procure services and/or goods. A procurement manual, with a commercial ceiling, in compliance with DFID's standard procurement practices will be set for the Firm to follow when procuring such goods and services. The Service Provider will seek prior approval from DFID for any requirement for sub-contracting and the final agreed fees/costs of the contract.

# 10. Background

- 10.1. One third of the world's poor people, approximately 300 million, live in India on less than \$1.25 a day<sup>2</sup>. On current trends, despite significant progress over the last fifteen years, over 120 million poor people will remain highly exposed to climate related hazards by 2030 in India, more than in any other country<sup>3</sup>. This persistent vulnerability is due to the dependence of more than 60% of the population on agriculture for their livelihoods. Indian agriculture is particularly vulnerable to weather variability and climate change because it is largely rain-fed, with rainfall concentrated in the four monsoon months.<sup>4</sup> Women and girls are disproportionately vulnerable: as crop yields decline and natural resources become scarcer, women's workloads increase reducing their access to basic amenities like education, water and health services<sup>5</sup> and compromising their time for economic activities and household tasks.
- 10.2. Durable and productive infrastructure contributes to sustainable livelihoods by providing irrigation services, drought management and restoring the natural resource base. These services can provide a stable income and also improve food security for the poor. Sound rural infrastructure, particularly for irrigation and water management, is therefore key to the livelihoods of the poor and strengthening their resilience to climate change. Various livelihood and natural resource management programmes provide evidence that the income and agricultural productivity of poor farmers increases due to better physical assets. For example, the Independent Commission on Aid Impact (ICAI) review of DFID's Western Odisha Rural Livelihood Programme found that water management structures built under the programme improved agriculture productivity in 70% of watershed areas and 70% of marginal farmers reported improved capacity to cope with drought.
- 10.3. Various central and state development programmes support the construction of rural infrastructure in India. The most significant of these is the Mahatma Gandhi National Employment Guarantee Scheme (MGNREGS)<sup>8</sup>, under which poor people are paid a basic wage to construct infrastructure for up to 100 days per household each year. With an annual budget of nearly £4 billion, reaching approximately 40 million poor households annually<sup>9</sup>, it is the largest labour-based social safety net programme in the world. It has particularly benefitted women, landless people and minorities, reducing distress migration by providing local employment.
- 10.4. The physical assets constructed under MGNREGS in rural areas typically include water harvesting tanks, soil and water conservation structures, anicuts<sup>10</sup>, irrigation wells, canal repair works and drought proofing measures such as afforestation. MGNREGS funds both community assets as well as individual assets for Scheduled Castes, Scheduled Tribes and people living Below the Poverty Line. These assets can improve ground water levels; increase irrigated area and increase crop productivity to provide additional and sustainable livelihoods for the rural poor.

<sup>2</sup> UN Millennium Development Goals report, 2014

i.e. more poor people in India will be highly exposed to climate related hazards than in any other country: The geography of poverty, disasters and climate, extremes in 2030; ODI; 2013

<sup>&</sup>lt;sup>4</sup> In 2011 Maplecroft Global Risk Analytics ranked India as the second most vulnerable country to the impacts of climate change after Bangladesh.

<sup>&</sup>lt;sup>5</sup> South Asia: Shared Views on Development and Climate Change; The World Bank 2009

<sup>&</sup>lt;sup>6</sup> DFID Sustainable Livelihoods Framework

<sup>&</sup>lt;sup>7</sup> IISD, IUCN and NRSEI (2003) `Livelihoods and Climate Change: Combining disaster risk reduction, natural resource management and climate change adaptation in a new approach to the reduction of vulnerability and poverty', A Conceptual Framework Paper Prepared by the Task Force on Climate Change, Vulnerable Communities and Adaptation

<sup>&</sup>lt;sup>8</sup> This was launched in 2005 under an Act of Parliament: the Mahatma Gandhi National Rural Employment Guarantee Act (MGNREGA). Studies and research use MGNREGA and MGNREGS interchangeably.

MGNREGS intertaingually.

