

NHS ENGLAND FACULTY FRAMEWORK CALL OFF AGREEMENT FOR THE PROVISION OF SERVICES

Framework reference C67212

Call Off Terms and Conditions

The Authority	NHS England Wellington House 133-135 Waterloo Road London SE1 8UG
The Supplier	Redrock Leadership Development 20 Calder Barkisland Mill Beestonley Lane Barkisland Halifax. HX4 0HG Company Reg. No. 14475547
Contract Reference	C386759 Nat.428 Rosalind Franklin Programme Lot 2 Redrock
Contract Start Date	08/08/2025 or when signed by the Authority, whichever is the latter
Contract End Date	28/10/2026
Atamis Project Ref:	C369030/NAT.428 Rosalind Franklin Programme (2025/26)

Where an Order Form is issued by the Authority that refers to the Framework Agreement, the Contract is made between the Authority and the Supplier on the date of that Order Form. The Contract is subject to the terms set out in the schedules of these Call-off Terms and Conditions listed below ("**Schedules**").

The Authority and the Supplier undertake to comply with the provisions of the Schedules in the performance of the Contract.

The Supplier shall supply to the Authority, and the Authority shall receive and pay for, the Services on the terms of the Contract.

For the avoidance of doubt, any actions or work undertaken by the Supplier prior to the receipt of an Order Form covering the relevant Services shall be undertaken at the Supplier's risk and expense and the Supplier shall only be entitled to invoice for Services covered by a valid Order Form.

The Definitions in 0 of these Call-off Terms and Conditions apply to the use of all capitalised terms in the Contract.

Schedules

Schedule 1	Key Provisions
Schedule 2	General Terms and Conditions
Schedule 3	Information and Data Provisions
Schedule 4	Definitions and Interpretations
Schedule 5	Specification Document
Schedule 6	Specification and Tender Response Document
Schedule 7	Commercial Schedule

Signed by the authorised representative of THE AUTHORITY

Authority Signature:

Signed by the authorised representative(s) of THE SUPPLIER

Supplier Signature:

Schedule 1 of these Call-Off Terms and Conditions

Key Provisions

1 Application of the Key Provisions

- 1.1 The standard Key Provisions at Clauses 1 to 7 of this Schedule 1 of these Call-off Terms and Conditions shall apply to this Contract.
- 1.2 The Extra Key Provisions set out in Part A of Schedule 7 of the Framework Agreement (Call-off contract, Ordering Procedure, Award Criteria and Order Form) shall apply to this Contract.

2 Term

- 2.1 This Contract commences on the Commencement Date.
- 2.2 The Term of this Contract shall be as set out in the Order Form.
- 2.3 The Term may be extended in accordance with Clause 15.2 of Schedule 2 of these Call-off Terms and Conditions provided that the duration of this Contract shall be no longer than any maximum duration applicable to the Contract if such maximum duration is set out in the Framework Agreement (including any options to extend).

3 Contract Managers

- 3.1 The Contract Managers or Lead Contract Manager (where applicable) at the commencement of this Contract shall be as set out in the Order Form or as otherwise agreed between the Parties in writing.

4 Names and addresses for notices

- 4.1 Unless otherwise agreed by the Parties in writing, notices served under this Contract are to be delivered to such persons at such addresses as referred to in the Order Form.

5 Management levels for escalation and dispute resolution

- 5.1 Unless otherwise agreed by the Parties in writing, the management levels at which a Dispute will be dealt with are as follows:

Level	Authority representative	Supplier representative
1	Contract Manager	Contract Manager
2	Senior Responsible Officer for Framework Agreement	Assistant Director or equivalent
3	National Director of NHS England	Director or equivalent

6 Order of precedence

- 6.1 Subject always to Clause 1.10 of Schedule 4 of these Call-off Terms and Conditions, should there be a conflict between any other parts of this Contract the order of priority for construction purposes shall be:
- 6.1.1 the Order Form;
 - 6.1.2 the applicable provisions of the Framework Agreement other than the Specification and Tender Response Document;
 - 6.1.3 the provisions on the front page of these Call-off Terms and Conditions;
 - 6.1.4 Schedule 1 of these Call-off Terms and Conditions: Key Provisions;
 - 6.1.5 the Specification and Tender Response Document (but only in respect of the requirements);
 - 6.1.6 Schedule 2 of these Call-off Terms and Conditions: General Terms and Conditions;
 - 6.1.7 Schedule 3 of these Call-off Terms and Conditions: Information Governance Provisions;
 - 6.1.8 Schedule 4 of these Call-off Terms and Conditions: Definitions and Interpretations;
 - 6.1.9 any other documentation forming part of the Contract in the date order in which such documentation was created with the more recent documentation taking precedence over older documentation to the extent only of any conflict.

7 Application of TUPE at the commencement of the provision of Services

- 7.1 The Parties agree that at the commencement of the provision of Services by the Supplier TUPE and the Cabinet Office Statement shall not apply so as to transfer the employment of any employees of the Authority or a Third Party to the Supplier.
- 7.2 If any person who is an employee of the Authority or a Third Party claims or it is determined that their contract of employment has been transferred from the Authority or Third Party to the Supplier or a Sub-contractor pursuant to TUPE, or claims that their employment would have so transferred had they not resigned, then:
- 7.2.1 the Supplier will, within seven (7) days of becoming aware of that fact, give notice in writing to the Authority;
 - 7.2.2 the Authority or Third Party may offer employment to such person within twenty-eight (28) days of the notification by the Supplier;

- 7.2.3 if such offer of employment is accepted, the Supplier or a Sub-contractor shall immediately release the person from their employment;
- 7.2.4 if after that period specified in Clause 7.2.2 of this Schedule 1 of these Call-off Terms and Conditions has elapsed, no offer of employment has been made by the Authority or Third Party, or such offer has been made by the Authority or Third Party but not accepted within a reasonable time, the Supplier or Sub-contractor shall employ that person in accordance with its obligations and duties under TUPE and shall be responsible for all liabilities arising in respect of any such person and shall (where relevant) be bound to apply Fair Deal for Staff Pensions in respect of any such person in accordance with the requirements of Part D of Schedule 7 of the NHS Terms and Conditions for the Provision of Services (Contract Version) (January 2018).

Schedule 2 of these Call-off Terms and Conditions

General Terms and Conditions

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1 Provision of Services

- 1.1 The Authority appoints the Supplier and the Supplier agrees to provide the Services:
- 1.1.1 promptly and in any event within any time limits as may be set out in this Contract;
 - 1.1.2 in accordance with all other provisions of this Contract;
 - 1.1.3 with reasonable skill and care and in accordance with the provisions of the Framework Agreement as applicable and/or the provisions of the Order Form;
 - 1.1.4 in accordance with the Law and with Guidance;
 - 1.1.5 in accordance with Good Industry Practice;
 - 1.1.6 in accordance with the Policies; and
 - 1.1.7 in a professional and courteous manner.
- In complying with its obligations under this Contract, the Supplier shall, and shall procure that all Staff shall, act in accordance with the NHS values as set out in the NHS Constitution from time to time.
- 1.2 The Supplier shall comply with the Implementation Requirements (if any) in accordance with any timescales as may be set out in the Specification and Tender Response Document., Without limitation to the foregoing provisions of this Clause 1.2 of this Schedule 2 of these Call-off Terms and Conditions, the Supplier shall if specified in the Order Form implement the Services fully in accordance with the Implementation Plan. If the Implementation Plan is an outline plan, the Supplier shall, as part of implementation, develop the outline plan into a full plan and agree this with the Authority. Once this is agreed, the Supplier shall comply with the full Implementation Plan.
- 1.3 The Supplier shall commence delivery of the Services on the Services Commencement Date.
- 1.4 The Supplier shall comply fully with its obligations set out in the Specification and Tender Response Document and/or the Order Form, including without limitation the KPIs.
- 1.5 The Supplier shall ensure that all relevant consents, authorisations, licences and accreditations required to provide the Services are in place at the Actual Services Commencement Date and are maintained throughout the Term.
- 1.6 If the Services, or any part of them, are regulated by any regulatory body, the Supplier shall ensure that at the Actual Services Commencement Date it has in place all relevant registrations and shall maintain such registrations during the Term. The Supplier shall notify the Authority forthwith in writing of any changes to such registration or any other matter relating to its registration that would affect the delivery or the quality of Services.
- 1.7 The Supplier shall notify the Authority forthwith in writing:
- 1.7.1 of any pending inspection of the Services, or any part of them, by a regulatory body immediately upon the Supplier becoming aware of such inspection; and
 - 1.7.2 of any failure of the Services, or any part of them, to meet the quality standards required by a regulatory body, promptly and in any event within two (2) Business Days of the Supplier becoming aware of any such failure.

This shall include without limitation any informal feedback received during or following an inspection raising concerns of any nature regarding the provision of the Services.

- 1.8 Following any inspection of the Services, or any part of them, by a regulatory body, the Supplier shall provide the Authority with a copy of any report or other communication published or provided by the relevant regulatory body in relation to the provision of the Services.
- 1.9 Upon receipt of notice pursuant to Clause 1.7 of this Schedule 2 of these Call-off Terms and Conditions or any report or communication pursuant to Clause 1.8 of this Schedule 2 of these Call-off Terms and Conditions, the Authority shall be entitled to request further information from the Supplier and/or a meeting with the Supplier, and the Supplier shall cooperate fully with any such request.
- 1.10 Where applicable, the Supplier shall implement and comply with the Policies on reporting and responding to all incidents and accidents, including serious incidents requiring investigation, shall complete the Authority's incident and accident forms in accordance with the Policies and provide reasonable support and information as requested by the Authority to help the Authority deal with any incident or accident relevant to the Services. The Supplier shall ensure that its Contract Manager informs the Authority's Contract Manager in writing forthwith upon (a) becoming aware that any serious incidents requiring investigation and/or notifiable accidents have occurred or (b) the Supplier's Contract Manager having reasonable cause to believe any serious incidents and/or notifiable accidents requiring investigation have occurred. The Supplier shall ensure that its Contract Manager informs the Authority's Contract Manager in writing within forty eight (48) hours of all other incidents and/or accidents that have or may have an impact on the Services.
- 1.11 The Supplier shall be relieved from its obligations under this Contract to the extent that it is prevented from complying with any such obligations due to any acts, omissions or defaults of the Authority. To qualify for such relief, the Supplier must notify the Authority promptly (and in any event within five (5) Business Days) in writing of the occurrence of such act, omission, or default of the Authority together with the potential impact on the Supplier's obligations.

2 Premises, locations and access

- 2.1 The Services shall be provided at such Authority premises and at such locations within those premises, as may be set out in the Order Form or as otherwise agreed by the Parties in writing ("**Premises and Locations**").
- 2.2 Subject to the Supplier and its Staff complying with all relevant Policies applicable to such Premises and Locations, the Authority shall grant reasonable access to the Supplier and its Staff to such Premises and Locations to enable the Supplier to provide the Services.
- 2.3 Subject to Clause 2.4 of this Schedule 2 of these Call-off Terms and Conditions, any access granted to the Supplier and its Staff under Clause 2.2 of this Schedule 2 of these Call-off Terms and Conditions shall be non-exclusive and revocable. Such access shall not be deemed to create any greater rights or interest than so granted (to include, without limitation, any relationship of landlord and tenant) in the Premises and Locations. The Supplier warrants that it shall carry out all such reasonable further acts to give effect to this Clause 2.3 of this Schedule 2 of these Call-off Terms and Conditions.
- 2.4 Where, in order to provide the Services, the Supplier requires any greater rights to use or occupy any specific Premises and Locations over and above such reasonable

access rights granted in accordance with Clause 2.2 and Clause 2.3 of this Schedule 2 of these Call-off Terms and Conditions, such further rights shall be limited to any rights granted to the Supplier by the Authority in accordance with any licence and/or lease entered into by the Supplier as referred to in any Order Form.

- 2.5 Where it is provided for by a specific mechanism set out in the Specification and Tender Response Document and/or the Order Form, the Authority may increase, reduce or otherwise vary the Premises and Locations in accordance with such mechanism subject to the provisions of any licence or lease entered into by the Parties as referred to at Clause 2.4 of this Schedule 2 of these Call-off Terms and Conditions. Where there is no such specific mechanism set out in the Specification and Tender Response Document and/or the Order Form, any variations to the Premises and Locations where the Services are to be provided shall be agreed by the Parties in accordance with Clause 21 of this Schedule 2 of these Call-off Terms and Conditions. If agreement cannot be reached the matter shall be referred to, and resolved in accordance with, the dispute resolution process set out in Clause 5 of the Key Provisions and Clause 22.3 of this Schedule 2 of these Call-off Terms and Conditions.

3 Cooperation with third parties

- 3.1 The Supplier shall, as reasonably required by the Authority, cooperate with any other service providers to the Authority and/or any other third parties as may be relevant in the provision of the Services.

4 Use of Authority equipment

- 4.1 Unless otherwise set out in the Specification and Tender Response Document or otherwise agreed by the Parties in writing, any equipment or other items provided by the Authority for use by the Supplier:
- 4.1.1 shall be provided at the Authority's sole discretion;
 - 4.1.2 shall be inspected by the Supplier in order that the Supplier can confirm to its reasonable satisfaction that such equipment and/or item is fit for its intended use and shall not be used by the Supplier until it has satisfied itself of this;
 - 4.1.3 must be returned to the Authority within any agreed timescales for such return or otherwise upon the request of the Authority; and
 - 4.1.4 shall be used by the Supplier at the Supplier's risk and the Supplier shall upon written request by the Authority reimburse the Authority for any loss or damage relating to such equipment or other items caused by the Supplier (fair wear and tear exempted).

5 Staff and Lifescience Industry Accredited Credentialing Register

- 5.1 Subject to the requirements of this Contract and any Law, the Supplier shall be entirely responsible for the employment and conditions of service of Staff. The Supplier shall ensure that such conditions of employment are consistent with its obligations under this Contract.
- 5.2 The Supplier will employ sufficient Staff to ensure that it complies with its obligations under this Contract. This will include, but not be limited to, the Supplier providing a sufficient reserve of trained and competent Staff to provide the Services during Staff holidays or absence.
- 5.3 The Supplier shall use reasonable endeavours to ensure the continuity of all Staff in the provision of the Services and, where any member of Staff is designated as key to

the provision of the Services as set out in the Specification and Tender Response Document, the Order Form or as otherwise agreed between the Parties in writing, any redeployment and/or replacement of such member of Staff by the Supplier shall be subject to the prior written approval of the Authority, such approval not to be unreasonably withheld or delayed.

- 5.4 The Supplier shall ensure that all Staff are aware of, and at all times comply with, the Policies.
- 5.5 The Supplier shall:
 - 5.5.1 employ only those Staff who are careful, skilled and experienced in the duties required of them;
 - 5.5.2 ensure that every member of Staff is properly and sufficiently trained and instructed;
 - 5.5.3 ensure all Staff have the qualifications to carry out their duties;
 - 5.5.4 maintain throughout the Term all appropriate licences and registrations with any relevant bodies (at the Supplier's expense) in respect of the Staff;
 - 5.5.5 ensure all Staff comply with such registration, continuing professional development and training requirements or recommendations appropriate to their role including those from time to time issued by the Department of Health or any relevant regulatory body or any industry body in relation to such Staff; and
 - 5.5.6 comply with the Authority's staff vetting procedures and other staff protocols, as may be relevant to this Contract and which are notified to the Supplier by the Authority in writing.
- 5.6 The Supplier shall not deploy in the provision of the Services any person who has suffered from, has signs of, is under treatment for, or who is suffering from any medical condition which is known to, or does potentially, place the health and safety of the Authority's staff, patients, service users or visitors at risk unless otherwise agreed in writing with the Authority.
- 5.7 The Supplier shall ensure that all potential Staff or persons performing any of the Services during the Term who may reasonably be expected in the course of performing any of the Services under this Contract to have access to or come into contact with children or other vulnerable persons and/or have access to or come into contact with persons receiving health care services:
 - 5.7.1 are questioned concerning their Convictions; and
 - 5.7.2 obtain appropriate disclosures from the Disclosure and Barring Service (or other appropriate body) as required by Law and/or the Policies before the Supplier engages the potential staff or persons in the provision of the Services.
- 5.8 The Supplier shall take all necessary steps to ensure that such potential staff or persons obtain standard and enhanced disclosures from the Disclosure and Barring Service (or other appropriate body) and shall ensure all such disclosures are kept up to date. The obtaining of such disclosures shall be at the Supplier's cost and expense.
- 5.9 The Supplier shall ensure that no person is employed or otherwise engaged in the provision of the Services without the Authority's prior written consent if:
 - 5.9.1 the person has disclosed any Convictions upon being questioned about their Convictions in accordance with Clause 5.7.1 of this Schedule 2 of these Call-off Terms and Conditions;

- 5.9.2 the person is found to have any Convictions following receipt of standard and/or enhanced disclosures from the Disclosure and Barring Service (or other appropriate body) in accordance with Clause 5.7.2 of this Schedule 2 of these Call-off Terms and Conditions; or
 - 5.9.3 the person fails to obtain standard and/or enhanced disclosures from the Disclosure and Barring Service (or other appropriate body) upon request by the Supplier in accordance with Clause 5.7.2 of this Schedule 2 of these Call-off Terms and Conditions.
- 5.10 In addition to the requirements of Clause 5.7 to Clause 5.9 of this Schedule 2 of these Call-off Terms and Conditions, where the Services are or include regulated activities as defined by the Safeguarding Vulnerable Groups Act 2006 the Supplier:
- 5.10.1 warrants that it shall comply with all requirements placed on it by the Safeguarding Vulnerable Groups Act 2006;
 - 5.10.2 warrants that at all times it has and will have no reason to believe that any member of Staff is barred in accordance with the Safeguarding Vulnerable Groups Act 2006; and
 - 5.10.3 shall ensure that no person is employed or otherwise engaged in the provision of the Services if that person is barred from carrying out, or whose previous conduct or records indicate that they would not be suitable to carry out, any regulated activities as defined by the Safeguarding Vulnerable Groups Act 2006 or may present a risk to patients, service users or any other person.
- 5.11 The Supplier shall ensure that the Authority is kept advised at all times of any member of Staff who, subsequent to their commencement of employment as a member of Staff receives a Conviction or whose previous Convictions become known to the Supplier or whose conduct or records indicate that they are not suitable to carry out any regulated activities as defined by the Safeguarding Vulnerable Groups Act 2006 or may present a risk to patients, service users or any other person. The Supplier shall only be entitled to continue to engage or employ such member of Staff with the Authority's written consent and with such safeguards being put in place as the Authority may reasonably request. Should the Authority withhold consent the Supplier shall remove such member of Staff from the provision of the Services forthwith.
- 5.12 The Supplier shall immediately provide to the Authority any information that the Authority reasonably requests to enable the Authority to satisfy itself that the obligations set out in Clause 5.7 to Clause 5.11 of this Schedule 2 of these Call-off Terms and Conditions have been met.
- 5.13 The Authority may at any time request that the Supplier remove and replace any member of Staff from the provision of the Services, provided always that the Authority will act reasonably in making such a request. Prior to making any such request the Authority shall raise with the Supplier the Authority's concerns regarding the member of Staff in question with the aim of seeking a mutually agreeable resolution. The Authority shall be under no obligation to have such prior discussion should the Authority have concerns regarding patient or service user safety.
- 5.14 Unless otherwise confirmed by the Authority in writing, the Supplier shall ensure full compliance (to include with any implementation timelines) with any Guidance issued by the Department of Health and Social Care and/or any requirements and/or Policies issued by the Authority (to include as may be set out as part of any procurement documents leading to the award of this Contract) in relation to the adoption of, and compliance with, any scheme or schemes to verify the credentials of Supplier

representatives that visit NHS premises (to include use of the Lifescience Industry Accredited Credentialing Register). Once compliance with any notified implementation timelines has been achieved by the Supplier, the Supplier shall, during the Term, maintain the required level of compliance in accordance with any such Guidance, requirements and Policies.

6 Business continuity

6.1 Throughout the Term, the Supplier will ensure its Business Continuity Plan provides for continuity during a Business Continuity Event. The Supplier confirms and agrees such Business Continuity Plan details and will continue to detail robust arrangements that are reasonable and proportionate to:

6.1.1 the criticality of this Contract to the Authority; and

6.1.2 the size and scope of the Supplier's business operations.

6.2 The Supplier shall test its Business Continuity Plan at reasonable intervals, and in any event no less than once every twelve (12) Months or at such other period as may be agreed between the Parties taking into account the criticality of this Contract to the Authority and the size and scope of the Supplier's business operations. The Supplier shall also test its Business Continuity Plan in the event of any major reconfiguration of the Services or as otherwise reasonable requested by the Authority.

6.3 The Supplier shall promptly provide to the Authority, at the Authority's written request, copies of its Business Continuity Plan, reasonable and proportionate documentary evidence that the Supplier tests its Business Continuity Plan in accordance with the requirements of this Clause 6.2 of this Schedule 2 of these Call-off Terms and Conditions and reasonable and proportionate information regarding the outcome of such tests. The Supplier shall provide to the Authority a copy of any updated or revised Business Continuity Plan or reasonable and proportionate documentary evidence that they have updated or revised their Business Continuity Plan (as applicable) within fourteen (14) Business Days of any material update or revision to such plan.

6.4 On receipt of a copy of the Supplier Business Continuity Plan and/or any revision of such plan and/or the result of any test of the Supplier Business Continuity Plan and/or any documentary evidence relating to the Supplier Business Continuity Plan the Authority may review such plan, revision, test result and/or documentary evidence and where it reasonably considers that:

6.4.1 any such plan or revision may not sufficiently provide for continuity in the provision of the Services during a Business Continuity Event; and/or

6.4.2 the test result demonstrates that the Supplier Business Continuity Plan will or may fail to provide for continuity in the provision of the Services during a Business Continuity Event;

the Authority may require the Supplier to take such measures, acting reasonably, as it considers appropriate (including the re-testing of the Business Continuity Plan or revision of such plan) to strengthen such plan or such revision and this remedial activity and re-testing shall be completed by the Supplier, at no additional cost to the Authority, by the date reasonably required by the Authority and notified to the Supplier in writing.

6.5 The Authority may suggest reasonable and proportionate amendments to the Supplier regarding the Business Continuity Plan at any time. Where the Supplier, acting reasonably, deems such suggestions made by the Authority to be relevant and appropriate, the Supplier will incorporate into the Business Continuity Plan all such suggestions made by the Authority in respect of such Business Continuity Plan.

Should the Supplier not incorporate any suggestion made by the Authority into such Business Continuity Plan it will explain the reasons for not doing so to the Authority.

- 6.6 Should a Business Continuity Event occur at any time, the Supplier shall implement and comply with its Business Continuity Plan and provide regular written reports to the Authority on such implementation.
- 6.7 During and following a Business Continuity Event, the Supplier shall use reasonable endeavours to continue to provide the Services in accordance with this Contract.
- 6.8 For the avoidance of doubt, the carrying out of a test of the Business Continuity Plan (including a test of the Business Continuity Plan's procedures) shall not relieve the Supplier of any of its obligations under this Contract.

7 The Authority's obligations

- 7.1 Subject to the Supplier providing the Services in accordance with this Contract, the Authority will pay the Supplier for the Services in accordance with Clause 9 of this Schedule 2 of these Call-off Terms and Conditions.
- 7.2 The Authority shall, as appropriate, provide copies of or give the Supplier access to such of the Policies that are relevant to the provision of the Services.
- 7.3 The Authority shall comply with the Authority's Obligations.
- 7.4 The Authority shall provide the Supplier with any reasonable and proportionate cooperation necessary to enable the Supplier to comply with its obligations under this Contract. The Supplier shall at all times provide reasonable advance written notification to Authority of any such cooperation necessary in circumstances where such cooperation will require the Authority to plan for and/or allocate specific resources in order to provide such cooperation.

8 Contract management

- 8.1 Each Party shall appoint and retain a Contract Manager who shall be the primary point of contact for the other Party in relation to matters arising from this Contract. Where more than one Supplier is a party to this Contract, each Supplier shall appoint a Contract Manager to represent that Supplier, and the Suppliers shall appoint one of the Contract Managers so appointed to be their Lead Contract Manager with authority to represent all of the organisations comprising the Suppliers. Should the Contract Manager or Lead Contract Manager be replaced, the organisation replacing the Contract Manager shall promptly inform the other Party in writing of the name and contact details for the new Contract Manager or Lead Contract Manager. Any Contract Manager appointed shall be of sufficient seniority and experience to be able to make decisions on the day to day operation of this Contract. The Supplier confirms and agrees that it will work closely and cooperate fully with the Authority's Contract Manager.
- 8.2 Each Party shall ensure that its representatives (to include, without limitation, its Contract Manager or Lead Contract Manager (where applicable)) shall attend review meetings on a regular basis to review the performance of the Supplier under this Contract and to discuss matters arising generally under this Contract. Each Party shall ensure that those attending such meetings have the authority to make decisions regarding the day to day operation of the Contract. The first such meeting shall take place on a date to be agreed on or around the end of the first Month after the Commencement Date. Subsequent meetings shall take place at monthly intervals or as may otherwise be agreed in writing between the Parties.

- 8.3 No more than one (1) week prior to each review meeting, but in any event not less than three (3) Business Days prior to each review meeting the Supplier shall provide a written contract management report (“**Report**”) to the Authority regarding the provision of the Services and the operation of this Contract. Where the Parties have agreed to hold review meetings less frequently than Monthly pursuant to Clause 8.2 of this Schedule 2 of these Call-Off Terms and Conditions then a Report shall, without prejudice to the remainder of this Clause 8.3 of this Schedule 2 of these Call-Off Terms and Conditions, be produced by the Supplier and submitted to the Authority at no less than Monthly intervals. Unless otherwise agreed by the Parties in writing, such contract management report shall contain, as a minimum:
- 8.3.1 details of the performance of the Supplier under this Contract (including as assessed against the KPIs under this Contract since the last Report;
 - 8.3.2 in the case of the first review meeting, a calculation of the number of Primary KPI Failure Points and the number of Secondary KPI Failure Points occurring in the period between the Effective Date and the date of the first review meeting, and in the case of any other review meeting a calculation of the number of Primary KPI Failure Points and Secondary KPI Failure Points occurring in the period between the preceding review meeting and the review meeting at which the Report will be considered;
 - 8.3.3 in the case of the first review meeting, a calculation of the number of KPI Failures relating to the KPIs occurring in the period between the Effective Date and the date of the first review meeting, and in the case of any other review meeting a calculation of the number of KPI Failures relating to the KPIs occurring in the period between the preceding review meeting and the review meeting at which the Report will be considered;
 - 8.3.4 Not used
 - 8.3.5 details of any complaints by the Authority regarding the Services and any complaints from or on behalf of patients or other service users, their nature of any such complaints and the way in which the Supplier has responded to such complaints since the last Report;
 - 8.3.6 the information specified in this Contract;
 - 8.3.7 a status report in relation to the implementation of any current Remedial Proposal by either Party; and
 - 8.3.8 such other information as reasonably required by the Authority.
- 8.4 Unless otherwise specified in this Contract, the Authority shall take minutes of each review meeting and shall circulate draft minutes to the Supplier within a reasonable time following such review meeting. The Supplier shall inform the Authority in writing of any suggested amendments to the minutes within five (5) Business Days of receipt of the draft minutes. If the Supplier does not respond to the Authority within such five (5) Business Days the minutes will be deemed to be approved. Where there are any differences in interpretation of the minutes, the Parties will use their reasonable endeavours to reach agreement. If agreement cannot be reached the matter shall be referred to for resolution in accordance with, the dispute resolution process set out in Clause 5 of the Key Provisions and Clause 22.3 of this Schedule 2 of these Call-off Terms and Conditions.
- 8.5 The Supplier shall provide such management information relating to the operation of this Contract to which the Supplier is a Party (the “**Management Information**”) as the Authority may request from time to time within seven (7) Business Days of the date of the request. The Supplier shall supply the Management Information to the Authority in

such form as may be specified by the Authority and, where requested to do so, the Supplier shall also provide any such Management Information to another Contracting Authority, whose role includes (but is not limited to): (a) the analysis of such Management Information (to include, without limitation, for the purposes of analysing public sector expenditure and planning future procurement activities); and/or (b) manage the Framework Agreement with the Supplier ("**Third Party Body**"). The Supplier confirms and agrees that the Authority may itself provide the Third Party Body with Management Information relating to the Services purchased, any payments made under this Contract, and any other information relevant to the operation of this Contract.

