

Section F
Appendices

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# APPENDIX "A" Staff TUPE Information

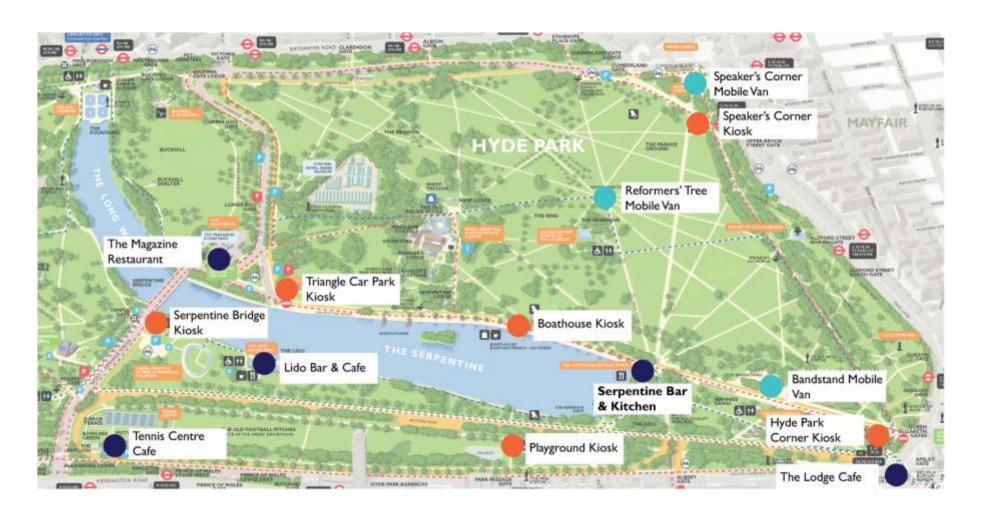
See separate attachment

## APPENDIX "B"

## Plan of Hyde Park Depicting Catering Locations

## Hyde Park

Map showing location of catering operations



Cafes and Restaurants

Kiosks

Mobile Vans

# APPENDIX "C" Hyde Park Visitor Profile Information

The information in this appendix is taken from the **Royal Parks Stakeholder Research Programme 2014**, conducted by Ipsos Mori and published in January 2015. A copy of the full report is available on TRP's web site. Figures shown in brackets are averages across all Royal Parks for comparison.

#### Where visitors usually live:

- 37% outside UK
- 17% rest of England Wales Scot and NI
- 38% London

#### **Tourist order:**

| • | Europe        | 38% |
|---|---------------|-----|
| • | Asia          | 22% |
| • | Australasia   | 13% |
| • | USA & Canada  | 11% |
| • | South America | 6%  |
| • | Africa        | 5%  |

#### Main means of transport to the park:

| • | Walk             | 48% | (37%) |
|---|------------------|-----|-------|
| • | Public Transport | 42% | (31%) |
| • | Car              | 6%  | (22%) |
| • | Bicycle          | 5%  | (7%)  |
| • | Coach            | 0%  | (*%)  |

#### **Length of visits:**

| • | < 30 mins        | 16% | (13%) |
|---|------------------|-----|-------|
| • | 31-60 mins       | 24% | (21%  |
| • | I-2 hours        | 39% | (34%) |
| • | 2-3 hours        | 16% | (18%) |
| • | 3-4 hours        | 4%  | (8%)  |
| • | 4-5 hours        | 0%  | (2%)  |
| • | > 5 hours        | 1%  | (1%)  |
| • | Don't know / n/s | 0%  | (3%)  |

#### Rating of overall quality of catering facilities:

| • | Excellent      | 19% |       |
|---|----------------|-----|-------|
| • | Good           | 59% |       |
| • | Satisfactory   | 18% |       |
| • | Poor           | 3%  |       |
| • | Very Poor      | 0%  |       |
| • | Excellent/Good | 79% | (70%) |

### **Reasons for visiting:**

| • | Peace and quiet/relax                  | 67% | (43%) |
|---|--|-----|-------|
| • | Walk/stroll                            | 65% | (46%) |
| • | For fresh air                          | 58% | (35%) |
| • | See the trees/plants/flowers           | 18% | (9%)  |
| • | Picnic/lunch/refreshments              | 18% | (19%) |
| • | Exercise (not sports) / informal games | 17% | (6%)  |
| • | Bringing the children                  | 13% | (15%) |
| • | Visiting café/restaurant               | 13% | (9%)  |
| • | Short cut/ on way somewhere else       | 11% | (5%)  |
| • | Bird watching                          | 11% | (5%)  |

