



Crown Commercial Service

G-Cloud 12 Call-Off Contract

This Call-Off Contract for the G-Cloud 12 Framework Agreement (RM1557.12) includes:

Part A: Order Form.....	2
Schedule 1: Services.....	12
Schedule 2: Call-Off Contract charges	12
Part B: Terms and conditions	13
Schedule 3: Collaboration agreement	32
Schedule 4: Alternative clauses	44
Schedule 5: Guarantee	49
Schedule 6: Glossary and interpretations.....	57
Schedule 7: GDPR Information	68

Part A: Order Form

Digital Marketplace service ID number	286436279935355:
Call-Off Contract reference	Ecm_10349
Call-Off Contract title	Insight and Performance Programme KPI and Metric Definition
Call-Off Contract description	<p>The Buyer is facing a significant pressure to stabilise services and improve performance effectiveness in the wake of the pandemic; respond to a surge in demand; and address growing backlogs across products</p> <p>In response to this, the Permanent Secretary commissioned the data review to better understand and identify how the Department can:</p> <ul style="list-style-type: none"> ○ allocate resource to meet Buyer's strategic objectives in the most effective way; and ○ monitor performance, productivity and effectiveness of Buyer service delivery teams. <p>Through the Buyer's discovery and 2 trial Minimum Viable Products (MVPs) the Buyer identified ways to address these gaps which is effective. The components tested in the MVPs have been shown to deliver value to the business. The Buyer now have approval to progress with the Insight and Performance Programme identifying outcome focussed KPIs, delivering the right data and insights to support decision makers across the department.</p>
Start date	1 st August 2022
Expiry date	31 st March 2023
Call-Off Contract value	Please refer to page 14
Charging method	Time & Materials

Purchase order number	To be provided post contract signature
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This Order Form is issued under the G-Cloud 12 Framework Agreement (RM1557.12).

Buyers can use this Order Form to specify their G-Cloud service requirements when placing an Order.

The Order Form cannot be used to alter existing terms or add any extra terms that materially change the Deliverables offered by the Supplier and defined in the Application.

There are terms in the Call-Off Contract that may be defined in the Order Form. These are identified in the contract with square brackets.

From the Buyer	Mark Cranshaw Redated
To the Supplier	Capgemini UK plc Redacted Company number: 00943935
Together the 'Parties'	

Principal contact details

For the Buyer:

Title: Insight and Performance Programme Digital Delivery Lead

Name: Redacted

Email: Redacted

Phone: Redacted

For the Supplier:

Title: DWP Account Executive

Name: Redacted

Email: Redacted

Phone: Redacted

Call-Off Contract term

Start date	This Call-Off Contract Starts on 1st August 2022 to 31st March 2023 and is valid for 8 months subject to Ending and Extension provisions below.
Ending (termination)	<p>The notice period for the Supplier needed for Ending the Call-Off Contract is at least 90 Working Days from the date of written notice for undisputed sums (as per clause 18.6).</p> <p>The notice period for the Buyer is a maximum of 30 days from the date of written notice for Ending without cause (as per clause 18.1).</p>

<p>Extension period</p>	<p>This Call-off Contract can be extended by the Buyer for 2 period(s) of up to 6 months each, by giving the Supplier 1 months written notice before its expiry. The extension periods are subject to clauses 1.3 and 1.4 in Part B below.</p> <p>Extensions which extend the Term beyond 24 months are only permitted if the Supplier complies with the additional exit plan requirements at clauses 21.3 to 21.8.</p>
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Buyer contractual details

This Order is for the G-Cloud Services outlined below. It is acknowledged by the Parties that the volume of the G-Cloud Services used by the Buyer may vary during this Call-Off Contract.

<p>G-Cloud lot</p>	<p>This Call-Off Contract is for the provision of Services under:</p> <ul style="list-style-type: none"> • Lot 3: Cloud support
<p>G-Cloud services required</p>	<p>The overarching Services which could be provided by the Supplier under the above Lot are listed in Framework Section</p> <p style="text-align: center;">  Business Intelligence Solution </p> <p>2 and outlined below:</p>

<p>Additional Services</p>	<p>Not applicable</p>
<p>Location</p>	<p>The Supplier Services are expected to be delivered remotely at minimum 75% of the time, and onsite maximum 25% of the time.</p> <p>For on-site work, the base location for delivery of the services is: DWP Offices, Caxton House, Tothill Street, London, SW1H 9NA.</p> <p>Attendance by the Supplier at the above nominated base location shall not incur expenses chargeable to the Buyer.</p> <p>There may be an occasional requirement to deliver Supplier Services from other DWP Locations and any applicable expenses including travel and accommodation agreed between the Parties will be in line with the Buyer's policy on expenses detailed in the Call Off Contract and any travel that incurs expenses will be pre-approved by the Buyer.</p>
<p>Quality standards</p>	<p>The quality standards required for this Call-Off Contract are as included in the embedded Service Definition Document in schedule 1.</p>
<p>Technical standards:</p>	<p>The technical standards used as a requirement for this Call-Off Contract are as included in the embedded Service Definition Document in schedule 1.</p>
<p>Service level agreement:</p>	<ul style="list-style-type: none"> • Not applicable.

Onboarding	<ul style="list-style-type: none"> • There is no requirement for an on-boarding plan for this Call-Off Contract
Offboarding	<ul style="list-style-type: none"> • There is no requirement for an off-boarding plan for this Call-Off Contract
Collaboration agreement	<p>Not Applicable</p>
Limit on Parties' liability	<p>The annual total liability of either Party for all Property Defaults will not exceed 125% of the Charges payable by the Buyer to the Supplier during the Call-Off Contract Term. The annual total liability for Buyer Data Defaults will not exceed 125% of the Charges payable by the Buyer to the Supplier during the Call-Off Contract Term.</p> <p>The annual total liability for all other Defaults will not exceed the greater of 125% of the Charges payable by the Buyer to the Supplier during the Call-Off Contract Term.</p>

<p>Insurance</p>	<p>The insurance(s) required will be:</p> <ul style="list-style-type: none"> • a minimum insurance period of 6 years following the expiration or Ending of this Call-Off Contract • professional indemnity insurance cover to be held by the Supplier and by any agent, Subcontractor or consultant involved in the supply of the G-Cloud Services. This professional indemnity insurance cover will have a minimum limit of indemnity of £1,000,000 for each individual claim and in the annual policy aggregate or any higher limit required by Law. • employers' liability insurance with a minimum limit of £5,000,000 or any higher minimum limit required by Law
<p>Force majeure</p>	<p>A Party may End this Call-Off Contract if the Other Party is affected by a Force Majeure Event that lasts for more than 30 consecutive days.</p>
<p>Audit</p>	<p>The following Framework Agreement audit provisions will be incorporated under clause 2.1 of this Call-Off Contract to enable the Buyer to carry out audits.</p> <p>7.4 The Supplier will maintain full and accurate records and accounts, using Good Industry Practice and generally accepted accounting principles, of the:</p> <p>7.4.1 operation of the Framework Agreement and the Call-Off Contracts entered into with Buyers</p> <p>7.4.2 Services provided under any Call-Off Contracts (including any Subcontracts)</p> <p>7.4.3 amounts paid by each Buyer under the Call-Off Contracts</p> <p>What will happen when the Framework Agreement Ends</p> <p>7.5 The Supplier will provide a completed self audit certificate (Schedule 2) to CCS within 3 months of the expiry or Ending of this Framework Agreement.</p>

7.6 The Supplier's records and accounts will be kept until the latest of the following dates:

7.6.1 7 years after the date of Ending or expiry of this Framework Agreement

7.6.2 7 years after the date of Ending or expiry of the last Call-Off Contract to expire or End

7.6.3 another date agreed between the Parties

7.7 During the timeframes highlighted in clause 7.6, the Supplier will maintain:

7.7.1 commercial records of the Charges and costs (including Subcontractors' costs) and any variations to them, including proposed variations

7.7.2 books of accounts for this Framework Agreement and all Call-Off Contracts

7.7.3 MI Reports

7.7.4 access to its published accounts and trading entity information

7.7.5 proof of its compliance with its obligations under the Data Protection Legislation and the Transparency provisions under this Framework Agreement

7.7.6 records of its delivery performance under each Call-Off Contract, including that of its Subcontractors

What will happen during an audit or inspection

7.8 CCS will use reasonable endeavours to ensure that the Audit does not unreasonably disrupt the Supplier, but the Supplier accepts that control over the conduct of Audits carried out by the auditors is outside of CCS's control.

7.9 Subject to any Confidentiality obligations, the Supplier will use reasonable endeavours to:

7.9.1 provide audit information without delay

7.9.2 provide all audit information within scope and give auditors access to Supplier Staff

7.10 The Supplier will allow the representatives of CCS, Buyers receiving Services, the Controller and Auditor General and their staff, any appointed representatives of the National Audit Office, HM Treasury, the Cabinet Office and any successors or assigns of the above access to the records, documents, and account information referred to in clause

7.7 (including at the Supplier's premises), as may be required by them, and subject to reasonable and appropriate confidentiality undertakings, to verify and review:

7.10.1 the accuracy of Charges (and proposed or actual variations to them under this Framework Agreement)

7.10.2 any books of accounts kept by the Supplier in connection with the provision of the G-Cloud Services for the purposes of auditing the Charges and Management Charges under the Framework Agreement and Call-Off Contract only

7.10.3 the integrity, Confidentiality and security of the CCS Personal Data and the Buyer Data held or used by the Supplier

7.10.4 any other aspect of the delivery of the Services including to review compliance with any legislation

7.10.5 the accuracy and completeness of any MI delivered or required by the Framework Agreement

7.10.6 any MI Reports or other records about the Supplier's performance of the Services and to verify that these reflect the Supplier's own internal reports and records

7.10.7 the Buyer's assets, including the Intellectual Property Rights, Equipment, facilities and maintenance, to ensure that the Buyer's assets are secure and that any asset register is up to date

Costs of conducting audits or inspections

7.11 The Supplier will reimburse CCS its reasonable Audit costs if it reveals:

7.11.1 an underpayment by the Supplier to CCS in excess of 5% of the total Management Charge due in any monthly reporting and accounting period

7.11.2 a Material Breach

7.12 CCS can End this Framework Agreement under Section 5 (Ending and suspension of a Supplier's appointment) for Material Breach if either event in clause 7.11 applies.

7.13 Each Party is responsible for covering all their own other costs incurred from their compliance with the Audit obligations.