- 8.6 Upon receipt of Management Information supplied by the Supplier to the Authority and/or the Third Party Body, or by the Authority to the Third Party Body, the Parties hereby consent to the Third Party Body and the Authority:
- 8.6.1 storing and analysing the Management Information and producing statistics; and
 - 8.6.2 sharing the Management Information or any statistics produced using the Management Information with any other Contracting Authority.
- 8.7 If the Third Party Body and/or the Authority shares the Management Information or any other information provided under Clause 8.6 of this Schedule 2 of these Call-off Terms and Conditions, any Contracting Authority receiving the Management Information shall, where such Management Information is subject to obligations of confidence under this Contract and such Management Information is provided direct by the Authority to such Contracting Authority, be informed of the confidential nature of that information by the Authority and shall be requested by the Authority not to disclose it to any body that is not a Contracting Authority (unless required to do so by Law).
- 8.8 The Authority may make changes to the type of Management Information which the Supplier is required to supply and shall give the Supplier at least one (1) Month's written notice of any changes.

9 Price and payment

- 9.1 The Contract Price shall be calculated in accordance with the provisions of the Framework Agreement, as confirmed in the Order Form.
- 9.2 Unless otherwise stated in the Framework Agreement and/or the Order Form, the Contract Price:
- 9.2.1 shall be payable from the Actual Services Commencement Date;
 - 9.2.2 shall remain fixed during the Term; and
 - 9.2.3 is the entire price payable by the Authority to the Supplier in respect of the Services and includes, without limitation, any royalties, licence fees, supplies and all consumables used by the Supplier, travel costs, accommodation expenses, the cost of Staff and all appropriate taxes (excluding VAT), duties and tariffs and any expenses arising from import and export administration.
- 9.3 Unless stated otherwise in the Framework Agreement and/or the Order Form:
- 9.3.1 where the Framework Agreement and/or the Order Form confirms that the payment profile for this Contract is monthly in arrears, the Supplier shall invoice the Authority, within fourteen (14) days of the end of each Month, the Contract Price in respect of the Services provided in compliance with this Contract in the preceding Month; or

- 9.3.2 where Clause 9.3.1 of this Schedule 2 of these Call-off Terms and Conditions does not apply, the Supplier shall invoice the Authority for Services at any time following completion of the provision of the Services in compliance with this Contract.

Each invoice shall contain such information and be addressed to such individual as the Authority may inform the Supplier from time to time.

- 9.4 The Contract Price is exclusive of VAT, which, if properly chargeable, the Authority shall pay at the prevailing rate subject to receipt from the Supplier of a valid and accurate VAT invoice. Such VAT invoices shall show the VAT calculations as a separate line item.
- 9.5 The Authority shall verify and pay each valid and undisputed invoice received in accordance with Clause 9.3 of this Schedule 2 of these Call off Terms and Conditions within thirty (30) days of receipt of such invoice at the latest. However, the Authority shall use its reasonable endeavours to pay such undisputed invoices sooner in accordance with any applicable government prompt payment targets. If there is undue delay in verifying the invoice in accordance with this Clause 9.5 of this Schedule 2, the invoice shall be regarded as valid and undisputed for the purposes this Clause 9.5 after a reasonable time has passed.
- 9.6 Where the Authority raises a query with respect to an invoice the Parties shall liaise with each other and agree a resolution to such query within thirty (30) days of the query being raised. If the Parties are unable to agree a resolution within thirty (30) days the query shall be referred to dispute resolution in accordance with Clause 22 of this Schedule 2 of these Call off Terms and Conditions. For the avoidance of doubt, the Authority shall not be in breach of any of any of its payment obligations under this Contract in relation to any queried or disputed invoice sums unless the process referred to in this Clause 9.6 of this Schedule 2 has been followed and it has been determined that the queried or disputed invoice amount is properly due to the Supplier and the Authority has then failed to pay such sum within a reasonable period following such determination.
- 9.7 Not used
- 9.8 The Authority reserves the right to set-off:
- 9.8.1 any monies due to the Supplier from the Authority as against any monies due to the Authority from the Supplier under this Contract; and
- 9.8.2 any monies due to the Authority from the Supplier as against any monies due to the Supplier from the Authority under this Contract.
- 9.9 Where the Authority is entitled to receive any sums (including, without limitation, any costs, charges or expenses) from the Supplier under this Contract, the Authority may invoice the Supplier for such sums. Such invoices shall be paid by the Supplier within 30 days of the date of such invoice.
- 9.10 If a Party fails to pay any undisputed sum properly due to the other Party under this Contract, the Party due such sum shall have the right to charge interest on the overdue amount at the applicable rate under the Late Payment of Commercial Debts (Interest) Act 1998, accruing on a daily basis from the due date up to the date of actual payment, whether before or after judgment.

10 Warranties

- 10.1 The Supplier warrants, represents and undertakes that without prejudice to any warranty implied by an applicable Law:

- 10.1.1 it shall comply with the Framework Agreement;
- 10.1.2 it has, and shall ensure its Staff shall have, and shall maintain throughout the Term all appropriate licences and registrations with the relevant bodies to fulfil its obligations under this Contract;
- 10.1.3 it has all rights, consents (including, where the Supplier's procedures required, the consent of any parent company), authorisations, licences and accreditations required to provide the Services and shall maintain such consents, authorisations, licences and accreditations throughout the Term;
- 10.1.4 it has and shall maintain a properly documented system of quality controls and processes covering all aspects of its obligations under this Contract and/or under Law and/or Guidance and shall at all times comply with such quality controls and processes;
- 10.1.5 it shall not make any significant changes to its system of quality processes in relation to the Services without notifying the Authority in writing at least twenty one (21) days in advance of such change (such notice to include the details of the consequences which follow such change being implemented);
- 10.1.6 where any act of the Supplier requires the notification to and/or approval by any regulatory or other competent body in accordance with any Law and Guidance, the Supplier shall comply fully with such notification and/or approval requirements;
- 10.1.7 receipt of the Services by or on behalf of the Authority and use of the deliverables or of any other item or information supplied or made available to the Authority as part of the Services will not infringe any third party rights, to include without limitation any Intellectual Property Rights;
- 10.1.8 it will comply with all Law, Guidance, Policies and the Supplier Code of Conduct in so far as it is relevant to the provision of the Services;
- 10.1.9 it will provide the Services using reasonable skill and care and in accordance with Good Industry Practice and shall fulfil all requirements of this Contract using appropriately skilled, trained and experienced staff;
- 10.1.10 unless otherwise set out in the Specification and Tender Response Document and/or as otherwise agreed in writing by the Parties, it has and/or shall procure all resources, equipment, consumables and other items and facilities required to provide the Services;
- 10.1.11 without limitation to the generality of Clause 10.1.8 of this Schedule 2 of these Call-off Terms and Conditions, it shall comply with all health and safety processes, requirements safeguards, controls, and training obligations in accordance with its own operational procedures, Law, Guidance, Policies, Good Industry Practice, the requirements of the Specification and Tender Response Document and any notices or instructions given to the Supplier by the Authority and/or any competent body, as relevant to the provision of the Services and the Supplier's access to the Premises and Locations in accordance with this Contract;
- 10.1.12 without prejudice to any specific notification requirements set out in this Contract, it will promptly notify the Authority of any health and safety hazard which has arisen, or the Supplier is aware may arise, in connection with the performance of the Services and take such steps as are reasonably necessary to ensure the health and safety of persons likely to be affected by such hazards;

- 10.1.13 any equipment it uses in the provision of the Services shall comply with all relevant Law and Guidance, be fit for its intended purpose and maintained fully in accordance with the manufacturer's specification and shall remain the Supplier's risk and responsibility at all times;
- 10.1.14 unless otherwise confirmed by the Authority in writing (to include, without limitation, as part of the Specification and Tender Response Document), it will ensure that any products purchased by the Supplier partially or wholly for the purposes of providing the Services will comply with requirements five (5) to eight (8), as set out at Annex 1 of the Cabinet Office Procurement Policy Note - Implementing Article 6 of the Energy Efficiency Directive (Action Note 07/14 3rd June 2014), to the extent such requirements apply to the relevant products being purchased;
- 10.1.15 it shall use Good Industry Practice to ensure that any information and communications technology systems and/or related hardware and/or software it uses are free from corrupt data, viruses, worms and any other computer programs or code which might cause harm or disruption to the Authority's information and communications technology systems;
- 10.1.16 it shall: (i) comply with all relevant Law and Guidance and shall use Good Industry Practice to ensure that there is no slavery or human trafficking in its supply chains; and (ii) notify the Authority immediately if it becomes aware of any actual or suspected incidents of slavery or human trafficking in its supply chains;
- 10.1.17 it shall at all times conduct its business in a manner that is consistent with any anti-slavery Policy of the Authority and shall provide to the Authority any reports or other information that the Authority may request as evidence of the Supplier's compliance with this Clause 10.1.17 and/or as may be requested or otherwise required by the Authority in accordance with its anti-slavery Policy;
- 10.1.18 it will fully and promptly respond to all requests for information and/or requests for answers to questions regarding this Contract, the provision of the Services, any complaints and any Disputes at the frequency, in the timeframes and in the format as requested by the Authority from time to time (acting reasonably);
- 10.1.19 all information included within the Supplier's responses to any documents issued by the Authority as part of the procurement relating to the award of this Contract (to include, without limitation, as referred to in the Specification and Tender Response Document and/or Order Form) and all accompanying materials is accurate;
- 10.1.20 it has the right and authority to enter into this Contract and that it has the capability and capacity to fulfil its obligations under this Contract;
- 10.1.21 it is a properly constituted entity and it is fully empowered by the terms of its constitutional documents to enter into and to carry out its obligations under this Contract and the documents referred to in this Contract;
- 10.1.22 all necessary actions to authorise the execution of and performance of its obligations under this Contract have been taken before such execution;
- 10.1.23 there are no pending or threatened actions or proceedings known to the Supplier before any court or administrative agency which would materially adversely affect the financial condition, business or operations of the Supplier. For the purposes of this Clause 10.1.23 of this Schedule 2 "known"

means either where at any point during the Term such pending or threatened actions or proceedings are known of by the Supplier or where at any point during the Term such pending or threatened actions or proceedings ought to be known of by the Supplier;

- 10.1.24 no proceedings or other steps have been taken and not discharged (nor, to the best of the Supplier's knowledge, are threatened) for the winding up of any Supplier or for its dissolution, or for the appointment of a receiver, administrative receiver, liquidator, manager, administrator or similar officer in relation to any of the Supplier's assets and/or revenue;
 - 10.1.25 there are no material agreements existing to which the Supplier is a party which prevent the Supplier from entering into or complying with this Contract;
 - 10.1.26 it has and will continue to have the capacity, funding and cash flow to meet all its obligations under this Contract and will promptly notify the Authority if during the Term this ceases to be the case; and
 - 10.1.27 it has satisfied itself as to the nature and extent of the risks assumed by it under this Contract and has gathered all information necessary to perform its obligations under this Contract and all other obligations assumed by it;
 - 10.1.28 it shall notify the Authority immediately if they become aware of any actual or suspected incidents of slavery or human trafficking in their supply chains; and
 - 10.1.29 it shall at all times conduct its business in a manner that is consistent with any anti-slavery Policy of the Authority and shall provide to the Authority
 - 10.1.30 any reports or other information that the Authority may request as evidence of the Supplier's compliance with this Clause 10.1.30 and/or as may be requested or otherwise required by the Authority in accordance with its anti-slavery Policy. The Authority may, at its absolute discretion, accept a modern slavery transparency statement published by the Suppliers in accordance with the Modern Slavery Act 2015, including but not limited to section 54 of that Act, and any and all other relevant anti-slavery legislation in force from time to time, as evidence of compliance with this Clause 10.1.30 of this Schedule 2..
- 10.2 The Supplier warrants that all information, data and other records and documents required by the Authority as set out in the Specification and Tender Response Document shall be submitted to the Authority in the format and in accordance with any timescales set out in the Specification and Tender Response Document.
- 10.3 Without prejudice to the generality of Clause 10.2 of this Schedule 2 of these Call-off Terms and Conditions, the Supplier acknowledges that a failure by the Supplier following the Actual Services Commencement Date to submit accurate invoices and other information on time to the Authority may result in the commissioner of health services, or other entity responsible for reimbursing costs to the Authority, delaying or failing to make relevant payments to the Authority. Accordingly, the Supplier warrants that, from the Actual Services Commencement Date, it shall submit accurate invoices and other information on time to the Authority.
- 10.4 The Supplier warrants and undertakes to the Authority that it shall comply with any eProcurement Guidance as it may apply to the Supplier and shall carry out all reasonable acts required of the Supplier to enable the Authority to comply with such eProcurement Guidance.

- 10.5 The Supplier warrants and undertakes to the Authority that, as at the Commencement Date, it has notified the Authority in writing of any Occasions of Tax Non-Compliance or any litigation that it is involved in that is in connection with any Occasions of Tax Non-Compliance. If, at any point during the Term, an Occasion of Tax Non-Compliance occurs, the Supplier shall:
- 10.5.1 notify the Authority in writing of such fact within five (5) Business Days of its occurrence; and
 - 10.5.2 promptly provide to the Authority:
 - (i) details of the steps which the Supplier is taking to address the Occasion of Tax Non-Compliance and to prevent the same from recurring, together with any mitigating factors that it considers relevant; and
 - (ii) such other information in relation to the Occasion of Tax Non-Compliance as the Authority may reasonably require.
- 10.6 The Supplier further warrants and undertakes to the Authority that it will inform the Authority in writing immediately upon becoming aware that any of the warranties set out in Clause 10 of this Schedule 2 of these Call-off Terms and Conditions have been breached or there is a risk that any warranties may be breached.
- 10.7 Any warranties provided under this Contract are both independent and cumulative and may be enforced independently or collectively at the sole discretion of the enforcing Party.
- 10.8 For the avoidance of doubt, it is agreed that neither the Authority nor any other Participating Authority shall be entitled to obtain damages or otherwise obtain reimbursement more than once in respect of the same loss, liability or damage caused by the same breach of any of the warranties which appear (or are deemed to appear) in both this Contract and the Framework Agreement.
- 10.9 Where:
- 10.9.1 under this Contract the Supplier breaches any warranty set out (or deemed or implied to be set out) in this Contract; and
 - 10.9.2 the Participating Authority under the relevant Contract is the Authority; and
 - 10.9.3 the same warranty is set out (or is deemed or implied to be set out) in the Framework Agreement;

then the terms of this Contract governing the breach of that warranty and the liability of the Parties shall prevail over the terms of the Framework Agreement.

11 Intellectual property

- 11.1 The Supplier warrants and undertakes to the Authority that either it owns or is entitled to use and will continue to own or be entitled to use all Intellectual Property Rights used in the development and provision of the Services and/or necessary to give effect to the Services and/or to use any deliverables, matter or any other output supplied to the Authority as part of the Services.
- 11.2 The Supplier hereby grants to the Authority, for the life of the use by the Authority of any deliverables, material or any other output supplied to the Authority in any format as part of the Services, an irrevocable, royalty-free, non-exclusive licence to use, modify, adapt or enhance such items in the course of the Authority's normal business operations. For the avoidance of doubt, unless specified otherwise in any Key Provisions and/or in the Specification and Tender Response Document, the Authority

shall have no rights to commercially exploit (e.g. by selling to third parties) any deliverables, matter or any other output supplied to the Authority in any format as part of the Services.

12 Indemnity

12.1 The Supplier shall be liable to the Authority for, and shall indemnify and keep the Authority indemnified against, any loss, damages, costs, expenses (including without limitation legal costs and expenses), claims or proceedings in respect of:

- 12.1.1 any injury or allegation of injury to any person, including injury resulting in death;
- 12.1.2 any loss of or damage to property (whether real or personal); and/or
- 12.1.3 any breach of Clause 10.1.7 and/or Clause 11 of this Schedule 2 of these Call-off Terms and Conditions; and/or
- 12.1.4 any failure by the Supplier to commence the delivery of the Services by the Services Commencement Date;

that arise or result from the Supplier's negligent acts or omissions or breach of contract in connection with the performance of this Contract including the provision of the Services, except to the extent that such loss, damages, costs, expenses (including without limitation legal costs and expenses), claims or proceedings have been caused by any act or omission by, or on behalf of, or in accordance with the instructions of, the Authority.

12.2 Liability under Clauses 12.1.1, 12.1.3 and 17.13 of this Schedule 2 of these Call-off Terms and Conditions and Clause 2.6 of Schedule 3 of these Call-off Terms and Conditions shall be unlimited. Liability under Clauses 12.1.2 and 12.1.4 of this Schedule 2 of these Call-off Terms and Conditions shall be subject to the limitation of liability set out in Clause 13 of this Schedule 2 of these Call-off Terms and Conditions.

12.3 In relation to all third party claims against the Authority, which are the subject of any indemnity given by the Supplier under this Contract, the Authority shall use its reasonable endeavours, upon a written request from the Supplier, to transfer the conduct of such claims to the Supplier unless restricted from doing so. Such restrictions may include, without limitation, any restrictions:

- 12.3.1 relating to any legal, regulatory, governance, information governance, or confidentiality obligations on the Authority; and/or
- 12.3.2 relating to the Authority's membership of any indemnity and/or risk pooling arrangements.

Such transfer shall be subject to the Parties agreeing appropriate terms for such conduct of the third party claim by the Supplier (to include, without limitation, the right of the Authority to be informed and consulted on the ongoing conduct of the claim following such transfer and any reasonable cooperation required by the Supplier from the Authority).

13 Limitation of liability

13.1 Nothing in this Contract shall exclude or restrict the liability of either Party:

- 13.1.1 for death or personal injury resulting from its negligence;
- 13.1.2 for fraud or fraudulent misrepresentation; or
- 13.1.3 in any other circumstances where liability may not be limited or excluded under any applicable law.

- 13.2 Subject to Clauses 12.2, 13.1, 13.3, and 13.7 of this Schedule 2 of these Call-off Terms and Conditions, the total liability of each Party to the other under or in connection with this Contract whether arising in contract, tort, negligence, breach of statutory duty or otherwise shall be limited in aggregate to the greater of: (a) five million GBP (£5,000,000); or (b) one hundred and twenty five percent (125%) of the total Contract Price paid or payable by the Authority to the Supplier for the Services.
- 13.3 There shall be no right to claim losses, damages and/or other costs and expenses under or in connection with this Contract whether arising in contract (to include, without limitation, under any relevant indemnity), tort, negligence, breach of statutory duty or otherwise to the extent that any losses, damages and/or other costs and expenses claimed are in respect of loss of production, loss of business opportunity or are in respect of indirect loss of any nature suffered or alleged. For the avoidance of doubt, without limitation, the Parties agree that for the purposes of this Contract the following costs, expenses and/or loss of income shall be direct recoverable losses (to include under any relevant indemnity) provided such costs, expenses and/or loss of income are properly evidenced by the claiming Party:
- 13.3.1 extra costs incurred purchasing replacement or alternative services;
 - 13.3.2 costs associated with advising, screening, testing, treating, retreating or otherwise providing healthcare to patients;
 - 13.3.3 the costs of extra management time; and/or
 - 13.3.4 loss of income due to an inability to provide health care services,
- in each case to the extent to which such costs, expenses and/or loss of income arise or result from the other Party's breach of contract, negligent act or omission, breach of statutory duty, and/or other liability under or in connection with this Contract.
- 13.4 Each Party shall at all times take all reasonable steps to minimise and mitigate any loss, damages, costs and/or expenses (including without limitation legal costs and expenses) for which that Party is entitled to bring a claim against another pursuant to this Contract, including but not limited to any loss, damages, costs and/or expenses (including without limitation legal costs and expenses) for which one Party is entitled to bring a claim against any other Party pursuant to an indemnity under this Contract.
- 13.5 In relation to all third party claims against the Authority, which are the subject of any indemnity given by the Supplier under the Framework Agreement, the Authority shall:
- 13.5.1 notify the Supplier of any such claims as soon as reasonably practicable; and
 - 13.5.2 use its reasonable endeavours, upon a written request from the Supplier, to transfer the conduct of such claims to the Supplier unless restricted from doing so. Such restrictions may include, without limitation, any restrictions:
 - (i) relating to any legal, regulatory, governance, information governance, or confidentiality obligations on the Authority; and/or
 - (ii) relating to the Authority's membership of any indemnity and/or risk pooling arrangements.

Such transfer shall be subject to the Parties agreeing appropriate terms for such conduct of the third party claim by the Supplier (to include, without limitation, the right of the Authority to be informed and consulted on the ongoing conduct of the claim following such transfer and any reasonable cooperation required by the Supplier from the Authority).

- 13.6 Where the Authority is restricted from transferring any claim to the Supplier in accordance with Clause 13.5 of Schedule 2 above, the Authority shall in relation to any such claim:
- 13.6.1 notify the Supplier about the claim in writing;
 - 13.6.2 consult with the Supplier about its conduct;
 - 13.6.3 where the Authority chooses to defend the claim, following consultation with the Supplier, defend such claim diligently and, where appropriate, using competent counsel; and
 - 13.6.4 where the Authority is considering settling the claim, consult with the Supplier about whether to settle it and the terms of any such settlement.
- 13.7 If the total Contract Price paid or payable by the Authority to the Supplier over the Term:
- 13.7.1 is less than or equal to one million pounds (£1,000,000), then the figure of five million pounds (£5,000,000) at Clause 13.2 of this Schedule 2 of these Call-off Terms and Conditions shall be replaced with one million pounds (£1,000,000);
 - 13.7.2 is less than or equal to three million pounds (£3,000,000) but greater than one million pounds (£1,000,000), then the figure of five million pounds (£5,000,000) at Clause 13.2 of this Schedule 2 of these Call-off Terms and Conditions shall be replaced with three million pounds (£3,000,000);
 - 13.7.3 is equal to, exceeds or will exceed ten million pounds (£10,000,000), but is less than fifty million pounds (£50,000,000), then the figure of five million pounds (£5,000,000) at Clause 13.2 of this Schedule 2 of these Call-off Terms and Conditions shall be replaced with ten million pounds (£10,000,000) and the figure of one hundred and twenty five percent (125%) at Clause 13.2 of this Schedule 2 of these Call-off Terms and Conditions shall be deemed to have been deleted and replaced with one hundred and fifteen percent (115%); and
 - 13.7.4 is equal to, exceeds or will exceed fifty million pounds (£50,000,000), then the figure of five million pounds (£5,000,000) at Clause 13.2 of this Schedule 2 of these Call-off Terms and Conditions shall be replaced with fifty million pounds (£50,000,000) and the figure of one hundred and twenty five percent (125%) at Clause 13.2 of this Schedule 2 of these Call-off Terms and Conditions shall be deemed to have been deleted and replaced with one hundred and five percent (105%).
- 13.8 Clause 13 of this Schedule 2 of these Call-off Terms and Conditions shall survive the expiry of or earlier termination of this Contract for any reason.

14 Insurance

- 14.1 Subject to Clauses 14.2 and 14.3 of this Schedule 2 of these Call-off Terms and Conditions and unless otherwise confirmed in writing by the Authority, as a minimum level of protection, the Supplier shall put in place and/or maintain in force at its own cost with a reputable commercial insurer, insurance arrangements in respect of employer's liability, public liability and professional indemnity in accordance with Good Industry Practice with the minimum cover per claim of the greater of five million pounds (£5,000,000) or any sum as required by Law unless otherwise agreed with the Authority in writing. These requirements shall not apply to the extent that the Supplier

is a member and maintains membership of each of the indemnity schemes run by the NHS Litigation Authority.

- 14.2 Without limitation to any insurance arrangements as required by Law, the Supplier shall put in place and/or maintain the different types and/or levels of indemnity arrangements specified in the Framework Agreement, if any.
- 14.3 Provided that the Supplier maintains all indemnity arrangements required by Law, the Supplier may self insure in order to meet other relevant requirements referred to at Clauses 14.1 and 14.2 of this Schedule 2 of these Call-off Terms and Conditions on condition that such self insurance arrangements offer the appropriate levels of protection and are approved by the Authority in writing prior to the Commencement Date.
- 14.4 The amount of any indemnity cover and/or self insurance arrangements shall not relieve the Supplier of any liabilities under this Contract. It shall be the responsibility of the Supplier to determine the amount of indemnity and/or self insurance cover that will be adequate to enable it to satisfy its potential liabilities under this Contract. Accordingly, the Supplier shall be liable to make good any deficiency if the proceeds of any indemnity cover and/or self insurance arrangement is insufficient to cover the settlement of any claim.
- 14.5 The Supplier warrants that it shall not take any action or fail to take any reasonable action or (in so far as it is reasonable and within its power) permit or allow others to take or fail to take any action, as a result of which its insurance cover may be rendered void, voidable, unenforceable, or be suspended or impaired in whole or in part, or which may otherwise render any sum paid out under such insurances repayable in whole or in part.
- 14.6 Any excesses or deductibles under the indemnity cover and policies of insurance referred to in this Clause 14 of this Schedule 2 of these Call-Off Terms shall be the sole and exclusive responsibility of the Supplier.
- 14.7 The Supplier shall from time to time and in any event within five (5) Business Days of written demand from the Authority provide evidence to the Authority, in a form deemed satisfactory in the reasonable opinion of the Authority, that the insurance and/or indemnity arrangements taken out by the Supplier pursuant to Clause 14 of this Schedule 2 of these Call-off Terms and Conditions and/or the provisions of the Framework Agreement are fully maintained and that where applicable any premiums on them and/or contributions in respect of them (if any) are fully paid.
- 14.8 Upon the expiry or earlier termination of this Contract, the Supplier shall ensure that any ongoing liability it has or may have arising out of this Contract shall continue to be the subject of appropriate insurance and/or indemnity arrangements for the period of six (6) years from termination or expiry of this Contract or until such earlier date as that liability may reasonably be considered to have ceased to exist.

