

Part Two – Partner 4 Data (Lot 3)

1 General			
The <i>partner</i> is		Balfour Beatty Civil Engineering Ltd	
Address for communications		5 Churchill Place, Canary Wharf, London, E14 5HU	
Address for electronic communications		[REDACTED]@balfourbeatty.com	
The <i>fee percentage</i> is		in the <i>commercial workbook</i>	
The <i>partner's alliance board representative</i> is			
Name		[REDACTED]	
Address for communications		5 Churchill Place, Canary Wharf, London, E14 5HU	
Address for electronic communications		[REDACTED]@balfourbeatty.com	
The <i>credit ratings</i> at the Contract Date and the rating agencies issuing them are			
Party	Rating agency	<i>credit rating</i>	
Partner - Balfour Beatty Civil Engineering Ltd	Dun and Bradstreet	H2	
Guarantor - Balfour Beatty PLC	Dun and Bradstreet	5A1	
2 Alliance's Main Responsibilities			
The <i>Alliance key persons</i> are			
Name		[REDACTED]	
Job		On-Site Assembly and Delivery Director	
Responsibilities		As Alliance role	
Qualifications		[REDACTED]	
Experience		[REDACTED]	
Name		[REDACTED]	
Job		Lead for Construction Management	
Responsibilities		As Alliance role	
Qualifications		[REDACTED]	
Experience		[REDACTED]	
Name		[REDACTED]	
Job		Lead for Installation	
Responsibilities		As Alliance role	
Qualifications		[REDACTED]	
Experience		[REDACTED]	
Name		[REDACTED]	
Job		Commercial, Finance and Procurement Director	
Responsibilities		As Alliance role	

Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Head of Cost Management
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Head of Commercial
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Head of Supply Chain
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Head of HSW
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Head of Finance
Responsibilities	As Alliance role
Qualifications	[REDACTED]

Experience	[REDACTED]
Name	[REDACTED]
Job	Head of On-site Assembly and Delivery
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
The <i>Partner key persons</i> are	
Name	[REDACTED]
Job	Collaboration Director
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Project 13 Expert
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	ISO44001 Specialist
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Behavioural & Cultural Lead
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]

Job Responsibilities Qualifications Experience	Customer Service Director As Alliance role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] People Director As Alliance Role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Head of Digital Transformation As Alliance Role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Lean & Production Manager As Alliance Role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Lean Manager As Alliance Role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Supply Chain & EDI Manager As Alliance Role [REDACTED] [REDACTED]

Name	[REDACTED]
Job	Head of Environment & Sustainability
Responsibilities	As Alliance role
Qualifications	[REDACTED]
Experience	[REDACTED]
The <i>partner's</i> Material Subcontractors are	
Name	Not Applicable
Works to be undertaken	
5 Payment	
The <i>commercial workbook</i> is in	SMA Volume 4 Commercial Workbook Revision 01
The <i>staff rates schedule</i> is	in the <i>commercial workbook</i>
9 Termination, resolving and avoiding disputes	
The <i>Senior Representatives</i> of the Partner are	
Name (1)	[REDACTED]
Address for communication	350 Euston Road, Regents Place, London, NW1 3AX
Address for electronic communication	[REDACTED]@balfourbeatty.com
Name (2)	[REDACTED]
Address for communication	350 Euston Road, Regents Place, London, NW1 3AX
Address for electronic communication	[REDACTED]@balfourbeatty.com
Z17: Intellectual Property Rights	
The <i>software schedule</i> is in	the Balfour Beatty Software Schedule below

Balfour Beatty Software Schedule					
Software Classification	Software name	Supplier	Type	Description & Purpose	OSS?

[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

[REDACTED]				[REDACTED]	
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

[REDACTED]					
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

Part Two – Partner 5 Data (Lot 3)

1 General		
The <i>partner</i> is	Costain Limited	
Address for communications	Vanwall Business Park Costain House Maidenhead SL6 4UB	
Address for electronic communications	[REDACTED]@costain.com	
The <i>fee percentage</i> is	in the <i>commercial workbook</i>	
The <i>partner's alliance board representative</i> is		
Name	[REDACTED]	
Address for communications	Costain House 1500 Aviator Way Manchester Business Park Manchester M22 5TG	
Address for electronic communications	[REDACTED]@costain.com	
The <i>credit ratings</i> at the Contract Date and the rating agencies issuing them are		
Party	Rating agency	<i>credit rating</i>
Partner - Costain Ltd	Dun & Bradstreet	5A2
Guarantor – Costain Group	Dun & Bradstreet	5A1
2 Alliance's Main Responsibilities		
The <i>Alliance key persons</i> are		
Name	[REDACTED]	
Job	On Site Assembly and Delivery Director	
Responsibilities	As Alliance Role	
Qualifications	[REDACTED]	
Experience	[REDACTED]	
Name	[REDACTED]	
Job	Lead for Construction Management	
Responsibilities	As Alliance role	
Qualifications	[REDACTED]	
Experience	[REDACTED]	

