



Ministry of
JUSTICE

New Prisons Projects (NPP)

Schedule 1 – Objectives

SCHEDULE 1

OBJECTIVES

1.1 The FAC-1 Programme Charter

The charter for the FAC-1 Programme confirms Her Majesty's Prison and Probation Service's vision statement in connection with the design and construction of new prisons.

Vision Statement: Restructuring the prison estate to provide prisoners with the right conditions to help them change their lives. The FAC-1 Programme aims to deliver an expanded and modernised estate that will enable improved prisoner and staff wellbeing, prisoner rehabilitation and operational efficiencies. To support this vision the FAC-1 Programme will improve safety, security, decency and access by offenders to appropriate services. We will deliver modern buildings that will create the physical conditions for governors and prison staff to achieve better educational, training and rehabilitation outcomes.

Mission Statement: To establish a FAC-1 Programme delivery team that will work collaboratively, effectively and efficiently in the delivery of "Programme Vision and Objectives". The team will do this by ensuring that, at every challenge and at every key milestone, every decision is robust and remains true to the following key principles:

1. We will safely deliver new prison places, ready for operation, on time.
2. The design will support sustainable transformation & new prisons will provide a safe, secure environment that reduces reoffending, self-harm and violence.
3. We will deliver best value for money both in the build and in the operation of our new prisons.
4. We will support the Government's wider industry commitments.

We commit to placing collaboration, trust and working together at the heart of our working relationship. We know that with a strong sense of trust and teamwork, we can:

- Share in a common vision, mission and objectives.
- Create new opportunities where none may have existed before.
- Be bolder in our delivery, pushing harder for the right balance of efficiency and effectiveness in pursuit of new and better ways of working.

Create a culture that improves the experience of working together, build working relationships on common behaviours, and be prepared to challenge each other to demonstrate these behaviours throughout the relationship:

- Diligence – Commitment to delivering what we say, "Resilience" and holding each other to account, "Positivity", "Comfortable" about being "Uncomfortable", and "Confident" to challenge.
- Respect – Listen, Accepting and receptive to all ideas and opinions through constructive challenge and support.

- Integrity – Honest, responsible, truthful and open communications, sharing what we know and feel, consistently.
- Value - Act without bias or discrimination, best for the team, capture and share the learning for the future.
- Explore - Always looking for opportunities to create additional value, share problems and bring solutions.

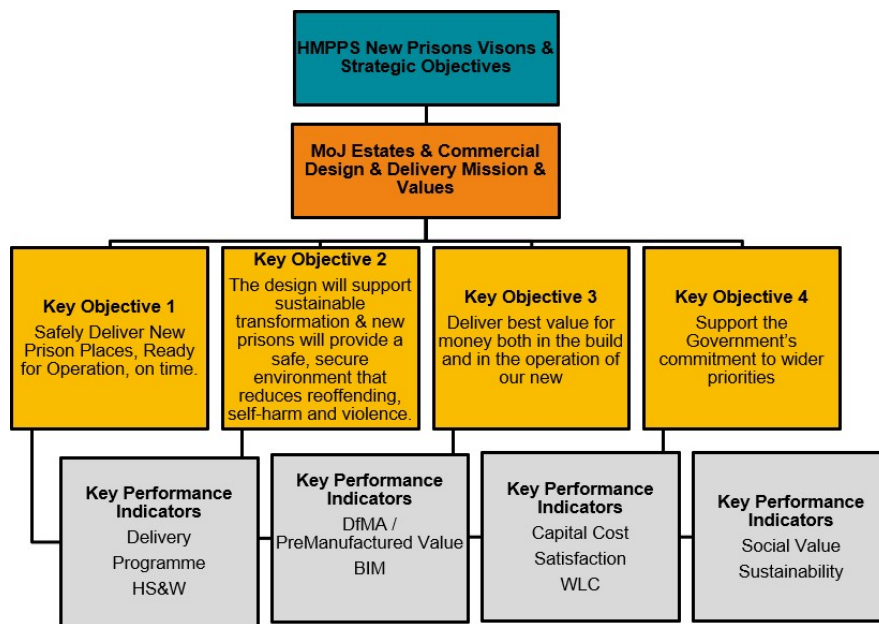
Values & Priority Themes

These core values have been distilled into priority themes to ensure a united, consistent, and collaborative approach is in place to address the main environmental, social, and economic aspects of the FAC-1 Programme ensuring that the policy Objectives of the Client and the wider government "Construction 2025" agenda are met.