15 Term and termination

- 15.1 This Contract shall commence on the Commencement Date and shall unless terminated earlier in accordance with the terms of this Contract or the general law, continue until the end of the Term.
- 15.2 The Authority:
 - 15.2.1 subject to Clause 15.2.2 of this Schedule 2 of these Call-off Terms and Conditions, shall be entitled to extend the Term on one or more occasions by giving the Supplier written notice no less than three (3) months prior to the date on which this Contract would otherwise have expired, provided that

the duration of this Contract shall be no longer than the total term referred to in the Key Provisions; or

- 15.2.2 where the Term or any extension of the Term expires at a date the same as or after expiry of the Framework Agreement (including any extensions of the Framework Agreement in accordance with its terms), shall only be entitled to extend the Term with the prior written agreement of the Supplier, such agreement not to be unreasonably withheld or delayed.
- 15.3 In the case of a breach of any of the terms of this Contract by either Party that is capable of remedy (including, without limitation any breach of any KPI and, subject to Clause 9.6 of this Schedule 2 of these Call-off Terms and Conditions, any breach of any payment obligations under this Contract), the non-breaching Party may, without prejudice to its other rights and remedies under this Contract, issue a notice of breach to the other Party ("**Breach Notice**") and allow the Party in breach the opportunity to remedy such breach in the first instance via the submission, agreement and implementation of a remedial proposal ("**Remedial Proposal**") before the non-breaching Party exercises any right to terminate this Contract in accordance with Clause 15.4(ii) of this Schedule 2 of these Call-off Terms and Conditions. Such Remedial Proposal must be agreed with the non-breaching Party (such agreement not to be unreasonably withheld or delayed) and must be implemented by the Party in breach in accordance with the timescales referred to in the agreed Remedial Proposal. The date a Remedial Proposal is agreed by the non-breaching Party shall be the date of that Remedial Proposal. Once agreed, any changes to a Remedial Proposal must be approved by the Parties in writing. Any failure by the Party in breach to:
- 15.3.1 put forward and agree a Remedial Proposal with the non-breaching Party in relation to the relevant default or breach within a period of ten (10) Business Days (or such other period as the non-breaching Party may agree in writing) from written notification of the relevant default or breach from the non-breaching Party;
 - 15.3.2 comply with such Remedial Proposal (including, without limitation, as to its timescales for implementation, which shall be within thirty (30) days of the date of the Remedial Proposal unless otherwise agreed between the Parties); and/or
 - 15.3.3 remedy the default or breach notwithstanding the implementation of such Remedial Proposal in accordance with the agreed timescales for implementation,
- shall be deemed, for the purposes of Clause 15.4(ii) of this Schedule 2 of these Call-off Terms and Conditions, a material breach of this Contract by the Party in breach not remedied in accordance with an agreed Remedial Proposal.
- 15.4 Either Party may terminate this Contract forthwith by notice in writing to the other Party if such other Party commits a material breach of any of the terms of this Contract which is:
- (i) not capable of remedy; or
 - (ii) in the case of a breach capable of remedy, which is not remedied in accordance with a Remedial Proposal.
- 15.5 The Authority may terminate this Contract forthwith by issuing a notice in writing to the Supplier if:
- 15.5.1 the Supplier does not commence delivery of the Services by any Long Stop Date;

- 15.5.2 the Supplier, or any third party guaranteeing the obligations of the Supplier under this Contract, ceases or threatens to cease carrying on its business; suspends making payments on any of its debts or announces an intention to do so; is, or is deemed for the purposes of any Law to be, unable to pay its debts as they fall due or insolvent; enters into or proposes any composition, assignment or arrangement with its creditors generally; takes any step or suffers any step to be taken in relation to its winding-up, dissolution, administration (whether out of court or otherwise) or reorganisation (by way of voluntary arrangement, scheme of arrangement or otherwise) otherwise than as part of, and exclusively for the purpose of, a bona fide reconstruction or amalgamation; has a liquidator, trustee in bankruptcy, judicial custodian, compulsory manager, receiver, administrative receiver, administrator or similar officer appointed (in each case, whether out of court or otherwise) in respect of it or any of its assets; has any security over any of its assets enforced; or any analogous procedure or step is taken in any jurisdiction;
 - 15.5.3 the Supplier undergoes a change of control within the meaning of sections 450 and 451 of the Corporation Tax Act 2010 (other than for an intra-group change of control) without the prior written consent of the Authority and the Authority shall be entitled to withhold such consent if, in the reasonable opinion of the Authority, the proposed change of control will have a material impact on the performance of this Contract or the reputation of the Authority or would, if permitted to take effect, constitute a material variation to the provisions of the Framework Agreement or this Contract for the purposes of the Public Contracts Regulations and any applicable provisions of Law;
 - 15.5.4 the Supplier purports to assign, Sub-contract, novate, create a trust in or otherwise transfer or dispose of this Contract in breach of Clause 29.1 of this Schedule 2 of these Call-off Terms and Conditions;
 - 15.5.5 pursuant to and in accordance with any termination rights set out in any Key Provisions and Clauses 15.6, 23.8; 26.2; 26.4 and 30.3 of this Schedule 2 of these Call-off Terms and Conditions or otherwise set out in this Contract; or
 - 15.5.6 the warranty given by the Supplier pursuant to Clause 10.5 of this Schedule 2 of these Call-off Terms and Conditions is materially untrue, the Supplier commits a material breach of its obligation to notify the Authority of any Occasion of Tax Non-Compliance as required by Clause 10.5 of this Schedule 2 of these Call-off Terms and Conditions, or the Supplier fails to provide details of proposed mitigating factors as required by Clause 10.5 of this Schedule 2 of these Call-off Terms and Conditions that in the reasonable opinion of the Authority are acceptable.
- 15.6 If the Authority, acting reasonably, has good cause to believe that there has been a material deterioration in the financial circumstances of the Supplier and/or any third party guaranteeing the obligations of the Supplier under this Contract and/or any material Sub-contractor of the Supplier when compared to any information provided to and/or assessed by the Authority as part of any procurement process or other due diligence leading to the award of this Contract to the Supplier or the entering into a Sub-contract by the Supplier, the following process shall apply:
- 15.6.1 the Authority may (but shall not be obliged to) give notice to the Supplier requesting adequate financial or other security and/or assurances for due performance of its material obligations under this Contract on such reasonable and proportionate terms as the Authority may require within a reasonable time period as specified in such notice;

- 15.6.2 a failure or refusal by the Supplier to provide the financial or other security and/or assurances requested in accordance with Clause 15.6 of this Schedule 2 of these Call-off Terms and Conditions in accordance with any reasonable timescales specified in any such notice issued by the Authority shall be deemed a breach of this Contract by the Supplier and shall be referred to and resolved in accordance with the Dispute Resolution Procedure; and
- 15.6.3 a failure to resolve such breach in accordance with such Dispute Resolution Procedure by the end of the escalation stage of such process (as set out in Clause 22.3 of this Schedule 2 of these Call-off Terms and Conditions) shall entitle, but shall not compel, the Authority to terminate this Contract in accordance with Clause **Error! Reference source not found.**15.4(i) of this Schedule 2 of these Call-off Terms and Conditions.

In order that the Authority may act reasonably in exercising its discretion in accordance with Clause 15.6 of this Schedule 2 of these Call-off Terms and Conditions, the Supplier shall provide the Authority with such reasonable and proportionate up-to-date financial or other information relating to the Supplier or any relevant third party entity upon request.

- 15.7 The Authority may terminate this Contract by issuing notice in writing to the Supplier where:
 - 15.7.1 the Contract has been substantially amended to the extent that the Public Contracts Regulations require a new procurement procedure;
 - 15.7.2 the Authority has become aware that the Supplier could have been excluded under Regulation 57(1) or (2) of the Public Contracts Regulations from the procurement procedure leading to the award of this Contract or could if re-evaluated be so be excluded (subject always to the requirements of Regulation 57 of the Public Contracts Regulations governing such exclusions);
 - 15.7.3 the Contract should not have been awarded to the Supplier in view of a serious infringement of obligations under European law declared by the Court of Justice of the European Union under Article 258 of the Treaty on the Functioning of the EU; or
 - 15.7.4 there has been a failure by the Supplier and/or one its Sub-contractors to comply with legal obligations in the fields of environmental, social or labour Law. Where the failure to comply with legal obligations in the fields of environmental, social or labour Law is a failure by one of the Supplier's Sub-contractors, the Authority may request the replacement of such Sub-contractor and the Supplier shall comply with such request as an alternative to the Authority terminating this Contract under this Clause 15.7.4.
 - 15.7.5 the Supplier has, in the reasonable opinion of the Authority acted in a way likely to bring the NHS and/or the Authority into disrepute;
 - 15.7.6 the Supplier has in the reasonable opinion of the Authority acted in a way so as to cause a serious risk to the health or safety of persons, property or the environment;
 - 15.7.7 subject to Clause 15.8 the Supplier breaches any provision or provisions of the Data Protection Legislation whether related to the Framework Agreement, this Contract or otherwise;

- 15.7.8 subject to Clause 15.8 the Supplier breaches any provision or provisions of Schedule 3 of these Call-off Terms and Conditions and the Authority is required to report such breach to the Information Commissioner and/or to the relevant Data Subjects; and/or
- 15.7.9 subject to Clause 15.8 the Information Commissioner takes regulatory action against:
- (i) the Authority; and/or
 - (ii) the Suppliers
- in respect of any act or omission of the Supplier pursuant to this Contract.
- 15.8 Any right of termination set out in Clause 15.7 above that is expressed to be subject to this Clause 15.8 shall only be exercised by the Authority where the Authority considers, acting reasonably, that the breach and/or regulatory action (as applicable) means that the Supplier no longer can give that level of assurance that the Suppliers can guarantee the rights and freedoms of Data Subjects as is required by Data Protection Legislation.
- 15.9 Subject to Clause 15.8 of Schedule 2 of this Contract, the Supplier may terminate this Contract on no less than 6 Months written notice if:
- 15.9.1 there is a change of Law, rule, regulation or professional standard, that would cause the relationship between the Parties set out in this Framework Agreement to violate such Law, rule, regulation or professional standard; or
 - 15.9.2 a professional conflict of interest has arisen for the Supplier, whether arising due to any applicable auditor requirements or otherwise, which cannot be managed as required by any applicable professional rule, regulation or standard.
- 15.10 Where the Supplier wishes to exercise their right at Clause 15.9 of Schedule 2 of this Contract, the Supplier must first before service of any notice under Clause 15.9 of Schedule 2 of this Contract consult with the Authority and establish to the satisfaction of the Authority (acting reasonably) that:
- 15.10.1 such violation of Law, rule, regulation or professional standard exists; or
 - 15.10.2 such professional conflict of interest exists; and
 - 15.10.3 such violation or conflict of interest (as applicable) can only be effectively mitigated by the termination of the Contract.
- 15.11 If the Authority novates this Contract to any body that is not a Contracting Authority, from the effective date of such novation, the rights of the Authority to terminate this Contract in accordance with Clause 15.5.2 to Clause 15.5.4 of this Schedule 2 of these Call-off Terms and Conditions shall be deemed mutual termination rights and the Supplier may terminate this Contract by issuing notice in writing to the entity assuming the position of the Authority if any of the circumstances referred to in such Clauses apply to the entity assuming the position of the Authority.
- 15.12 Within three (3) Months of the Commencement Date the Supplier shall develop and agree an exit plan with the Authority consistent with the Exit Requirements, which shall ensure continuity of the Services on expiry or earlier termination of this Contract. The Supplier shall provide the Authority with the first draft of an exit plan within one (1) Month of the Commencement Date. The Parties shall review and, as appropriate, update the exit plan on each anniversary of the Commencement Date of this Contract. If the Parties cannot agree an exit plan in accordance with the timescales set out in

this Clause 15.12 of this Schedule 2 of these Call-off Terms and Conditions (such agreement not to be unreasonably withheld or delayed), such failure to agree shall be deemed a Dispute, which shall be referred to and resolved in accordance with the Dispute Resolution Procedure.

16 Consequences of expiry or early termination of this Contract

- 16.1 Upon expiry or earlier termination of this Contract, the Authority agrees to pay the Supplier for the Services which have been completed by the Supplier in accordance with this Contract prior to expiry or earlier termination of this Contract.
- 16.2 Immediately following expiry or earlier termination of this Contract and/or in accordance with any timescales as set out in the agreed exit plan:
 - 16.2.1 the Supplier shall comply with its obligations under any agreed exit plan;
 - 16.2.2 all data, excluding Personal Data, documents and records (whether stored electronically or otherwise) relating in whole or in part to the Services, including without limitation relating to patients or other service users, and all other items provided on loan or otherwise to the Supplier by the Authority shall be delivered by the Supplier to the Authority provided that the Supplier shall be entitled to keep copies to the extent that (a) the content does not relate solely to the Services; (b) the Supplier is required by Law and/or Guidance to keep copies; or (c) the Supplier was in possession of such data, documents and records prior to the Commencement Date; and
 - 16.2.3 any Personal Data Processed by the Supplier on behalf of the Authority shall be returned to the Authority or destroyed in accordance with the relevant provisions of the Data Protection Protocol.
- 16.3 The Supplier shall retain all data relating to the provision of the Services that are not transferred or destroyed pursuant to Clause 16.2 of this Schedule 2 of these Call-off Terms and Conditions for the period set out in Clause 24.1 of this Schedule 2 of these Call-off Terms and Conditions.
- 16.4 The Supplier shall cooperate fully with the Authority or, as the case may be, any replacement supplier during any re-procurement and handover period prior to and following the expiry or earlier termination of this Contract. This cooperation shall extend to providing access to all information relevant to the operation of this Contract as reasonably required by the Authority to achieve a fair and transparent re-procurement and/or an effective transition without disruption to routine operational requirements. To the extent that the Supplier is required by this Clause 16.4 of Schedule 2 to provide access to Confidential Information and where requested of the Authority by the Supplier, the Authority shall use its reasonable endeavours to ensure any replacement supplier enters into a confidentiality agreement with the Supplier on the same terms of confidentiality and non-use as set out in Schedule 3 of these Call-off Terms and Conditions. The Supplier shall only be obliged to provide Confidential Information where a confidentiality agreement has been entered into by replacement suppliers and the Supplier.
- 16.5 Immediately upon expiry or earlier termination of this Contract any licence or lease entered into in accordance with any Order Form shall automatically terminate.
- 16.6 The expiry or earlier termination of this Contract for whatever reason shall not affect any rights or obligations of either Party which accrued prior to such expiry or earlier termination.

- 16.7 The expiry or earlier termination of this Contract shall not affect any obligations which expressly or by implication are intended to come into or continue in force on or after such expiry or earlier termination.
- 16.8 The expiry or earlier termination of the Framework Agreement shall not affect this Contract. For the avoidance of doubt, any obligations set out in the Framework Agreement that form part of this Contract shall continue to apply for the purposes of this Contract notwithstanding any termination of the Framework Agreement.
- 16.9 Without prejudice or limitation to Clauses 16.6, 16.7 and 16.8 of this Schedule 2, the Parties agree that the provisions of Clause 22, shall survive the expiry or termination of this Contract for any reason.
- 16.10 Without prejudice or limitation to Clauses 16.6, 16.7 and 16.8 of this Schedule 2, the Parties agree that the provisions of Clause 8 of this Schedule 2 and all obligations upon the Suppliers to provide Management Information under this Contract shall survive the expiry or termination of this Contract for any reason.

17 Staff information and the application of TUPE at the end of the Contract

- 17.1 Upon the day which is no greater than nine (9) Months before the expiry of this Contract or as soon as the Supplier is aware of the proposed termination of the Contract, the Supplier shall, within twenty eight (28) days of receiving a written request from the Authority and to the extent permitted by Law, supply to the Authority and keep updated all information required by the Authority as to the terms and conditions of employment and employment history of any Supplier Personnel (including all employee liability information identified in regulation 11 of TUPE) and the Supplier shall warrant such information is full, complete and accurate.
- 17.2 No later than twenty eight (28) days prior to the Subsequent Transfer Date, the Supplier shall or shall procure that any Sub-contractor shall provide a final list to the Successor and/or the Authority, as appropriate, containing the names of all the Subsequent Transferring Employees whom the Supplier or Sub-contractor expects will transfer to the Successor or the Authority and all employee liability information identified in regulation 11 of TUPE in relation to the Subsequent Transferring Employees.
- 17.3 If the Supplier shall, in the reasonable opinion of the Authority, deliberately not comply with its obligations under Clauses 17.1 and 17.2 of this Schedule 2 of these Call-off Terms and Conditions, the Authority may withhold payment under Clause 9 of this Schedule 2 of these Call-off Terms and Conditions.
- 17.4 The Supplier shall be liable to the Authority for, and shall indemnify and keep the Authority indemnified against, any loss, damages, costs, expenses (including without limitation legal costs and expenses), claims or proceedings that arise or result from any deficiency or inaccuracy in the information which the Supplier is required to provide under Clauses 17.1 and 17.2 of this Schedule 2 of these Call-off Terms and Conditions.
- 17.5 Subject to Clauses 17.6 and 17.7 of this Schedule 2 of these Call-off Terms and Conditions, during the period of nine (9) Months preceding the expiry of this Contract or after notice of termination of this Contract has been served by either Party, the Supplier shall not, and shall procure that any Sub-contractor shall not, without the prior written consent of the Authority, such consent not to be unreasonably withheld or delayed:
 - 17.5.1 make, propose or permit any material changes to the terms and conditions of employment or other arrangements of any of the Supplier Personnel;

- 17.5.2 increase or seek to increase the emoluments (excluding cost of living increases awarded in the ordinary course of business) payable to any of the Supplier Personnel;
 - 17.5.3 replace any of the Supplier Personnel or increase the total number of employees providing the Services;
 - 17.5.4 deploy any person other than the Supplier Personnel to perform the Services;
 - 17.5.5 terminate or give notice to terminate the employment or arrangements of any of the Supplier Personnel;
 - 17.5.6 increase the proportion of working time spent on the Services by any of the Supplier Personnel; or
 - 17.5.7 introduce any new contractual term or customary practice concerning the making of any lump sum payment on the termination of employment of any of the Supplier Personnel.
- 17.6 Clause 17.5 of this Schedule 2 of these Call-off Terms and Conditions shall not prevent the Supplier or any Sub-contractor from taking any of the steps prohibited in that Clause in circumstances where the Supplier or Sub-contractor is required to take such a step pursuant to any changes in legislation or pursuant to a collective agreement in force at that time.
- 17.7 Where the obligations on the Supplier under Clause 17 of this Schedule 2 of these Call-off Terms and Conditions are subject to the Data Protection Legislation, the Supplier will, and shall procure that any Sub-contractor will, use its best endeavours to seek the consent of the Supplier Personnel to disclose any information covered under the Data Protection Legislation and utilise any other exemption or provision within the Data Protection Legislation which would allow such disclosure.
- 17.8 Having as appropriate gained permission from any Sub-contractor, the Supplier hereby permits the Authority to disclose information about the Supplier Personnel to any Interested Party provided that the Authority informs the Interested Party in writing of the confidential nature of the information.
- 17.9 The Parties agree that where a Successor or the Authority provides the Services or services which are fundamentally the same as the Services in the immediate or subsequent succession to the Supplier or Sub-contractor (in whole or in part) on expiry or early termination of this Contract (howsoever arising) TUPE, the Cabinet Office Statement and Fair Deal for Staff Pensions may apply in respect of the subsequent provision of the Services or services which are fundamentally the same as the Services. If TUPE, the Cabinet Office Statement and Fair Deal for Staff Pensions apply then Clause 17.11 to Clause 17.14 of this Schedule 2 of these Call-off Terms and Conditions and (where relevant) the requirements of Clause 1.15 of Part D of Schedule 7 of the NHS Terms and Conditions for the Provision of Services (Contract Version) (December 2016) shall apply.
- 17.10 If on the termination or at the end of the Contract TUPE does not apply, then all Employment Liabilities and any other liabilities in relation to the Supplier Personnel shall remain with the Supplier or Sub-contractor as appropriate. The Supplier will, and shall procure that any Sub-contractor shall, indemnify and keep indemnified the Authority in relation to any Employment Liabilities arising out of or in connection with any allegation or claim raised by any Supplier Personnel.
- 17.11 In accordance with TUPE, and any other policy or arrangement applicable, the Supplier shall, and will procure that any Sub-contractor shall, comply with its obligations to

inform and consult with the appropriate representatives of any of its employees affected by the subsequent transfer of the Services or services which are fundamentally the same as the Services.

- 17.12 The Supplier will and shall procure that any Sub-contractor will on or before any Subsequent Transfer Date:
- 17.12.1 pay all wages, salaries and other benefits of the Subsequent Transferring Employees and discharge all other financial obligations (including reimbursement of any expenses and any contributions to retirement benefit schemes) in respect of the period between the Transfer Date and the Subsequent Transfer Date;
 - 17.12.2 account to the proper authority for all PAYE, tax deductions and national insurance contributions payable in respect of the Subsequent Transferring Employees in the period between the Transfer Date and the Subsequent Transfer Date;
 - 17.12.3 pay any Successor or the Authority, as appropriate, the amount which would be payable to each of the Subsequent Transferring Employees in lieu of accrued but untaken holiday entitlement as at the Subsequent Transfer Date;
 - 17.12.4 pay any Successor or the Authority, as appropriate, the amount which fairly reflects the progress of each of the Subsequent Transferring Employees towards achieving any commission, bonus, profit share or other incentive payment payable after the Subsequent Transfer Date wholly or partly in respect of a period prior to the Subsequent Transfer Date; and
 - 17.12.5 subject to any legal requirement, provide to the Successor or the Authority, as appropriate, all personnel records relating to the Subsequent Transferring Employees including, without prejudice to the generality of the foregoing, all records relating to national insurance, PAYE and income tax. The Supplier shall for itself and any Sub-contractor warrant that such records are accurate and up to date.
- 17.13 The Supplier will and shall procure that any Sub-contractor will indemnify and keep indemnified the Authority and/or a Successor in relation to any Employment Liabilities arising out of or in connection with any claim arising from:
- 17.13.1 the Supplier's or Sub-contractor's failure to perform and discharge its obligations under Clause 17.12 of this Schedule 2 of these Call-off Terms and Conditions;
 - 17.13.2 any act or omission by the Supplier or Sub-contractor in respect of the Subsequent Transferring Employees occurring on or before the Subsequent Transfer Date;
 - 17.13.3 any allegation or claim by any person who is not a Subsequent Transferring Employee but who alleges that their employment should transfer or has transferred to the Successor or the Authority, as appropriate;
 - 17.13.4 any emoluments payable to a person employed or engaged by the Supplier or Sub-contractor (including without limitation all wages, accrued holiday pay, bonuses, commissions, PAYE, national insurance contributions, pension contributions and other contributions) payable in respect of any period on or before the Subsequent Transfer Date;
 - 17.13.5 any allegation or claim by any of the Subsequent Transferring Employees on the grounds that the Successor or Authority, as appropriate, has failed

to continue a benefit provided by the Supplier or Sub-contractor as a term of such Subsequent Transferring Employee's contract as at the Subsequent Transfer Date where it was not reasonably practicable for the Successor or Authority, as appropriate, to provide an identical benefit but where the Successor or Authority, as appropriate, has provided (or offered to provide where such benefit is not accepted by the Subsequent Transferring Employee) an alternative benefit which, taken as a whole, is no less favourable to such Subsequent Transferring Employee; and

- 17.13.6 any act or omission of the Supplier or any Sub-contractor in relation to its obligations under regulation 13 of TUPE, or in respect of an award of compensation under regulation 15 of TUPE except to the extent that the liability arises from the Successor's or Authority's failure to comply with regulation 13(4) of TUPE.
- 17.14 The Supplier will, or shall procure that any Sub-contractor will, on request by the Authority provide a written and legally binding indemnity in the same terms as set out in Clause 17.13 of this Schedule 2 of these Call-off Terms and Conditions to any Successor in relation to any Employment Liabilities arising up to and including the Subsequent Transfer Date.
- 17.15 The Supplier will indemnify and keep indemnified the Authority and/or any Successor in respect of any Employment Liabilities arising from any act or omission of the Supplier or Sub-contractor in relation to any other Supplier Personnel who is not a Subsequent Transferring Employee arising during any period whether before, on or after the Subsequent Transfer Date.
- 17.16 If any person who is not a Subsequent Transferring Employee claims or it is determined that their contract of employment has been transferred from the Supplier or any Sub-contractor to the Authority or Successor pursuant to TUPE or claims that their employment would have so transferred had they not resigned, then:
 - 17.16.1 the Authority will, or shall procure that the Successor will, within seven (7) days of becoming aware of that fact, give notice in writing to the Supplier;
 - 17.16.2 the Supplier may offer (or may procure that a Sub-contractor may offer) employment to such person within twenty eight (28) days of the notification by the Authority or Successor;
 - 17.16.3 if such offer of employment is accepted, the Authority will, or shall procure that the Successor will, immediately release the person from their employment; and
 - 17.16.4 if after the period in Clause 17.16.2 of this Schedule 2 of these Call-off Terms and Conditions has elapsed, no such offer of employment has been made or such offer has been made but not accepted, the Authority will, or shall procure that the Successor will (whichever is the provider of the Services or services of the same or similar nature to the Services), employ that person in accordance with its obligations and duties under TUPE and shall be responsible for all liabilities arising in respect of any such person after the Subsequent Transfer Date.

18 Complaints

- 18.1 To the extent relevant to the Services, the Supplier shall have in place and operate a complaints procedure which complies with the requirements of the Local Authority Social Services and National Health Service Complaints (England) Regulations 2009.

- 18.2 Each Party shall inform the other of all complaints from or on behalf of patients or other service users arising out of or in connection with the provision of the Services within twenty four (24) hours of receipt of each complaint and shall keep the other Party updated on the manner of resolution of any such complaints.

19 Sustainable development

- 19.1 The Supplier shall comply in all material respects with applicable environmental and social and labour Law requirements in force from time to time in relation to the Services. Where the provisions of any such Law are implemented by the use of voluntary agreements, the Supplier shall comply with such agreements as if they were incorporated into English law subject to those voluntary agreements being cited in the Specification and Tender Response Document. Without prejudice to the generality of the foregoing, the Supplier shall:
- 19.1.1 comply with all Policies and/or procedures and requirements set out in the Specification and Tender Response Document in relation to any stated environmental and social and labour requirements, characteristics and impacts of the Services and the Supplier's supply chain;
 - 19.1.2 maintain relevant policy statements documenting the Supplier's significant labour, social and environmental aspects as relevant to the Services being provided and as proportionate to the nature and scale of the Supplier's business operations; and
 - 19.1.3 maintain plans and procedures that support the commitments made as part of the Supplier's significant labour, social and environmental policies, as referred to at Clause 19.1.2 of this Schedule 2 of these Call-off Terms and Conditions.
- 19.2 The Supplier shall meet reasonable requests by the Authority for information evidencing the Supplier's compliance with the provisions of Clause 19 of this Schedule 2 of these Call-off Terms and Conditions.

20 Electronic services information

- 20.1 Where requested by the Authority, the Supplier shall provide the Authority the Services Information in such manner and upon such media as agreed between the Supplier and the Authority from time to time for the sole use by the Authority.
- 20.2 The Supplier warrants that the Services Information is complete and accurate as at the date upon which it is delivered to the Authority and that the Services Information shall not contain any data or statement which gives rise to any liability on the part of the Authority following publication of the same in accordance with Clause 20 of this Schedule 2 of these Call-off Terms and Conditions
- 20.3 If the Services Information ceases to be complete and accurate, the Supplier shall promptly notify the Authority in writing of any modification or addition to or any inaccuracy or omission in the Services Information.
- 20.4 The Supplier grants the Authority a perpetual, non-exclusive, royalty free licence to use and exploit the Services Information and any Intellectual Property Rights in the Services Information for the purpose of illustrating the range of goods and services (including, without limitation, the Services) available pursuant to the Authority's contracts from time to time. Subject to Clause 20.5 of this Schedule 2 of these Call-off Terms and Conditions, no obligation to illustrate or advertise the Services Information is imposed on the Authority, as a consequence of the licence conferred by this Clause 20.4 of this Schedule 2 of these Call-off Terms and Conditions.

- 20.5 The Authority may reproduce for its sole use the Services Information provided by the Supplier in the Authority's services catalogue from time to time which may be made available on any NHS communications networks in electronic format and/or made available on the Authority's external website and/or made available on other digital media from time to time.
- 20.6 For the avoidance of doubt the Supplier shall have no right to compel the Authority to exhibit the Services Information format or publication save that the Supplier may specify restrictions on how the Supplier's branding and/or logo are exhibited. For the avoidance of doubt the provisions of this Clause 20.6 of this Schedule 2 of these Call-off Terms and Conditions do not restrict or limit the ability of the Supplier to themselves promote their ability to provide the services under the terms of this Contract.
- 20.7 If requested in writing by the Authority, and to the extent not already agreed as part of the Specification and Tender Response Document, the Supplier and the Authority shall discuss and seek to agree in good faith arrangements to use any Electronic Trading System.

21 Change management

- 21.1 The Supplier acknowledges to the Authority that the Authority's requirements for the Services may change during the Term and the Supplier shall not unreasonably withhold or delay its consent to any reasonable variation or addition to the Specification and Tender Response Document, as may be requested by the Authority from time to time.
- 21.2 Subject to Clause 21.3 of this Schedule 2 of these Call-off Terms and Conditions, any change to the Services or other variation to this Contract shall only be binding once it has been agreed either: (a) in accordance with any Change Control Process if any Key Provisions specify that changes are subject to a formal change control process; or (b) if the Key Provisions make no such reference, in writing and signed by an authorised representative of both Parties.
- 21.3 Any change to the Data Protection Protocol shall be made in accordance with the relevant provisions of that protocol.

22 Dispute resolution

- 22.1 During any Dispute, including a Dispute as to the validity of this Contract, it is agreed that the Supplier shall continue its performance of the provisions of the Contract (unless the Authority requests in writing that the Supplier does not do so).
- 22.2 Subject to Clause 30.3.3 of this Schedule 2 of these Call-off Terms and Conditions, in the case of a Dispute arising out of or in connection with this Contract the Supplier and the Authority shall make every reasonable effort to communicate and cooperate with each other with a view to resolving the Dispute and follow the procedure set out in Clause 22.3 of this Schedule 2 of these Call-off Terms and Conditions as the first stage in the Dispute Resolution Procedure.
- 22.3 If any Dispute arises out of the Contract either Party may serve a notice on the other Party to commence formal resolution of the Dispute. The Parties shall first seek to resolve the Dispute by escalation in accordance with the management levels as set out in Clause 5 of the Key Provisions. Respective representatives at each level, as set out in Clause 5 of the Key Provisions, shall have five (5) Business Days at each level during which they will use their reasonable endeavours to resolve the Dispute before escalating the matter to the next level until all levels have been exhausted. Level 1 will commence on the date of service of the Dispute Notice. The final level of the escalation process shall be deemed exhausted on the expiry of five (5) Business

Days following escalation to that level unless otherwise agreed by the Parties in writing.