<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Lead for Installation</p> <p>As Alliance role</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Head of Health Safety & Wellbeing</p> <p>As Alliance role</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Commercial, Finance & Procurement Director</p> <p>As Alliance role</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Head of Cost Management</p> <p>As Alliance role</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Head of Commercial</p> <p>As Alliance Role</p> <p>[REDACTED]</p>

Name Job Responsibilities Qualifications Experience	[REDACTED] Head of Supply Chain As Alliance role [REDACTED] [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Head of Finance As Alliance role [REDACTED] [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Head of On Site Assembly for the region As Alliance Role [REDACTED] [REDACTED]
The <i>Partner</i> key persons are Name Job Responsibilities Qualifications Experience	[REDACTED] Alliance Board Member As Alliance role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Lead for Operational Excellence As Alliance role [REDACTED] [REDACTED]
Name Job	[REDACTED] Lead for Customer Experience

Responsibilities Qualifications Experience	As Alliance role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Lead for Digital Systems As Alliance role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Lead for Project Controls As Alliance role [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Lead for Better Journeys As Alliance role [REDACTED] [REDACTED]
The <i>partner's</i> Material Subcontractors are Name Works to be undertaken	<i>Not Applicable</i>
5 Payment	
The <i>commercial workbook</i> is in	SMA Volume 4 Commercial Workbook Revision 01
The <i>staff rates schedule</i> is	in the <i>commercial workbook</i>

9 Termination, resolving and avoiding disputes	
<p>The <i>Senior Representatives</i> of the Partner are</p> <p>Name (1)</p> <p>Address for communication</p> <p>Address for electronic communication</p>	<p>[REDACTED]</p> <p>Costain Ltd, Vanwall Business Park, Costain House, Maidenhead, SL6 4UB</p> <p>[REDACTED]@costain.com</p>
<p>Name (2)</p> <p>Address for communication</p> <p>Address for electronic communication</p>	<p>[REDACTED]</p> <p>Costain Ltd., Vanwall Business Park, Costain House Maidenhead, SL6 4UB</p> <p>[REDACTED]</p>
Z17: Intellectual Property Rights	
The <i>software schedule</i> is in	The Costain Software Schedule below

Costain Software Schedule					
Software Classification	Software name	Supplier	Type	Description & Purpose	OSS?

Part Two – Partner 6 Data (Lot 3)

1 General		
The <i>partner</i> is	bmJV	
Address for communications	Morgan Sindall Corporation Street, Rugby, CV21 2DW	
Address for electronic communications	[REDACTED]@morgansindall.com	
The <i>fee percentage</i> is	in the <i>commercial workbook</i>	
The <i>partner's alliance board representative</i> is	[REDACTED]	
Name	Morgan Sindall C&I Ltd, Corporation Street, Rugby, CV21 2DW	
Address for communications	[REDACTED]@morgansindall.com	
Address for electronic communications		
The <i>credit ratings</i> at the Contract Date and the rating agencies issuing them are		
Party	Rating agency	<i>credit rating</i>
Consortium Member – Morgan Sindall Construction & Infrastructure Ltd	Dun and Bradstreet	5A2
Consortium Member – BAM Nuttall Limited	Creditsafe	100
Guarantor – Morgan Sindall Group Plc	Dun and Bradstreet	5A1
Guarantor – Koninklijke BAM Groep N.V	Creditsafe	57
2 Alliance's Main Responsibilities		
The <i>Alliance key persons</i> are	[REDACTED]	
Name	[REDACTED]	
Job	On-Site Assembly and Delivery Director	
Responsibilities	<ul style="list-style-type: none"> Leads the overall On-site Assembly and Delivery function and provides oversight for the three OSA Area leads Accountable for the on-site aspects of construction works, assembly and delivery Interfaces with members to support efficient and safe design and delivery with predictable cost and schedule outcomes 	
Qualifications	[REDACTED]	
Experience	[REDACTED]	