<p>Buyer's responsibilities</p>	<p>The Buyer is responsible for:</p> <ul style="list-style-type: none"> • Providing suitable software, equipment and connectivity for Supplier personnel to provide the Services on the Start Date. • Providing any information and access to Buyer personnel (and 3rd party supplier personnel) reasonably requested by the Supplier pursuant to the activities set out in this Call off Contract. • Reviewing, approving and prioritising all Supplier's Deliverables and in accordance with the acceptance procedure set out in schedule 1. • Providing reasonable support and co-operation to the Supplier. • Advising the Supplier of any specific legal and regulatory requirements that are specific to the Buyer and/or CCS to which the Supplier must be aware of to enable it to provide the Services. • Ensuring that the Supplier resources delivering the services have access when required to equipment, a buyer network account, username/password information to enable the Supplier to deliver the services as defined within this Call Off Agreement. • Providing the Performance Framework for each service • Reviewing and approving the Suppliers "Protective Measures" before the Supplier processes any Buyer personal data under the CO
<p>Buyer's equipment</p>	<p>Where the Supplier is required to use Buyer's equipment for information governance and/or security reasons, the Buyer's equipment to be used within this Call-Off Contract includes Buyer supplied laptop devices, smartcard/dongles and access to Buyer files and email.</p>

Supplier's information

<p>Subcontractors or partners</p>	<p>The Buyer approves the use of the following Subcontractors used by the Supplier for delivery of the agreed Services:</p> <ol style="list-style-type: none"> 1. Experis Ltd. 6 New Bridge Street, London, EC4V6AB 2. Amber Labs Limited Aston House, Cornwall Avenue, London, England, N3 1LF 3. Sanderson Government and Defence Ltd First Floor, Clifton Down House 54a Whiteladies Road, Clifton, Bristol, England, BS8 2NH 4. Jumar Solutions Ltd Jumar House, Pinewood Business Park, Coleshill Rd, Marston Green, Birmingham B37 7HG 5. Ten10 Solutions Limited Upper Ground Floor, The West Wing, The Hop Exchange, 26 Southwark Street, London SE1 1TU 6. LA International Computer Consultants Ltd. International House, Festival Way, Stoke-on-Trent, ST1 5UB <p>The Supplier confirms to the Buyer that the Supplier will deliver the Services using resources who are on Supplier payroll and/or through subcontracts via Buyer pre-approved Subcontractors with full PAYE and NI deducted for such resources at source and therefore outside of IR35 so as not to breach the terms of the Framework Agreement.</p> <p>However, for this Call-Off Contract the Supplier expects to be using resources on Supplier payroll only.</p>
<p>Commercially Sensitive Information</p>	<ul style="list-style-type: none"> • Details of the Supplier's methodologies, policies and processes : the methodologies, policies and processes remain confidential and commercially sensitive to the Supplier and if such information was disclosed, it could be commercially damaging to the Supplier. • All information relating to limits of liability, daily fee rates, pricing and charging mechanisms contained in the Call-Off Contract, disclosure of which may affect

	<p>the Supplier's competitive position. As a result, the Supplier considers this information to be a 'trade secret'.</p> <ul style="list-style-type: none"> • The terms of the Supplier's insurance: they are strictly confidential and if such information was disclosed it could be commercially damaging to the Supplier. • All details relating to personnel including, but not limited to, the numbers of resources with specific skills, numbers of security cleared staff, staff terms and conditions of employment and staff selection methods that are used for the purpose of managing the Supplier's resources to secure trade and generate profit and provides the Supplier with a competitive advantage. If such information was disclosed, it could be commercially damaging to the Supplier. • Any information relating to other customers of the Supplier that has been obtained as a result of the Services or as a result of procuring the Services (including pre-contract references).
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Call-Off Contract charges and payment

The Call-Off Contract charges and payment details are in the table below. See Schedule 2 for a full breakdown.

Payment method	The payment method for this Call-Off Contract is BACS.
Payment profile	The payment profile for this Call-Off Contract is monthly in arrears.
Invoice details	The Supplier will issue electronic invoices monthly in arrears. The Buyer will pay the Supplier within 30 days of receipt of a valid invoice.

Who and where to send invoices to	<p>Electronic Invoices (attached to E-Mails) should be sent to: Redacted</p> <p>Paper invoices should be sent to; Redacted</p> <p>A copy should also be emailed to the Buyer’s nominated representative.</p>
Invoice information required	<p>All invoices must include:</p> <ul style="list-style-type: none"> • Valid purchase order number; • All files/invoices must be in PDF format; • One PDF per invoice – all supporting documentation must be included within the single PDF; • Supplier should not attach additional/separate supporting documentation as a separate file. <p>Multiple invoices can be attached to one email but each invoice must be in a separate PDF (with no additional supporting files as described above).</p>
Invoice frequency	<p>Invoice will be sent to the Buyer in accordance with the Payment Profile.</p>
Call-Off Contract value	<p>The total value of this Call-Off Contract is £2,455,845.00 excluding VAT</p>
Call-Off Contract charges	<p>The breakdown of the Charges is detailed in Schedule 2 – Call-Off contract charges.</p>

Additional Buyer terms

Performance of the Service and Deliverables	<p>See Schedule 1 – Services – table of deliverables.</p>
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<p>Guarantee</p>	<p>Not Applicable</p>
<p>Warranties, representations</p>	<p>Not Applicable</p>
<p>Supplemental requirements in addition to the Call-Off terms</p>	<p>Within the scope of the Call-Off Contract, the Supplier will:</p> <ol style="list-style-type: none"> 1. Comply with Baseline Personnel Security Standard / Government Staff Vetting Procedures in respect of all persons who are employed or engaged by the Supplier in provision of this Call-Off Contract prior to each individual beginning work with the Buyer. This is not a security check as such but a package of pre-employment checks covering identity, employment history, nationality/immigration status and criminal records designed to provide a level of assurance. The Supplier will show evidence of these security clearances should the Buyer need sight of such evidence at any time. A Guide for Buyer Suppliers' had been prepared and attached below. <ul style="list-style-type: none">  BPSS.doc 2. As may be required by the Buyer from time to time, the Supplier shall provide copies of its appropriate policies to cover the following: <ol style="list-style-type: none"> a. Sustainability Policy b. Diversity and Equality

<p>Alternative clauses</p>	<p>Not Applicable</p>
<p>Buyer specific amendments to/refinements of the Call-Off Contract terms</p>	<p>The delivery requirements, dates and outcomes in this Call-Off Contract may vary in accordance with the Buyer's delivery plans and particularly in order to meet critical citizen centric digital outcomes.</p> <p>Where mutually agreed between the Parties, any changes to the contracted deliverables will be managed in accordance with the Variation provisions.</p> <p>It should be noted that due to the Agile nature of delivery and possible changes in the delivery plan by the Buyer, the deliverables list in Schedule 1 should be considered a backlog. It will be continuously updated and prioritised through backlog reviews, and as such the Supplier may not end up actually delivering all the deliverables listed in Schedule 1 and the estimated deliverable dates should be considered as indicative.</p> <p>For the purposes of this Call-Off Contract the Buyer acknowledges and accepts that the Supplier has implemented appropriate due diligence procedures to ensure its compliance with the Modern Slavery Act and accordingly has complied with its obligations pursuant to 8.95 of the Framework Agreement (which is incorporated into the Call-Off Contract pursuant to clause 2 of the Call-Off Contract).</p>
<p>Public Services Network (PSN)</p>	<p>The Public Services Network (PSN) is the government's secure network.</p> <p>It is anticipated that delivery of deliverables will be partially via remote working. This will result in the G-Cloud Services delivered over PSN utilising DWP provided laptops.</p>
<p>Personal Data and Data Subjects</p>	<p>See Schedule 7: Annex 1</p>

1. Formation of contract

- 1.1 By signing and returning this Order Form (Part A), the Supplier agrees to enter into a Call-Off Contract with the Buyer.
- 1.2 The Parties agree that they have read the Order Form (Part A) and the Call-Off Contract terms and by signing below agree to be bound by this Call-Off Contract.
- 1.3 This Call-Off Contract will be formed when the Buyer acknowledges receipt of the signed copy of the Order Form from the Supplier.
- 1.4 In cases of any ambiguity or conflict, the terms and conditions of the Call-Off Contract (Part B) and Order Form (Part A) will supersede those of the Supplier Terms and Conditions as per the order of precedence set out in clause 8.3 of the Framework Agreement.

2. Background to the agreement

- 2.1 The Supplier is a provider of G-Cloud Services and agreed to provide the Services under the terms of Framework Agreement number RM1557.12.
- 2.2 The Buyer provided an Order Form for Services to the Supplier.

Signed	Supplier	Buyer
Name	Matt Howell	[Enter name]
Title	Executive Vice President	[Enter title]
Signature		
Date	[Enter date]	[Enter date]

Schedule 1: Services

The Supplier will provide **Insight and Performance Programme KPI and Metric Definition** as described in the G-Cloud Service Offering, service ID: **286436279935355**:



Business
Intelligence Solution

This Call-Off Contract is for Services, with outcome based deliverables detailed in the table below and will be operated as follows:

- The Supplier Staff will be under the day to day direction and control of the Supplier, not the Buyer;
- Any quality and non-delivery issues will be raised by the Buyer directly with the Supplier rather than the individual Supplier Staff;
- The Supplier will be held accountable by the Buyer for non-delivery of the Services that are specified in this Call-Off Contract, not the individual Supplier Staff;
- The Supplier is able to substitute the individual Supplier Staff to undertake the Services within this Call-Off Contract.

The Supplier will deliver the following outcome based deliverables (the “Services”):

Due to the Agile nature of delivery and possible changes in the delivery plan by the Buyer, the below deliverables list should be considered a backlog. It will be continuously updated and prioritised through backlog reviews, and as such the Supplier may not end up actually delivering all the deliverables listed below and the estimated deliverable dates should only be considered as indicative.

#	Deliverable	Activity	Deliverable description	Acceptance Criteria	Estimated Deliverable Date
D1.1	Universal Credit Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI Examples of roles that align to a persona 	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	30/09/22
D1.2	Universal Credit Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	30/09/22
D1.3	Universal Credit KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description 	30/09/22

		document list of attributes agreed with Buyer	<p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority ○ Existing metric (yes / no) 	<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. 	
D1.4	Universal credit KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs ○ Whether a KPI is new, partially existing or already in existence 	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	30/09/22
D1.5	Universal Credit KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim ○ Non-functional requirements e.g. data feed frequency 	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	30/09/22

D2.1	State Pensions LEAP Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D2.2	State Pensions LEAP Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D2.3	State Pensions LEAP KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ID Performance framework category mapping Metric name Metric business owner Metric definition / description Metric classification (KPI / contextual MI etc) Metric benefits/purpose Reporting frequency (weekly/ monthly etc) Metric data type (integer, percentage etc) Data source system(s) Metric data owner(s) Source column description 	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	20/12/22

			<ul style="list-style-type: none"> ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>		
D2.4	State Pensions LEAP KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D2.5	State Pensions LEAP KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D3.1	Disputes Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	30/11/22
D3.2	Disputes Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative 	30/11/22

				<ul style="list-style-type: none"> • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	
D3.3	Disputes KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. • 	30/11/22
D3.4	Disputes KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description 	30/11/22

				<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. 	
D3.5	Disputes KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	30/11/22
D4.1	Attendance Allowance Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D4.2	Attendance Allowance Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D4.3	Attendance Allowance KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description 	28/02/23

			<p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. • 	
D4.4	Attendance Allowance KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D4.5	Attendance Allowance KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23

D5.1	CMG Application & Case Maintenance Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D5.2	CMG Application & Case Maintenance Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D5.3	CMG Application & Case Maintenance KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ID Performance framework category mapping Metric name Metric business owner Metric definition / description Metric classification (KPI / contextual MI etc) Metric benefits/purpose Reporting frequency (weekly/ monthly etc) Metric data type (integer, percentage etc) Data source system(s) Metric data owner(s) Source column description 	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	28/02/23

			<ul style="list-style-type: none"> ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>		
D5.4	CMG Application & Case Maintenance KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D5.5	CMG Application & Case Maintenance KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D6.1	CMG Arrears & Enforcement Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D6.2	CMG Arrears & Enforcement Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative 	28/02/23

				<ul style="list-style-type: none"> • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	
D6.3	CMG Arrears & Enforcement KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D6.4	CMG Arrears & Enforcement KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description 	28/02/23

				<ul style="list-style-type: none"> Acceptance to be in accordance with Acceptance Procedure. 	
D6.5	CMG Arrears & Enforcement KPI data source requirements	<ul style="list-style-type: none"> Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> Core data Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Data Sourcing Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	28/02/23
D7.1	Pension Credit Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/01/23
D7.2	Pension Credit Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/01/23
D7.3	Pension Credit KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description 	31/01/23

			<p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. • 	
D7.4	Pension Credit KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/01/23
D7.5	Pension Credit KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/01/23

D8.1	CFCD Debt Management Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	15/02/23
D8.2	CFCD Debt Management Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	15/02/23
D8.3	CFCD Debt Management KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ID Performance framework category mapping Metric name Metric business owner Metric definition / description Metric classification (KPI / contextual MI etc) Metric benefits/purpose Reporting frequency (weekly/ monthly etc) Metric data type (integer, percentage etc) Data source system(s) Metric data owner(s) Source column description 	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	15/02/23