- 22.4 If the procedure set out in Clause 22.3 of this Schedule 2 of these Call-off Terms and Conditions above has been exhausted and fails to resolve such Dispute, as part of the Dispute Resolution Procedure, the Parties will attempt to settle it by mediation. The Parties shall, acting reasonably, attempt to agree upon a mediator. In the event that the Parties fail to agree a mediator within five (5) Business Days following the exhaustion of all levels of the escalation procedure at Clause 22.3 of this Schedule 2 of these Call-off Terms and Conditions, the mediator shall be nominated and confirmed by the Centre for Effective Dispute Resolution, London.
- 22.5 The mediation shall commence within twenty eight (28) days of the confirmation of the mediator in accordance with Clause 22.4 of this Schedule 2 of these Call-Off Terms and Conditions or at such other time as may be agreed by the Parties in writing. Neither Party will terminate such mediation process until each Party has made its opening presentation and the mediator has met each Party separately for at least one hour or one Party has failed to participate in the mediation process. After this time, either Party may terminate the mediation process by notification to the other party (such notification may be verbal provided that it is followed up by written confirmation). The Authority and the Supplier will cooperate with any person appointed as mediator providing them with such information and other assistance as they shall require and will pay their costs, as they shall determine or in the absence of such determination such costs will be shared equally.
- 22.6 Notwithstanding the other provisions of this Clause 22 of this Schedule 2 of these Call-off Terms and Conditions, the Parties agree that where indicated in this Contract, or where otherwise agreed between the Parties in dispute, disputes and matters for determination by an expert shall be referred to a single independent expert acting as an expert (and not as an arbitrator) ("**Expert**") to be appointed jointly. Where this Contract indicates that a dispute or matter is to be determined by an expert, a Party may serve notice on the other Party or Parties in dispute requesting reference to an Expert and in the absence of agreement within 14 days on a joint appointment the Expert may be appointed, on the application of a Party, by the President for the time being of the Law Society (or such other person authorised by him to make appointments on his behalf).
- 22.7 If the Expert refuses to act, becomes incapable of acting or dies either Party may require the appointment of another Expert in accordance with Clause 22.6 of this Schedule 2 of these Call-off Terms and Conditions.
- 22.8 Within 7 days of appointment in relation to a particular dispute, the Expert shall require the Parties to submit in writing their respective arguments. The Expert shall, in his absolute discretion, consider whether a hearing is necessary in order to resolve the dispute and/or make a determination (as applicable).
- 22.9 In any event, the Expert shall provide to all Parties his written decision on the dispute and/or determination, within 28 days of appointment (or such other period as the Parties may agree after the reference, or 42 days from the date of reference if the Party which referred the dispute agrees).
- 22.10 The Expert shall be deemed not to be an arbitrator but shall render his decision as an expert and the provisions of the Arbitration Act 1996 and the Law relating to arbitration shall not apply to his determination or the procedure by which he reached his determination.
- 22.11 The Expert shall act impartially and may take the initiative in ascertaining the facts and the law. The Expert shall have the power to open up, review and revise any opinion,

certificate, instruction, determination or decision of whatever nature given or made under this Contract.

- 22.12 All information, data or documentation disclosed or delivered by a Party to the Expert in consequence of or in connection with his appointment shall be treated as confidential. The Expert shall not disclose to any person or company any such information, data or documentation and all such information, data or documentation shall remain the property of the Party disclosing or delivering the same and all copies shall be returned to such Party on completion of the Expert's work.
- 22.13 The fees and expenses of the Expert are to be borne as the Expert may direct, or in default equally by the Parties. Each Party will bear their own costs with respect to the reference to an expert, including legal costs and the cost and expenses of witnesses.
- 22.14 The determination of the Expert, except in the case of manifest error, is to be final and binding on the Parties to this Contract.
- 22.15 Nothing in this Contract shall prevent:
 - 22.15.1 the Authority taking action in any court in relation to any death or personal injury arising or allegedly arising in connection with the provision of the Services; or
 - 22.15.2 either Party seeking from any court any interim or provisional relief that may be necessary to protect the rights or property of that Party or that relates to the safety of patients and other service users or the security of Confidential Information, pending resolution of the relevant Dispute in accordance with the Dispute Resolution Procedure.
- 22.16 Clause 22 of this Schedule 2 of these Call-off Terms and Conditions shall survive the expiry of or earlier termination of this Contract for any reason.

23 Force majeure

- 23.1 Subject to Clause 23.2 of this Schedule 2 of these Call-off Terms and Conditions neither Party shall be liable to the other for any failure to perform all or any of its obligations under this Contract nor liable to the other Party for any loss or damage arising out of the failure to perform its obligations to the extent only that such performance is rendered impossible by a Force Majeure Event.
- 23.2 The Supplier shall only be entitled to rely on a Force Majeure Event and the relief set out in Clause 23 of this Schedule 2 of these Call-off Terms and Conditions and will not be considered to be in default or liable for breach of any obligations under this Contract if:
 - 23.2.1 the Supplier has fulfilled its obligations pursuant to Clause 6 of this Schedule 2 of these Call-off Terms and Conditions;
 - 23.2.2 the Force Majeure Event does not arise directly or indirectly as a result of any wilful or negligent act or default of the Supplier; and
 - 23.2.3 the Supplier has complied with the procedural requirements set out in Clause 23.3 of this Schedule 2 of these Call-off Terms and Conditions.
- 23.3 Where a Party is (or claims to be) affected by a Force Majeure Event it shall use reasonable endeavours to mitigate the consequences of such a Force Majeure Event upon the performance of its obligations under this Contract, and to resume the performance of its obligations affected by the Force Majeure Event as soon as practicable.

- 23.4 Where the Force Majeure Event affects the Supplier's ability to perform part of its obligations under the Contract the Supplier shall fulfil all such contractual obligations that are not so affected and shall not be relieved from its liability to do so.
- 23.5 If either Party is prevented or delayed in the performance of its obligations under this Contract by a Force Majeure Event, that Party shall as soon as reasonably practicable serve notice in writing on the other Party specifying the nature and extent of the circumstances giving rise to its failure to perform or any anticipated delay in performance of its obligations.
- 23.6 The Party affected by such circumstances shall have no liability for its failure to perform or for any delay in performance of its obligations affected by the Force Majeure Event only for so long as such circumstances continue and for such time after they cease as is necessary for that Party, using all reasonable endeavours, to recommence its affected operations in order for it to perform its obligations.
- 23.7 The Party claiming relief shall notify the other in writing as soon as the consequences of the Force Majeure Event have ceased and of when performance of its affected obligations can be resumed.
- 23.8 If the Supplier is prevented from performance of its obligations as a result of a Force Majeure Event, the Authority may at any time, if the Force Majeure Event subsists for thirty (30) days or more, terminate this Contract by issuing in full or in part on service of written notice on the Supplier.
- 23.9 Following such termination in accordance with Clause 23.8 of this Schedule 2 of these Call-off Terms and Conditions and subject to Clause 23.10 of this Schedule 2 of these Call-off Terms and Conditions, neither Party shall have any liability to the other.
- 23.10 Any rights and liabilities of either Party which have accrued prior to such termination in accordance with Clause 23.8 of this Schedule 2 of these Call-off Terms and Conditions shall continue in full force and effect unless otherwise specified in this Contract.

24 Records retention and right of audit

- 24.1 Subject to any statutory requirement and Clause 24.2 of this Schedule 2 of these Call-off Terms and Conditions, the Supplier shall keep secure and maintain for the Term and six (6) years afterwards, or such longer period as may be agreed between the Parties, full and accurate records of all matters relating to this Contract.
- 24.2 Where any records could be relevant to a claim for personal injury such records shall be kept secure and maintained by the Supplier for the longer of:
- 24.2.1 twelve (12) years; or
- 24.2.2 the relevant period applicable to that record as set out in the Records Management Code of Practice for Health and Social Care 2021 available at <https://www.nhsx.nhs.uk/information-governance/guidance/records-management-code/records-management-code-of-practice-2021/> or any successor guidance issued from time to time.
- 24.3 The Authority shall have the right to audit the Supplier's compliance with this Contract. The Supplier shall permit or procure permission for the Authority or its authorised representative (who for the avoidance of doubt shall enter into obligations of confidentiality and non-use the same as those in Schedule 3 of these Call-off Terms and Conditions in respect of the Suppliers' Confidential Information) during normal business hours having given advance written notice of no less than five (5) Business Days, access to any premises and facilities, books and records reasonably required to

audit the Supplier's compliance with its obligations under this Contract. The Supplier shall provide all reasonable cooperation with such audit and accompany the Authority or its authorised representative(s) if requested.

- 24.4 Should the Supplier Sub-contract any of its obligations under this Contract, the Authority shall have the right to audit and inspect such third party. The Supplier shall procure permission for the Authority or its authorised representative during normal business hours no more than once in any twelve (12) Months, having given advance written notice of no less than five (5) Business Days, access to any premises and facilities, books and records used in the performance of the Supplier's obligations under this Contract that are Sub-contracted to such third party. The Supplier shall provide all reasonable cooperation with such audit and inspection and accompany the Authority or its authorised representative if requested.
- 24.5 Without limitation to the generality of Clause 24.3 of this Schedule 2 of these Call-off Terms and Conditions, the Supplier shall grant to the Authority or its authorised representative, such access to those records as they may reasonably require in order to check the Supplier's compliance with this Contract for the purposes of:
- 24.5.1 the examination and certification of the Authority's accounts; or
 - 24.5.2 any examination pursuant to section 6(1) of the National Audit Act 1983 of the economic efficiency and effectiveness with which the Authority has used its resources.
- 24.6 The Comptroller and Auditor General may examine such documents as they may reasonably require which are owned, held or otherwise within the control of the Supplier and may require the Supplier to provide such oral and/or written explanations as they consider necessary. Clause 24 of this Schedule 2 of these Call-off Terms and Conditions does not constitute a requirement or agreement for the examination, certification or inspection of the accounts of the Supplier under sections 6(3)(d) and 6(5) of the National Audit Act 1983.
- 24.7 The Supplier shall provide all reasonable cooperation to the Authority, its representatives and any regulatory body in relation to any audit, review, investigation or enquiry carried out in relation to the subject matter of this Contract.
- 24.8 The Supplier shall provide all reasonable information as may be reasonably requested by the Authority to evidence the Supplier's compliance with the requirements of this Contract.

25 Participating Authority Satisfaction Monitoring

- 25.1 The Authority may from time to time (but not on more than one occasion in any twelve (12) Month period) undertake (or procure the undertaking of) a Participating Authority satisfaction survey, ("**Participating Authority Satisfaction Survey**") the purpose of which shall include (but not be limited to):
- 25.1.1 assessing the level of satisfaction among the Participating Authorities with the supply of the Services by the Suppliers (including the way in which the relevant Services are provided, performed and delivered) and, in particular, the level of satisfaction as to the quality, efficiency and effectiveness of the Services;
 - 25.1.2 monitoring the Supplier's compliance with the requirements of the Framework Agreement and this Contract;
 - 25.1.3 such other assessment(s) as the Authority may deem appropriate for monitoring Participating Authority satisfaction; and

- 25.2 The Authority and any other Participating Authorities shall be entitled, but not obliged, to disclose (to any Contracting Authority) the results of the Participating Authority Satisfaction Survey and to use such results to inform decisions under or in relation to the Framework Agreement and this Contract.

26 Conflicts of interest and the prevention of fraud

- 26.1 The Supplier shall take appropriate steps to ensure that neither the Supplier nor any Staff are placed in a position where, in the reasonable opinion of the Authority, there is or may be an actual conflict, or a potential conflict, between the pecuniary or personal interests of the Supplier and the duties owed to the Authority under the provisions of this Contract. The Supplier will disclose to the Authority full particulars of any such conflict of interest which may arise.
- 26.2 The Authority reserves the right to terminate this Contract immediately by notice in writing and/or to take such other steps it deems necessary where, in the reasonable opinion of the Authority, there is or may be an actual conflict, or a potential conflict, between the pecuniary or personal interests of the Supplier and the duties owed to the Authority under the provisions of this Contract. The actions of the Authority pursuant to this Clause 26.2 of this Schedule 2 of these Call-off Terms and Conditions shall not prejudice or affect any right of action or remedy which shall have accrued or shall subsequently accrue to the Authority.
- 26.3 The Supplier shall take all reasonable steps to prevent Fraud by Staff and the Supplier (including its owners, members and directors). The Supplier shall notify the Authority immediately if it has reason to suspect that any Fraud has occurred or is occurring or is likely to occur.
- 26.4 If the Supplier or its Staff or any other person referred to in Clause 26.3 of Schedule 2 of these Call-off Terms and Conditions commits Fraud (whether in relation to the Framework Agreement or this Contract) the Authority may:
- 26.4.1 terminate this Contract and recover from the Supplier the amount of loss suffered by the Authority resulting from such termination;
- (i) without limitation to the generality of Clause 26.4.1 above any cost and/or expense reasonably incurred by the Authority of making other arrangements for the provision of the Services following such termination including without limitation conducting or supporting the conduct of any Competition to reprocur the affected Services; and
- (ii) without limitation to the generality of Clause 26.4.1 above any other additional loss, liability, cost and/or expense incurred by the Authority in relation to the Term of this Contract resulting from such termination; and
- 26.4.2 recover in full from the Supplier and the Supplier shall on demand indemnify the Authority in full from and against any other loss sustained by the Authority in consequence of any breach of this Clause 26.

27 Equality and human rights

- 27.1 The Supplier shall:
- 27.1.1 ensure that (a) it does not, whether as employer or as provider of the Services, engage in any act or omission that would contravene the Equality Legislation, and (b) it complies with all its obligations as an employer or provider of the Services as set out in the Equality Legislation and take

reasonable endeavours to ensure its Staff do not unlawfully discriminate within the meaning of the Equality Legislation;

- 27.1.2 in the management of its affairs and the development of its equality and diversity policies, cooperate with the Authority in light of the Authority's obligations to comply with its statutory equality duties whether under the Equality Act 2010 or otherwise. The Supplier shall take such reasonable and proportionate steps as the Authority considers appropriate to promote equality and diversity, including race equality, equality of opportunity for disabled people, gender equality, and equality relating to religion and belief, sexual orientation and age; and
- 27.1.3 the Supplier shall impose on all its Sub-contractors and suppliers, obligations substantially similar to those imposed on the Supplier by Clause 27 of this Schedule 2 of these Call-off Terms and Conditions.
- 27.2 The Supplier shall meet reasonable requests by the Authority for information evidencing the Supplier's compliance with the provisions of Clause 27 of this Schedule 2 of these Call-off Terms and Conditions.

28 Notice

- 28.1 Subject to Clause 22.5 of Schedule 2 of these Call-off Terms and Conditions, any notice required to be given by either Party under this Contract shall be in writing identifying this Contract and shall be delivered by hand or sent by prepaid first class recorded delivery or by email to the person referred to in the Order Form or such other person as one Party may notify the other Party in writing from time to time or to a director of the relevant Party at the head office, main UK office or registered office of such Party.
- 28.2 A notice shall be treated as having been received:
 - 28.2.1 if delivered by hand within normal business hours when so delivered or, if delivered by hand outside normal business hours, at the next start of normal business hours; or
 - 28.2.2 if sent by first class recorded delivery mail on a normal Business Day, at 9.00 am on the second Business Day subsequent to the day of posting, or, if the notice was not posted on a Business Day, at 9.00 am on the third Business Day subsequent to the day of posting; or
 - 28.2.3 if sent by email, if sent within normal business hours when so sent or, if sent outside normal business hours, at the next start of normal business hours provided the sender has either received an electronic confirmation of delivery or has telephoned the recipient to inform the recipient that the email has been sent.

29 Assignment, novation and Sub-contracting

- 29.1 The Supplier shall not, except where Clause 29.2 of this Schedule 2 of these Call-off Terms and Conditions applies, assign, Sub-contract, novate, create a trust in, or in any other way dispose of the whole or any part of this Contract without the prior consent in writing of the Authority such consent not to be unreasonably withheld or delayed. If the Supplier Sub-contracts any of its obligations under this Contract, every act or omission of the Sub-contractor shall for the purposes of this Contract be deemed to be the act or omission of the Supplier and the Supplier shall be liable to the Authority as if such act or omission had been committed or omitted by the Supplier itself.

- 29.2 Notwithstanding Clause 29.1 of this Schedule 2 of these Call-off Terms and Conditions, the Supplier may assign to a third party (“**Assignee**”) the right to receive payment of any sums due and owing to the Supplier under this Contract for which an invoice has been issued. Any assignment under this Clause 29.2 of this Schedule 2 of these Call-off Terms and Conditions shall be subject to:
- 29.2.1 the deduction of any sums in respect of which the Authority exercises its right of recovery under Clause 9.8 of this Schedule 2 of these Call-off Terms and Conditions;
 - 29.2.2 all related rights of the Authority in relation to the recovery of sums due but unpaid;
 - 29.2.3 the Authority receiving notification of the assignment and the date upon which the assignment becomes effective together with the Assignee’s contact information and bank account details to which the Authority shall make payment;
 - 29.2.4 the provisions of Clause 9 of this Schedule 2 of these Call-off Terms and Conditions continuing to apply in all other respects after the assignment which shall not be amended without the prior written approval of the Authority; and
 - 29.2.5 payment to the Assignee being full and complete satisfaction of the Authority’s obligation to pay the relevant sums in accordance with this Contract.
- 29.3 Any authority given by the Authority for the Supplier to Sub-contract any of its obligations under this Contract shall not impose any duty on the Authority to enquire as to the competency of any authorised Sub-contractor. The Supplier shall ensure that any authorised Sub-contractor has the appropriate capability and capacity to perform the relevant obligations and that the obligations carried out by such Sub-contractor are fully in accordance with this Contract.
- 29.4 Where the Supplier enters into a Sub-contract in respect of any of its obligations under this Contract relating to the provision of the Services, the Supplier shall include provisions in each such Sub-contract, unless otherwise agreed with the Authority in writing, which:
- 29.4.1 contain at least equivalent obligations as set out in this Contract in relation to the performance of the Services to the extent relevant to such Sub-contracting;
 - 29.4.2 contain at least equivalent obligations as set out in this Contract in respect of confidentiality, information security, data protection, Intellectual Property Rights, compliance with Law and Guidance and record keeping;
 - 29.4.3 contain a prohibition on the Sub-contractor Sub-contracting, assigning or novating any of its rights or obligations under such Sub-contract without the prior written approval of the Authority (such approval not to be unreasonably withheld or delayed);
 - 29.4.4 contain a right for the Authority to take an assignment or novation of the Sub-contract (or part of it) upon expiry or earlier termination of this Contract;
 - 29.4.5 requires the Supplier or other party receiving services under the contract to consider and verify invoices under that contract in a timely fashion;
 - 29.4.6 provides that if the Supplier or other party fails to consider and verify an invoice in accordance with Clause 28.4.5 of this Schedule 2 of these Call-

- off Terms and Conditions, the invoice shall be regarded as valid and undisputed for the purpose of Clause 28.4.7 of this Schedule 2 of these Call-off Terms and Conditions after a reasonable time has passed;
- 29.4.7 requires the Supplier or other party to pay any undisputed sums which are due from it to the Sub-contractor within a specified period not exceeding thirty (30) days of verifying that the invoice is valid and undisputed;
 - 29.4.8 permitting the Supplier to terminate, or procure the termination of, the relevant Sub-contract in the event the Sub-contractor fails to comply in the performance of its Sub-contract with legal obligations in the fields of environmental, social or labour Law where the Supplier is required to replace such Sub-contractor in accordance with Clause 15.7.4 of this Schedule 2 of these Call-off Terms and Conditions;
 - 29.4.9 permitting the Supplier to terminate, or to procure the termination of, the relevant Sub-contract where the Supplier is required to replace such Sub-contractor in accordance with Clause 28.5 of this Schedule 2 of these Call-off Terms and Conditions; and
 - 29.4.10 requires the Sub-contractor to include a clause to the same effect as this Clause 28.4 of this Schedule 2 of these Call-off Terms and Conditions in any Sub-contract which it awards.
- 29.5 Where the Authority considers that the grounds for exclusion under Regulation 57 of the Public Contracts Regulations 2015 apply to any Sub-contractor, then:
- 29.5.1 if the Authority finds there are compulsory grounds for exclusion, the Supplier shall ensure, or shall procure, that such Sub-contractor is replaced or not appointed; or
 - 29.5.2 if the Authority finds there are non-compulsory grounds for exclusion, the Authority may require the Supplier to ensure, or to procure, that such Sub-contractor is replaced or not appointed and the Supplier shall comply with such a requirement.
- 29.6 The Supplier shall pay any undisputed sums which are due from it to a Sub-contractor within thirty (30) days of verifying that the invoice is valid and undisputed. Where the Authority pays the Supplier's valid and undisputed invoices earlier than thirty (30) days from verification in accordance with any applicable government prompt payment targets, the Supplier shall use its reasonable endeavours to pay its relevant Sub-contractors within a comparable timeframe from verifying that an invoice is valid and undisputed.
- 29.7 The Authority shall upon written request have the right to review any Sub-contract entered into by the Supplier in respect of the provision of the Services and the Supplier shall provide a certified copy of any Sub-contract within five (5) Business Days of the date of a written request from the Authority. For the avoidance of doubt, the Supplier shall have the right to redact any confidential pricing information in relation to such copies of Sub-contracts.
- 29.8 The Authority may at any time transfer, assign, novate, sub-contract or otherwise dispose of its rights and obligations under this or any part of this Contract and the Supplier warrants that it will carry out all such reasonable further acts required to effect such transfer, assignment, novation, subcontracting or disposal. If the Authority novates this Contract to any body that is not a Contracting Authority, from the effective date of such novation, the party assuming the position of the Authority shall not further transfer, assign, novate, subcontract or otherwise dispose of its rights and obligations

under this Contract or any part of this Contract without the prior written consent of the Supplier, such consent not to be unreasonably withheld or delayed by the Supplier.

30 Prohibited Acts

30.1 The Supplier warrants and represents that:

30.1.1 it has not committed any offence under the Bribery Act 2010 or done any of the following ("**Prohibited Acts**"):

- (i) offered, given or agreed to give any officer or employee of the Authority any gift or consideration of any kind as an inducement or reward for doing or not doing or for having done or not having done any act in relation to the obtaining or performance of this or any other agreement with the Authority or for showing or not showing favour or disfavour to any person in relation to this or any other agreement with the Authority; or
- (ii) in connection with this Contract paid or agreed to pay any commission other than a payment, particulars of which (including the terms and conditions of the agreement for its payment) have been disclosed in writing to the Authority; or
- (iii) defrauded or attempted to defraud or conspired to defraud the Authority or any other public body; and

30.1.2 it has in place adequate procedures to prevent bribery and corruption, as contemplated by section 7 of the Bribery Act 2010.

30.2 The Supplier warrants, represents and undertakes to the Authority that in entering into this Contract they have not breached the warranties contained within Clause 30.1 above.

30.3 If the Supplier or its Staff (or anyone acting on its or their behalf) has done or does any of the Prohibited Acts or has committed or commits any offence under the Bribery Act 2010 with or without the knowledge of the Supplier in relation to this or any other agreement with the Authority:

30.3.1 the Authority shall be entitled:

- (i) to terminate this Contract and recover from the Supplier the amount of any loss resulting from the termination;
- (ii) to recover from the Supplier the amount or value of any gift, consideration or commission concerned; and
- (iii) to recover from the Supplier any other loss or expense sustained in consequence of the carrying out of the Prohibited Act or the commission of the offence under the Bribery Act 2010;

30.3.2 any termination under Clause 30.3.1 of this Schedule 2 of these Call-off Terms and Conditions shall be without prejudice to any right or remedy that has already accrued, or subsequently accrues, to the Authority; and

30.3.3 notwithstanding Clause 22 of this Schedule 2 of these Call-off Terms and Conditions, any Dispute relating to:

- (i) the interpretation of Clause 30 of this Schedule 2 of these Call-off Terms and Conditions; or
- (ii) the amount or value of any gift, consideration or commission,

shall be determined by the Authority, acting reasonably, and the decision shall be final and conclusive.

31 General

- 31.1 Each of the Parties is independent of the other and nothing contained in this Contract shall be construed to imply that there is any relationship between the Parties of partnership or of principal/agent or of employer/employee nor are the Parties hereby engaging in a joint venture and accordingly neither of the Parties shall have any right or authority to act on behalf of the other nor to bind the other by agreement or otherwise, unless expressly permitted by the terms of this Contract.
- 31.2 Failure or delay by either Party to exercise an option or right conferred by this Contract shall not of itself constitute a waiver of such option or right.
- 31.3 The delay or failure by either Party to insist upon the strict performance of any provision, term or condition of this Contract or to exercise any right or remedy consequent upon such breach shall not constitute a waiver of any such breach or any subsequent breach of such provision, term or condition.
- 31.4 Any provision of this Contract which is held to be invalid or unenforceable in any jurisdiction shall be ineffective to the extent of such invalidity or unenforceability without invalidating or rendering unenforceable the remaining provisions of this Contract and any such invalidity or unenforceability in any jurisdiction shall not invalidate or render unenforceable such provisions in any other jurisdiction.
- 31.5 If a provision of this Contract that is fundamental to the accomplishment of the purpose of this Contract is held to any extent to be invalid, the Authority and the Supplier shall negotiate in good faith immediately to remedy such invalidity.
- 31.6 Subject to Clause 31.7 of this Schedule 2 of these Call-off Terms and Conditions, each Party acknowledges and agrees that it has not relied on any representation, warranty or undertaking (whether written or oral) in relation to the subject matter of this Contract and therefore irrevocably and unconditionally waives any rights it may have to claim damages against the other Party for any misrepresentation or undertaking (whether made carelessly or not) or for breach of any warranty.
- 31.7 The waiver contained at Clause 31.6 of this Schedule 2 of these Call-off Terms and Conditions above shall not apply if the representation, undertaking or warranty relied upon:
- 31.7.1 is set out in this Contract; and/or
- 31.7.2 was made fraudulently.
- 31.8 Each Party shall bear its own expenses in relation to the preparation and execution of this Contract including all costs, legal fees and other expenses so incurred.
- 31.9 The rights and remedies provided in this Contract are cumulative and not exclusive of any rights or remedies provided by general Law, or by any other contract or document. In this Clause 31.9 of this Schedule 2 of these Call-off Terms and Conditions, right includes any power, privilege, remedy, or proprietary or security interest.
- 31.10 Unless otherwise expressly stated in this Contract, a person who is not a party to this Contract shall have no right to enforce any terms of it which confer a benefit on such person except that a Successor and/or a Third Party may directly enforce any indemnities or other rights provided to it under this Contract. No such person shall be entitled to object to or be required to consent to any amendment to the provisions of this Contract.

- 31.11 Each Party undertakes at the request of another, and at the cost of the requesting Party, to do all acts and execute all documents which may be necessary to give effect to the meaning and intention of this Contract.
- 31.12 This Contract, any variation in writing signed by an authorised representative of each Party and any document referred to (explicitly or by implication) in this Contract or any variation to this Contract, contain the entire understanding between the Supplier and the Authority relating to the Services to the exclusion of all previous agreements, confirmations and understandings and there are no promises, terms, conditions or obligations whether oral or written, express or implied other than those contained or referred to in this Contract. Nothing in this Contract seeks to exclude either Party's liability for Fraud. Any tender conditions and/or disclaimers set out in the Authority's procurement documentation leading to the award of this Contract shall form part of this Contract.
- 31.13 This Contract, and any Dispute or claim arising out of or in connection with it or its subject matter (including any non-contractual claims), shall be governed by, and construed in accordance with, the laws of England and Wales.
- 31.14 Subject to Clause 22 of this Schedule 2 of these Call-off Terms and Conditions, the Parties irrevocably agree that the courts of England and Wales shall have non-exclusive jurisdiction to settle any Dispute or claim that arises out of or in connection with this Contract or its subject matter.
- 31.15 All written and oral communications and all written material referred to under this Contract must be produced or conducted in the English language.
- 31.16 This Contract may be executed in any number of counterparts and by the Parties on separate counterparts, each of which so executed and delivered shall be an original, but all the counterparts will together constitute one and the same agreement.
- 31.17 No counterpart shall be effective until each of the Parties has executed and delivered at least one counterpart. Where more than one Supplier is a Party to this Agreement, then delivery by the Authority for the purposes of Clause 31.17 of this Schedule 2 of these Call-off Terms and Conditions shall be delivery to the person identified as the Contract Manager or Lead Contract Manager, and delivery by the Supplier shall be delivery to the Authority. Delivery of an executed counterpart is not required by the Supplier to any other of the Suppliers.
- 31.18 Each Party may execute this Contract:
- 31.18.1 under hand, by their authorised signatory signing the Contract in the appropriate place in the body of this Contract; or
 - 31.18.2 by the application of an electronic signature, by inserting a JPEG image of their authorised signatory's signature in the appropriate place in the body of this Contract.
- 31.19 Delivery of an executed counterpart of this Contract (but for the avoidance of doubt not just a signature page) for the purposes of Clause 31.16 of this Schedule 2 of these Call-off Terms and Conditions shall be by any method permitted for notices under this Contract at Clause 28.1 of this Schedule 2 of these Call-off Terms and Conditions. If delivery of an executed counterpart is by email the executed counterpart shall be transmitted in PDF, JPEG, or by an alternative format if agreed between the Parties. Delivery shall occur at the time of receipt as determined by applying the provisions of Clause 28.2 of this Schedule 2 of these Call-off Terms and Conditions.
- 31.20 If delivery by email is adopted then, without prejudice to the validity of the Contract, each Party shall provide the other Party with the originals of such counterparts as soon

as reasonably possible thereafter. Where more than one Supplier is a Party to this Contract, then the Authority shall provide the originals of counterparts executed by the Authority to the person identified as the Lead Contract Manager, and each of the Suppliers shall provide to the Authority the originals of counterparts executed by such Supplier. Suppliers are not, for the avoidance of doubt, required to provide the originals of counterparts executed by such Supplier to any other of the Suppliers.