MGNREGS has provided 40-50 days employment to 40m households (200 million people) annually for each of the last three years (IDFC 2013 India Rural Development Report 2012-13. Chapter 7)

<sup>13,</sup> Chapter 7)

10 Dams for regulating water flow for irrigation

- 10.5. Although MGNREGS has great potential to increase the adaptive capacities of poor rural families (beyond wage payments to households), reviews of MGNREGS have consistently found that the physical assets built are of low quality resulting in loss of public investment during climate extremes and have inadequate linkages with the livelihoods of poor people<sup>11</sup>. Common reasons for this include: (a) limited policy focus on quality assets, (b) weak evidence base on how to use the assets to strengthen climate resilience, (c) weak/ overstretched state and local capacity leading to lack of participatory planning, and poor technical design.
- 10.6. The proposed programme, Infrastructure for Climate Resilient Growth in India (ICRG-India) aims to address these issues by providing technical assistance (TA) to the Ministry of Rural Development (MoRD) and three states to improve the design and implementation of infrastructure built under MGNREGS. The focus will be on assets which lead to resilience through groundwater recharging, development of micro irrigation facilities and integrated afforestation and horticulture. These assets would enhance livelihood security of the rural poor, particularly of those dependent on rainfed agriculture. This, in turn, could lead to the long term transformation of rural livelihoods in India. Better designed and maintained infrastructure will also reduce public investment losses caused by weather extremes.
- 10.7. The TA will transform MGNREGS by strengthening policy making at the centre, through incorporating more research and evidence. It will also transform delivery by working with state level scientific and technical institutions as well as Civil Society Organisations to strengthen state capacity and create a stronger institutional environment that would last beyond the programme. Through training and capacity building of MGNREGS functionaries, scientific assessments, research and evidence generation, lessons sharing and applying innovative ICT based tools, the programme will demonstrate effective ways of participatory planning, technical design of climate resilient works and implementation of works. Lessons from state level implementation will be fed back to the centre to shape delivery of the entire MGNREGS programme.
- 10.8. The intervention will emphasise on the inclusion of women and girls, marginal farmers and excluded groups, especially by engaging strongly with local community based organizations such as women Self Help Groups (SHGs). Ensuring their voice, choice and control over physical assets will ensure their overall improved resilience by addressing issues such as elite capture and corruption.

<sup>11 12</sup>th Plan Steering Committee on Rural Livelihoods and Rural Governance, Planning Commission India http://planningcommission.gov.in/aboutus/committee/wrkgrp12/rd/strrep\_rd.pdf

# **DFID Statement of Priorities and Expectations for Suppliers**

This Statement sets out the expectations that DFID has of its suppliers. Standard elements of good business practice should also be applied. This Statement focuses on expectations that are particularly relevant to DFID and is intended to reach and be applied by all members of the supply chain.

DFID expects its suppliers to:

1) **Improve Value for Money** – demonstrate and continually strive to improve value for money in all that they do.

#### This means:

- a. Actively seeking to demonstrate and maximise results, and reduce costs through the life of the contract.
- b. Pricing appropriately and honestly to reflect programme requirements and risks.
- c. Proactively pursuing continuous improvement to reduce waste and improve efficiency across their organisation and the wider supply chain.
- d. Earning fair but not excessive rewards.
- 2) Act with Professionalism and Integrity operate and behave responsibly in conducting business.

## This means:

- a. Being honest and realistic about capacity and capability when bidding.
- b. Engaging sub-contractors in a way that is consistent with DFID's treatment of its own suppliers not only when bidding but also in subsequent contract delivery, and demonstrating this to DFID where required.
- c. Applying a zero tolerance approach to corruption and fraud, with top-quality risk management.
- d. Working collaboratively to build professional business relationships, including with DFID staff.
- e. Acting in a manner which supports the development of a mature business relationship with DFID.
- f. Demonstrating clear, active commitment to Corporate Social Responsibility.
- 3) **Deliver Transparency** implement an open book approach, allowing and using scrutiny to learn and drive improvement.

#### This means:

- a. Being transparent about costs to enable better decision making on value for money choices.
- b. Publishing information to show how and where DFID funding is being used and the results achieved.
- 4) Be Accountable take responsibility for ensuring the consistent delivery of high performance.

#### This means:

- a. Applying pricing structures that align payments to results and reflect a more balanced sharing of performance risk.
- b. Expecting to be held to account for delivery and accepting responsibility for their role, including being honest when things go wrong so that lessons can be learned.
- 5) Align with DFID recognise DFID priorities and proactively reflect and support these in their work.

## This means:

- a. Applying a strong emphasis on building local capacity by proactively seeking ways to develop local markets and institutions and avoiding the use of restrictive exclusivity agreements.
- b. Being able to operate widely across DFID priority countries, including in fragile and conflict affected states.
- c. Openly sharing and transferring innovation and knowledge of what works to maximise overall development impact.
- d. Accepting we work in challenging environments and acting to manage uncertainty and change in a way which protects value for money.
- e. Reflecting DFID's international development goals and tangibly demonstrating their commitment to poverty reduction.
- f. Proactively supporting and implementing wider HM Government policy initiatives e.g. SMEs, Apprenticeships, prompt payment, supporting economic growth.