			<ul style="list-style-type: none"> ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>		
D8.4	CFCD Debt Management KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	15/02/23
D8.5	CFCD Debt Management KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	15/02/23
D9.1	CFCD Fraud Investigation Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	15/01/23
D9.2	CFCD Fraud Investigation Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative 	15/01/23

				<ul style="list-style-type: none"> • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	
D9.3	CFCD Fraud Investigation KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. • 	15/01/23
D9.4	CFCD Fraud Investigation KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description 	15/01/23

				<ul style="list-style-type: none"> Acceptance to be in accordance with Acceptance Procedure. 	
D9.5	CFCD Fraud Investigation KPI data source requirements	<ul style="list-style-type: none"> Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> Core data Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Data Sourcing Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	15/01/23
D10.1	CFCD Compliance Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	15/02/23
D10.2	CFCD Compliance Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	15/02/23
D10.3	CFCD Compliance KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description 	15/02/23

			<p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> ● Acceptance to be in accordance with Acceptance Procedure. ● 	
D10.4	CFCD Compliance KPIs/Metrics map	<ul style="list-style-type: none"> ● Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> ● Confluence pages presented and available to authority representative ● Sign off to be obtained from the Buyer Business Area Lead ● Deliverable matching the Deliverable description ● Acceptance to be in accordance with Acceptance Procedure. 	15/02/23
D10.5	CFCD Compliance KPI data source requirements	<ul style="list-style-type: none"> ● Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> ● Confluence pages presented and available to authority representative ● Sign off to be obtained from the Buyer Data Sourcing Lead ● Deliverable matching the Deliverable description ● Acceptance to be in accordance with Acceptance Procedure. 	15/02/23

D11.1	CFCD Targeted Case Review Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D11.2	CFCD Targeted Case Review Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D11.3	CFCD Targeted Case Review KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ID Performance framework category mapping Metric name Metric business owner Metric definition / description Metric classification (KPI / contextual MI etc) Metric benefits/purpose Reporting frequency (weekly/ monthly etc) Metric data type (integer, percentage etc) Data source system(s) Metric data owner(s) Source column description 	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/03/23

			<ul style="list-style-type: none"> ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>		
D11.4	CFCD Targeted Case Review KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D11.5	CFCD Targeted Case Review KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D12.1	CFCD Serious and Organised Crime Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	15/01/23
D12.2	CFCD Serious and Organised Crime Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative 	15/01/23

				<ul style="list-style-type: none"> • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	
D12.3	CFCD Serious and Organised Crime KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. • 	15/01/23
D12.4	CFCD Serious and Organised Crime KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description 	15/01/23

				<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. 	
D12.5	CFCD Serious and Organised Crime KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	15/01/23
D13.1	Job Seekers Allowance Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D13.2	Job Seekers Allowance Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D13.3	Job Seekers Allowance KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description 	20/12/22

			<p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> ● Acceptance to be in accordance with Acceptance Procedure. ● 	
D13.4	Job Seekers Allowance KPIs/Metrics map	<ul style="list-style-type: none"> ● Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> ● Confluence pages presented and available to authority representative ● Sign off to be obtained from the Buyer Business Area Lead ● Deliverable matching the Deliverable description ● Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D13.5	Job Seekers Allowance KPI data source requirements	<ul style="list-style-type: none"> ● Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> ● Confluence pages presented and available to authority representative ● Sign off to be obtained from the Buyer Data Sourcing Lead ● Deliverable matching the Deliverable description ● Acceptance to be in accordance with Acceptance Procedure. 	20/12/22

D14.1	Employment Support Allowance Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/01/23
D14.2	Employment Support Allowance Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/01/23
D14.3	Employment Support Allowance KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ID Performance framework category mapping Metric name Metric business owner Metric definition / description Metric classification (KPI / contextual MI etc) Metric benefits/purpose Reporting frequency (weekly/ monthly etc) Metric data type (integer, percentage etc) Data source system(s) Metric data owner(s) Source column description 	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	31/01/23

			<ul style="list-style-type: none"> ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>		
D14.4	Employment Support Allowance KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/01/23
D14.5	Employment Support Allowance KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/01/23
D15.1	Carer's Allowance Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D15.2	Carer's Allowance Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative 	31/03/23

				<ul style="list-style-type: none"> • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	
D15.3	Carer's Allowance KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. • 	31/03/23
D15.4	Carer's Allowance KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description 	31/03/23

				<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. 	
D15.5	Carer's Allowance KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D16.1	Access to Work Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D16.2	Access to Work Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D16.3	Access to Work KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description 	31/03/23

			<p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. • 	
D16.4	Access to Work KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23
D16.5	Access to Work KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	31/03/23

D17.1	Disability Living Allowance Personas	<ul style="list-style-type: none"> Identify personas for the service performance framework 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> Insight the persona is interested in and why Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D17.2	Disability Living Allowance Stakeholder list	<ul style="list-style-type: none"> Identify and list stakeholders to engage with to define the KPIs/Metrics Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D17.3	Disability Living Allowance KPIs definition	<ul style="list-style-type: none"> Prepare for and run workshops with DWP staff List and hierarchise KPIs Assess business value and anticipated implementation feasibility Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ID Performance framework category mapping Metric name Metric business owner Metric definition / description Metric classification (KPI / contextual MI etc) Metric benefits/purpose Reporting frequency (weekly/ monthly etc) Metric data type (integer, percentage etc) Data source system(s) Metric data owner(s) Source column description 	<ul style="list-style-type: none"> Confluence pages presented and available to authority representative Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead Deliverable matching the Deliverable description Acceptance to be in accordance with Acceptance Procedure. 	20/12/22

			<ul style="list-style-type: none"> ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>		
D17.4	Disability Living Allowance KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D17.5	Disability Living Allowance KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D18.1	Personal Independence Payments Personas	<ul style="list-style-type: none"> • Identify personas for the service performance framework • 	<p>For each persona/persona group, the deliverable will document the following:</p> <ul style="list-style-type: none"> • Insight the persona is interested in and why • Type of performance metric each persona group should typically engage with such as critical success factors, key performance indicators, performance indicators and contextual MI <p>Examples of roles that align to a persona</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Lead Performance Analyst • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D18.2	Personal Independence Payments Stakeholder list	<ul style="list-style-type: none"> • Identify and list stakeholders to engage with to define the KPIs/Metrics • Map stakeholders to persona 	<p>For each persona/persona group, the deliverable will identify the following stakeholders: senior stakeholders, operational delivery staff, digital, policy, customer experience, and finance</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative 	20/12/22

				<ul style="list-style-type: none"> • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	
D18.3	Personal Independence Payments KPIs definition	<ul style="list-style-type: none"> • Prepare for and run workshops with DWP staff • List and hierarchise KPIs • Assess business value and anticipated implementation feasibility • Deep-dive into each identified metric to document list of attributes agreed with Buyer 	<p>The deliverable will include the full list of KPIs and will lay out an initial prioritisation of KPIs and metrics by business value and anticipated feasibility to implement.</p> <p>Note: KPIs / metrics must fulfil the regular insight needs of the performance framework for the personas identified</p> <p>The deliverable will also provide a deep dive for each KPI, evaluating and documenting the following attributes:</p> <ul style="list-style-type: none"> ○ ID ○ Performance framework category mapping ○ Metric name ○ Metric business owner ○ Metric definition / description ○ Metric classification (KPI / contextual MI etc) ○ Metric benefits/purpose ○ Reporting frequency (weekly/ monthly etc) ○ Metric data type (integer, percentage etc) ○ Data source system(s) ○ Metric data owner(s) ○ Source column description ○ Calculation ○ Thresholds (where applicable, current and aspiration) ○ Actions (if trending up / down) ○ Supporting metrics (where applicable) ○ Risks / blockers ○ Data Feasibility ○ Business value / priority <p>Existing metric (yes / no)</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead and Buyer MI Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. • 	20/12/22
D18.4	Personal Independence Payments KPIs/Metrics map	<ul style="list-style-type: none"> • Map KPIs/Metrics to the Service persona and the Service workflow/outcomes/capacity 	<p>The deliverable will be a visual mapping of KPIs showing:</p> <ul style="list-style-type: none"> ○ How KPIs map to personas and the service workflow/capacity/outcomes ○ How KPIs are hierarchised and support the top line KPIs <p>Whether a KPI is new, partially existing or already in existence</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Business Area Lead • Deliverable matching the Deliverable description 	20/12/22

				<ul style="list-style-type: none"> • Acceptance to be in accordance with Acceptance Procedure. 	
D18.5	Personal Independence Payments KPI data source requirements	<ul style="list-style-type: none"> • Extract data source requirements from KPI/Metrics definition and articulate data required from each source system 	<p>The deliverable will provide a list of data source requirements for each KPI/Metric, which should include:</p> <ul style="list-style-type: none"> ○ Core data ○ Data dimensions / filters e.g. by channel, processing site, due date, initial date of claim <p>Non-functional requirements e.g. data feed frequency</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Data Sourcing Lead • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	20/12/22
D19	Delivery plan	<ul style="list-style-type: none"> • Create a delivery plan for delivery of the required deliverables / outcomes covering the duration of this contract 	<p>The deliverable will show the sequencing of activities in line with DWP prioritisation of outcomes, project dependencies, and the link between activities and deliverables.</p>	<ul style="list-style-type: none"> • Confluence pages presented and available to authority representative • Sign off to be obtained from the Buyer Digital Programme Manager • Deliverable matching the Deliverable description • Acceptance to be in accordance with Acceptance Procedure. 	09/08/22

Definitions:

For the purpose of this Call Off Contract, the following definitions shall apply:

Accepted” / “Acceptance” means the Deliverable meets its Acceptance Criteria in all material respects and that the Buyer agrees that the Supplier has fulfilled its obligations under this Call Off Contract for this Deliverable and shall not be entitled thereafter to reject the Deliverable or claim that it does not comply with the relevant requirements of the Call Off Contract for such Deliverable. Any further changes to the Deliverable shall be in accordance with the Variation Procedure.

"Acceptance Criteria" means the agreed criteria for each Deliverable of this Call Off Contract.

“Acceptance Procedure” means the procedure defined in this Call Off Contract for the Acceptance of Deliverables.

Acceptance Process:

a. Acceptance procedure: The Supplier will advise the Buyer when the Deliverable is ready for review and the Buyer shall promptly review. If a Deliverable materially meets the relevant (“Acceptance Criteria”) as detailed in the Buyer Requirement – SoW Deliverables section above, the Buyer shall notify the Supplier immediately in writing, and such Deliverable shall be accepted by the Buyer. If the Deliverable materially fails to meet the relevant Acceptance Criteria then the Buyer shall notify the Supplier immediately in

writing, with sufficient details and comments in respect of the failure to enable the Supplier to use reasonable endeavours to remedy any material defects at the Suppliers cost and confirm the relevant Deliverable is ready for review against the relevant Acceptance Criteria within 30 (thirty) days (or such longer period as is reasonable in view of the nature of the defect) from the date of the Buyer's initial notice of the failure of the Deliverable to satisfy the Acceptance Criteria.

b. Deemed acceptance: The Buyer confirms that it will be deemed to have Accepted the relevant Deliverable on the earlier of: (a) using the Deliverable (other than for carrying out the Acceptance review) or modifying it; or (b) 5 (five) days from the date that the Supplier tells the Buyer that the relevant Deliverable is ready for acceptance (if the Buyer does not inform the Supplier within this time of any material failure of the Deliverable to meet the relevant Acceptance Criteria).

c. Meaning of Acceptance: Acceptance by the Buyer of the relevant Deliverable in accordance with the provisions of a) and/or b) confirms that the Deliverable meets the requirements of this SoW and that the Buyer may not then reject the Deliverable or make any claims in respect of any defects or problems which are subsequently discovered by the Buyer in respect of the Deliverable.