31.21 In relation to all third party claims against the Authority, which are the subject of any indemnity given by the Supplier under this Contract, the Authority shall:

31.21.1 notify the Supplier of any such claims as soon as reasonably practicable; and

31.21.2 use its reasonable endeavours, upon a written request from the Supplier, to transfer the conduct of such claims to the Supplier unless restricted from doing so. Such restrictions may include, without limitation, any restrictions:

- (i) relating to any legal, regulatory, governance, information governance, or confidentiality obligations on the Authority; and/or
- (ii) relating to the Authority's membership of any indemnity and/or risk pooling arrangements.

Such transfer shall be subject to the Parties agreeing appropriate terms for the conduct of the third party claim by the Supplier (to include, without limitation, the right of the Authority to be informed and consulted on the ongoing conduct of the claim following such transfer and any reasonable cooperation required by the Supplier from the Authority).

31.21.3 Where the Authority is restricted from transferring any claim to the Supplier in accordance with Clause 31.21 of Schedule 2 of these Call-off Terms and Conditions, the Authority shall in relation to any such claim:

- (i) notify the Supplier about the claim in writing;
- (ii) consult with the Supplier about its conduct;

31.21.4 where the Authority chooses to defend the claim, following consultation with the Supplier, defend such claim diligently and, where appropriate, using competent counsel; and

31.21.5 where the Authority is considering settling the claim, consult with the Supplier about whether to settle it and the terms of any such settlement.

Schedule 3 of these Call-off Terms and Conditions

Information and Data Provisions

1 Confidentiality

- 1.1 In respect of any Confidential Information it may receive directly or indirectly from the other Party ("**Discloser**") and subject always to the remainder of Clause 1 of this Schedule 3 of these Call-off Terms and Conditions, each Party ("**Recipient**") undertakes to keep secret and strictly confidential and shall not disclose any such Confidential Information to any third party without the Discloser's prior written consent provided that:
- 1.1.1 the Recipient shall not be prevented from using any general knowledge, experience or skills which were in its possession prior to the Commencement Date;
 - 1.1.2 the provisions of Clause 1 of this Schedule 3 of these Call-off Terms and Conditions shall not apply to any Confidential Information:
 - (i) which is in or enters the public domain other than by breach of this Contract or other act or omissions of the Recipient;
 - (ii) which is obtained from a third party who is lawfully authorised to disclose such information without any obligation of confidentiality;
 - (iii) which is authorised for disclosure by the prior written consent of the Discloser;
 - (iv) which the Recipient can demonstrate was in its possession without any obligation of confidentiality prior to receipt of the Confidential Information from the Discloser; or
 - (v) which the Recipient is required to disclose purely to the extent to comply with the requirements of any relevant stock exchange.
- 1.2 Nothing in Clause 1 of this Schedule 3 of these Call-off Terms and Conditions shall prevent the Recipient from disclosing Confidential Information where it is required to do so by judicial, administrative, governmental or regulatory process in connection with any action, suit, proceedings or claim or otherwise by applicable Law, including the Freedom of Information Act 2000 ("**FOIA**"), Codes of Practice on Access to Government Information, on the Discharge of Public Authorities' Functions or on the Management of Records ("**Codes of Practice**") or the Environmental Information Regulations 2004 ("**Environmental Regulations**").
- 1.3 The Authority may disclose the Supplier's Confidential Information:
- 1.3.1 on a confidential basis, to any Contracting Authority (the Parties agree that all Contracting Authorities receiving such Confidential Information shall be entitled to further disclose the Confidential Information to other Contracting Authorities on the basis that the information is confidential and is not to be disclosed to a third party which is not part of any Contracting Authority);
 - 1.3.2 on a confidential basis, to any consultant, contractor or other person engaged by the Authority and/or the Contracting Authority receiving such information;
 - 1.3.3 to any relevant party for the purpose of the examination and certification of the Authority's accounts;

- 1.3.4 to any relevant party for any examination pursuant to section 6(1) of the National Audit Act 1983 of the economy, efficiency and effectiveness with which the Authority has used its resources;
- 1.3.5 to Parliament and Parliamentary Committees or if required by any Parliamentary reporting requirements; or
- 1.3.6 on a confidential basis, to a proposed successor body in connection with any proposed or actual, assignment, novation or other disposal of rights, obligations, liabilities or property in connection with this Contract;

and for the purposes of this Contract, references to disclosure "on a confidential basis" shall mean the Authority making clear the confidential nature of such information and that it must not be further disclosed except in accordance with Law or this Clause 1.3 of this Schedule 3 of these Call-off Terms and Conditions. .

- 1.4 The Supplier may only disclose the Authority's Confidential Information, and any other information provided to the Supplier by the Authority in relation to this Contract, to the Supplier's Staff or professional advisors who are directly involved in the performance of or advising on the Supplier's obligations under this Contract. The Supplier shall ensure that such Staff or professional advisors are aware of and shall comply with the obligations in Clause 1 of this Schedule 3 of these Call-off Terms and Conditions as to confidentiality and that all information, including Confidential Information, is held securely, protected against unauthorised use or loss and, at the Authority's written discretion, destroyed securely or returned to the Authority when it is no longer required. The Supplier shall not, and shall ensure that the Staff do not, use any of the Authority's Confidential Information received otherwise than for the purposes of performing the Supplier's obligations in this Contract.
- 1.5 For the avoidance of doubt, save as required by Law or as otherwise set out in this Schedule 3 of these Call-off Terms and Conditions, the Supplier shall not, without the prior written consent of the Authority (such consent not to be unreasonably withheld or delayed), announce that it has entered into this Contract and/or that it has been appointed as a Supplier to the Authority and/or make any other announcements about this Contract.
- 1.6 Clause 1 of this Schedule 3 of these Call-off Terms and Conditions shall remain in force:
 - 1.6.1 without limit in time in respect of Confidential Information which comprises Personal Data or which relates to national security; and
 - 1.6.2 for all other Confidential Information for a period of three (3) years after the expiry or earlier termination of this Contract unless otherwise agreed in writing by the Parties.

2 Data protection

- 2.1 The Parties acknowledge their respective duties under Data Protection Legislation and shall give each other all reasonable assistance as appropriate or necessary to enable each other to comply with those duties. For the avoidance of doubt, the Supplier shall take reasonable steps to ensure it is familiar with the Data Protection Legislation and any obligations it may have under such Data Protection Legislation and shall comply with such obligations.
- 2.2 Where the Supplier is Processing Personal Data under or in connection with this Contract, the Parties shall comply with the Data Protection Protocol.

- 2.3 The Supplier and the Authority shall ensure that Personal Data is safeguarded at all times in accordance with the Law, and this obligation will include (if transferred electronically) only transferring Personal Data (a) if essential, having regard to the purpose for which the transfer is conducted; and (b) that is encrypted in accordance with any international data encryption standards for healthcare, and as otherwise required by those standards applicable to the Authority under any Law and Guidance (this includes, data transferred over wireless or wired networks, held on laptops, CDs, memory sticks and tapes).
- 2.4 Where, as a requirement of this Contract, the Supplier is Processing Personal Data relating to patients and/or service users as part of the Services, the Supplier shall:
- 2.4.1 complete and publish an annual information governance assessment using the NHS information governance toolkit;
 - 2.4.2 achieve a minimum level 2 performance against all requirements in the relevant NHS information governance toolkit;
 - 2.4.3 nominate an information governance lead able to communicate with the Supplier's board of directors or equivalent governance body, who will be responsible for information governance and from whom the Supplier's board of directors or equivalent governance body will receive regular reports on information governance matters including, but not limited to, details of all incidents of data loss and breach of confidence;
 - 2.4.4 report all incidents of data loss and breach of confidence in accordance with Department of Health and/or the NHS England and/or Health and Social Care Information Centre guidelines;
 - 2.4.5 put in place and maintain policies that describe individual personal responsibilities for handling Personal Data and apply those policies vigorously;
 - 2.4.6 put in place and maintain a policy that supports its obligations under the NHS Care Records Guarantee (being the rules which govern information held in the NHS Care Records Service, which is the electronic patient/service user record management service providing authorised healthcare professionals access to a patient's integrated electronic care record);
 - 2.4.7 put in place and maintain agreed protocols for the lawful sharing of Personal Data with other NHS organisations and (as appropriate) with non-NHS organisations in circumstances in which sharing of that data is required under this Contract;
 - 2.4.8 where appropriate, have a system in place and a policy for the recording of any telephone calls in relation to the Services, including the retention and disposal of those recordings;
 - 2.4.9 at all times comply with any information governance requirements and/or processes as may be set out in the Specification and Tender Response Document; and
 - 2.4.10 comply with any new and/or updated requirements, Guidance and/or Policies notified to the Supplier by the Authority from time to time (acting reasonably) relating to the Processing and/or protection of Personal Data.
- 2.5 Where any Personal Data is Processed by any Sub-contractor of the Supplier in connection with this Contract, the Supplier shall procure that such Sub-contractor shall

comply with the relevant obligations set out in Clause 2 of this Schedule 3 of these Call-off Terms and Conditions, as if such Sub-contractor were the Supplier.

- 2.6 The Supplier shall indemnify and keep the Authority indemnified against, any loss, damages, costs, expenses (including without limitation legal costs and expenses), claims or proceedings whatsoever or howsoever arising from the Supplier's unlawful or unauthorised Processing, destruction and/or damage to Personal Data in connection with this Contract.

3 Freedom of Information and Transparency

- 3.1 The Parties acknowledge the duties of Contracting Authorities under the FOIA, Codes of Practice and Environmental Regulations and shall give each other all reasonable assistance as appropriate or necessary to enable compliance with those duties.

- 3.2 The Supplier shall assist and cooperate with the Authority to enable it to comply with its disclosure obligations under the FOIA, Codes of Practice and Environmental Regulations. The Supplier agrees:

- 3.2.1 that this Contract and any recorded information held by the Supplier on the Authority's behalf for the purposes of this Contract are subject to the obligations and commitments of the Authority under the FOIA, Codes of Practice and Environmental Regulations;
- 3.2.2 that the decision on whether any exemption to the general obligations of public access to information applies to any request for information received under the FOIA, Codes of Practice and Environmental Regulations is a decision solely for the Authority;
- 3.2.3 that where the Supplier receives a request for information under the FOIA, Codes of Practice and Environmental Regulations and the Supplier itself is subject to the FOIA, Codes of Practice and Environmental Regulations it will liaise with the Authority as to the contents of any response before a response to a request is issued and will promptly (and in any event within two (2) Business Days) provide a copy of the request and any response to the Authority;
- 3.2.4 that where the Supplier receives a request for information under the FOIA, Codes of Practice and Environmental Regulations and the Supplier is not itself subject to the FOIA, Codes of Practice and Environmental Regulations, it will not respond to that request (unless directed to do so by the Authority) and will promptly (and in any event within two (2) Business Days) transfer the request to the Authority;
- 3.2.5 that the Authority, acting in accordance with the Codes of Practice issued and revised from time to time under both section 45 of FOIA, and regulation 16 of the Environmental Regulations, may disclose information concerning the Supplier and this Contract; and
- 3.2.6 to assist the Authority in responding to a request for information, by processing information or environmental information (as the same are defined in FOIA and the Environmental Regulations) in accordance with a records management system that complies with all applicable records management recommendations and codes of conduct issued under section 46 of FOIA, and providing copies of all information requested by the Authority within five (5) Business Days of that request and without charge.

- 3.3 The Parties acknowledge that, except for any information which is exempt from disclosure in accordance with the provisions of the FOIA, Codes of Practice and Environmental Regulations, the content of this Contract is not Confidential Information.
- 3.4 Notwithstanding any other term of this Contract, the Supplier consents to the publication of this Contract in its entirety (including variations), subject only to the redaction of information that is exempt from disclosure in accordance with the provisions of the FOIA, Codes of Practice and Environmental Regulations.
- 3.5 In preparing a copy of this Contract for publication under Clause 3.4 of this Schedule 3 of these Call-off Terms and Conditions, the Authority may consult with the Supplier to inform decision making regarding any redactions but the final decision in relation to the redaction of information will be at the Authority's absolute discretion.
- 3.6 The Supplier shall assist and cooperate with the Authority to enable the Authority to publish this Contract.
- 3.7 Where any information is held by any Sub-contractor of the Supplier in connection with this Contract, the Supplier shall procure that such Sub-contractor shall comply with the relevant obligations set out in Clause 3 of this Schedule 3 of these Call-off Terms and Conditions, as if such Sub-contractor were the Supplier.

4 Information Security

- 4.1 Without limitation to any other information governance requirements set out in this Schedule 3 of these Call-off Terms and Conditions, the Supplier shall:
 - 4.1.1 notify the Authority forthwith of any information security breaches or near misses (including without limitation any potential or actual breaches of confidentiality or actual information security breaches) in line with the Authority's information governance Policies; and
 - 4.1.2 fully cooperate with any audits or investigations relating to information security and any privacy impact assessments undertaken by the Authority and shall provide full information as may be reasonably requested by the Authority in relation to such audits, investigations and assessments.
- 4.2 Where required in accordance with the Specification and Tender Response Document, the Supplier will ensure that it puts in place and maintains an information security management plan appropriate to this Contract, the type of Services being provided and the obligations placed on the Supplier. The Supplier shall ensure that such plan is consistent with any relevant Policies, Guidance, Good Industry Practice and with any relevant quality standards as may be set out in the Key Provisions and/or the Specification and Tender Response Document.
- 4.3 Where required in accordance with the Specification and Tender Response Document, the Supplier shall obtain and maintain certification under the HM Government Cyber Essentials Scheme at the level set out in the Specification and Tender Response Document.

Schedule 4 of these Call-off Terms and Conditions

Definitions and Interpretations

1 Definitions

1.1 In this Contract the following words shall have the following meanings unless the context requires otherwise:

“Actual Services Commencement Date”	means the date the Supplier actually commences delivery of all of the Services;
“Authority”	means the authority named on the Order Form;
“Authority’s Obligations”	means the Authority’s further obligations, if any, referred to in the Specification and Tender Response Document and/or the Order Form;
“Breach Notice”	has the meaning given under Clause 15.3 of Schedule 2 of these Call-off Terms and Conditions;
“Business Continuity Event”	means any event or issue that could impact on the operations of the Supplier and its ability to provide the Services including an influenza pandemic and any Force Majeure Event;
“Business Continuity Plan”	means the Supplier’s business continuity plan which includes its plans for continuity of the Services during a Business Continuity Event;
“Business Day”	means any day other than Saturday, Sunday, Christmas Day, Good Friday or a statutory bank holiday in England and Wales;
“Cabinet Office Statement”	the Cabinet Office Statement of Practice – Staff Transfers in the Public Sector 2000 (as revised 2013) as may be amended or replaced;
“Call-off Terms and Conditions”	means these Call-off Terms and Conditions;
“Change Control Process”	means the change control process, if any, referred to in any Key Provisions;
“Codes of Practice”	shall have the meaning given to the term in Clause 1.2 of Schedule 3 of these Call-off Terms and Conditions;
“Commencement Date”	means the date of the Order Form;
“Competition”	means a mini-competition to award a Contract to a Supplier under the Framework Agreement;
“Confidential Information”	means information, data and material of any nature, which either Party may receive or obtain in connection with the conclusion

	and/or operation of the Contract including any Competition which is: (a) Personal Data, Special Categories of Personal Data and/or Criminal Offence Data including without limitation which relates to any patient or other service user or his or her treatment or clinical or care history; (b) designated as confidential by either party or that ought reasonably to be considered as confidential (however it is conveyed or on whatever media it is stored); and/or (c) Policies and such other documents which the Supplier may obtain or have access to through the Authority's intranet;
“Contract”	means the Order Form, the provisions on the front page and all Schedules of these Call-off Terms and Conditions, the Specification and Tender Response Document and the applicable provisions of the Framework Agreement;
“Contracting Authority”	means any contracting authority as defined in Regulation 3 of the Public Contracts Regulations 2015 (SI 2015/102) (as amended), other than the Authority;
“Contract Manager”	means for the Authority and for the Supplier the individuals specified in the Order Form or as otherwise agreed between the Parties in writing or such other person notified by a Party to the other Party from time to time in accordance with Clause 8.1 of Schedule 2 of these Call-off Terms and Conditions;
“Contract Price”	means the price exclusive of VAT that is payable to the Supplier by the Authority under the Contract for the full and proper performance by the Supplier of its obligations under the Contract calculated in accordance with the provisions of the Framework Agreement and as confirmed in the Order Form;
“Contract Year”	means in respect of any Contract each period of 12 Months with the first such year commencing upon the Services Commencement Date and each subsequent year commencing upon an anniversary of the Services Commencement Date;
“Controller”	shall have the same meaning as set out in the GDPR;
“Convictions”	means, other than in relation to minor road traffic offences, any previous or pending prosecutions, convictions, cautions and binding-over orders (including any spent convictions as contemplated by Section 1(1) of the Rehabilitation of Offenders Act 1974 or any replacement or amendment to that Act);
“Criminal Offence Data”	means Personal Data relating to criminal convictions and offences or related security measures, as described in the Data Protection Legislation;

“Data Protection Legislation”	means the Data Protection Act 2018 to the extent that it relates to processing of Personal Data and privacy; (ii) the GDPR and any applicable implementing Law as amended from time to time; and (iii) all applicable Law about the processing of Personal Data and privacy;
“Data Protection Protocol”	means any document of that name as provided to the Supplier by the Authority (as amended from time to time in accordance with its terms) which shall include, without limitation, any such document appended to the Order Form;
“Discloser”	has the meaning given under Clause 1.1 of Schedule 3 of these Call-off Terms and Conditions;
“Dispute(s)”	means any dispute, difference or question of interpretation or construction arising out of or in connection with this Contract, including any dispute, difference or question of interpretation relating to the Services, any matters of contractual construction and interpretation relating to the Contract, or any matter where this Contract directs the Parties to resolve an issue by reference to the Dispute Resolution Procedure;
“Dispute Notice”	means a written notice served by one Party to the other stating that the Party serving the notice believes there is a Dispute;
“Dispute Resolution Procedure”	means the process for resolving Disputes as set out in Clause 22 of Schedule 2 of these Call-off Terms and Conditions;
“DOTAS”	means the Disclosure of Tax Avoidance Schemes rules which require a promoter of tax schemes to tell HM Revenue and Customs of any specified notifiable arrangements or proposals and to provide prescribed information on those arrangements or proposals within set time limits as contained in Part 7 of the Finance Act 2004 and in secondary legislation made under vires contained in Part 7 of the Finance Act 2004 and as extended to National Insurance Contributions by the National Insurance Contributions (Application of Part 7 of the Finance Act 2004) Regulations 2012, SI 2012/1868 made under s.132A Social Security Administration Act 1992;
“Electronic Trading System(s)”	means such electronic data interchange system and/or world wide web application and/or other application with such message standards and protocols as the Authority may specify from time to time;
“Employment Liabilities”	means all claims, demands, actions, proceedings, damages, compensation, tribunal awards, fines, costs (including but not limited to reasonable legal costs), expenses and all other liabilities whatsoever;
“Environmental Regulations”	shall have the meaning given to the term in Clause 1.2 of Schedule 3 of these Call-off Terms and Conditions;

“eProcurement Guidance”	means the NHS eProcurement Strategy available via: http://www.gov.uk/government/collections/nhs-procurement together with any further Guidance issued by the Department of Health in connection with it;
“Equality Legislation”	means any and all legislation, applicable guidance and statutory codes of practice relating to equality, diversity, non-discrimination and human rights as may be in force in England and Wales from time to time including, but not limited to, the Equality Act 2010, the Part-time Workers (Prevention of Less Favourable Treatment) Regulations 2000 and the Fixed-term Employees (Prevention of Less Favourable Treatment) Regulations 2002 (SI 2002/2034) and the Human Rights Act 1998;
“Exit Requirements”	means the Authority’s exit requirements, as set out in the Specification and Tender Response Document and/or otherwise as part of this Contract, which the Supplier must comply with during the Term and/or in relation to any expiry or early termination of this Contract;
“Expert”	means an expert appointed pursuant to Clause 22 of Schedule 2 in order to determine disputes reserved for expert determination pursuant to this Framework Agreement and/or disputes that the Parties otherwise agree shall be determined by an expert;
“Extra Key Provisions”	means any extra key provisions set out in Part A of Schedule 7 of the Framework Agreement;
“Fair Deal for Staff Pensions”	means guidance issued by HM Treasury entitled “Fair Deal for staff pensions: staff transfer from central government” issued in October 2013 (as amended, supplemented or replaced);
“FOIA”	shall have the meaning given to the term in Clause 1.2 of Schedule 3 of these Call-off Terms and Conditions;
“Force Majeure Event”	means any event beyond the reasonable control of the Party in question to include, without limitation: (a) war including civil war (whether declared or undeclared), riot, civil commotion or armed conflict materially affecting either Party’s ability to perform its obligations under this Contract; (b) acts of terrorism; (c) flood, storm or other natural disasters; (d) fire; (e) unavailability of public utilities and/or access to transport networks to the extent no diligent supplier could reasonably have planned for such unavailability as part of its business continuity planning;

	(f) government requisition or impoundment to the extent such requisition or impoundment does not result from any failure by the Supplier to comply with any relevant regulations, laws or procedures (including such laws or regulations relating to the payment of any duties or taxes) and subject to the Supplier having used all reasonable legal means to resist such requisition or impoundment; (g) compliance with any local law or governmental order, rule, regulation or direction applicable outside of England and Wales that could not have been reasonably foreseen; (h) industrial action which affects the ability of the Supplier to provide the Services, but which is not confined to the workforce of the Supplier or the workforce of any Sub-contractor of the Supplier; and (i) a failure in the Supplier's and/or Authority's supply chain to the extent that such failure is due to any event suffered by a member of such supply chain, which would also qualify as a Force Majeure Event in accordance with this definition had it been suffered by one of the Parties; but excluding, for the avoidance of doubt, the withdrawal of the United Kingdom from the European Union and any related circumstances, events, changes or requirements;
“Framework Agreement”	means the Framework Agreement referred to in the Order Form;
“Fraud”	means any offence under any law in respect of: a) fraud in relation to this Contract and/or the Framework Agreement; or b) defrauding or attempting to defraud or conspiring to defraud the government, parliament, the Authority or any Contracting Authority;
GDPR	means the UK General Data Protection Regulation (Regulation (EU) 2016/679);
“General Anti-Abuse Rule”	means (a) the legislation in Part 5 of the Finance Act 2013; and (b) any future legislation introduced into parliament to counteract tax advantages arising from abusive arrangements to avoid national insurance contributions;
“Good Industry Practice”	means the exercise of that degree of skill, diligence, prudence, risk management, quality management and foresight which would reasonably and ordinarily be expected from a skilled and experienced service provider engaged in the provision of services similar to the Services under the same or similar circumstances as those applicable to this Contract, including in

	accordance with any codes of practice published by relevant trade associations;
“Guidance”	means any applicable guidance, direction or determination and any policies, advice or industry alerts which apply to the Services, to the extent that the same are published and publicly available or the existence or contents of them have been notified to the Supplier by the Authority and/or have been published and/or notified to the Supplier by the Department of Health, Monitor, NHS England, the Medicines and Healthcare Products Regulatory Agency, the European Medicine Agency, the European Commission, the Care Quality Commission and/or any other regulator or competent body;
“Halifax Abuse Principle”	means the principle explained in the CJEU Case C-255/02 Halifax and others;
“HM Government Cyber Essentials Scheme”	means the HM Government Cyber Essentials Scheme as further defined in the documents relating to this scheme published at: https://www.gov.uk/government/publications/cyber-essentials-scheme-overview
“Implementation Plan”	means the implementation plan, if any, referred to in any Key Provisions;
“Implementation Requirements”	means the Authority’s implementation and mobilisation requirements (if any), as may be set out in the Specification and Tender Response Document and/or otherwise as part of this Contract, which the Supplier must comply with as part of implementing the Services;
“Information Commissioner”	means the independent authority established to uphold information rights in the public interest, promoting openness by public bodies and data privacy for individuals, and any other relevant data protection of supervisory authority recognised pursuant to the Data Protection Legislation;
“Intellectual Property Rights”	means: (a) all patents and rights in inventions, copyright, rights related to or affording similar protection to copyright, design rights, registered designs, trade marks, know-how, database rights, confidential formulae, rights in internet domain names and website addresses and other rights in trade names, designs, know-how, trade secrets and any other intellectual property rights and the rights to apply for patents and trade marks and registered designs; (b) applications for registration, and the right to apply for registration for any of the rights listed at (a) that are capable of registration in any jurisdiction; and (c) all other rights having similar or equivalent effect in any country or jurisdiction.