1. Health & Safety and Wellbeing
2. People & Skills
3. Sustainability
4. Government Soft Landings
5. BIM & Digital Construction
6. Collaboration
7. Supply Chain Development

1.2 FAC-1 Programme Key Objectives

To achieve the Objectives of the "Vision", "Mission" and "Values", the Client must establish objective key performance indicators, based on robust evidential information and data. The relationship between all aspects of this charter and the key performance indicators is captured in the diagram below:



1.3 Phase 1A Objectives

The Objective of Phase 1A seeks to engage the Alliance collaboratively, promoting joint processes and shared working practices which are intended to achieve improved efficiency, cost savings and other Improved Value.

Through such engagement the Objective is to achieve an alignment of interest between the Alliance. Ultimately the Client aims to gain pricing, programme, quality and social value benefits from the direct output of the Objectives achieved during Phase 1A.

The Objectives are as follows:

- Review and improve the Building Reference Design
- Contribute to the development of site-specific design for the Full Sutton Main Works Package
- Develop a common Supply Chain and test / map capacity, obtaining key component pricing for the entire FAC-1 Programme
- Provide Pre-Construction Activities (as required) as noted in the FAC-1 Brief (see section 7.2.1)
- Understand and seek to mitigate, eliminate or reduce the risks as identified in the Risk Register and contribute to the reduction of target risk scores
- Consider the requirement for and benefit of a shared office space for the Alliance

For the avoidance of doubt, the output and Improved Value within Phase 1A as a result of the Objectives achieved can be quantified as the achievement of a transparent tier 2 core package invitation to tender process, including but not limited to a set of fixed rates (for core

packages or core supply only items) and an agreed common Supply Chain for which the agreed set of rates will apply to for the duration of the FAC-1 Programme plus all other Improved Value Objectives as detailed in the Supply Chain Requirements. The output and Improved Value shall also confirm a robust cost model for the FAC-1 Programme.

1.4 Phase 1B Objectives

The Objective of Phase 1B (Price Determination and Allocation) is for Alliance Members to carry forwards the Improved Value achieved in Phase 1A and submit proposals for the Full Sutton Main Works Package. The submissions shall facilitate the Allocation Procedure and shall include, but not necessarily be limited to:

- Health and Safety methodology reflective of the Client's requirements as defined in the FAC1 Brief.
- A compliant "Full Sutton Response" in connection with the Full Sutton Main Works Package for Phase 1B and also reflecting the output of the Objectives and Improved Value achieved in Phase 1A. Noting that the "Full Sutton Response" submitted by each Alliance Member will then be used to inform and evaluate the confirmation of price for each Alliance Member's allocated Main Works Package (the locations of the remaining three Main Works Packages to be confirmed in due course).
- Each Alliance Member that has been allocated a Main Works Package that is not the Full Sutton Main Works Package will be required to submit the same level of information provided in connection with the Full Sutton Main Works Package as part of the Allocation Procedure for their allocated Main Works Package accordance with the Main Works Package Procedure.
- Logistics plans, offsite manufacturing production plans and construction methodology as required.
- Detailed programme for acceptance.
- Staff breakdown including organograms and CVs.
- Package breakdown including a core package common Supply Chain reflective of the Objectives and Improved Value achieved in Phase 1.
- Phase 1B+ Risk Register.

Note: Phase 1B is an unpaid Phase and the Alliance Members will take part and complete the Allocation Procedure and (as the context requires) the Main Works Package Procedure at their own cost.

1.5 Phase 2 Objectives

Following the execution of the Notice to Proceed to Phase 2 in respect of the Full Sutton Main Works Package by the Client and the Alliance Member that has been allocated that Main Works Package pursuant to the Allocation Procedure, that Alliance Member will mobilise, progress with finalisation of the design, discharge remaining any reserved matter applications, and undertake the build in as per accepted programme as set out in the Notice to Proceed to Phase 2.

At this point, that Alliance Member will adopt and take full design responsibility for the entirety of the Full Sutton Main Works Package (with all such design being set out in the "Scope" that will be annexed to the "Contract Data" referred to in the Notice to Proceed to Phase 2).

1.6 Main Works Packages 2, 3 and 4

The Objectives following the output of the Allocation Procedure (Schedule 4) will run like sections 1.1-1.5 of this Schedule.

The same principles set out in section 1.5 above will apply to each other Main Works Package in respect of which a Notice to Proceed to Phase 2 has been issued.