Schedule 2: Call-Off Contract charges

For each individual Service, the applicable Call-Off Contract Charges (in accordance with the Supplier's Digital Marketplace pricing document) can't be amended during the term of the Call-Off Contract. The detailed Charges breakdown for the provision of Services during the Term will include:

The detailed estimated Charges breakdown for the provision of Services during the Term will include:

Redacted

The Services will be provided on a Time and Materials basis and invoiced in accordance with actual utilisation which may be greater or lesser than the Estimated Total Charges. The Estimated Total Charges are for the initial term and are exclusive of VAT.

Travel Expenses:

- The base location for this work will be Caxton House, London and expenses for travel to / from this location are included in the price above.
- Expenses incurred for travel to other locations will be made in accordance with the latest Buyer Expense and Travel Policy (embedded below) which may change from time to time.
- Travel expenses are capped, as expressed in the table above.
- The Supplier will invoice the Buyer for actual expenses incurred during the performance of this engagement in accordance with the Buyer policy. Expenses will include only necessary travel,

lodging and meal expenses incurred during the execution of this agreement which must have been agreed by the Buyer in writing in advance. In any event expenses should not exceed the capped amount.

- Copies of receipts are to be presented with the relevant invoice.
- Subsistence or meal and drink allowance claims are not permitted as Buyer deems day rates sufficient to cover such costs
- Travel, Accommodation and Expenses shall in no event exceed £50,000.



Annexure 2 - DWP
Travel Policy2 - Apr 21

Part B: Terms and conditions

1. Call-Off Contract Start date and length

- 1.1 The Supplier must start providing the Services on the date specified in the Order Form.
- 1.2 This Call-Off Contract will expire on the Expiry Date in the Order Form. It will be for up to 24 months from the Start date unless Ended earlier under clause 18 or extended by the Buyer under clause 1.3.
- 1.3 The Buyer can extend this Call-Off Contract, with written notice to the Supplier, by the period in the Order Form, provided that this is within the maximum permitted under the Framework Agreement of 2 periods of up to 12 months each.
- 1.4 The Parties must comply with the requirements under clauses 21.3 to 21.8 if the Buyer reserves the right in the Order Form to extend the contract beyond 24 months.

2. Incorporation of terms

- 2.1 The following Framework Agreement clauses (including clauses and defined terms referenced by them) as modified under clause 2.2 are incorporated as separate Call-Off Contract obligations and apply between the Supplier and the Buyer:

- 4.1 (Warranties and representations)
- 4.2 to 4.7 (Liability)
- 4.11 to 4.12 (IR35)
- 5.4 to 5.5 (Force majeure)
- 5.8 (Continuing rights)
- 5.9 to 5.11 (Change of control)
- 5.12 (Fraud)
- 5.13 (Notice of fraud)
- 7.1 to 7.2 (Transparency)
- 8.3 (Order of precedence)
- 8.6 (Relationship)
- 8.9 to 8.11 (Entire agreement)
- 8.12 (Law and jurisdiction)
- 8.13 to 8.14 (Legislative change)
- 8.15 to 8.19 (Bribery and corruption)
- 8.20 to 8.29 (Freedom of Information Act)
- 8.30 to 8.31 (Promoting tax compliance)
- 8.32 to 8.33 (Official Secrets Act)
- 8.34 to 8.37 (Transfer and subcontracting)
- 8.40 to 8.43 (Complaints handling and resolution)
- 8.44 to 8.50 (Conflicts of interest and ethical walls)
- 8.51 to 8.53 (Publicity and branding)
- 8.54 to 8.56 (Equality and diversity)
- 8.59 to 8.60 (Data protection)

- 8.64 to 8.65 (Severability)
- 8.66 to 8.69 (Managing disputes and Mediation)
- 8.80 to 8.88 (Confidentiality)
- 8.89 to 8.90 (Waiver and cumulative remedies)
- 8.91 to 8.101 (Corporate Social Responsibility)
- paragraphs 1 to 10 of the Framework Agreement glossary and interpretation
- any audit provisions from the Framework Agreement set out by the Buyer in the Order Form

2.2 The Framework Agreement provisions in clause 2.1 will be modified as follows:

2.2.1 a reference to the 'Framework Agreement' will be a reference to the 'Call-Off Contract'

2.2.2 a reference to 'CCS' will be a reference to 'the Buyer'

2.2.3 a reference to the 'Parties' and a 'Party' will be a reference to the Buyer and Supplier as Parties under this Call-Off Contract

2.3 The Parties acknowledge that they are required to complete the applicable Annexes contained in Schedule 4 (Processing Data) of the Framework Agreement for the purposes of this Call-Off Contract. The applicable Annexes being reproduced at Schedule 7 of this Call-Off Contract.

2.4 The Framework Agreement incorporated clauses will be referred to as incorporated Framework clause 'XX', where 'XX' is the Framework Agreement clause number.

2.5 When an Order Form is signed, the terms and conditions agreed in it will be incorporated into this Call-Off Contract.

3. Supply of services

3.1 The Supplier agrees to supply the G-Cloud Services and any Additional Services under the terms of the Call-Off Contract and the Supplier's Application.

3.2 The Supplier undertakes that each G-Cloud Service will meet the Buyer's acceptance criteria, as defined in the Order Form.

4. Supplier staff

4.1 The Supplier Staff must:

4.1.1 be appropriately experienced, qualified and trained to supply the Services

4.1.2 apply all due skill, care and diligence in faithfully performing those duties

4.1.3 obey all lawful instructions and reasonable directions of the Buyer and provide the Services to the reasonable satisfaction of the Buyer

4.1.4 respond to any enquiries about the Services as soon as reasonably possible

4.1.5 complete any necessary Supplier Staff vetting as specified by the Buyer

- 4.2 The Supplier must retain overall control of the Supplier Staff so that they are not considered to be employees, workers, agents or contractors of the Buyer.
- 4.3 The Supplier may substitute any Supplier Staff as long as they have the equivalent experience and qualifications to the substituted staff member.
- 4.4 The Buyer may conduct IR35 Assessments using the ESI tool to assess whether the Supplier's engagement under the Call-Off Contract is Inside or Outside IR35.
- 4.5 The Buyer may End this Call-Off Contract for Material Breach as per clause 18.5 hereunder if the Supplier is delivering the Services Inside IR35.
- 4.6 The Buyer may need the Supplier to complete an Indicative Test using the ESI tool before the Start date or at any time during the provision of Services to provide a preliminary view of whether the Services are being delivered Inside or Outside IR35. If the Supplier has completed the Indicative Test, it must download and provide a copy of the PDF with the 14-digit ESI reference number from the summary outcome screen and promptly provide a copy to the Buyer.
- 4.7 If the Indicative Test indicates the delivery of the Services could potentially be Inside IR35, the Supplier must provide the Buyer with all relevant information needed to enable the Buyer to conduct its own IR35 Assessment.
- 4.8 If it is determined by the Buyer that the Supplier is Outside IR35, the Buyer will provide the ESI reference number and a copy of the PDF to the Supplier.

5. Due diligence

- 5.1 Both Parties agree that when entering into a Call-Off Contract they:
 - 5.1.1 have made their own enquiries and are satisfied by the accuracy of any information supplied by the other Party
 - 5.1.2 are confident that they can fulfil their obligations according to the Call-Off Contract terms
 - 5.1.3 have raised all due diligence questions before signing the Call-Off Contract
 - 5.1.4 have entered into the Call-Off Contract relying on its own due diligence

6. Business continuity and disaster recovery

- 6.1 The Supplier will have a clear business continuity and disaster recovery plan in their service descriptions.
- 6.2 The Supplier's business continuity and disaster recovery services are part of the Services and will be performed by the Supplier when required.
- 6.3 If requested by the Buyer prior to entering into this Call-Off Contract, the Supplier must ensure that its business continuity and disaster recovery plan is consistent with the Buyer's own plans.

7. Payment, VAT and Call-Off Contract charges

- 7.1 The Buyer must pay the Charges following clauses 7.2 to 7.11 for the Supplier's delivery of the Services.
- 7.2 The Buyer will pay the Supplier within the number of days specified in the Order Form on receipt of a valid invoice.
- 7.3 The Call-Off Contract Charges include all Charges for payment Processing. All invoices submitted to the Buyer for the Services will be exclusive of any Management Charge.
- 7.4 If specified in the Order Form, the Supplier will accept payment for G-Cloud Services by the Government Procurement Card (GPC). The Supplier will be liable to pay any merchant fee levied for using the GPC and must not recover this charge from the Buyer.
- 7.5 The Supplier must ensure that each invoice contains a detailed breakdown of the G-Cloud Services supplied. The Buyer may request the Supplier provides further documentation to substantiate the invoice.
- 7.6 If the Supplier enters into a Subcontract it must ensure that a provision is included in each Subcontract which specifies that payment must be made to the Subcontractor within 30 days of receipt of a valid invoice.
- 7.7 All Charges payable by the Buyer to the Supplier will include VAT at the appropriate Rate.
- 7.8 The Supplier must add VAT to the Charges at the appropriate rate with visibility of the amount as a separate line item.
- 7.9 The Supplier will indemnify the Buyer on demand against any liability arising from the Supplier's failure to account for or to pay any VAT on payments made to the Supplier under this Call-Off Contract. The Supplier must pay all sums to the Buyer at least 5 Working Days before the date on which the tax or other liability is payable by the Buyer.
- 7.10 The Supplier must not suspend the supply of the G-Cloud Services unless the Supplier is entitled to End this Call-Off Contract under clause 18.6 for Buyer's failure to pay undisputed sums of money. Interest will be payable by the Buyer on the late payment of any undisputed sums of money properly invoiced under the Late Payment of Commercial Debts (Interest) Act 1998.
- 7.11 If there's an invoice dispute, the Buyer must pay the undisputed portion of the amount and return the invoice within 10 Working Days of the invoice date. The Buyer will provide a covering statement with proposed amendments and the reason for any non-payment. The Supplier must notify the Buyer within 10 Working Days of receipt of the returned invoice if it accepts the amendments. If it does then the Supplier must provide a replacement valid invoice with the response.
- 7.12 Due to the nature of G-Cloud Services it isn't possible in a static Order Form to exactly define the consumption of services over the duration of the Call-Off Contract. The Supplier agrees that the Buyer's volumes indicated in the Order Form are indicative only.

8. Recovery of sums due and right of set-off

- 8.1 If a Supplier owes money to the Buyer, the Buyer may deduct that sum from the Call-Off Contract Charges.

9. Insurance

- 9.1 The Supplier will maintain the insurances required by the Buyer including those in this clause.
- 9.2 The Supplier will ensure that:
- 9.2.1 during this Call-Off Contract, Subcontractors hold third party public and products liability insurance of the same amounts that the Supplier would be legally liable to pay as damages, including the claimant's costs and expenses, for accidental death or bodily injury and loss of or damage to Property, to a minimum of £1,000,000
 - 9.2.2 the third-party public and products liability insurance contains an 'indemnity to principals' clause for the Buyer's benefit
 - 9.2.3 all agents and professional consultants involved in the Services hold professional indemnity insurance to a minimum indemnity of £1,000,000 for each individual claim during the Call-Off Contract, and for 6 years after the End or Expiry Date
 - 9.2.4 all agents and professional consultants involved in the Services hold employers liability insurance (except where exempt under Law) to a minimum indemnity of £5,000,000 for each individual claim during the Call-Off Contract, and for 6 years after the End or Expiry Date
- 9.3 If requested by the Buyer, the Supplier will obtain additional insurance policies, or extend existing policies bought under the Framework Agreement.
- 9.4 If requested by the Buyer, the Supplier will provide the following to show compliance with this clause:
- 9.4.1 a broker's verification of insurance
 - 9.4.2 receipts for the insurance premium
 - 9.4.3 evidence of payment of the latest premiums due
- 9.5 Insurance will not relieve the Supplier of any liabilities under the Framework Agreement or this Call-Off Contract and the Supplier will:
- 9.5.1 take all risk control measures using Good Industry Practice, including the investigation and reports of claims to insurers
 - 9.5.2 promptly notify the insurers in writing of any relevant material fact under any Insurances
 - 9.5.3 hold all insurance policies and require any broker arranging the insurance to hold any insurance slips and other evidence of insurance
- 9.6 The Supplier will not do or omit to do anything, which would destroy or impair the legal validity of the insurance.