	<ul style="list-style-type: none"> [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Head of Health, Safety and Wellbeing <ul style="list-style-type: none"> Lead HS&W function for the Alliance, by establishing and maintaining a safety culture through liaison with Safety, Engineering, Services to align safety standards. [REDACTED] [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Commercial, Finance & Procurement Director <ul style="list-style-type: none"> Responsible for mitigating strategic risk issues and developing strong governance. [REDACTED] [REDACTED] [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Head of Commercial <ul style="list-style-type: none"> Leading and achieving excellent performance, he ensures commercial compliance and consistency for the business. [REDACTED] [REDACTED] [REDACTED] [REDACTED]
Name Job Responsibilities Qualifications Experience	[REDACTED] Head of Supply Chain <ul style="list-style-type: none"> Driving collaboration with the supply chain to deliver value and embed manufacturing excellence [REDACTED] [REDACTED] [REDACTED]

<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Head of Finance</p> <ul style="list-style-type: none"> Finance Director, responsible for the accounting function of the Highways business <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Head of On-Site Assembly and Delivery</p> <ul style="list-style-type: none"> Leads the On-site Assembly and Delivery function within their allocated Lot area Responsible for the on-site aspects of construction works, assembly and delivery within their allocated Lot area Interfaces with members to support efficient and safe design and delivery with predictable cost and schedule outcomes within their allocated Lot area <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>
<p>The <i>Partner key persons</i> are</p> <p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Health, Safety and Wellbeing Cultural Lead</p> <ul style="list-style-type: none"> Leading establishment of Alliance HS&W Culture <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>

<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Alliance Catalyst</p> <ul style="list-style-type: none"> Development Manager <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>EDI and Social Value Lead</p> <ul style="list-style-type: none"> Delivers SVA agenda through procurement and achieving positive social, economic and environmental legacy outcomes through construction activity. <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Supply Chain Integration Lead</p> <ul style="list-style-type: none"> Creates collaborative, two-way, value adding relationships that result in improved value for money Drives a consistent approach to responsible procurement <p>[REDACTED]</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Productivity and Innovation Lead</p> <ul style="list-style-type: none"> Collaborative planning and programming to deliver repeatable cost/time predictability <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>

<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Environmental Lead</p> <ul style="list-style-type: none"> Develops and delivers innovative environmental mitigations <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Employment and Skills Lead</p> <ul style="list-style-type: none"> Deployment of industry-leading graduate, apprenticeship and returnship programmes, and building industry partnership with schools, colleges and universities to inspire future generations. <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>
<p>Name</p> <p>Job</p> <p>Responsibilities</p> <p>Qualifications</p> <p>Experience</p>	<p>[REDACTED]</p> <p>Integrated Planning Lead</p> <ul style="list-style-type: none"> Lead the development of Alliance-wide, programmatic demand planning and resource modelling. Maintain momentum in accelerated mobilisation, having already begun the required demand planning. Establish best project controls for early scheme delivery, working with Partners to develop a consistent 'control room' within the first 12 weeks. Support the Alliance Manager in the dynamic assessment and delivery of the mobilisation plan. <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>

Name	[REDACTED]
Job	Customer Service Lead
Responsibilities	<ul style="list-style-type: none"> Responsible for putting road users and communities first and enhancing the reputation of Highways England and the Smart Motorways Alliance
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Lean and Efficiency Lead
Responsibilities	<ul style="list-style-type: none"> Will sponsor tools and techniques to continuously improve business processes and working practice
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Digital Roads Lead
Responsibilities	<ul style="list-style-type: none"> Overall responsibility for continually improving customer satisfaction within road works, through development of innovative traffic management techniques and new technology
Qualifications	[REDACTED]
Experience	[REDACTED]
Name	[REDACTED]
Job	Digital Transformation Lead
Responsibilities	<ul style="list-style-type: none"> Identifies improvements and reports best practice to drive change Collaborative Project Thinking/Lean and behavioural safety practitioner and trainer
Qualifications	[REDACTED]
Experience	[REDACTED]

The <i>partner's</i> Material Subcontractors are Name Works to be undertaken	Not Applicable
5 Payment	
The <i>commercial workbook</i> is in	SMA Volume 4 Commercial Workbook Revision 01
The <i>staff rates schedule</i> is	in the <i>commercial workbook</i>
9 Termination, resolving and avoiding disputes	
The <i>Senior Representatives</i> of the Partner are Name (1) Address for communication Address for electronic communication	 [REDACTED] Morgan Sindall C&I Ltd, Corporation Street, Rugby, CV21 2DW [REDACTED]@morgansindall.com
Name (2) Address for communication Address for electronic communication	 [REDACTED] BAM Nuttall, St James House, Knoll Rd, Camberley GU15 3XW [REDACTED]@bamnuttall.co.uk
Z17: Intellectual Property Rights	
The <i>software schedule</i> is in	The bmJV Software Schedule below

[illegible]

[illegible]

[illegible]