“Interested Party”	means any organisation which has a legitimate interest in providing services of the same or similar nature to the Services in immediate or proximate succession to the Supplier or any Sub-contractor and who had confirmed such interest in writing to the Authority;
“Key Provisions”	means the key provisions set out in Schedule 1 of these Call-off Terms and Conditions and/or as part of the Order Form;
“KPI”	means the key performance indicators as set out in the Specification and Tender Response Document and/or the Order Form, if any;
“Law”	means any applicable legal requirements including, without limitation,: (a) any applicable statute or proclamation, delegated or subordinate legislation, bye-law, order, regulation or instrument as applicable in England and Wales; (b) any applicable European Union obligation, directive, regulation, decision, law or right (including any such obligations, directives, regulations, decisions, laws or rights that are incorporated into the law of England and Wales or given effect in England and Wales by any applicable statute, proclamation, delegated or subordinate legislation, bye-law, order, regulation or instrument); (c) any enforceable community right within the meaning of section 2(1) European Communities Act 1972; (d) any applicable judgment of a relevant court of law which is a binding precedent in England and Wales; (e) requirements set by any regulatory body as applicable in England and Wales; (f) any relevant code of practice as applicable in England and Wales; and (g) any relevant collective agreement and/or international law provisions (to include, without limitation, as referred to in (a) to (f) above);
“Lead Contract Manager”	means for the Supplier the individual specified in the Key Provisions or such other person notified by the Supplier to the Authority from time to time in accordance with Clause 8.1 of Schedule 2 of these Call-off Terms and Conditions being one of the Contract Managers with authority to represent all of the organisations comprising the Supplier;
“Long Stop Date”	means the date, if any, specified in the Order Form;
“Management Information”	has the meaning given under Clause 8.5 of Schedule 2;

“Month”	means a calendar month;
“NHS”	means the National Health Service;
“NHS Constitution”	the constitution for the NHS in England set out in Law and/or Guidance from time to time which establishes the principles and values of the NHS in England and sets out the rights, pledges and responsibilities for patients, the public and staff;
“NHS England”	pursuant to section 1H(1) of the National Health Service 2006, which has adopted the name and is known as NHS England;
“NICS”	National Insurance Contributions;
“Occasion of Tax Non-Compliance”	means: (a) any tax return of the Supplier submitted to a Relevant Tax Authority on or after 1 October 2012 is found on or after 1 April 2013 to be incorrect as a result of: (i) a Relevant Tax Authority successfully challenging the Supplier under the General Anti-Abuse Rule or the Halifax Abuse Principle or under any tax rules or legislation that have an effect equivalent or similar to the General Anti-Abuse Rule or the Halifax Abuse Principle; (ii) the failure of an avoidance scheme which the Supplier was involved in, and which was, or should have been, notified to a Relevant Tax Authority under the DOTAS or any equivalent or similar regime; and/or (b) any tax return of the Supplier submitted to a Relevant Tax Authority on or after 1 October 2012 gives rise, on or after 1 April 2013, to a criminal conviction in any jurisdiction for tax related offences which is not spent at the Effective Date or to a civil penalty for fraud or evasion;
“Order Form”	means the order form for the Services issued by the Authority in accordance with the Framework Agreement;
“Participating Authority Satisfaction Survey”	has the meaning given under Clause 25.1 of Schedule 2 of these Call-off Terms and Conditions;
“Party”	means the Authority or the Supplier as appropriate and Parties means both the Authority and the Supplier;
“Personal Data”	shall have the same meaning as set out in the Data Protection Legislation;
“Policies”	means the policies, rules and procedures of the Authority as notified to the Supplier from time to time or to which the Authority has granted the Supplier access from time to time;

“Premises and Locations”	has the meaning given under Clause 2.1 of Schedule 2 of these Call-off Terms and Conditions;
“Process”	shall have the same meaning as set out in the Data Protection Legislation. Processing and Processed shall be construed accordingly;
“Processor”	shall have the same meaning as set out in the Data Protection Legislation;
“Prohibited Acts”	has the meaning given under Clause 30.1.1 of Schedule 2 of these Call-off Terms and Conditions;
“Relevant Tax Authority”	means HM Revenue and Customs, or, if applicable, a tax authority in the jurisdiction in which the Supplier is established;
“Remedial Proposal”	has the meaning given under Clause 15.3 of Schedule 2 of these Call-off Terms and Conditions;
“Services”	means the services set out in this Contract;
“Services Commencement Date”	means the date delivery of the Services shall commence as specified in the Order Form. If no date is specified in the Order Form, the services commencement date shall be the Commencement Date;
“Services Information”	means information concerning the Services as may be reasonably requested by the Authority and supplied by the Supplier to the Authority in accordance with Clause 20 of Schedule 2 of these Call-off Terms and Conditions for inclusion in the Authority's services catalogue from time to time;
“Special Categories of Personal Data”	shall have the meaning set out in the Data Protection Legislation;
“Specification and Tender Response Document”	means the Specification and Tender Response Document set out in the Framework Agreement as supplemented by any further information set out and/or referred to in the Order Form and as amended and/or updated in accordance with this Contract;
“Staff”	means all persons employed or engaged by the Supplier to perform its obligations under this Contract including any Sub-contractors and person employed or engaged by such Sub-contractors;
“Sub-contract”	means a contract between two or more suppliers, at any stage of remoteness from the Supplier in a sub-contracting chain, made wholly or substantially for the purpose of performing (or contributing to the performance of the whole or any part of this Contract;

“Sub-contractor”	means a party to a Sub-contract other than the Supplier;
“Subsequent Transfer Date”	means the point in time, if any, at which services which are fundamentally the same as the Services (either in whole or in part) are first provided by a Successor or the Authority, as appropriate, giving rise to a relevant transfer under TUPE;
“Subsequent Transferring Employees”	means any employee, agent, consultant and/or contractor who, immediately prior to the Subsequent Transfer Date, is wholly or mainly engaged in the performance of services fundamentally the same as the Services (either in whole or in part) which are to be undertaken by the Successor or Authority, as appropriate;
“Successor”	means any third party who provides services fundamentally the same as the Services (either in whole or in part) in immediate or subsequent succession to the Supplier upon the expiry or earlier termination of this Contract;
“Supplier”	means the supplier named on the Order Form;
“Supplier Code of Conduct”	means the code of that name published by the Government Commercial Function originally dated September 2017, as may be amended, restated, updated, re-issued or re-named from time to time;
“Supplier Personnel”	means all directors, officers, employees, agents, consultants and contractors of the Supplier and/or any Sub-contractor who are either partially or fully assigned to or engaged in the performance of the Services;
“Term”	means the term as referred to in the Key Provisions;
“Third Party”	means any supplier of services fundamentally the same as the Services (either in whole or in part) immediately before the Transfer Date;
“Third Party Body”	has the meaning given under Clause 8.5 of Schedule 2 of these Call-off Terms and Conditions;
“Transfer Date”	means the Actual Services Commencement Date;
"TUPE"	means the Transfer of Undertakings (Protection of Employment) Regulations 2006 (2006/246) and/or any other regulations or other legislation enacted for the purpose of implementing or transposing the Acquired Rights Directive (77/187/EEC, as amended by Directive 98/50 EC and consolidated in 2001/23/EC) into English law; and
“VAT”	means value added tax chargeable under the Value Added Tax Act 1994 or any similar, replacement or extra tax.

- 1.2 References to any statute or order shall include any order, regulation, bye law or other subordinate legislation and any extension, modification, replacement or re enactment of that statute, order, regulation, bye-law or subordinate legislation from time to time.

References to any order, regulation, bye law or other subordinate legislation shall include any extension, modification, replacement or re enactment of that order, regulation, bye-law or subordinate legislation from time to time. Subject to any contrary provisions in this Contract references to any legal entity shall include any body (or bodies) that takes over responsibility for the functions of such entity.

- 1.3 References to any Law shall be deemed to include a reference to that Law as amended, extended, consolidated, re-enacted, restated, implemented or transposed from time to time.
- 1.4 References in this Contract to a "Schedule", "Appendix", "Paragraph" or to a "Clause" are to schedules, appendices, paragraphs and clauses of, this Contract.
- 1.5 References in this Contract to a day or to the calculation of time frames are references to a calendar day unless expressly specified as a Business Day.
- 1.6 Unless set out in the Contract as a chargeable item and subject to Clause 31.8 of Schedule 2 of these Call-off Terms and Conditions, the Supplier shall bear the cost of complying with its obligations under this Contract.
- 1.7 The headings are for convenience only and shall not affect the interpretation of this Contract.
- 1.8 Words denoting the singular shall include the plural and vice versa.
- 1.9 Where a term of this Contract provides for a list of one or more items following the word "including" or "includes" then such list is not to be interpreted as an exhaustive list. Any such list shall not be treated as excluding any item that might have been included in such list having regard to the context of the contractual term in question. General words are not to be given a restrictive meaning where they are followed by examples intended to be included within the general words.
- 1.10 Where there is a conflict between the Supplier's responses to the requirements set out in the Specification and Tender Response Document and any other part of this Contract, such other part of this Contract shall prevail.
- 1.11 Where a document is required under this Contract, the Parties may agree in writing that this shall be in electronic format only.
- 1.12 References to any legal entity shall include any body that takes over responsibility for the functions of such entity.
- 1.13 References in this Contract to a European Directive or European Regulations shall be construed to include any legislation incorporating the terms of such Directive or such Regulations (or broadly similar provisions) into English law following the exit of the United Kingdom from the European Union.
- 1.14 Where there is an obligation on the Authority to procure any course of action from any third party, this shall mean that the Authority shall use its reasonable endeavours to procure such course of action from that third party.

Schedule 5 of these Call-off Terms and Conditions

Specification Document

1. Summary Information

Project Title	Rosalind Franklin Programme Delivery (2025/26)
Specification Number	C369030.NAT.428

1.1. Project Team Details

Team	Staff Experience and Leadership Development
Business Contract Owner	Gill Rooke, Deputy Director, Leadership and Management Centre of Excellence
Business Contract Manager)	Victoria Richardson, Lead for Programmes, Licences and Apprenticeships

1.2. Procurement Timeline

Date*	Activity
Friday 13 June 2025	Publication of the tender pack on Atamis
Monday 23 June 2025 (13:00) **	Deadline for clarification questions (via Atamis)
Wednesday 25 June 2025 (17:00)	Return of clarification responses (via Atamis)
Monday 14 July 2025 (12:00)	Tender Closing Date (bid deadline)
Friday 1 August 2025	Estimated Award Notification
Monday 18 August 2025	Contract commencement, subject to approval

*This timeline is indicative and may be subject to change.

**For this tender opportunity, there will be no supplier briefing. Written clarification questions may be submitted via the Atamis portal as per the stated deadline above.

1.3. Lotting and Pricing

Applicable Framework Lot		
Lot 1	Leadership Development	X
Lot 2	Talent Management	
Lot 3	Research & Evaluation	
Lot 4	Specialist EDI	

Lotting Structure	
Does this Statement of Requirement include separate Lots?	Yes

1.3.3 Lot 1 Contract Value	£8,600.00 (exc. VAT)
- Costings are based on Faculty Framework contracted maximum rates, with the maximum unit price of any activity being calculated based on the Level 2 Framework rate cap. The maximum rate for Lot 1 is £800 per day (£400 per half day). - The maximum budget envelope is £8,600 (excluding VAT). This budget envelope includes a capped expense allowance of up to £200, which will be included within the Lot 1 total contract value, to cover expenses for the face-to-face day. Estimated costs should be included within your commercial response, within this £200 cap. If an expense allowance is not included within the commercial response, no expenses will be payable. See section 5.10 – 5.16 for full expense details. - Faculty mobilisation (training) is not required for the successful supplier of Lot 1. - The total cost to deliver Lot 1 activity will be scored in respect of weighting at 20%. - Bids exceeding any rate thresholds and/or the maximum budget envelope for Lot 1, will be rejected, and the bid will not move to the technical evaluation phase of the tender.	

1.3.4 Lot 2 Contract Value	£465,900.00 (exc. VAT)
- Costings are based on Faculty Framework contracted maximum rates, with the maximum unit price of any activity being calculated based on the Level 2 Framework rate cap. - The maximum cohort delivery rate for Lot 2 is £800 per day (£400 per half day). - Attendance at faculty mobilisation (training) is required under Lot 2 and is further capped at 65% of the maximum payable day rate – or a cap rate of £520 per day (£260 per half day). Costings submitted for this element of Lot 2 should be no higher than these rates and should be included within your commercial response. - For virtual delivery, the maximum budget envelope for delivery of one (1) facilitator role on one (1) cohort is £14,400 (excluding VAT), covering the 18 days cohort activity. - For in-person delivery, the maximum budget envelope for delivery of one (1) facilitator role on one (1) cohort is £15,000 (excluding VAT), including 18 days cohort activity and a capped expense allowance of £200 per in-person delivery day (x3). Estimated expense costs should be included within your commercial response, within this £200 per delivery day cap. If an expense allowance is not included within the commercial response, no expenses will be payable for face-to-face delivery. See section 5.10 – 5.16 for full expense details. - For Lot 2, the total cost to for one (1) faculty member to attend mobilisation and deliver one (1) facilitator role, to one (1) cohort, will be scored in respect of weighting at 20%. - Bids exceeding any rate thresholds and/or the maximum budget envelope for Lot 2, will be rejected, and the bid will not move to the technical evaluation phase of the tender.	

1.4. Contract Details and Term

Consortia Bids	
Consortia Bids are welcomed in response to this specification?	No
Collaborative Bids (multiple faculty members led by a lead bidder / contractor) are welcomed in response to this specification?	Yes

Award Type	LOT 1	LOT 2
Single supplier	X	
Multiple suppliers		X

Contract Dates	
Contract Start Date	18 August 2025
Contract Expiry Date	28 February 2027
Extension Option	Contract Term of 18 months. The 18-month contract term will commence on the date of the final contract signature provided by the Contracting Authority and will run from this date, for the term length. This is estimated to be the date noted above but will depend on the final signature status. <u>Extension Options</u> Where planned delivery volumes are not achieved over the initial contract duration, the Authority may exercise an option to extend the contract by an additional 1 month, to 31 March 2027, though this is not currently anticipated to be required. The contract will be reviewed in (Q3 2026/27) to determine contract progress, and an extension decision made. We will endeavour to provide 1 months' notice, with the extension to be confirmed in January 2027. If an extension is exercised, the latest possible contract date will be 31 March 2027, for a total term of 19 months. No extensions to value will be considered. Any date extensions will be within the final contracted price.

**These dates are indicative and may be subject to change.*

1.5. Supplier Contracting

1.5.1. The requirement for Lot 1 is suitable for a single contract to a faculty framework supplier who will deliver the full Lot 1 requirement across all elements outlined.

1.5.2. The requirements for Lot 2 are suitable for a multiple supplier award. There are no restrictions on whether each available contract is awarded to a sole trader, collaborations of individual faculty suppliers led by a lead bidder, or larger supplier organisations.

1.5.3. For Lot 2, we will have the option to award the contract to multiple suppliers, who will each be awarded a contract to deliver a portion of the work, allocated as per the final evaluated ranked tender scores as indicated in the Evaluation Methodology (Document 1 Instructions and Guidance, Section 6).

1.5.4. The successful bidder(s) across all lots will assure the Contracting Authority that they will deduct income tax and national insurance at source, for their employees.

1.5.5. The successful bidder(s) across all lots will be responsible for ensuring that any sub-contractors will deduct income tax and national insurance.

1.6. Contracts

- 1.6.1. For Lot 1, we seek to award one (1) contract to deliver the requirements in full.
- 1.6.2. For Lot 2, we anticipate awarding to a minimum of four (4) and up to a maximum of fifteen (15) contracts to deliver the requirements in full.
- 1.6.3. We anticipate approximately 12 - 15 individual faculty members will be appointed, across circa 8 – 10 supplier contracts.
- 1.6.4. The maximum budget envelope under Lot 2 covers delivery of 8 virtual cohorts, 2 face-to-face cohorts, and up to 15 faculty members undertaking mobilisation.
- 1.6.5. In the event of not securing the volume of successful bids to cover all delivery requirements, the Authority reserves the right to award the remaining requirement to the successful bidder(s).
- 1.6.6. In this eventuality, the Authority will work with successful bidders, offering additional session allocations as per the ranked final evaluation order, starting with the bidder ranked at #1 and so on, until all requirements are covered. The Authority reserves the right to reduce the total number of contracts awarded, where the requirements can be delivered in full by fewer contracts, such as where bidders have applied with multiple faculty members.

2. Background

- 2.1. Developed in 2018, the NHS Leadership Academy designed and has since, successfully delivered, the Rosalind Franklin Programme to a number of staff drawn from across the health and social care system. As part of the Workforce, Training and Education directorate, delivery plans for 2025/26 have now been confirmed.
- 2.2. The Rosalind Franklin Programme is aimed at:
 - 2.2.1. Individuals who are directly leading people who manage others, i.e., a step beyond first-line management. This group is likely to include those who work in a traditional team based in a structured medium to large organisation.
 - 2.2.2. Specialist individual contributors who may not directly lead a team now, but who must, as part of their role, play an active part in a network / system that requires them to embody leadership around an issue, pathway, or service, which may include clinical nurse specialists or doctors, and those in training.
 - 2.2.3. A professional who leads teams of experienced professionals that may exist on a temporary basis before dissolving and then realigning again around specific issues. This group might include those leading complex projects and initiatives who operate at the pivot points between other professional groups and need to balance operational and strategic demands.
 - 2.2.4. Other groups of individuals, e.g., those managing complex programmes, projects, substantial budgets, politically sensitive, and/or significantly impactful work.
- 2.3. The programme is offered as a package of blended-learning – with learning and development facilitated and supported by workshops, facilitated impact groups, access to online modular content, and engagement in moderated online discussion fora.

- 2.4. This specification includes cohorts delivered both face to face and virtually, through MS Teams. It is therefore expected that all programme facilitators will have a high level of both competence and confidence using Microsoft Teams for virtual delivery, as well as the ability to deliver face to face workshops.
- 2.5. Whilst the programme remains consistent to the approach detailed above, it has also been designed to be delivered in one of two ways, as follows:
- 2.5.1. Firstly, as an 'Open Programme' – consisting of the delivery of the central workshops, impact groups and online modular content / discussion fora.
- 2.5.2. Secondly as a 'Commissioned Programme' – where a full cohort is delivered to a specific workforce group or system (e.g., all participants are drawn from occupational health or nursing), all elements of the 'Open Programme' are delivered, but there may be an element of focus on specific challenges facing these groups.
- 2.6. It should be noted that for the second delivery model, we may look to deliver cohorts specifically for candidates participating on the NHS Graduate Management Training Scheme (GMTS). However, requirements for 2025/26 are emergent and will not form part of this tender and specification. This is due to the requirement for this group of specialist trainees to undertake their own 'commissioned programme' across cohorts formed entirely of scheme participants, which may require flexibility in delivery of cohort activity, such as flexing the overall cohort timeframe and the face-to-face and assignment elements.
- 2.7. To support this, a tender for GMTS Rosalind Franklin cohorts is currently in planning and approval stages, and which will be contractually separate to this tender and the requirements set out within.
- 2.8. In other Commissioned Programme models (excluding GMTS), facilitators are not required to undertake design work, or contextualise the programme, however, they must have an appreciation of different workforce challenges, for different groups, supporting the participants to work successfully with their own context, whilst ensuring all core programme elements are delivered and completed.
- 2.9. Regardless of the programme model delivered, the contractual activity and budget envelope per cohort, remains the same, as set out for Lot 2.
- 2.10. The programme is designed to be delivered over a 9-month period to cohorts of 48 participants, with the programme design further requiring participants to work in smaller, facilitated impact groups of 8 participants and 1 facilitator. The programme is delivered across large group workshops for the full cohort, smaller impact groups, online learning, and forums, and a formally submitted assignment.
- 2.11. Cohort workshops are delivered to the full cohort of 48 with 3 x facilitators, with each facilitator then working with 2 x impact groups of 8 participants each.
- 2.12. High-level aims and objectives for this programme are to help individuals to:

- 2.12.1. Develop deep understanding of self and elements that drive their behaviour.
 - 2.12.2. Equip themselves with insights, knowledge, and skills to enable them to lead people, services and systems of health and care beyond traditional boundaries.
 - 2.12.3. Build an appreciation of ways of thinking about systems, beyond a cursory introduction, and to enable them to lead change effectively across this complex environment.
 - 2.12.4. Develop a strong multidisciplinary network of peer level leaders from their own health economy/region.
 - 2.12.5. Develop the skills required to provide support and challenge to colleagues at all levels in service of leading for improvement.
 - 2.12.6. Understand the role that they play in ensuring that the health and care services of the future remain patient/service user centred – and to equip them to cultivate a compassionate and inclusive culture with high-levels of staff engagement that result in quality improvement across the system.
- 2.13. The Rosalind Franklin programme supports learners to become outstanding innovators, leaders, and team members, working across the health and care system, to improve services for people and the communities that access them.

3. Requirement

3.1. We are seeking faculty suppliers to deliver the mobilisation and subsequently, cohorts of the Rosalind Franklin Programme for 2025/26, and running into 2026/27.

3.2. Delivery of this specification takes place over two contractual Lots:

3.2.1. **Lot 1** – Design and Delivery of Faculty Mobilisation

3.2.2. **Lot 2** – Programme Cohort Delivery

3.3. A diverse, experienced and expert team of facilitators may be required to deliver the programme across all of its required elements.

3.4. High level estimated timelines for the overarching requirements are as follows:

ACTIVITY	ESTIMATED TIMESCALE
Tender process and contracting	June – July 2025
Contract Commencement	August 2025
Faculty Mobilisation	September – October 2025
Planned Cohort Commencement	September 2025
Cohort Delivery Starts	October 2025

**Date(s) subject to change, based on final governance approval processes.*

3.5. LOT 1: Design and Delivery of Mobilisation

3.6. We seek a single Faculty Framework supplier who has expert knowledge of the Rosalind Franklin design and pedagogy of learning to design and deliver the mobilisation training sessions to programme facilitators covering all aspects of delivery and programme expectations.

3.7. The Rosalind Franklin programme is comprised of several delivery components, each requiring different expertise. The requirement of this Lot will enable the vision, expertise and consistency of information relating to Rosalind Franklin facilitation to be cascaded to all facilitators. Successful mobilisation will ensure consistency across the facilitation of this programme.

3.8. For Lot 1, we require the delivery of four distinct activities across:

ACTIVITY	REQUIREMENT
1. Design	• Review, design and amend where required, the mobilisation session structure, format, activities, and materials. • Work in close collaboration with the Business Contract Manager (BCM), and wider Staff Experience and Leadership Development (SELD) team as relevant, to ensure all relevant mobilisation aspects are included, across virtual / in-person formats, virtual campus and meaningful contributions, and assignment marking / assessment.
2. Session 1 (virtual)	• Work in close collaboration with the BCM and SELD team to finalise and arrange the Session 1 delivery date. • Deliver the first mobilisation session which will focus on the virtual programme format and all relevant aspects as noted above. This takes place virtually over 2.5 days, prior to delivery of cohort commencement. This session is mandatory for all successful faculty who are appointed to the delivery of the programme.
3. Session 2 (in-person)	• Work in close collaboration with the BCM and SELD team to finalise and arrange the Session 2 delivery date. • Deliver the second mobilisation session which will focus on the face-to-face programme format and specific elements required of this. This takes place in-person over 1 day. This second mobilisation session will be planned and arranged at a time prior to delivery of face-to-face cohorts scheduled. • This session is mandatory for all faculty who are allocated delivery of in-person cohorts and should be delivered to all those faculty delivering this programme format. We will work with the successful faculty to find a mutually suitable date for this event.
4. Quality Standards	On occasion, there is a requirement to moderate participant scores, for example in the case of assignment fails, or if an additional marker is required. As part of Lot 1 delivery, additional resource is allocated to be drawn down for this, as required. Additionally, an element of 'Community of Practice' support is required under Lot 1. For clarity, this fourth activity includes the following requirements: • To undertake marking and moderation on ad hoc basis throughout the contract duration (as assigned and allocated by the BCM). • To be the key holder of programme facilitation standards throughout mobilisation activity.

ACTIVITY	REQUIREMENT
	To provide support for facilitation queries from the Lot 2 delivery team, and to promptly escalate quality issues and feedback to the BCM and SELD team for action.

3.9. Planning for the mobilisation to be split across two sessions, reflects the structure of the programme and ensures delivery faculty are suitably skilled across these different elements according to the cohorts they will be working on. The initial mobilisation session (covering virtual delivery) will take place as soon as possible upon contract award, currently scheduled for DATE.

3.10. The second mobilisation session will take place at a later date (to be arranged), in-line with the scheduled delivery of in-person cohorts.

3.11. Summary activities required under Lot 1 are:

LOT 1 ACTIVITY		DAYS
1.1	Design and Preparation - Complete all redesign elements for both sessions, including liaison with business contract manager team to plan delivery - Prepare and finalise all mobilisation materials and facilitation packs / guides for each mobilisation event	3.0
1.2	Delivery of Mobilisation Session 1 (Virtual) - Delivery of 2.5 days virtual mobilisation event to all Lot 2 cohort facilitators as per the date set out - Post-event review, report to the business contract manager	2.5
1.3	Delivery of Mobilisation Session 2 (In-Person) - Delivery of 1 day in-person mobilisation event to all facilitators allocated delivery of in-person cohorts - Post-event review, report to the business contract manager	1.0
1.4	Quality Standards - Provide review and moderation of marked assignments, including feedback / additional guidance to facilitators - Respond to facilitation queries from Lot 2 delivery team. - Escalate risks and issues promptly to the BCM. - Activity to be drawn down, as needed over the life of the contract to meet ad hoc requirements	4.0

TOTAL DAYS ALLOCATED TO LOT 1	10.5
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3.12. Lot 2: Programme Cohort Delivery

3.13. Delivery of the programme for this next intake of cohorts will take the form of both virtual and face-to-face delivery.

3.14. Facilitators who are appointed to the programme delivery team under Lot 2, will be invited to, and are required to attend mobilisation, which will take place prior to any cohorts being delivered. This ensures a consistency of approach and standards to the delivery of the programme. Mobilisation will take place across two sessions – the first being focussed on the virtual delivery format, and the second focussed on the face-to-face delivery format. All facilitators are required to attend the initial mobilisation session. Those facilitators who are allocated the delivery of in-person cohorts must attend the second mobilisation session as well.

3.15. Attendance at the mobilisation session/s is allocated once per facilitator, regardless of the number of cohorts appointed to.

3.16. The mobilisation sessions are designed to familiarise suppliers with the specific requirements of the programme and ensure alignment with the programme ethos and objectives. Whilst there is no formal examination, successful engagement with, and completion of the mobilisation across the different elements, is crucial.

3.17. All successful faculty members are expected to fully engage, actively contribute, and demonstrate a comprehensive understanding of the content covered during the mobilisation sessions. The sessions serve as an opportunity for suppliers to align their practices with the NHS guidelines and ethos. Failure to actively participate and align with the specified standards may impact the supplier's eligibility for cohort delivery. The Contracting Authority reserves the right to terminate the contract in the event of serious reservations related to a supplier's demonstrated values and behaviours.

3.18. Mobilisation Attendance

3.19. Session 1 mobilisation for virtual cohorts will take place virtually via MS Teams, at a date to be arranged with the successful Lot 2 suppliers.

3.20. Session 1 mobilisation is mandatory for ALL facilitators of the programme and is allocated, attended, and billed once per individual faculty member.

3.21. Session 2 mobilisation, relating to in-person delivery will be scheduled in line with the planned delivery of face-to-face cohorts. It will focus on the Foundations and Looking to the Future Workshops, which will be the elements delivered face-to-face. All relevant facilitators of in-person cohorts are required to attend this second mobilisation, it is mandatory for all those delivering in the face-to-face format.

3.22. The date for the second mobilisation session will be mutually agreed with the relevant facilitators and will take place over 1 day. This day will be allocated, attended, and billed once, by those facilitators delivering face-to-face cohorts only.

3.23. Across both sessions, a maximum total of 3.5 days will be allocated for mobilisation, per individual faculty member, if the individual is required to attend both sessions. If delivering virtual cohorts only, session 1 mobilisation only will be allocated, at a maximum of 2.5 days.

3.24. Attendance at any aspect of mobilisation is capped at 65% of the maximum delivery rate, which should be reflected in your commercial response. Relevant costs to attend mobilisation should be added to your Commercial Schedule for Lot 2, within the noted capped mobilisation rates.

3.25. Cohort Delivery

3.26. There are a maximum of 30 cohort facilitation roles available (10 cohorts with 3 facilitation roles per cohort), however it is expected that circa 12 - 15 individual facilitators are required to deliver across the cohorts, based on previous intakes.

3.27. We are keen to work with a team of up to a maximum of 15 individual faculty members, allocating cohort facilitation roles to a team of faculty (including provision by organisations and sole practitioners).

3.28. Individual faculty members may bid for a maximum of 3 cohort facilitation roles per person, to support the creation of a large, diverse delivery team.

3.29. This specification covers 10 scheduled cohorts of the programme, for which we plan to undertake 8 Virtual cohorts and 2 Face-to-Face cohorts. There is a waiting list of participants keen to access the programme, and therefore we expect good take-up across both delivery models.

3.30. There is a total commitment of 18 days per facilitator, per cohort, with 3 facilitators per cohort. Cohorts consist of 48 participants, who attend workshops as a full cohort. Impact Groups are delivered to a sub-set of 8 participants (6 groups), with each facilitator working with 2 x groups.

3.31. The facilitation team will provide all relevant activities for the cohort, across:

3.31.1. Consistent facilitation of scheduled cohort workshops and impact group dates for any allocated cohorts, as per the cohort schedule.

3.31.2. Virtual campus discussion moderation for allocated cohorts.

3.31.3. Assignment marking and peer moderation against a set marking framework for allocated cohort groups, in line with any cohort marking deadlines set.

3.32. This activity totals 18 allocated days per facilitator, per cohort, comprising 13 delivery dates, 2 online virtual campus moderation days, and 3 days marking of participant submissions, across the following programme structure:

COHORT ACTIVITY	DAYS
Foundations Workshop Facilitation	2
Impact Group Facilitation	10
Looking to the Future Workshop Facilitation	1
Virtual Campus Moderation	2
Assignment Marking and Moderation	3
TOTAL DAYS (PER FACILITATOR)	18

3.33. Summary activities required under Lot 2 are:

LOT 2 ACTIVITY		DAYS
2.1	Mobilisation Attendance - Attendance at sessions 1 and/or 2 as relevant - Engagement with materials and activities as required	3.5 maximum
2.2	Cohort Delivery - For each allocated cohort, delivery of all activities outlined within the cohort activity structure above - Provision of marking schedules within set deadlines	18.0 per cohort
TOTAL		21.5

3.34. The minimum commitment for any individual faculty member is 20.5 days (mobilisation plus delivery of 1 facilitation role on 1 x virtual cohort) or 21.5 days (mobilisation plus delivery of 1 facilitation role on 1 x face-to-face cohort)

3.35. The maximum commitment for any individual faculty member is 57.5 days (full mobilisation plus delivery of 1 facilitation role on 3 x cohorts).