- 9.7 The Supplier will notify CCS and the Buyer as soon as possible if any insurance policies have been, or are due to be, cancelled, suspended, Ended or not renewed.
- 9.8 The Supplier will be liable for the payment of any:
- 9.8.1 premiums, which it will pay promptly
 - 9.8.2 excess or deductibles and will not be entitled to recover this from the Buyer

10. Confidentiality

- 10.1 Subject to clause 24.1 the Supplier must during and after the Term keep the Buyer fully indemnified against all Losses, damages, costs or expenses and other liabilities (including legal fees) arising from any breach of the Supplier's obligations under the Data Protection Legislation or under incorporated Framework Agreement clauses 8.80 to 8.88. The indemnity doesn't apply to the extent that the Supplier breach is due to a Buyer's instruction.

11. Intellectual Property Rights

- 11.1 Unless otherwise specified in this Call-Off Contract, a Party will not acquire any right, title or interest in or to the Intellectual Property Rights (IPRs) of the other Party or its Licensors.
- 11.2 The Supplier grants the Buyer a non-exclusive, transferable, perpetual, irrevocable, royalty-free licence to use the Project Specific IPRs and any Background IPRs embedded within the Project Specific IPRs for the Buyer's ordinary business activities.
- 11.3 The Supplier must obtain the grant of any third-party IPRs and Background IPRs so the Buyer can enjoy full use of the Project Specific IPRs, including the Buyer's right to publish the IPR as open source.
- 11.4 The Supplier must promptly inform the Buyer if it can't comply with the clause above and the Supplier must not use third-party IPRs or Background IPRs in relation to the Project Specific IPRs if it can't obtain the grant of a licence acceptable to the Buyer.
- 11.5 The Supplier will, on written demand, fully indemnify the Buyer and the Crown for all Losses which it may incur at any time from any claim of infringement or alleged infringement of a third party's IPRs because of the:
- 11.5.1 rights granted to the Buyer under this Call-Off Contract
 - 11.5.2 Supplier's performance of the Services
 - 11.5.3 use by the Buyer of the Services
- 11.6 If an IPR Claim is made, or is likely to be made, the Supplier will immediately notify the Buyer in writing and must at its own expense after written approval from the Buyer, either:
- 11.6.1 modify the relevant part of the Services without reducing its functionality or performance
 - 11.6.2 substitute Services of equivalent functionality and performance, to avoid the infringement or the alleged infringement, as long as there is no additional cost or burden to the Buyer

11.6.3 buy a licence to use and supply the Services which are the subject of the alleged infringement, on terms acceptable to the Buyer

11.7 Clause 11.5 will not apply if the IPR Claim is from:

11.7.2 the use of data supplied by the Buyer which the Supplier isn't required to verify under this Call-Off Contract

11.7.3 other material provided by the Buyer necessary for the Services

11.8 If the Supplier does not comply with clauses 11.2 to 11.6, the Buyer may End this Call-Off Contract for Material Breach. The Supplier will, on demand, refund the Buyer all the money paid for the affected Services.

12. Protection of information

12.1 The Supplier must:

12.1.1 comply with the Buyer's written instructions and this Call-Off Contract when Processing Buyer Personal Data

12.1.2 only Process the Buyer Personal Data as necessary for the provision of the G-Cloud Services or as required by Law or any Regulatory Body

12.1.3 take reasonable steps to ensure that any Supplier Staff who have access to Buyer Personal Data act in compliance with Supplier's security processes

12.2 The Supplier must fully assist with any complaint or request for Buyer Personal Data including by:

12.2.1 providing the Buyer with full details of the complaint or request

12.2.2 complying with a data access request within the timescales in the Data Protection Legislation and following the Buyer's instructions

12.2.3 providing the Buyer with any Buyer Personal Data it holds about a Data Subject (within the timescales required by the Buyer)

12.2.4 providing the Buyer with any information requested by the Data Subject

12.3 The Supplier must get prior written consent from the Buyer to transfer Buyer Personal Data to any other person (including any Subcontractors) for the provision of the G-Cloud Services.

13. Buyer data

13.1 The Supplier must not remove any proprietary notices in the Buyer Data.

- 13.2 The Supplier will not store or use Buyer Data except if necessary to fulfil its obligations.
- 13.3 If Buyer Data is processed by the Supplier, the Supplier will supply the data to the Buyer as requested.
- 13.4 The Supplier must ensure that any Supplier system that holds any Buyer Data is a secure system that complies with the Supplier's and Buyer's security policies and all Buyer requirements in the Order Form.
- 13.5 The Supplier will preserve the integrity of Buyer Data processed by the Supplier and prevent its corruption and loss.
- 13.6 The Supplier will ensure that any Supplier system which holds any protectively marked Buyer Data or other government data will comply with:
- 13.6.1 the principles in the Security Policy Framework:
<https://www.gov.uk/government/publications/security-policy-framework> and the Government Security Classification policy:
<https://www.gov.uk/government/publications/government-security-classifications>
 - 13.6.2 guidance issued by the Centre for Protection of National Infrastructure on Risk Management:
<https://www.cpni.gov.uk/content/adopt-risk-management-approach> and Protection of Sensitive Information and Assets:
<https://www.cpni.gov.uk/protection-sensitive-information-and-assets>
 - 13.6.3 the National Cyber Security Centre's (NCSC) information risk management guidance:
<https://www.ncsc.gov.uk/collection/risk-management-collection>
 - 13.6.4 government best practice in the design and implementation of system components, including network principles, security design principles for digital services and the secure email blueprint:
<https://www.gov.uk/government/publications/technology-code-of-practice/technology-code-of-practice>
 - 13.6.5 the security requirements of cloud services using the NCSC Cloud Security Principles and accompanying guidance:
<https://www.ncsc.gov.uk/guidance/implementing-cloud-security-principles>
 - 13.6.6 buyer requirements in respect of AI ethical standards
- 13.7 The Buyer will specify any security requirements for this project in the Order Form.
- 13.8 If the Supplier suspects that the Buyer Data has or may become corrupted, lost, breached or significantly degraded in any way for any reason, then the Supplier will notify the Buyer immediately and will (at its own cost if corruption, loss, breach or degradation of the Buyer Data was caused by the action or omission of the Supplier) comply with any remedial action reasonably proposed by the Buyer.

- 13.9 The Supplier agrees to use the appropriate organisational, operational and technological processes to keep the Buyer Data safe from unauthorised use or access, loss, destruction, theft or disclosure.
- 13.10 The provisions of this clause 13 will apply during the term of this Call-Off Contract and for as long as the Supplier holds the Buyer's Data.

14. Standards and quality

- 14.1 The Supplier will comply with any standards in this Call-Off Contract, the Order Form and the Framework Agreement.
- 14.2 The Supplier will deliver the Services in a way that enables the Buyer to comply with its obligations under the Technology Code of Practice, which is at:
<https://www.gov.uk/government/publications/technology-code-of-practice/technology-code-of-practice>
- 14.3 If requested by the Buyer, the Supplier must, at its own cost, ensure that the G-Cloud Services comply with the requirements in the PSN Code of Practice.
- 14.4 If any PSN Services are Subcontracted by the Supplier, the Supplier must ensure that the services have the relevant PSN compliance certification.
- 14.5 The Supplier must immediately disconnect its G-Cloud Services from the PSN if the PSN Authority considers there is a risk to the PSN's security and the Supplier agrees that the Buyer and the PSN Authority will not be liable for any actions, damages, costs, and any other Supplier liabilities which may arise.

15. Open source

- 15.1 All software created for the Buyer must be suitable for publication as open source, unless otherwise agreed by the Buyer.
- 15.2 If software needs to be converted before publication as open source, the Supplier must also provide the converted format unless otherwise agreed by the Buyer.

16. Security

- 16.1 If requested to do so by the Buyer, before entering into this Call-Off Contract the Supplier will, within 15 Working Days of the date of this Call-Off Contract, develop (and obtain the Buyer's written approval of) a Security Management Plan and an Information Security Management System. After Buyer approval the Security Management Plan and Information Security Management System will apply during the Term of this Call-Off Contract. Both plans will comply with the Buyer's security policy and protect all aspects and processes associated with the delivery of the Services.

- 16.2 The Supplier will use all reasonable endeavours, software and the most up-to-date antivirus definitions available from an industry-accepted antivirus software seller to minimise the impact of Malicious Software.
- 16.3 If Malicious Software causes loss of operational efficiency or loss or corruption of Service Data, the Supplier will help the Buyer to mitigate any losses and restore the Services to operating efficiency as soon as possible.
- 16.4 Responsibility for costs will be at the:
- 16.4.1 Supplier's expense if the Malicious Software originates from the Supplier software or the Service Data while the Service Data was under the control of the Supplier, unless the Supplier can demonstrate that it was already present, not quarantined or identified by the Buyer when provided
- 16.4.2 Buyer's expense if the Malicious Software originates from the Buyer software or the Service Data, while the Service Data was under the Buyer's control
- 16.5 The Supplier will immediately notify the Buyer of any breach of security of Buyer's Confidential Information (and the Buyer of any Buyer Confidential Information breach). Where the breach occurred because of a Supplier Default, the Supplier will recover the Buyer's Confidential Information however it may be recorded.
- 16.6 Any system development by the Supplier should also comply with the government's '10 Steps to Cyber Security' guidance:
<https://www.ncsc.gov.uk/guidance/10-steps-cyber-security>
- 16.7 If a Buyer has requested in the Order Form that the Supplier has a Cyber Essentials certificate, the Supplier must provide the Buyer with a valid Cyber Essentials certificate (or equivalent) required for the Services before the Start date.

17. Guarantee

- 17.1 If this Call-Off Contract is conditional on receipt of a Guarantee that is acceptable to the Buyer, the Supplier must give the Buyer on or before the Start date:
- 17.1.1 an executed Guarantee in the form at Schedule 5
- 17.1.2 a certified copy of the passed resolution or board minutes of the guarantor approving the execution of the Guarantee

18. Ending the Call-Off Contract

- 18.1 The Buyer can End this Call-Off Contract at any time by giving 30 days' written notice to the Supplier, unless a shorter period is specified in the Order Form. The Supplier's obligation to provide the Services will end on the date in the notice.
- 18.2 The Parties agree that the:

18.2.1 Buyer's right to End the Call-Off Contract under clause 18.1 is reasonable considering the type of cloud Service being provided

18.2.2 Call-Off Contract Charges paid during the notice period is reasonable compensation and covers all the Supplier's avoidable costs or Losses

18.3 Subject to clause 24 (Liability), if the Buyer Ends this Call-Off Contract under clause 18.1, it will indemnify the Supplier against any commitments, liabilities or expenditure which result in any unavoidable Loss by the Supplier, provided that the Supplier takes all reasonable steps to mitigate the Loss. If the Supplier has insurance, the Supplier will reduce its unavoidable costs by any insurance sums available. The Supplier will submit a fully itemised and costed list of the unavoidable Loss with supporting evidence.

