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| Our ref: **S30015**Your ref: **SPaTS3 Arcadis Consulting (UK) Limited**via CCFT  | SPaTS3 Procurement TeamNational HighwaysThe Cube 199 Wharfside StreetBirminghamB1 1RN**03 September 2025** |

**OFFICIAL**

To whom it may concern,

**SPECIALIST PROFESSIONAL AND TECHNICAL SERVICES FRAMEWORK 3**

**Reference**

**S30015 Dartford Crossing Asset Survey**

**AWARD LETTER**

On behalf of National Highways, I am authorised to accept your proposal on **27 August 2025** for the above Work Order at the prices/rates quoted.

This Work Order start date is **03 September 2025**, and the completion date is **30 November 2025.**

The authorised maximum Work Order cost is **£149,386.66** (excluding VAT). This cost is not to be exceeded without prior written approval of the Procurement Officer.

**X** is the Project Sponsor and can be contacted direct on **X** to arrange an Inception Meeting. Please see Annex A overleaf for invoicing information.

Any queries relating to this letter and its contents should be sent via CCFT messaging.

Yours faithfully,

SPaTS3 Procurement Team

SPaTS3@nationalhighways.co.uk