3.36. The maximum commitment for any organisation applying with multiple faculty members is 172.5 days (full mobilisation plus delivery of 1 facilitation role on 3 x cohorts, for a maximum of 3 x faculty members).

3.37. Total delivery volumes will be allocated within contracts, as per the final allocation and delivery schedule agreed, per each successful supplier, accounting for the relevant mobilisation sessions, as per the cohorts awarded.

3.38. The full cohort timelines, including marking and moderation deadlines can be found in Appendix 1 to Document 2 'NAT.428 ITT Doc 2 Appendix 1 - Rosalind Franklin Programme Intake 5 Cohort Schedule'.

3.39. Additional Notes for Marking and Moderation

3.40. Cohort facilitators support the assignment marking element of all allocated cohort/s, at the anticipated volume of 16 scripts per cohort (one third of full cohort). There is an expectation, based on previous years, that each cohort will have 5% of its participants fail their first submission, which will necessitate a second submission and marking.

3.41. Volumes may vary slightly due to participant withdrawals and or extensions granted via the extenuating circumstances process, but faculty delivering the programme should plan for these expected volumes to be marked within the timeframes set out for each cohort. Marking deadlines must be adhered to.

3.42. NHS England has a commitment to participants that results will be returned 6 weeks after the final submission date. It is expected that all allocated scripts will be marked and returned no later than 4 weeks post final submission. The remaining two weeks will be used for moderation, during which there is an expectation that you moderate circa 4 peer assignments.

3.43. Following the Policy on extenuating circumstances, a participant may be granted an extension on any or all parts of the programme. This may result in submission dates falling outside of the dates specified and will require flexibility to be delivered.

3.44. Delivery of 'Virtual' versus 'Face-to-Face' Cohorts

3.45. As noted, we intend to deliver a mixed model of programme cohorts, with some face-to-face aspects for some cohorts, as per demand from the system.

3.46. For face-to-face cohorts, the overall programme structure and volume of days allocated to cohort delivery remain the same, however you should note a difference in delivery modes across the different programme elements.

3.47. For an 'in-person' cohort, the delivery of the 2 x Foundations Workshops will take place in-person over two continuous days. The Impact Group elements, and final Looking to the Future Workshop are still delivered virtually via MS Teams – this model is therefore a hybrid delivery model, rather than a fully face-to-face model of delivery.

3.48. The cohort elements across the different programme models, are delivered as follows:

ACTIVITY	VIRTUAL COHORT	FACE-TO-FACE COHORT
Foundations Workshop	Via MS Teams	In-person

Impact Group	Via MS Teams	Via MS Teams
Looking to the Future Workshop	Via MS Teams	In-person

3.49. Virtual campus and assignment marking/moderation elements all take place online across the programme campus or independent desk-based working.

3.50. Important Considerations

3.51. To deliver a cohort, you **MUST** be available for all scheduled delivery dates of that cohort and the faculty mobilisation session 1 date. You must also have capacity to undertake the assignment marking and moderation within any cohort deadlines noted.

3.52. Please be aware that the programme runs on a rolling recruitment basis: if there is increased demand, we will seek to deliver the maximum volume of cohorts up to a total of 10 under this specification. If there is insufficient demand and a cohort has not reached viability, i.e., there are not enough participant numbers to run successfully, we may exercise one of the following two options, which will be at the discretion of the contracting Authority:

- A. The cohort may be cancelled within the agreed timeframe of the faculty framework contract, and thus incurring no cancellation costs; or,
- B. The cohort may be rescheduled to a later date, with new delivery dates agreed mutually with the awarded facilitation team.

3.53. Please see Section 5.30 for full details of the cancellation policy.

3.54. As noted in Section 2, dependent on demand, the programme may be delivered via a 'commissioned' model, where cohorts are formed of distinct workforce groups and specific audiences. For these cohorts, there may be a focus on the specific workforce challenges of staff groups.

3.55. Facilitators are not required to adapt or re-design any programme elements or materials, however, should be aware of the need to support the participants to work successfully within their own context/s, whilst ensuring all core programme elements are delivered. It would be beneficial if faculty are open and flexible to delivering the programme through this model.

3.56. When applying for cohorts, you are confirming availability to deliver those cohorts. You should therefore consider any conflicting cohort dates in making your selections, as you must ensure you / your organisation has capacity to deliver any allocated / awarded cohorts with consistent facilitator provision across the full programme delivery structure and all required elements for each cohort role, for any individual facilitator.

3.57. Cohort Allocation Process

- 3.58. It is our ambition to put in place a mixed team of faculty for this requirement, across those with experience, and those who may be new to delivering this programme. Ideally, each cohort will have a mix of experience within the facilitation team to enable mutual support and the development of a strong community of practice for faculty.
- 3.59. Our intention is to limit the number of facilitators drawn from any single supplier organisation to a maximum of 3 faculty members. We also intend to limit the maximum number of cohort facilitation roles to 3, for any individual faculty member (across individual or organisation bids).
- 3.60. This means that appointable suppliers that state availability for facilitator roles will be awarded a maximum of 3 facilitator roles based on the availability information they provide in Document 4 Commercial Schedule and as per the allocation process outlined in the same document (Document 4 Commercial Schedule, Cohort Selection).
- 3.61. The allocated cohorts and total number of these will be confirmed once all bids are evaluated, and winning suppliers identified.
- 3.62. Successful bidders will be allocated cohorts in ranked order from highest to lowest scoring, with cohorts allocated as per maximum bid volumes. Cohorts will be allocated with a view to creating these mixed diverse teams, however, please note that this is dependent on the availability and preference selections received across the range of bids. It is helpful to include all cohorts you have availability for, to enable this delivery team matching to take place.
- 3.63. Selection of the final delivery team and make up of such will be at the sole discretion of the Contracting Authority and will depend on the applications received and availability offered. The Contracting Authority reserves the right to reduce or increase the total number of Faculty members required dependent on the results of this process.

3.64. Facilitation Commitment

- 3.65. The successful supplier, and all individual facilitators delivering for that supplier, should be aware of the need to support the participants to work successfully within their own context/s, whilst ensuring all core elements are delivered. It will be beneficial if the selected supplier is open and flexible to delivering the project / programme in this way.
- 3.66. The successful suppliers MUST have capacity to deliver all requirements outlined, and for Lot 2, specifically for the cohorts they are applying for. NHS England will work with multiple suppliers to deliver the programme requirements, who will each be awarded a contract to deliver a portion of the work. Where relevant, contract management of facilitators subcontracted by the awarded suppliers will be undertaken by the awarded suppliers, and not by NHS England.
- 3.67. Ensuring facilitation is covered for all delivery elements, is a key requirement. This includes the provision of suitably skilled and experienced facilitators in the event of short-

notice absence e.g. sickness of facilitators, which is the sole responsibility of the awarded suppliers.

3.68. If a change of personnel is required at short notice during delivery, the awarded suppliers must use their best endeavours to arrange a suitable replacement, allowing the Contracting Authority sufficient time to approve any such nomination. The Contracting Authority's decision is final.

3.69. In the event that unforeseen circumstances (post contract award) prevent the continuity of facilitation, the awarded supplier(s) will notify the Contracting Authority (in writing) that a change of personnel is needed. Such notification must be provided a minimum of 30 days in advance of the delivery date and include details of the proposed replacement(s). The Contracting Authority reserves the right to challenge any nomination and require alternative personnel be nominated. The Contracting Authority's decision is final.

4. Roles and Deliverables

4.1. Roles and Responsibilities

4.2. For **Lot 1**, Delivery of Faculty Mobilisation, the successfully awarded bidder is responsible for:

4.2.1. Designing the mobilisation structure, content, and materials

4.2.2. Engaging with commissioners to ensure mobilisation reflects all current design, context, delivery models, and requirements

4.2.3. Delivering mobilisation session 1 to all Lot 2 facilitators

4.2.4. Delivering mobilisation session 2 to all relevant Lot 2 facilitators

4.2.5. Having oversight of the engagement of Lot 2 facilitators within the mobilisation sessions, highlighting areas of non-attendance

4.2.6. Ensuring all Lot 2 facilitators have access to relevant materials and guides, and are confident and ready to deliver the programme, reporting any issues or risks to the programme commissioner

4.2.7. Undertaking assignment marking and moderation work (drawn down as required over the life of the contract)

4.2.8. Act as ambassador for the programme, and representative of NHS England

4.3. For **Lot 2**, the responsibilities of the facilitation team, both as a group, and individually, include:

4.3.1. Full engagement with mobilisation session 1 across all required elements

- 4.3.2. Engagement with mobilisation session 2, as required
 - 4.3.3. Having oversight of, and providing direction to, all groups under their remit within the cohort being delivered
 - 4.3.4. Full engagement with delivery preparation work, including preparation and planning meetings with co-facilitators to plan delivery
 - 4.3.5. Engaging and supporting the wider co-facilitation team in practice and delivery
 - 4.3.6. Attend and deliver all programme cohort requirements, with the wider co-facilitation team, whether through virtual or face-to-face delivery modes
 - 4.3.7. Have keen oversight of quality assurance and practice supervision of cohorts within their remit in relation to programme delivery
 - 4.3.8. Meet all marking and peer moderation deadlines as set out for each cohort. You must ensure you have capacity to deliver the marking within the relevant cohort timescales to meet the quality standards of the programme
 - 4.3.9. Act as ambassador for the programme, and representative of NHS England
- 4.4. See Section 8 for the specific Key Performance Indicators (KPIs) of this contract.
- 4.5. The programme is overseen by the Staff Experience and Leadership Development Team. Timelines for deliverables will be re-confirmed at the commencement of the contract. The quality and content of the deliverables will be reviewed at project update meetings, as required, over the life of the contract.

4.6. Critical Deliverables

- 4.7. The critical deliverables for each Lot of the requirement are outlined below, based on the anticipated delivery timeframe of mobilisation in September 2025 and cohort delivery commencing in October 2025. Delivery of cohorts is expected to continue until October 2026 as per the cohort schedule.

- 4.8. The table below sets out the deliverables for Lot 1:

LOT 1 Deliverables	TIMESCALE
Design and Delivery of Mobilisation	

LOT 1 Deliverables		TIMESCALE
1.1	Design and planning, including: • Complete review and re-design of mobilisation session structure, format, activities, and materials for 1) virtual mobilisation session, and 2) in-person mobilisation session. • Liaise with business contract manager and relevant SELD team to plan delivery and agree suitable dates and format. • Ensure all relevant mobilisation aspects are included, across virtual / in-person formats, virtual campus and meaningful contributions, and assignment marking / assessment. • Prepare and finalise all mobilisation materials and facilitation packs / guides, in readiness for delivery.	Month 1
1.2	Mobilisation Session 1 Delivery (Virtual), including: • Deliver 2.5 days virtual mobilisation event to all Lot 2 cohort facilitators as per the agreed date. • Post-event review, reporting risks and issues to BCM.	Month 2
1.3	Mobilisation Session 2 Delivery (In-Person), including: • Deliver 1 day in-person mobilisation event to all Lot 2 facilitators allocated delivery of in-person cohorts, as per the agreed date. • Post-event review, reporting risks and issues to BCM.	Month 2
1.4	Support programme quality standards, including: • Review and moderate marked assignments as allocated, including the provision of feedback and/or additional guidance to Lot 2 facilitators, as required. • Respond to facilitation queries from the Lot 2 delivery team. • Escalate quality risks and issues promptly to the BCM.	Months 3-17
Assumptions: • <i>That the supplier of Lot 1 will be experienced in delivery of the Rosalind Franklin programme and/or delivery of the specific mobilisation for the programme.</i> • <i>That the supplier will lead on the design and delivery of the mobilisation but will work collaboratively with the NHSE team to plan and agree specific session delivery dates.</i> • <i>That activity under deliverable 1.4 will be drawn down as required over the contract.</i>		

4.9. The table below sets out the deliverables for Lot 2:

LOT 2 Deliverables	TIMESCALE
Cohort Delivery	

LOT 2 Deliverables		TIMESCALE
2.1	Undertake programme mobilisation, including: • Completion of any preparatory activities, reviewing any programme materials and facilitator guides provided. • Attend session 1 (virtual mobilisation) • Attend session 2 (in-person mobilisation) as relevant, based on the final allocated cohort delivery formats. • Engage with materials, activities and peer facilitators during the mobilisation session/s.	Month 2
2.2	Cohort Delivery, including: • Having oversight of, and providing direction to, all allocated groups within the cohort being delivered • Delivery preparation work, including undertaking cohort delivery planning meetings with peer co-facilitators. • Engage with and support the wider co-facilitation team in practice and delivery. • Attend and deliver all allocated cohort requirements, with the wider co-facilitation team, whether through virtual or face-to-face delivery modes. • Have oversight of quality assurance and practice supervision of cohorts allocated. • Meet all marking and peer moderation deadlines as set out for each allocated cohort, ensuring capacity to deliver the marking within the relevant cohort timescales to meet the programme quality standards. • At all times, undertake delivery in line with programme materials and standards, as set out during the programme mobilisation.	Months 3-17
Assumptions: • <i>That the suppliers of Lot 2 may be experienced in delivery of the Rosalind Franklin programme or that they may be new to this delivery.</i> • <i>That the suppliers of Lot 2 will work collaboratively across a diverse group of suppliers who are engaged to deliver this programme, and that all suppliers are willing and able to deliver with peer facilitators regardless of background and experience.</i>		

4.10. The successful supplier(s) are expected to work closely with the Contracting Authority and Business Contract Manager to ensure the successful initiation and engagement, to ensure rapid commencement and delivery over the anticipated timescale.

4.11. Out of Scope elements include:

- 4.11.1. Design and development of the overarching Rosalind Franklin programme design, principles, structures or processes.
- 4.11.2. Marketing and recruitment of participants and allocation to cohorts. External marketing and advertisement of the programme is not required and is out of scope, including the creation of any marketing materials.
- 4.11.3. Formal, detailed impact evaluations (not including any in-session evaluation included as part of any session delivery structure).
- 4.11.4. Provision of digital education platforms.
- 4.11.5. Project and programme management.

5. Other Key Information

5.1. Essential Skills and Technical Requirements

- 5.2. For the purposes of this tender, the Contracting Authority expect a diverse group of credible and experienced leadership development facilitators.
- 5.3. The successful suppliers are expected to work closely with the Contracting Authority and Business Contract Manager to ensure the successful delivery of the programme over the mobilisation and cohort delivery aspects.
- 5.4. For **Lot 1**, bidders must be able to demonstrate and confirm that they meet the following essential skills, experience and technical requirements:
 - 5.4.1. Experience delivering the Rosalind Franklin programme and therefore having an in-depth and expert understanding of the aims, content, pedagogy, and delivery structure of the programme, is essential.
 - 5.4.2. Experience developing and designing 'train-the-trainer', mobilisation, or similar interventions, events and/or materials is essential.
 - 5.4.3. The ability to train peer faculty, who may have different levels of facilitation experience and who may come from a wide variety of organisations and contexts is crucial, with the ability to work across and support this difference.
 - 5.4.4. The ability to create a supportive team environment, being able to confidently provide feedback, respond to questions, or escalate issues as required, alongside the ability to work with high levels of complexity in team dynamics and structures to facilitate and navigate a path to achieve shared aims and objectives.
 - 5.4.5. Experience undertaking formal assessment (and/or moderation of assessment) of assignments, being able to provide constructive feedback supported by an understanding of reflexivity and how this differs from academic assignments.
 - 5.4.6. Previous experience designing and / or delivering the Rosalind Franklin programme faculty mobilisation is helpful, but not essential.

5.4.7. Having worked previously on the design and development of the programme through its various iterations, is helpful, but not essential.

5.4.8. A high level of competence/confidence using virtual delivery platforms such as Microsoft Teams and all relevant functions within, including relevant access and functionality to deliver via this platform is essential. For the avoidance of doubt, this will include the purchase of all licenses needed for the successful supplier to enable virtual delivery.

5.4.9. Ability to deliver face-to-face sessions, which may require national travel and potential overnight stays.

5.4.10. Highly organised, with the ability to plan, manage and progress all requirements in line with agreed delivery timescales.

5.4.11. Ability to work proactively with project sponsors, for and on behalf of the NHS England, upholding programme principles and NHS England values.

5.5. For **Lot 2**, Cohort Delivery, bidders must be able to demonstrate and confirm that they meet the following essential skills, experience and technical requirements:

5.5.1. Large group facilitation skills and experience – promoting and enabling learning and development in a ‘flipped-classroom’ environment. The ‘flipped classroom’ approach means events are focused on the application of material previously experienced online, often backed up with experiential activities

5.5.2. Small group, process facilitation skills and experience – working with such methodologies as action learning, impact groups, etc. This is a core part of the programme and facilitators need to be experienced and confident to work independently and credibly in this area.

5.5.3. Experience working to support learning and development through a blended learning-based programme approach is essential – comprising experience of seeking to engage participants in their learning and development online through access to such resources as modular content, discussion fora etc.

5.5.4. The majority of the participant’s experience of the programme is online and therefore confidence / experience in developing people virtually is essential.

5.5.5. A commitment to attend and engage with faculty mobilisation across both virtual and in-person sessions as required.

5.5.6. Demonstrable experience in undertaking assessment of written submissions, according to a marking framework, with the ability to provide constructive feedback supported by an understanding of reflexivity and how reflexive assignments differ from academic assignments.

5.5.7. A high level of competence/confidence using virtual delivery platforms such as Microsoft Teams and all relevant functions within, including relevant access and functionality to deliver via this platform is essential. For the avoidance of doubt, this will include the purchase of all licenses needed for the successful supplier to enable virtual delivery. Virtual delivery can include but is not limited to; screen sharing within presentation mode; navigating in and out of breakout rooms; tracking participant attendance, monitoring real-time feedback and interactions by the ‘raise hand’ or ‘chat’ function.

5.5.8. Ability to work in a collegial manner with peers who may have a different background and approach, forming strong cohort delivery teams.

5.5.9. Understanding of the remit of this programme within NHS England and in relation to the broader NHS.

5.5.10. Knowledge of the NHS and broader system, and challenges faced by leaders, with a particular focus on the current leadership challenges and context facing individuals for whom this programme is designed.

5.5.11. An understanding of and ability to work with diversity and difference amongst peer faculty, participants, and their workplace priorities.

5.5.12. An ability to work in a responsive, agile and client centred way towards agreed outcomes, working proactively to ensure that the programme runs in line with NHS England strategy and values, and the principles of the NHS constitution, especially as related to inclusion

5.6. Collaboration

5.7. For **Lot 1**, the successful bidder is expected to collaborate with the Business Contract Manager and wider Staff Experience and Leadership Development Team to agree and finalise the design and plan for the mobilisation. Close collaboration with Lot 2 facilitators is required, as this groups forms the attendees at the mobilisation session/s.

5.8. For **Lot 2**, collaboration is expected with wider suppliers and faculty members who will be delivering the programme in partnership. Engagement with the mobilisation and the supplier delivering this is crucial, where full attendance and contribution is expected. Collaboration is also expected with the Business Contract Manager, Programme Lead/s, Programme Officer/s, and other NHS England staff who are involved in the programme delivery.

5.9. All successful faculty delivering this programme across both Lots are expected to contribute to programme reviews and evaluation, where required. Close liaison is expected with the Business Contract Manager, wider faculty and / or any evaluation supplier put in place for the programme.

5.10. Delivery Location and Expenses

5.11. Activity will take place virtually and face-to-face, across all elements outlined in Section 4 Deliverables.

5.12. Expenses are not payable for virtual delivery, and subsistence will not be paid for any delivery. However, for face-to-face delivery, travel and accommodation expenses are payable, in line with the guidance for booking travel (Annex E Faculty Ways of Working and Code of Practice, section 1 Ways of Working (Travel and Subsistence)).

5.13. Where expenses are claimable, the following rules apply:

5.13.1. All travel must be standard class only and trains booked in as far advance as possible. Anytime train tickets should be avoided.

5.13.2. Flight costs will not be approved, this is not expected to be a suitable mode of travel for this work.

5.13.3. Receipts are required for all public transport travel claims and must be submitted alongside the invoices for work complete.

5.13.4. Mileage will be paid at 28p per mile.

5.13.5. Accommodation, where claimable, must be within the limits of £100 (outside London) and £150 (inside London), however you are expected to book in advance where possible, seeking the best rate/s available. Accommodation may be required where delivery takes place in-person in localities, between the delivery of the 2 x Foundation Workshops. Please note that this is not classed as a residential, and accommodation is not provided for participants.

5.14. Accommodation and travel expenses for programme participants are not required to be covered by the suppliers.

5.15. The Contracting Authority is responsible for booking venues for face-to-face events. Expected locations and venues are detailed in the full Cohort Schedule.

5.16. Bidders must include all anticipated travel and accommodation expense costs in their costing schedule and total price, where indicated. No other costs incurred during delivery will be payable and therefore all expected expenses for face-to-face delivery should be included within the bid costings. If no expense value is included in the commercial schedule, and you have applied for and been allocated the delivery of face-to-face cohorts, any expense costs will not be payable.

5.17. Social Value and Net Zero

5.18. Faculty should consider NHS England's and the public sector's commitment to move towards a 'net zero' carbon footprint by 2040, for the emissions it controls directly, and by 2045 for all other emissions that it can influence.

5.19. All suppliers, and individuals working on behalf of NHS England, will therefore need to be able to demonstrate a commitment to, a belief in, and an understanding of, the importance of a 'Net Zero' culture within the health and care context.

5.20. To this end, faculty framework suppliers should be actively engaged in ensuring that, in all aspects of the delivery of their work, they are utilising the most carbon efficient approaches as are possible.

5.21. Data Protection

5.22. No data will be shared as part of this contract requirement, therefore a Data Protection Impact Assessment (DPIA) is not required.

5.23. Inclusion

5.24. All Faculty supplier and individual faculty members working on behalf of the Contracting Authority must understand and have an ability to work effectively with diversity and difference amongst peers and participants. Embracing diversity and fostering a culture of compassionate and inclusive leadership through their development practice – being a key role-model within this – are required as central tenets of your practice.

5.25. The Contracting Authority encourages a diverse delivery team across the range of skill sets and experience relevant to the delivery of this project.

5.26. Intellectual Property

5.27. Content generated for any project or programme as commissioned by NHS England can only be used for the purpose of providing services to NHS England. Please refer to Section 11 of Document 3, Appendix 2: NHS Framework Agreement for the Provision of Services.

5.28. The successful supplier must be aware of IP, copyright, royalty and access rights for any existing IP used, and for any new content created. All design(s) created, and content used, must have the necessary third-party permissions for unrestricted and royalty free access and can be used as part of ongoing programme delivery, with no IP restrictions.

5.29. For the avoidance of doubt, all Intellectual Property utilised or created under the delivery of this contract is, and will remain, the property of NHS England.

5.30. Cancellation Policy

5.31. As noted in Section 3.52, the programme runs on a rolling recruitment basis: if there is increased demand, we will seek to deliver the maximum volume of cohorts up to a total of 15 under this specification. If there is insufficient demand and a cohort has not reached viability, i.e., there are not enough participant numbers to run successfully, we may exercise one of the following two options, which will be at the discretion of the contracting Authority:

- A. The cohort may be cancelled within the agreed timeframe of the faculty framework contract, thus incurring no cancellation fees; or,*
- B. The cohort may be rescheduled to a later date, with new delivery dates agreed mutually with the awarded facilitation team.*

5.32. There may, at times, be circumstances out of our control where programmes or events need to be cancelled in their entirety. On such occasions, the following notice period and applicable fee structure will be applied to all booked delivery elements:

14 working days or less	50% of contracted rate
15 to 21 working days	25% of contracted rate

21+ working days	0%
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5.33. Cancellation fees can be invoiced in line with the above payment rates, against the project Purchase Order (PO), as per the usual invoicing process. Force majeure will abdicate both Faculty and NHS England (the Authority) of any financial responsibility.

5.34. This is applicable to both Lot 1 and Lot 2 of this specification.

6. ITT Technical Questions

6.1. The technical questions relevant to this requirement, across both Quality and Social Value elements are:

LOT 1 QUESTIONS			
Technical and Quality		Weighting (%)	Max Word Count
1	Outline your understanding of the Rosalind Franklin programme, including its aims, structure, and content, highlighting your experience of working on the programme to date. What is your learning from this experience, and how will you take this learning forward in your practice?	25%	1,000 (8,000 characters)
2	What are the most important elements of the faculty mobilisation requirement, particularly when considering upskilling new facilitators who may not have delivered this programme before? <i>Your response should also outline your full approach to delivery, and how will you ensure these important elements are incorporated into the design.</i>	25%	1,000 (8,000 characters)
3	What challenges may arise as part of this mobilisation activity? <i>Your response should include an outline of the challenges, how you would manage these for continuous improvement, and ultimately, how will you ensure that the mobilisation sessions are a success.</i>	20%	800 (6,400 characters)

SECTION TOTAL		70%	-
Social Value and Sustainability		Weighting (%)	Word Count
4	In reference to Document 2, Section 5.17 which notes the drive towards sustainability and a greener health and social care system, how will you work towards carbon net zero, whilst still ensuring that you are able to deliver the mobilisation sessions effectively?	10%	400 (3,200 characters)
SECTION TOTAL		10%	-
TOTAL TECHNICAL WEIGHTING		80%	-

6.2. Lot 2:

LOT 2 QUESTIONS			
Technical and Quality		Weighting (%)	Word Count
1	How would you deliver pre-designed end-to-end programmatic leadership development interventions such as this? What are the challenges and opportunities that this type of work provides you in helping to ensure robust opportunities for learning and development are maintained for participants? <i>Your response should consider / include:</i> • Your approach to fixed design and programme content • Delivery of both large and small group work • Different delivery models (virtual versus face-to-face) • Working as part of a wider facilitation team • Highlighting relevant / related experience of similar development interventions which support the response	25%	1,000 (8,000 characters)
2	Describe your ability to support learning and development through small group, process facilitation-based approaches and online learning-based approaches. What are the key aspects of your approach to these learning activities? <i>Your response should also explore the challenges that facilitating learning in these environments bring for both the participant and you,</i>	20%	800 (6,400 characters)

	<i>as a practitioner, and how you have sought to address these in efforts to maximise participant engagement and learning.</i>		
3	Describe your competence in undertaking the assessment of critically reflective written assignments, and your ability to provide concise and constructive feedback. <i>Your response should also include what steps you will take to ensure marking timelines are met, and impartiality is maintained, whether the participant is known to you or not.</i>	15%	600 (4,800 characters)
4	What are the key leadership challenges currently facing individuals for whom this programme is designed? <i>You may wish to highlight your experience of working with leaders in the health and care sector, across all levels, in the last 12 months, to support this response.</i>	10%	400 (3,200 characters)
SECTION TOTAL		70%	-
Social Value and Sustainability		Weighting (%)	Word Count
5	In reference to Document 2, Section 5.17 which notes the drive towards sustainability and a greener health and social care system, how will you work towards carbon net zero, whilst still ensuring that you engage fully with participants and co-facilitators to enable successful delivery?	10%	400 (3,200 characters)
SECTION TOTAL		10%	-
TOTAL TECHNICAL WEIGHTING		80%	-

6.3. When preparing bid responses, please read the questions carefully, and ensure the response covers the question asked, and any sub-points noted.

6.4. The word count / character maximums stated within the weighting column include words in images and diagrams. Please do not include hyperlinks or additional documents in your response, unless otherwise requested. Any additional documents or information provided, outside of that requested, will not be reviewed or scored.

6.5. When adding technical responses to Atamis, please note that the system utilises character counts. Please be aware that exceeding the stated character count may result in responses being cut off and not included within your final bid submission.

6.6. Technical and Quality Scoring

6.6.1. The Authorities evaluation system is based on the familiar “weighted scoring approach”, in which the officer scores responses to the quality questions according to a pre-agreed scoring system 0-5.

6.6.2. The scores for the sections are then added together to give a total quality score for the technical response.

6.6.3. Bidders must achieve a minimum score threshold of Acceptable (3) on all individual technical quality and social value criteria.

7. Key Performance Indicators

7.1. Reporting and Quality Assurance

7.2. The programme is overseen by the Staff Experience and Leadership Development Team. Timelines for deliverables will be re-confirmed at contract start.

7.3. For programme facilitators, a check in and check out process at the start and end of each delivery session is expected as a minimum, with ongoing liaison and check in / supervision with the Staff Experience and Leadership Development Team.

7.4. Quality Assurance of delivery currently takes place via participant evaluation and will be reviewed for ongoing delivery. Where evaluation highlights quality issues, these will be progressed with supplier/s. The quality and content of the deliverables will be reviewed at project update meetings, as required.