18.4 The Buyer will have the right to End this Call-Off Contract at any time with immediate effect by written notice to the Supplier if either the Supplier commits:

18.4.1 a Supplier Default and if the Supplier Default cannot, in the reasonable opinion of the Buyer, be remedied

18.4.2 any fraud

18.5 A Party can End this Call-Off Contract at any time with immediate effect by written notice if:

18.5.1 the other Party commits a Material Breach of any term of this Call-Off Contract (other than failure to pay any amounts due) and, if that breach is remediable, fails to remedy it within 15 Working Days of being notified in writing to do so

18.5.2 an Insolvency Event of the other Party happens

18.5.3 the other Party ceases or threatens to cease to carry on the whole or any material part of its business

18.6 If the Buyer fails to pay the Supplier undisputed sums of money when due, the Supplier must notify the Buyer and allow the Buyer 5 Working Days to pay. If the Buyer doesn't pay within 5 Working Days, the Supplier may End this Call-Off Contract by giving the length of notice in the Order Form.

18.7 A Party who isn't relying on a Force Majeure event will have the right to End this Call-Off Contract if clause 23.1 applies.

19. Consequences of suspension, ending and expiry

19.1 If a Buyer has the right to End a Call-Off Contract, it may elect to suspend this Call-Off Contract or any part of it.

19.2 Even if a notice has been served to End this Call-Off Contract or any part of it, the Supplier must continue to provide the Ordered G-Cloud Services until the dates set out in the notice.

- 19.3 The rights and obligations of the Parties will cease on the Expiry Date or End Date whichever applies) of this Call-Off Contract, except those continuing provisions described in clause 19.4.
- 19.4 Ending or expiry of this Call-Off Contract will not affect:
- 19.4.1 any rights, remedies or obligations accrued before its Ending or expiration
- 19.4.2 the right of either Party to recover any amount outstanding at the time of Ending or expiry
- 19.4.3 the continuing rights, remedies or obligations of the Buyer or the Supplier under clauses
- 7 (Payment, VAT and Call-Off Contract charges)
 - 8 (Recovery of sums due and right of set-off)
 - 9 (Insurance)
 - 10 (Confidentiality)
 - 11 (Intellectual property rights)
 - 12 (Protection of information)
 - 13 (Buyer data)
 - 19 (Consequences of suspension, ending and expiry)
 - 24 (Liability); incorporated Framework Agreement clauses: 4.2 to 4.7 (Liability)
 - 8.44 to 8.50 (Conflicts of interest and ethical walls)
 - 8.89 to 8.90 (Waiver and cumulative remedies)
- 19.4.4 any other provision of the Framework Agreement or this Call-Off Contract which expressly or by implication is in force even if it Ends or expires
- 19.5 At the end of the Call-Off Contract Term, the Supplier must promptly:
- 19.5.1 return all Buyer Data including all copies of Buyer software, code and any other software licensed by the Buyer to the Supplier under it
- 19.5.2 return any materials created by the Supplier under this Call-Off Contract if the IPRs are owned by the Buyer
- 19.5.3 stop using the Buyer Data and, at the direction of the Buyer, provide the Buyer with a complete and uncorrupted version in electronic form in the formats and on media agreed with the Buyer
- 19.5.4 destroy all copies of the Buyer Data when they receive the Buyer's written instructions to do so or 12 calendar months after the End or Expiry Date, and provide written confirmation to the Buyer that the data has been securely destroyed, except if the retention of Buyer Data is required by Law
- 19.5.5 work with the Buyer on any ongoing work
- 19.5.6 return any sums prepaid for Services which have not been delivered to the Buyer, within 10 Working Days of the End or Expiry Date

- 19.6 Each Party will return all of the other Party's Confidential Information and confirm this has been done, unless there is a legal requirement to keep it or this Call-Off Contract states otherwise.
- 19.7 All licences, leases and authorisations granted by the Buyer to the Supplier will cease at the end of the Call-Off Contract Term without the need for the Buyer to serve notice except if this Call-Off Contract states otherwise.

20. Notices

- 20.1 Any notices sent must be in writing. For the purpose of this clause, an email is accepted as being 'in writing'.
- Manner of delivery: email
 - Deemed time of delivery: 9am on the first Working Day after sending
 - Proof of service: Sent in an emailed letter in PDF format to the correct email address without any error message
- 20.2 This clause does not apply to any legal action or other method of dispute resolution which should be sent to the addresses in the Order Form (other than a dispute notice under this Call-Off Contract).

21. Exit plan

- 21.1 The Supplier must provide an exit plan in its Application which ensures continuity of service and the Supplier will follow it.
- 21.2 When requested, the Supplier will help the Buyer to migrate the Services to a replacement supplier in line with the exit plan. This will be at the Supplier's own expense if the Call-Off Contract Ended before the Expiry Date due to Supplier cause.
- 21.3 If the Buyer has reserved the right in the Order Form to extend the Call-Off Contract Term beyond 24 months the Supplier must provide the Buyer with an additional exit plan for approval by the Buyer at least 8 weeks before the 18 month anniversary of the Start date.
- 21.4 The Supplier must ensure that the additional exit plan clearly sets out the Supplier's methodology for achieving an orderly transition of the Services from the Supplier to the Buyer or its replacement Supplier at the expiry of the proposed extension period or if the contract Ends during that period.
- 21.5 Before submitting the additional exit plan to the Buyer for approval, the Supplier will work with the Buyer to ensure that the additional exit plan is aligned with the Buyer's own exit plan and strategy.
- 21.6 The Supplier acknowledges that the Buyer's right to extend the Term beyond 24 months is subject to the Buyer's own governance process. Where the Buyer is a central government department, this includes the need to obtain approval from GDS under the Spend Controls process. The approval to extend will only be given if the Buyer can clearly demonstrate that the Supplier's additional exit plan ensures that:

21.6.1 the Buyer will be able to transfer the Services to a replacement supplier before the expiry or Ending of the extension period on terms that are commercially reasonable and acceptable to the Buyer

21.6.2 there will be no adverse impact on service continuity

21.6.3 there is no vendor lock-in to the Supplier's Service at exit

21.6.4 it enables the Buyer to meet its obligations under the Technology Code Of Practice

21.7 If approval is obtained by the Buyer to extend the Term, then the Supplier will comply with its obligations in the additional exit plan.

21.8 The additional exit plan must set out full details of timescales, activities and roles and responsibilities of the Parties for:

21.8.1 the transfer to the Buyer of any technical information, instructions, manuals and code reasonably required by the Buyer to enable a smooth migration from the Supplier

21.8.2 the strategy for exportation and migration of Buyer Data from the Supplier system to the Buyer or a replacement supplier, including conversion to open standards or other standards required by the Buyer

21.8.3 the transfer of Project Specific IPR items and other Buyer customisations, configurations and databases to the Buyer or a replacement supplier

21.8.4 the testing and assurance strategy for exported Buyer Data

21.8.5 if relevant, TUPE-related activity to comply with the TUPE regulations

21.8.6 any other activities and information which is reasonably required to ensure continuity of Service during the exit period and an orderly transition

22. Handover to replacement supplier

22.1 At least 10 Working Days before the Expiry Date or End Date, the Supplier must provide any:

22.1.1 data (including Buyer Data), Buyer Personal Data and Buyer Confidential Information in the Supplier's possession, power or control

22.1.2 other information reasonably requested by the Buyer

22.2 On reasonable notice at any point during the Term, the Supplier will provide any information and data about the G-Cloud Services reasonably requested by the Buyer (including information on volumes, usage, technical aspects, service performance and staffing). This will help the Buyer understand how the Services have been provided and to run a fair competition for a new supplier.

22.3 This information must be accurate and complete in all material respects and the level of detail must be sufficient to reasonably enable a third party to prepare an informed offer for replacement services and not be unfairly disadvantaged compared to the Supplier in the buying process.

23. Force majeure

23.1 If a Force Majeure event prevents a Party from performing its obligations under this Call-Off Contract for more than the number of consecutive days set out in the Order Form, the other Party may End this Call-Off Contract with immediate effect by written notice.

24. Liability

24.1 Subject to incorporated Framework Agreement clauses 4.2 to 4.7, each Party's Yearly total liability for Defaults under or in connection with this Call-Off Contract (whether expressed as an indemnity or otherwise) will be set as follows:

24.1.1 Property: for all Defaults by either party resulting in direct loss to the property (including technical infrastructure, assets, IPR or equipment but excluding any loss or damage to Buyer Data) of the other Party, will not exceed the amount in the Order Form

24.1.2 Buyer Data: for all Defaults by the Supplier resulting in direct loss, destruction, corruption, degradation or damage to any Buyer Data, will not exceed the amount in the Order Form

24.1.3 Other Defaults: for all other Defaults by either party, claims, Losses or damages, whether arising from breach of contract, misrepresentation (whether under common law or statute), tort (including negligence), breach of statutory duty or otherwise will not exceed the amount in the Order Form.

25. Premises

25.1 If either Party uses the other Party's premises, that Party is liable for all loss or damage it causes to the premises. It is responsible for repairing any damage to the premises or any objects on the premises, other than fair wear and tear.

25.2 The Supplier will use the Buyer's premises solely for the performance of its obligations under this Call-Off Contract.

25.3 The Supplier will vacate the Buyer's premises when the Call-Off Contract Ends or expires.

25.4 This clause does not create a tenancy or exclusive right of occupation.

25.5 While on the Buyer's premises, the Supplier will:

25.5.1 comply with any security requirements at the premises and not do anything to weaken the security of the premises

25.5.2 comply with Buyer requirements for the conduct of personnel

25.5.3 comply with any health and safety measures implemented by the Buyer

25.5.4 immediately notify the Buyer of any incident on the premises that causes any damage to Property which could cause personal injury

25.6 The Supplier will ensure that its health and safety policy statement (as required by the Health and Safety at Work etc Act 1974) is made available to the Buyer on request.

26. Equipment

26.1 The Supplier is responsible for providing any Equipment which the Supplier requires to provide the Services.

26.2 Any Equipment brought onto the premises will be at the Supplier's own risk and the Buyer will have no liability for any loss of, or damage to, any Equipment.

26.3 When the Call-Off Contract Ends or expires, the Supplier will remove the Equipment and any other materials leaving the premises in a safe and clean condition.

27. The Contracts (Rights of Third Parties) Act 1999

27.1 Except as specified in clause 29.8, a person who isn't Party to this Call-Off Contract has no right under the Contracts (Rights of Third Parties) Act 1999 to enforce any of its terms. This does not affect any right or remedy of any person which exists or is available otherwise.

28. Environmental requirements

28.1 The Buyer will provide a copy of its environmental policy to the Supplier on request, which the Supplier will comply with.

28.2 The Supplier must provide reasonable support to enable Buyers to work in an environmentally friendly way, for example by helping them recycle or lower their carbon footprint.

29. The Employment Regulations (TUPE)

29.1 The Supplier agrees that if the Employment Regulations apply to this Call-Off Contract on the Start date then it must comply with its obligations under the Employment Regulations and (if applicable) New Fair Deal (including entering into an Admission Agreement) and will indemnify the Buyer or any Former Supplier for any loss arising from any failure to comply.

29.2 Twelve months before this Call-Off Contract expires, or after the Buyer has given notice to End it, and within 28 days of the Buyer's request, the Supplier will fully and accurately disclose to the

Buyer all staff information including, but not limited to, the total number of staff assigned for the purposes of TUPE to the Services. For each person identified the Supplier must provide details of:

- 29.2.1 the activities they perform
- 29.2.2 age
- 29.2.3 start date
- 29.2.4 place of work
- 29.2.5 notice period
- 29.2.6 redundancy payment entitlement
- 29.2.7 salary, benefits and pension entitlements
- 29.2.8 employment status
- 29.2.9 identity of employer
- 29.2.10 working arrangements
- 29.2.11 outstanding liabilities
- 29.2.12 sickness absence
- 29.2.13 copies of all relevant employment contracts and related documents
- 29.2.14 all information required under regulation 11 of TUPE or as reasonably requested by the Buyer

- 29.3 The Supplier warrants the accuracy of the information provided under this TUPE clause and will notify the Buyer of any changes to the amended information as soon as reasonably possible. The Supplier will permit the Buyer to use and disclose the information to any prospective Replacement Supplier.
- 29.4 In the 12 months before the expiry of this Call-Off Contract, the Supplier will not change the identity and number of staff assigned to the Services (unless reasonably requested by the Buyer) or their terms and conditions, other than in the ordinary course of business.
- 29.5 The Supplier will co-operate with the re-tendering of this Call-Off Contract by allowing the Replacement Supplier to communicate with and meet the affected employees or their representatives.
- 29.6 The Supplier will indemnify the Buyer or any Replacement Supplier for all Loss arising from both:
 - 29.6.1 its failure to comply with the provisions of this clause
 - 29.6.2 any claim by any employee or person claiming to be an employee (or their employee representative) of the Supplier which arises or is alleged to arise from any act or omission by the Supplier on or before the date of the Relevant Transfer
- 29.7 The provisions of this clause apply during the Term of this Call-Off Contract and indefinitely after it Ends or expires.
- 29.8 For these TUPE clauses, the relevant third party will be able to enforce its rights under this clause but their consent will not be required to vary these clauses as the Buyer and Supplier may agree.

30. Additional G-Cloud services

- 30.1 The Buyer may require the Supplier to provide Additional Services. The Buyer doesn't have to buy any Additional Services from the Supplier and can buy services that are the same as or similar to the Additional Services from any third party.
- 30.2 If reasonably requested to do so by the Buyer in the Order Form, the Supplier must provide and monitor performance of the Additional Services using an Implementation Plan.

31. Collaboration

- 31.1 If the Buyer has specified in the Order Form that it requires the Supplier to enter into a Collaboration Agreement, the Supplier must give the Buyer an executed Collaboration Agreement before the Start date.
- 31.2 In addition to any obligations under the Collaboration Agreement, the Supplier must:
 - 31.2.1 work proactively and in good faith with each of the Buyer's contractors
 - 31.2.2 co-operate and share information with the Buyer's contractors to enable the efficient operation of the Buyer's ICT services and G-Cloud Services

32. Variation process

- 32.1 The Buyer can request in writing a change to this Call-Off Contract if it isn't a material change to the Framework Agreement/or this Call-Off Contract. Once implemented, it is called a Variation.
- 32.2 The Supplier must notify the Buyer immediately in writing of any proposed changes to their G-Cloud Services or their delivery by submitting a Variation request. This includes any changes in the Supplier's supply chain.
- 32.3 If Either Party can't agree to or provide the Variation, the Buyer may agree to continue performing its obligations under this Call-Off Contract without the Variation, or End this Call-Off Contract by giving 30 days notice to the Supplier.

33. Data Protection Legislation (GDPR)

- 33.1 Pursuant to clause 2.1 and for the avoidance of doubt, clauses 8.59 and 8.60 of the Framework Agreement are incorporated into this Call-Off Contract. For reference, the appropriate GDPR templates which are required to be completed in accordance with clauses 8.59 and 8.60 are reproduced in this Call-Off Contract document at schedule 7.

Schedule 3: Collaboration agreement

Not applicable.

Schedule 4: Not applicable

1.

Schedule 5: Guarantee

Not applicable.

Schedule 6: Glossary and interpretations

In this Call-Off Contract the following expressions mean:

Expression	Meaning
Additional Services	Any services ancillary to the G-Cloud Services that are in the scope of Framework Agreement Section 2 (Services Offered) which a Buyer may request.
Admission Agreement	The agreement to be entered into to enable the Supplier to participate in the relevant Civil Service pension scheme(s).
Application	The response submitted by the Supplier to the Invitation to Tender (known as the Invitation to Apply on the Digital Marketplace).
Audit	An audit carried out under the incorporated Framework Agreement clauses specified by the Buyer in the Order (if any).
Background IPRs	<p>For each Party, IPRs:</p> <ul style="list-style-type: none"> • owned by that Party before the date of this Call-Off Contract (as may be enhanced and/or modified but not as a consequence of the Services) including IPRs contained in any of the Party's Know-How, documentation and processes • created by the Party independently of this Call-Off Contract, or <p>For the Buyer, Crown Copyright which isn't available to the Supplier otherwise than under this Call-Off Contract, but excluding IPRs owned by that Party in Buyer software or Supplier software.</p>
Buyer	The contracting authority ordering services as set out in the Order Form.
Buyer Data	All data supplied by the Buyer to the Supplier including Personal Data and Service Data that is owned and managed by the Buyer.
Buyer Personal Data	The Personal Data supplied by the Buyer to the Supplier for purposes of, or in connection with, this Call-Off Contract.
Buyer Representative	The representative appointed by the Buyer under this Call-Off Contract.

Buyer Software	Software owned by or licensed to the Buyer (other than under this Agreement), which is or will be used by the Supplier to provide the Services.
Call-Off Contract	This call-off contract entered into following the provisions of the Framework Agreement for the provision of Services made between the Buyer and the Supplier comprising the Order Form, the Call-Off terms and conditions, the Call-Off schedules and the Collaboration Agreement.
Charges	The prices (excluding any applicable VAT), payable to the Supplier by the Buyer under this Call-Off Contract.
Collaboration Agreement	An agreement, substantially in the form set out at Schedule 3, between the Buyer and any combination of the Supplier and contractors, to ensure collaborative working in their delivery of the Buyer's Services and to ensure that the Buyer receives end-to-end services across its IT estate.
Commercially Sensitive Information	Information, which the Buyer has been notified about by the Supplier in writing before the Start date with full details of why the Information is deemed to be commercially sensitive.
Confidential Information	Data, Personal Data and any information, which may include (but isn't limited to) any: <ul style="list-style-type: none"> • information about business, affairs, developments, trade secrets, know-how, personnel, and third parties, including all Intellectual Property Rights (IPRs), together with all information derived from any of the above • other information clearly designated as being confidential or which ought reasonably be considered to be confidential (whether or not it is marked 'confidential').
Control	'Control' as defined in section 1124 and 450 of the Corporation Tax Act 2010. 'Controls' and 'Controlled' will be interpreted accordingly.
Controller	Takes the meaning given in the GDPR.
Crown	The government of the United Kingdom (including the Northern Ireland Assembly and Executive Committee, the Scottish Executive and the National Assembly for Wales), including, but not limited to, government ministers and government departments and particular bodies, persons, commissions or agencies carrying out functions on its behalf.

Data Loss Event	Event that results, or may result, in unauthorised access to Personal Data held by the Processor under this Framework Agreement and/or actual or potential loss and/or destruction of Personal Data in breach of this Agreement, including any Personal Data Breach.
Data Protection Impact Assessment (DPIA)	An assessment by the Controller of the impact of the envisaged Processing on the protection of Personal Data.
Data Protection Legislation (DPL)	Data Protection Legislation means: (i) the GDPR, the LED and any applicable national implementing Laws as amended from time to time (ii) the DPA 2018 to the extent that it relates to Processing of Personal Data and privacy (iii) all applicable Law about the Processing of Personal Data and privacy including if applicable legally binding guidance and codes of practice issued by the Information Commissioner
Data Subject	Takes the meaning given in the GDPR
Default	Default is any: <ul style="list-style-type: none"> • breach of the obligations of the Supplier (including any fundamental breach or breach of a fundamental term) • other Default, negligence or negligent statement of the Supplier, of its Subcontractors or any Supplier Staff (whether by act or omission), in connection with or in relation to this Call-Off Contract <p>Unless otherwise specified in the Framework Agreement the Supplier is liable to CCS for a Default of the Framework Agreement and in relation to a Default of the Call-Off Contract, the Supplier is liable to the Buyer.</p>
Deliverable(s)	The G-Cloud Services the Buyer contracts the Supplier to provide under this Call-Off Contract.
Digital Marketplace	The government marketplace where Services are available for Buyers to buy. (https://www.digitalmarketplace.service.gov.uk/)
DPA 2018	Data Protection Act 2018.
Employment Regulations	The Transfer of Undertakings (Protection of Employment) Regulations 2006 (SI 2006/246) ('TUPE') which implements the Acquired Rights Directive.
End	Means to terminate; and Ended and Ending are construed accordingly.

Environmental Information Regulations or EIR	The Environmental Information Regulations 2004 together with any guidance or codes of practice issued by the Information Commissioner or relevant government department about the regulations.
Equipment	The Supplier's hardware, computer and telecoms devices, plant, materials and such other items supplied and used by the Supplier (but not hired, leased or loaned from CCS or the Buyer) in the performance of its obligations under this Call-Off Contract.
ESI Reference Number	The 14 digit ESI reference number from the summary of the outcome screen of the ESI tool.
Employment Status Indicator test tool or ESI tool	The HMRC Employment Status Indicator test tool. The most up-to-date version must be used. At the time of drafting the tool may be found here: https://www.gov.uk/guidance/check-employment-status-for-tax
Expiry Date	The expiry date of this Call-Off Contract in the Order Form.
Force Majeure	<p>A force Majeure event means anything affecting either Party's performance of their obligations arising from any:</p> <ul style="list-style-type: none"> • acts, events or omissions beyond the reasonable control of the affected Party • riots, war or armed conflict, acts of terrorism, nuclear, biological or chemical warfare • acts of government, local government or Regulatory Bodies • fire, flood or disaster and any failure or shortage of power or fuel • industrial dispute affecting a third party for which a substitute third party isn't reasonably available <p>The following do not constitute a Force Majeure event:</p> <ul style="list-style-type: none"> • any industrial dispute about the Supplier, its staff, or failure in the Supplier's (or a Subcontractor's) supply chain • any event which is attributable to the wilful act, neglect or failure to take reasonable precautions by the Party seeking to rely on Force Majeure • the event was foreseeable by the Party seeking to rely on Force Majeure at the time this Call-Off Contract was entered into • any event which is attributable to the Party seeking to rely on Force Majeure and its failure to comply with its own business continuity and disaster recovery plans
Former Supplier	A supplier supplying services to the Buyer before the Start date that are the same as or substantially similar to the Services. This also

	includes any Subcontractor or the Supplier (or any subcontractor of the Subcontractor).
Framework Agreement	The clauses of framework agreement RM1557.12 together with the Framework Schedules.
Fraud	Any offence under Laws creating offences in respect of fraudulent acts (including the Misrepresentation Act 1967) or at common law in respect of fraudulent acts in relation to this Call-Off Contract or defrauding or attempting to defraud or conspiring to defraud the Crown.
Freedom of Information Act or FoIA	The Freedom of Information Act 2000 and any subordinate legislation made under the Act together with any guidance or codes of practice issued by the Information Commissioner or relevant government department in relation to the legislation.
G-Cloud Services	The cloud services described in Framework Agreement Section 2 (Services Offered) as defined by the Service Definition, the Supplier Terms and any related Application documentation, which the Supplier must make available to CCS and Buyers and those services which are deliverable by the Supplier under the Collaboration Agreement.
GDPR	General Data Protection Regulation (Regulation (EU) 2016/679)
Good Industry Practice	Standards, practices, methods and process conforming to the Law and the exercise of that degree of skill and care, diligence, prudence and foresight which would reasonably and ordinarily be expected from a skilled and experienced person or body engaged in a similar undertaking in the same or similar circumstances.
Government Procurement Card	The government's preferred method of purchasing and payment for low value goods or services.
Guarantee	The guarantee described in Schedule 5.
Guidance	Any current UK government guidance on the Public Contracts Regulations 2015. In the event of a conflict between any current UK government guidance and the Crown Commercial Service guidance, current UK government guidance will take precedence.