7.5. The successful supplier/s are expected to provide updates when needed, including the prompt escalation of any risks and issues to the Business Contract Manager.

7.6. The Business Contract Manager is Victoria Richardson, Senior Lead for Programmes and Apprenticeships.

7.7. It should be noted that timelines for different programme elements are strict, for example, the return of assignment marking, which will be monitored, and forms one of the contractual KPIs. Failure to meet this aspect may result in performance management measures being put in place.

7.8. Where reporting to e.g., a Programme and Practice Board is required, contributions/ feedback from facilitators may be sought.

7.9. Key Performance Indicators (KPIs)

7.10. Detailed below is a summary of the key performance indicators (KPIs) for this requirement, covering the evaluation metrics, links of each KPI to the deliverables, how they will be measured, and expected timescales.

7.11. Non-performance against KPIs will be approached in a fair and documented manner, following the Contract Terms and Conditions (Schedule 2, 22. Dispute Resolution) and applicable laws. This will help ensure that both parties are held accountable for their responsibilities and that the project's objectives are met effectively.

7.12. Any potential disputes will follow the Dispute Resolution process as outlined in the Faculty Framework Terms and Conditions (Schedule 2, 22. Dispute Resolution).

7.13. Attendance at any Contract Review Meetings required shall be at the Supplier's own expense.

7.14. Please refer to Section 3 of this document for further detail on specific deliverables required of Lot 1 and Lot 2.

7.15. Lot 1 KPIs

PHASE	KPI	DESCRIPTION	MEASURED BY	TIMESCALE
1. Contract Set Up	1.1	Project initiation has taken place, contract deliverables and timelines have been re-confirmed, and all existing materials shared by the Business Contract Manager (BCM).	Initiation call with BCM, materials shared via email	Week 1
2. Contract Management	1.2	Design work for mobilisation session 1 is complete, and all delivery plans and materials created are approved by the Business Contract Manager.	Materials review via email, follow-up review call from BCM (if required)	Month 1
	1.3	Mobilisation Session 1 has been delivered in full; all Lot 2 faculty are trained, confident and prepared to deliver the virtual programme.	Event review and report submitted by supplier, including attendance details	Month 1
	1.4	Design work for mobilisation session 2 is complete, and all delivery plans and materials are approved by the Business Contract Manager.	Materials review via email, follow-up review call from BCM (if required)	Month 1

	1.5	Mobilisation Session 2 has been delivered in full; all relevant Lot 2 faculty are trained to deliver the in-person programme model.	Event review and report submitted by supplier, including attendance details	Month 1
	1.6	Allocated participant assignments are marked, moderated, and returned with feedback within set timescales.	Return of marking schedules as per deadlines via email	Quarterly Performance Reviews
	1.7	Additional support services have been provided when engaged, to support facilitation queries for Lot 2.	Ad hoc review	Quarterly Performance Reviews
3. Contract Close	1.8	All contracted services are delivered on time and in full, as per noted deliverables.	Contract performance review meeting with BCM	Contract End

7.16. Lot 2 KPIs

PHASE	KPI	DESCRIPTION	MEASURED BY	TIMESCALE
1. Contract Set Up	2.1	Project initiation has taken place via welcome email to all Lot 2 suppliers, contract deliverables and timelines have been re-confirmed by the Business Contract Manager (BCM), and relevant materials shared.	Welcome email from BCM, including relevant materials	Week 1
2. Contract Management	2.2	All facilitators have attended Mobilisation Session 1 in full. All Lot 2 faculty are trained, confident and prepared to deliver the virtual programme delivery model.	Event attendance review and report, shared with BCM	Month 1-2
	2.3	Facilitators of face-to-face cohorts have attended Mobilisation Session 2 in full. Relevant Lot 2 faculty are trained in delivery of in-person programme model.	Event attendance review and report, shared with BCM	Month 1-2

	2.4	All participant assignments are marked, moderated, and returned within set timescales, specific to each allocated cohort.	Return of marking schedules as per deadlines	Monthly Performance Reviews
	2.5	All programme cohorts and workshops scheduled have been delivered in an engaging way, with demonstrable confidence in the subject material.	Participant feedback and evaluation shared through summary reports	Quarterly Performance Reviews
3. Contract Close	2.6	All contracted services are delivered on time and in full, as per noted deliverables.	Contract performance review meeting with BCM	Contract End

8. Terms and Conditions

- 8.1. As detailed within Document 1 of this tender pack (and Appendix 2 of Document 3), the proposed terms and conditions for this engagement are the NHS England Faculty Framework Call-Off Terms and Conditions.
- 8.2. No amendments shall be considered or accepted in relation to the Terms and Conditions. Failure to accept the terms will result in disqualification.

Schedule 6 of these Call-off Terms and Conditions

Tender Response Document

Lot 2 TE1

How would you deliver pre-designed end-to-end programmatic leadership development interventions such as this? What are the challenges and opportunities that this type of work provides you in helping to ensure robust opportunities for learning and development are maintained for participants?

Your response should consider / include:

- **Your approach to fixed design and programme content**
- **Delivery of both large and small group work**
- **Different delivery models (virtual versus face-to-face)**
- **Working as part of a wider facilitation team**
- **Highlighting relevant / related experience of similar development interventions which support the response**

Response

We (Redrock Leadership and Dom Keane) have been involved in leadership programme interventions for 21 years, allowing us to build confidence and skills to be highly effective as facilitators. We've delivered 74 MSP cohorts and 13 cohorts of RFP within the NHS with excellent feedback (F2F & Virtual) and numerous other programmes in the public and private sector including Mind Gym & ILM programmes. We also produced a template for the RFP QA process & supported facilitators running RFP for Arden.

Our intent is to be an effective guide & facilitator for leaders as they join the RFP, we desire to 'hold the space' for them to think, converse and learn as they take charge of their own journeys on the RFP.

Our approach to fixed design & programme content delivery is to: Engage participants with each other, the programme, VC (content & process) & the facilitation team. We are experienced and skilled with the 'flipped classroom' pedagogy.

The RFP spans 9 months, so a sizeable commitment is required. Participants are generally intelligent, experienced, thoughtful, resourceful, and determined. They are also busy. This requires us to be flexible, ready to switch between

Coach/Facilitator/Presenter/Director/Tech-Assistant as the situation demands. We aim to be a helper and guide initially, then strive to give opportunities for people to connect with each other so that we can facilitate meaningful activity/conversation and reflection.

A key aim of RFP is for participants to build a reflexive and inclusive leadership practice – We encourage mindful reflection as opportunities arise in IG's and on the VC.

We maintain a frequent presence on the VC/Forums, acknowledge contributions and help people get familiar with the environment & whats required of them.

In Workshops/IG's we strive to deliver the best learning opportunities for participants. We bring humour, curiosity, experience and a desire to encourage personal growth. We flex our approach as the situation requires.

Challenges and Opportunities:-

Committing to an LDP like RFP can bring with it some uncertainty, especially in the early stage as people are introduced to each other and the programme. Relationships are key. Good connections allow for open, honest and rewarding conversations. Beginning on foundations in the larger groups and developing further in the IG's. We use inclusive facilitation processes (mixture of plenary and subgroup discussion/exercises) and we role model inclusivity, patience, curiosity, and honesty, continually assessing and looking to build

trust within the groups.

We are experienced in online and F2F delivery & present calmly & confidently even when things don't go according to plan. We strive to be informative, patient, and clear with participants as they build their confidence.

Different Delivery models (Virtual & Face to Face):– We've experienced the RFP as a full F2F model (foundations and impact groups) & also with these elements fully Virtual. There are different challenges and opportunities with each model:

Virtual: – Virtual platforms offer some fantastic opportunities. They are cheaper, cut out travel time, greener, allow a variety of ways to present information. Breakout conversations, chat functions and other tools allow varied interaction. Challenges often come from using the tech & the fact that people are operating remotely.

The nature of virtual workshops requires us to be more of a conductor than when F2F – this means being very clear about processes, giving clear instructions & checking understanding more frequently. Virtual platforms (MS teams etc) also require us to be technically competent with the platforms & able to fix problems while keeping everyone engaged.

We have 15 years' experience delivering virtually. Virtual platform functions (Slides, breakouts Chat, apps etc) are second nature to us, this level of operation frees us up as facilitators to give full attention to the participants and to make the best use of the platform for learning opportunities.

We consider the participant's perspective, particularly if they are not used to Virtual learning. We prioritise time for personal connection to help participants feel comfortable, engaged and to overcome any concerns/worries they may be experiencing. We encourage use of cameras & allow more time at the start to check in and connect with people. We perform regular activities using the various tools available on MS teams to involve people. In the event of problems occurring we remain calm, offer effective reassurance and clear instructions.

Face to face:- This brings the logistical challenges of travel, facilities, conference rooms and increased cost! But when people can meet in person, they can build meaningful rapport during breaks, as well as during activities. As facilitators we have more presence, so it's easier to subtly observe engagement of participants in both plenary and breakout activities & breaks - this helps to guide our approach, presentation style & interactions to maximise learning opportunities.

In Large group F2F activities, we can create a strong group dynamic and energy that can't be fully replicated on the virtual platforms (at least not yet!). Exercises such as Flocking, become a powerful and memorable learning experience.

For virtual large groups we can successfully engage larger groups in differently designed exercises which have positive learning outcomes. We use virtual tools to maximum effect, getting people to interact via chat functions, verbally, using 'hands up' functions, menti-polls, breakout groups etc. A little extra patience is often required in the virtual world as participant responses to questions are often a little slower than in F2F.

Smaller Group activity - (e.g. IG's) . The challenges are somewhat different, we still must master any tech & process, but success lies via the personal connections and opportunity for intimate discussion within the groups. We are skilled facilitators, able to build rapport and trust quickly, we make time for quality Interaction in smaller groups. being curious, connected and inviting everyone in to share and listen to everyone's thoughts/ideas.

Using MS teams for these activities with groups of up to 8 works very well – having everyone on camera is much easier to manage and everyone can be seen on screen – since the intimacy of the smaller group is one of its main advantages this is important. As facilitators we have more opportunity to flex to the needs of the individuals & to connect with them, as well as creating an environment where they have a lot of input in shaping/influencing our activities and ensuring the provision of robust learning opportunities.

Previous IG's have found a whats app group useful for communications during the programme, it helps maintain trust/relationships as well as being a user-friendly messaging tool.

Working in a facilitation team is particularly important for larger group activities such as foundations, & also in the wider programme to share experiences, tips, challenges and to ensure a consistent experience for participants with maximum opportunity for learning. Each facilitation team on a cohort has an opportunity to create an engaging and productive experience for people on the programme. Effective planning facilitates clear understanding of content, process, roles & responsibilities, meaning we present confidently & in a co-ordinated way. We will meet prior to events to connect and to establish our individual duties, particularly for larger group activities where co-ordination between us is vital. We meet after events to share our learning and to learn from each other. Regular communication helps ensure that we can choreograph and harmonise our efforts, delivering the desired learning opportunities. Making time to get to know & build rapport with fellow facilitators helps us create an effective presence for participants. A facilitation team 'whats app group' is useful.

Lot 2 TE2

Describe your ability to support learning and development through small group, process facilitation-based approaches and online learning-based approaches. What are the key aspects of your approach to these learning activities?

Your response should also explore the challenges that facilitating learning in these environments bring for both the participant and you, as a practitioner, and how you have sought to address these in efforts to maximise participant engagement and learning.

Response

Small Group Process facilitation & online learning-based approaches play a pivotal role in achieving the desired outcomes of programmes such as the RFP.

Success requires a high level of trust and honesty between facilitator and participants to maximise engagement and learning over several months and engaging with all aspects of the programme.

We are driven by our intention to help leaders develop their skills and style, so that they can make a positive difference in the world & help create a diverse, fair, engaged and effective culture.

21 years leadership development experience (including F2F and Virtual facilitation of small groups, ALS, Impact groups) have honed our skills. We've a strong interest in people & enjoy the process of helping unlock their potential.

We've successfully delivered 11 cohorts of the RFP which has been rewarding and enjoyable, it's also helped us to focus our expertise on delivering all aspects of this programme.

Key aspects of our approach:

We role model the behaviours we wish to encourage in others- Curiosity, listening fully, being open inclusive, engaging and focussed - we also monitor time, manage an agenda & tech.

We aim to build credibility and trust. People need to have confidence in us and each other, so we ensure that we are well prepared and have thought through carefully the processes we will use. Setting expectations effectively, we communicate the 'what' and the 'why' -

When using online learning it is particularly important to get buy-in. Participants need to understand and appreciate how what we are doing creates value for them in their leadership. We get to know the individuals, build and maintain rapport. The value of the small group impact groups comes from the open and honest discussions that people have & we aim to get the whole group involved in assisting with each-others development. Observing this happening is rewarding and indicates that groups are functioning well. 'Lifelines' plays an important part of this process, so we pay particular attention to introducing & running it. A group 'whats app' helps with informal communications between IGs. We give a lot of attention and focus to Reflexivity – understanding this concept and developing the practice is a key element of the programme. We demonstrate this and talk about it throughout the programme. We use good coaching questions, aiming to support and challenge participants– listening with curiosity builds trust and enables meaningful discourse and reflection. A key purpose of each IG is to reflect on and synthesise online learning, and to consider its application via Integration projects. Keeping this in mind helps us to ensure it is achieved, we listen with curiosity and use plenty of reflective questions. We co-ordinate conversations by acting as a link between participants, tracking who has spoken and inviting the others in - thus facilitating rich and insightful discussions. We take a flexible approach to delivering IG's while ensuring the key elements are covered and being sensitive to the subtle differences between & within groups. We believe it is very important to ensure everyone is comfortable navigating the VC & discussion forums, as they don't all have the same level of IT literacy. We're happy to spend time with people to help them achieve the required level of familiarity so that they are set up and in a good position to engage successfully with the programme.

Challenges & solutions to facilitating learning in these environments:

With a programme spread over a period of months, inevitably there are challenges to overcome for participants and facilitators.

Real-world distractions are a challenge; we hold regular and quality 'check ins' - participants on RFP are usually incredibly busy people who have lots of things going on. We contract ground rules & set clear expectations together at the outset. This sets a joint commitment to be present for each other. In personal crisis scenarios we are as empathetic and supportive as possible, since distractions can be unexpected and unavoidable (childcare issues, appointments, interruptions etc). We remain flexible in our delivery to accommodate, while considering the needs of individuals & the whole group.

We help to maximise engagement & minimise nerves by providing regular opportunities for reflection (individually and in pairs or trios) & by thanking people for sharing and listening without judgment.

A risk is that people disengage, withhold or even fall out. Thankfully this is rare but our willingness to listen fully, with curiosity, enables us to formulate good questions helping explore the breadth and depth of peoples thinking in a constructive way. We have offline conversations if necessary & are skilled in mediation.

Learning online requires focus from facilitators and participants. Processes (including breaks & energisers) help to gain attention & engagement. Mixing up reflective/reflexive/theoretical discussions, together with more outcome focussed & problem-solving activities (e.g. Dialogue-groups & Action learning set type activities) helps to maintain focus & achieve our learning objectives for each workshop. Discussion & exploration using Coaching techniques help participants find practical benefits from theory.

Observing and using participants learning styles helps us make sensible decisions around flexing process. Mixing whole group discussion and 1:1 conversation via breakout groups allows for intimate discussion and helps quieter reflective people contribute fully.

The VC provides a space for sharing and reflection but can be a confusing and lonely place initially. It can be difficult to 'get going' and can quickly become a mountain to climb as time passes away. We aim to get all participants to start the process early and recommend they plan a study pattern suiting their work/life balance. Mini goals provide motivation. We aid and encourage by visiting the VC regularly and add comments and questions, to assist people in feeling comfortable, participating & contributing.

We coach/facilitate participants to be reflexive & understand their own mindset, behaviours, emotions and how they impact upon others in any situation. They can consider options and choices for future interactions, making them much more conscious, self-aware and deliberate in their interactions as leaders.

Lot 2 TE3

Describe your competence in undertaking the assessment of critically reflective written assignments, and your ability to provide concise and constructive feedback.

Your response should also include what steps you will take to ensure marking timelines are met, and impartiality is maintained, whether the participant is known to you or not.

Response

We've used several Marking Criteria/Rubrics on programmes spanning 21 years and we are familiar with the marking criteria for both the MSP and the RFP. We have marked assignments for 6 cohorts of RFP participants & 10 cohorts of MSP in the last 18 months; this has helped us become familiar with the different approaches that people on the programmes take.

When assessing we're looking to gauge: - levels of critical reflection in what has been written, self-awareness, awareness of others, application of learning, assessment of process/results/options & identification of successes and learning opportunities.

The guide from Hatton & Smith 1995 is useful – it defines 4 levels:- Descriptive, Descriptive Reflection, Dialogue Reflection and Critical reflection. Using a programme marking grid with this in mind helps in scoring and to formulate feedback. We recommend participants understand and use the marking criteria when structuring their assignment, considering where they can glean evidence from their Programme completion and leadership experience to meet them.

The RFP marking grid is a very helpful tool as it outlines the way to score marks for each section via a series of subsections within each section, together with an RFP document which provides a guide to the weighting of these different subsections. Using this and considering our experience marking RFP assignments we believe we offer fairness and consistency in scoring.

Feedback: - Feedback should be objective, non-judgmental, helpful and honest. It should be delivered with a view to inform the recipient on what they are doing well and also where improvements need to be made. We aim to preserve/build their belief and confidence that they can put the feedback into action.

We state the level/score awarded and evidence supporting that judgement. We are clear and explicit about where marks have been scored and what specifically would be required to improve a score in each section.

In providing useful and effective feedback, comments & questions are valuable tools. We consider thoughts which have occurred to us as we've read their work - e.g. rather than

saying 'x was wrong, you should have written y', a more constructive style is something like 'I found myself wanting a little more detail so that I could understand your thought process, could you please explain how you arrived at your decision?'. Sharing in this way, can point a participant in the right direction without being critical & it may also help participants to start thinking in a more critically reflective way.

We are happy to discuss our feedback with a participant if they feel it would help.

In order to remain impartial it's important in the first instance not to rush. Taking time to read through a couple of times to get used to the writing style of the participant is helpful.

Planning carefully and having the desired requirement clearly outlined and in mind prior to beginning, helps us to remain objective. We make appropriate allowances for people who may be neurodivergent or not have English as a first language, what's important is their critical reflection and learning, not their ability to use flowery language and perfect grammar. We frequently work with colleagues with a variety of perspectives to cross check each other's work to help guard against unintentional bias.

The experience of marking many RFP assignments has given us a good insight into the different methods and styles people use when writing their assignments – some people are naturally very descriptive and detailed; others tend to write in more general terms. Equally some people are more structured in their approach than others. Often, they reflect someone's natural communication style. We aim to ensure that we're not biased towards someone who writes to our own natural style, at the same time tailoring the feedback to encourage a good mixture of headlines/general comments/high level plans (useful to communicate big picture, strategy, and process) together with detailed specific examples of interactions and reflections (these demonstrate learning and provide clear evidence of reflection and reflexivity). We also encourage people to structure their assignments, use headings, provide introductions, summaries and to include tables/diagrams/models if they haven't initially as these score points in the section for structure.

To ensure timelines are met we schedule marking ahead of time & include regular breaks & contingency spaces. With RFP we only plan to do 3 a day with a min 20 break in between each – This enables us to stay fully focussed on the task & complete the marking on time, & also that we're fresh to each piece of work so that it is assessed fairly.

Lot 2 TE4

What are the key leadership challenges currently facing individuals for whom this programme is designed?

You may wish to highlight your experience of working with leaders in the health and care sector, across all levels, in the last 12 months, to support this response.

Response

In the last 12 months we've facilitated 5 cohorts of the Rosalind Franklin Programme and 10 cohorts of MSP. Our time with groups of mid-level leaders from different areas of the NHS and the country, across a wide variety of roles, has revealed much about their challenges and how we might make RFP successful for them.

Abolishing NHS England presents logistical and structural challenges for leaders, affecting & reshaping the way areas of service are organised and delivered. It has significant detrimental impact on morale too, with many people's working lives being disrupted. This as well as managing existing challenges, such as Dr strikes. The aftereffects of covid and Brexit are still being felt in some areas.

The leadership challenge for participants is to deliver services, respond & adapt to current

and uncertain future movement in: Politics, Finance, Technology, Workforce, Society (managing an ageing & culturally evolving population), Globalisation etc. They will be the cutting edge of implementing the NHS 10 Year Plan – Hospital to Community, Analogue to Digital and Treatment to Prevention – that will throw up challenges to staff and managers alike. Many roles broaden under ICB's

RFP leaders are challenged to manage constant change and other tensions which pull on limited resources – they are charged with making positive changes and improvements, implementing new systems with decreasing resources (labour, time, money etc). In addition to this, patient expectations increase with the advent of new treatments and medicines & recruiting, training, and retaining staff is increasingly difficult. They are expected to set, maintain and grow a culture of diversity, equity and inclusion.

They are expected to learn and utilise systems leadership, build effective teams, manage change & look after people's well-being. Also to raise morale, be great communicators & to inspire others. Charged with creating and maintaining an engaged and flexible workforce and a culture of equality, diversity and inclusion, thus allowing everyone to thrive and realise their potential. Simultaneously putting patient well-being at the centre of their thinking and managing the daily workload.

Mid-level Leaders on the RFP are often referred to as 'the squeezed middle', experiencing pressure from above and below. Often stressed and overworked, many feel undervalued, and imposter syndrome is common. They must balance home life & work requirements. Pressure at work can have a detrimental effect on family life and mental health. One leader explained how their teenage daughter suffered a breakdown due to worrying about her mother at work. Many suffer stress because they push themselves too far and struggle to delegate effectively. The RFP itself will assist them, but is another pressure on their time which they must manage.

Our delivery is informed by understanding the specific mix of these challenges faced by leaders on the RFP. We allow them time to share, listening carefully and sensitively, and flexing workshops appropriately to create a safe & nurturing space for them to inspire and coach each other, in their roles, the programme and Integration project.

Lot 2 TE5 Social Value

In reference to Document 2, Section 6.3 which notes the drive towards sustainability and a greener health and social care system, how will you work towards carbon net zero, whilst still ensuring that you engage fully with participants and co-facilitators to enable successful delivery?

Response

Redrock Leadership Ltd are committed to contribute to the delivery of the public sector commitment to be net zero on Carbon emissions for controllable emissions by 2040 and by 2045 for emissions it can influence.

We believe that we have a moral duty to do everything we can, alongside our normal business activities to minimize the effect of Global warming.

As a society, if we can limit the rise a 1.5C average increase, we may avoid reaching an irreversible tipping point which would likely result in a negative impact on weather systems around the world.

As well as adversely affecting commerce and public services this would likely affect crop growth, water supplies etc. with consequences such as famine, large scale migration, wildfires & flooding.

To play our part we aim to conduct activities in all areas to work towards a greener

sustainable future, minimising our waste & cutting our own emissions of CO2 and other greenhouse gasses.

We have implemented several practices and procedures to ensure that we conduct business in an environmentally responsible and sustainable way:-

Since 2019 we operate a paperless practice – no documents are printed routinely as part of normal business & documentation for programmes etc (notes, handouts, slides etc) are provided virtually.

We have arranged for incoming mail/documents etc to be replaced by virtual alternatives (email etc). If paper is received, we contact the seller to pursue paperless alternatives.

When purchasing, we source suppliers demonstrating environmentally friendly and sustainable business practices & we recycle wherever possible at work and at home.

Our office is all electric & our energy supplier works with the Carbon trust to assist businesses adopt sustainable practices. We use several solar powered lights & electric items are switched off properly when not in use and lights are turned off in empty rooms. Our target is to reduce our electric usage by 5% year on year.

We recognise the reduced carbon footprint of virtual working & achieved our target of 90% of our work being conducted virtually in 2024 & have a new target of 92% by the end of 2025.

Where travel is required, we use public transport where possible. if a car journey is necessary, we use efficient hybrid vehicles and arrange car shares where possible.

Within our work we role model & encourage the adoption of greener policies and practices.

This is particularly evident when working with participants on Unit 3 – Creating Change and Unit 6 – Looking to the Future. This type of consideration is a useful lens to examine how the environmental impact of the NHS is important for; Cost saving, Sustainability, Greener health care services, a contribution towards Net zero

We give 1 day of service per week to 'Happy Days', which is a local homeless charity. We spend this time collecting donations (food, clothes furniture etc) all to be redistributed to those in need via direct help, community supermarket and café. Last year we used 16 tons of food that otherwise would have gone to landfill, provided 14814 meals, 1067 crisis parcels and had 2381 visits to the community supermarket. We also donate to the woodland trust.

Schedule 7 of these Call-off Terms and Conditions

Commercial Schedule

Commercial submission

C369030.NAT.428 LOT 2			
Rosalind Franklin Programme 2025/26 - LOT 2 Delivery			
Bidder Supplier Name:	Redrock Leadership Ltd		
Commercial Score Weighting:	20%		
GENERAL INSTRUCTIONS > Add your supplier name above and complete all cells in yellow. The total number of days and formulas are fixed and must not be changed. > Additional information / narrative can be included within the 'Notes' section below the costings table, if required. > Bids exceeding the day rate thresholds and/or the maximum budget envelope noted, will be rejected, and the bid will not move to the evaluation phase. If you have exceeded the maximum budget thresholds in any area, this will be automatically highlighted in red. > Expenses: Subsistence will not be paid. Please add your estimated expense travel costs to the relevant lines, within the maximum budget envelope of £200 per in-person day for these element of Lot 2. Where successful bidders are applying for virtual cohorts only under Lot 2, expenses can be included as £0. Where successful bidders are allocated virtual cohort delivery only, the capped expense allowance will be removed from the final contract value, as it will not be required. Please refer to Doc 2 Sections 1.3.4 and 5.10-5.16 for further details. > All day rates and maximum budget envelopes noted exclude VAT. > Please review additional instructions in column K for the completion of each section.			
Once you have completed all relevant information within Lot 2 Pricing, please add your cohort availability and preferences on the following sheet - LOT 2 COHORT SELECTION .			
SECTION 1 - MOBILISATION	DAYS	RATE	SUB-TOTAL
Attend Mobilisation Session 1 (Virtual)	2.5	430.00	£1,075.00
Attend Mobilisation Session 2 (In-Person)	1.0	430.00	£430.00
Capped Maximum Expense Rate (max £200 per day x 1)	1.0	100.00	£100.00
SUB-TOTAL (1x FACULTY MEMBER)	3.5	n/a	£1,605.00
NO. OF FACULTY MEMBERS NAMED IN BID (MAX 3)	2.0		
SECTION 1 TOTAL	7.0	3,210.00	
SECTION 2 - COHORT DELIVERY (1 FACILITATOR)	ACTIVITY	RATE	SUB-TOTAL
Foundations Workshop Facilitation	2.0	665.00	£1,330.00
Impact Group Facilitation	10.0	665.00	£6,650.00
Looking to the Future Workshop Facilitation	1.0	665.00	£665.00
Virtual Campus Moderation	2.0	565.00	£1,130.00
Assignment Marking and Moderation	3.0	665.00	£1,995.00
Capped Maximum Expense Rate (Max £200 per day x 3)	3.0	100.00	£300.00
SUB-TOTAL (1x FACILITATION ROLE)	18.0	n/a	£12,070.00
FACULTY MEMBERS	NAME	MAX # COHORTS	SUB-TOTAL
Faculty Member 1	William Anthony Brook	3.0	£36,210.00
Faculty Member 2	Domenic Keane	3.0	£36,210.00
Faculty Member 3			£0.00
SECTION 2 TOTAL	n/a	6	£72,420.00
TOTAL COST (1 x FACULTY MEMBER)			13,675.00
TOTAL BID PRICE			75,630.00

Notes

The cost for the Virtual cohorts will not include any expenses - this will mean that the total cost of cohort delivery for these is £11770 rather than £12070

Contract Award

COHORT # DELIVERY MODEL		FACILITATOR 1	FACILITATOR 2
63	Virtual		Dominic Keane
65	Virtual	William Anthony Brook	Dominic Keane
66	Virtual	William Anthony Brook	
68	Virtual	William Anthony Brook	

ITEM	ITEMS	RATE	TOTAL
Mobilisation	2	£1,605.00	£3,210.00
Delivery of Face-to-Face Cohorts	0	£12,070.00	£0.00
Delivery of Virtual Cohorts	5	£11,770.00	£58,850.00
TOTAL (excluding VAT)		n/a	£62,060.00

The contract award is for a total of £62,060.00 +VAT