Implementation Plan	The plan with an outline of processes (including data standards for migration), costs (for example) of implementing the services which may be required as part of Onboarding.
Indicative test	ESI tool completed by contractors on their own behalf at the request of CCS or the Buyer (as applicable) under clause 4.6.
Information	Has the meaning given under section 84 of the Freedom of Information Act 2000.
Information security management system	The information security management system and process developed by the Supplier in accordance with clause 16.1.
Inside IR35	Contractual engagements which would be determined to be within the scope of the IR35 Intermediaries legislation if assessed using the ESI tool.
Insolvency event	Can be: <ul style="list-style-type: none"> • a voluntary arrangement • a winding-up petition • the appointment of a receiver or administrator • an unresolved statutory demand • a Schedule A1 moratorium
Intellectual Property Rights or IPR	Intellectual Property Rights are: <ul style="list-style-type: none"> • copyright, rights related to or affording protection similar to copyright, rights in databases, patents and rights in inventions, semi-conductor topography rights, trade marks, rights in internet domain names and website addresses and other rights in trade names, designs, Know-How, trade secrets and other rights in Confidential Information • applications for registration, and the right to apply for registration, for any of the rights listed at (a) that are capable of being registered in any country or jurisdiction • all other rights having equivalent or similar effect in any country or jurisdiction
Intermediary	For the purposes of the IR35 rules an intermediary can be: <ul style="list-style-type: none"> • the supplier's own limited company • a service or a personal service company • a partnership <p>It does not apply if you work for a client through a Managed Service Company (MSC) or agency (for example, an employment agency).</p>

IPR claim	As set out in clause 11.5.
IR35	IR35 is also known as 'Intermediaries legislation'. It's a set of rules that affect tax and National Insurance where a Supplier is contracted to work for a client through an Intermediary.
IR35 assessment	Assessment of employment status using the ESI tool to determine if engagement is Inside or Outside IR35.
Know-How	All ideas, concepts, schemes, information, knowledge, techniques, methodology, and anything else in the nature of know-how relating to the G-Cloud Services but excluding know-how already in the Supplier's or CCS's possession before the Start date.
Law	Any law, subordinate legislation within the meaning of Section 21(1) of the Interpretation Act 1978, bye-law, enforceable right within the meaning of Section 2 of the European Communities Act 1972, regulation, order, regulatory policy, mandatory guidance or code of practice, judgment of a relevant court of law, or directives or requirements with which the relevant Party is bound to comply.
LED	Law Enforcement Directive (EU) 2016/680.
Loss	All losses, liabilities, damages, costs, expenses (including legal fees), disbursements, costs of investigation, litigation, settlement, judgment, interest and penalties whether arising in contract, tort (including negligence), breach of statutory duty, misrepresentation or otherwise and ' Losses ' will be interpreted accordingly.
Lot	Any of the 3 Lots specified in the ITT and Lots will be construed accordingly.
Malicious Software	Any software program or code intended to destroy, interfere with, corrupt, or cause undesired effects on program files, data or other information, executable code or application software macros, whether or not its operation is immediate or delayed, and whether the malicious software is introduced wilfully, negligently or without knowledge of its existence.
Management Charge	The sum paid by the Supplier to CCS being an amount of up to 1% but currently set at 0.75% of all Charges for the Services invoiced to Buyers (net of VAT) in each month throughout the duration of the Framework Agreement and thereafter, until the expiry or End of any Call-Off Contract.

Management Information	The management information specified in Framework Agreement section 6 (What you report to CCS).
Material Breach	Those breaches which have been expressly set out as a Material Breach and any other single serious breach or persistent failure to perform as required under this Call-Off Contract.
Ministry of Justice Code	The Ministry of Justice's Code of Practice on the Discharge of the Functions of Public Authorities under Part 1 of the Freedom of Information Act 2000.
New Fair Deal	The revised Fair Deal position in the HM Treasury guidance: "Fair Deal for staff pensions: staff transfer from central government" issued in October 2013 as amended.
Order	An order for G-Cloud Services placed by a contracting body with the Supplier in accordance with the ordering processes.
Order Form	The order form set out in Part A of the Call-Off Contract to be used by a Buyer to order G-Cloud Services.
Ordered G-Cloud Services	G-Cloud Services which are the subject of an order by the Buyer.
Outside IR35	Contractual engagements which would be determined to not be within the scope of the IR35 intermediaries legislation if assessed using the ESI tool.
Party	The Buyer or the Supplier and 'Parties' will be interpreted accordingly.
Personal Data	Takes the meaning given in the GDPR.
Personal Data Breach	Takes the meaning given in the GDPR.
Processing	Takes the meaning given in the GDPR.
Processor	Takes the meaning given in the GDPR.

<p>Prohibited act</p>	<p>To directly or indirectly offer, promise or give any person working for or engaged by a Buyer or CCS a financial or other advantage to:</p> <ul style="list-style-type: none"> • induce that person to perform improperly a relevant function or activity • reward that person for improper performance of a relevant function or activity • commit any offence: <ul style="list-style-type: none"> ○ under the Bribery Act 2010 ○ under legislation creating offences concerning Fraud ○ at common Law concerning Fraud ○ committing or attempting or conspiring to commit Fraud
<p>Project Specific IPRs</p>	<p>Any intellectual property rights in items created or arising out of the performance by the Supplier (or by a third party on behalf of the Supplier) specifically for the purposes of this Call-Off Contract including databases, configurations, code, instructions, technical documentation and schema but not including the Supplier's Background IPRs.</p>
<p>Property</p>	<p>Assets and property including technical infrastructure, IPRs and equipment.</p>
<p>Protective Measures</p>	<p>Appropriate technical and organisational measures which may include: pseudonymisation and encrypting Personal Data, ensuring confidentiality, integrity, availability and resilience of systems and services, ensuring that availability of and access to Personal Data can be restored in a timely manner after an incident, and regularly assessing and evaluating the effectiveness of such measures adopted by it.</p>
<p>PSN or Public Services Network</p>	<p>The Public Services Network (PSN) is the government's high-performance network which helps public sector organisations work together, reduce duplication and share resources.</p>
<p>Regulatory body or bodies</p>	<p>Government departments and other bodies which, whether under statute, codes of practice or otherwise, are entitled to investigate or influence the matters dealt with in this Call-Off Contract.</p>
<p>Relevant person</p>	<p>Any employee, agent, servant, or representative of the Buyer, any other public body or person employed by or on behalf of the Buyer, or any other public body.</p>
<p>Relevant Transfer</p>	<p>A transfer of employment to which the employment regulations applies.</p>

Replacement Services	Any services which are the same as or substantially similar to any of the Services and which the Buyer receives in substitution for any of the services after the expiry or Ending or partial Ending of the Call-Off Contract, whether those services are provided by the Buyer or a third party.
Replacement supplier	Any third-party service provider of replacement services appointed by the Buyer (or where the Buyer is providing replacement Services for its own account, the Buyer).
Security management plan	The Supplier's security management plan developed by the Supplier in accordance with clause 16.1.
Services	The services ordered by the Buyer as set out in the Order Form.
Service data	Data that is owned or managed by the Buyer and used for the G-Cloud Services, including backup data.
Service definition(s)	The definition of the Supplier's G-Cloud Services provided as part of their Application that includes, but isn't limited to, those items listed in Section 2 (Services Offered) of the Framework Agreement.
Service description	The description of the Supplier service offering as published on the Digital Marketplace.
Service Personal Data	The Personal Data supplied by a Buyer to the Supplier in the course of the use of the G-Cloud Services for purposes of or in connection with this Call-Off Contract.
Spend controls	The approval process used by a central government Buyer if it needs to spend money on certain digital or technology services, see https://www.gov.uk/service-manual/agile-delivery/spend-controls-check-if-you-need-approval-to-spend-money-on-a-service
Start date	The Start date of this Call-Off Contract as set out in the Order Form.
Subcontract	Any contract or agreement or proposed agreement between the Supplier and a subcontractor in which the subcontractor agrees to provide to the Supplier the G-Cloud Services or any part thereof or facilities or goods and services necessary for the provision of the G-Cloud Services or any part thereof.

Subcontractor	Any third party engaged by the Supplier under a subcontract (permitted under the Framework Agreement and the Call-Off Contract) and its servants or agents in connection with the provision of G-Cloud Services.
Subprocessor	Any third party appointed to process Personal Data on behalf of the Supplier under this Call-Off Contract.
Supplier	The person, firm or company identified in the Order Form.
Supplier Representative	The representative appointed by the Supplier from time to time in relation to the Call-Off Contract.
Supplier staff	All persons employed by the Supplier together with the Supplier's servants, agents, suppliers and subcontractors used in the performance of its obligations under this Call-Off Contract.
Supplier terms	The relevant G-Cloud Service terms and conditions as set out in the Terms and Conditions document supplied as part of the Supplier's Application.
Term	The term of this Call-Off Contract as set out in the Order Form.
Variation	This has the meaning given to it in clause 32 (Variation process).
Working Days	Any day other than a Saturday, Sunday or public holiday in England and Wales.
Year	A contract year.

Schedule 7: GDPR Information

This schedule reproduces the annexes to the GDPR schedule contained within the Framework Agreement and incorporated into this Call-off Contract.

Annex 1: Processing Personal Data

This Annex shall be completed by the Controller, who may take account of the view of the Processors, however the final decision as to the content of this Annex shall be with the Buyer at its absolute discretion.

- 1.1 The contact details of the Buyer's Data Protection Officer are: **Dominic Hartley**, data.protection@dpw.gov.uk
- 1.2 The contact details of the Supplier's Data Protection Officer are: **Prakash Mistry**, dpoapgemini.uk@capgemini.com
- 1.3 The Processor shall comply with any further written instructions with respect to Processing by the Controller.
- 1.4 Any such further instructions shall be incorporated into this Annex.

Descriptions	Details
Identity of Controller for each Category of Personal Data	<ol style="list-style-type: none"> 1. The Parties acknowledge that they are Independent Controllers for the purposes of the Data Protection Legislation in respect of: <ol style="list-style-type: none"> a. business contact details of Supplier Staff for which the Supplier is the Controller; and b. business contact details of any directors, officers, employees, agents, consultants and contractors of Buyer (excluding the Supplier Staff) for which the Buyer is the Controller. 2. Buyer shall be a Controller for the purposes of Data Protection Legislation in respect of: <ol style="list-style-type: none"> a. opinions and responses provided (including any special category personal data that may be collected) during any research activity by: <ol style="list-style-type: none"> i. directors, officers, employees, agents, consultants and contractors of Buyer; and ii. members of the public.
Duration of the Processing	The duration of the Call-Off Contract.

Nature and purposes of the Processing	<p>Supplier Processing</p> <p>Supplier Processing – is as set out broadly in this Call-Off Contract. The parties agree that:</p> <ol style="list-style-type: none"> 1. The Supplier will follow the Buyer's direction and guidelines on staff security clearance and processes for access to Buyer systems, including role-based access controls and security standards. Where the Supplier is required to grant user access, this will be undertaken at the Buyer's direction. 2. Any access for the Supplier to Buyer systems will be limited to Buyer provisioned laptops and approved USB devices. 3. Any requirement to share data externally, such as with third parties for diagnostic purposes, is not to be undertaken by the Supplier and will remain the responsibility of the Buyer.
Type of Personal Data	<ol style="list-style-type: none"> 1. Contact information (e.g. business e-mail address, telephone number etc.). 2. Personal life information (e.g. life habits, family situation). 3. Employment information (e.g. position, experience or employment history). 4. Identification information (e.g. name, gender, image in communication systems). 5. Data concerning health. 6. Data revealing racial or ethnic origin.
Categories of Data Subject	<ol style="list-style-type: none"> 1. Any directors, officers, employees, agents, consultants and contractors of Buyer (excluding the Supplier Staff) for which the Buyer is the Controller 2. Supplier Staff engaged in the performance of the Supplier's duties under the SoW for which the Supplier is the Controller. 3. Members of the general public
Plan for return and destruction of the data once the Processing is complete UNLESS requirement under Union or Member State law to preserve that type of data	Delete or return as directed by the Buyer

Annex 2: Joint Controller
Agreement

Not applicable.