### Reasons for visiting (combined 'net' definitions):

| <ul> <li>General</li> </ul>                   | 86% | (76%) |
|---|-----|-------|
| <ul><li>Exercise/sport/hobbies</li></ul>      | 80% | (64%) |
| <ul> <li>Nature/plants/animals</li> </ul>     | 25% | (14%) |
| <ul> <li>Children's activities</li> </ul>     | 14% | (17%) |
| <ul> <li>Planned events/activities</li> </ul> | 13% | (11%) |

#### Estimated spend per group on food and drink:

| • | Nothing | 63% |
|---|---------|-----|
| • | £0-£5   | 17% |
| • | £6-£20  | 13% |
| • | £21-£50 | 5%  |
| • | £50     | 0%  |
| • | n/k     | 3%  |

• Total spend per group (including activities) = £4.50 (£5.21 TRP Average)

### Age profile:

#### Gender:

| • | 16-24 | 23% | • | Male       | 45% |
|---|-------|-----|---|------------|-----|
| • | 25-34 | 25% | • | Female     | 54% |
| • | 34-44 | 18% | • | Not stated | 1%  |
| • | 45-54 | 14% |   |            |     |
| • | 55-64 | 12% |   |            |     |
| • | 65-74 | 5%  |   |            |     |
| • | 75+   | 2%  |   |            |     |

### Group size:

| • | Adult-d | only party       | 80% |
|---|---------|------------------|-----|
|   | 0       | l adult          | 42% |
|   | 0       | 2 adults         | 32% |
|   | 0       | 3-4 adults       | 5%  |
|   | 0       | 5+ adults        | 1%  |
| • | With c  | hild(ren) party  | 19% |
|   | 0       | Child(ren) 0-5   | 9%  |
|   | 0       | Child(ren) 6-10  | 11% |
|   | 0       | Child(ren) 11-15 | 6%  |

The following slides show extracts of the Ipsos MORI report alongside comparative data for all other Royal Parks.

## Where do Visitors Normally Live?





Hyde Park's proportion of international tourist visitors is significantly higher than across TRP as a whole. The proportion of Hyde Park visitors that live in London is relatively low.

## Visitor Spends in Hyde Park

Thinking about your visit today, how much do you think you and your group will have spent in total on . . . .?





Average spend per group:

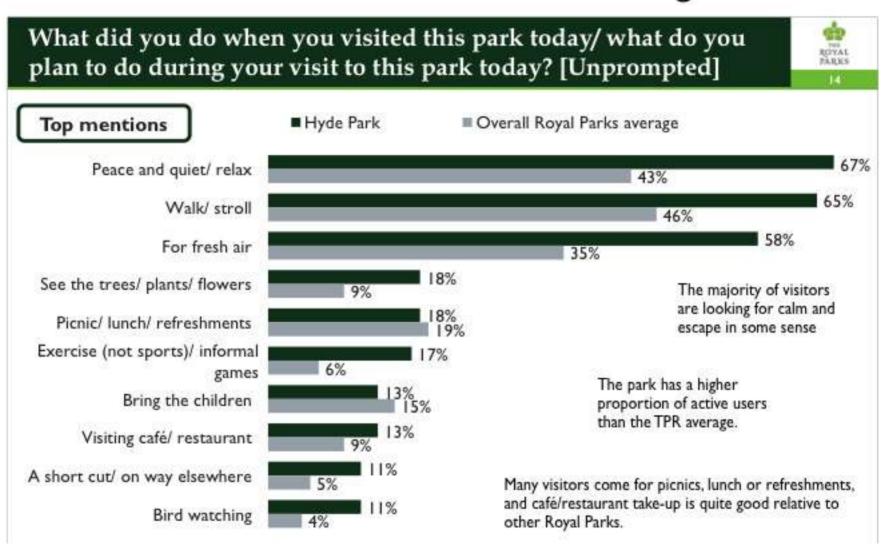
Hyde Park = £4.50

Overall Royal
Parks average =
£5.21

|                                  | Food and<br>drink | Activities<br>(e.g. bicycle<br>hire, rowing<br>boats) | Children's<br>Activities |
|----------------------------------|-------------------|---|--------------------------|
| Nothing                          | 63%               | 89%   | 93%                      |
| £0-5                             | 17%               | 3%  | *%                       |
| £6-20                            | 13%               | 5%  | 1%                       |
| £21-50                           | 5%                | 0%  | 0%                       |
| £50+                             | 0%                | 0%  | 0%                       |
| Don't know/<br>prefer not to say | 3%                | 4%  | 5%                       |

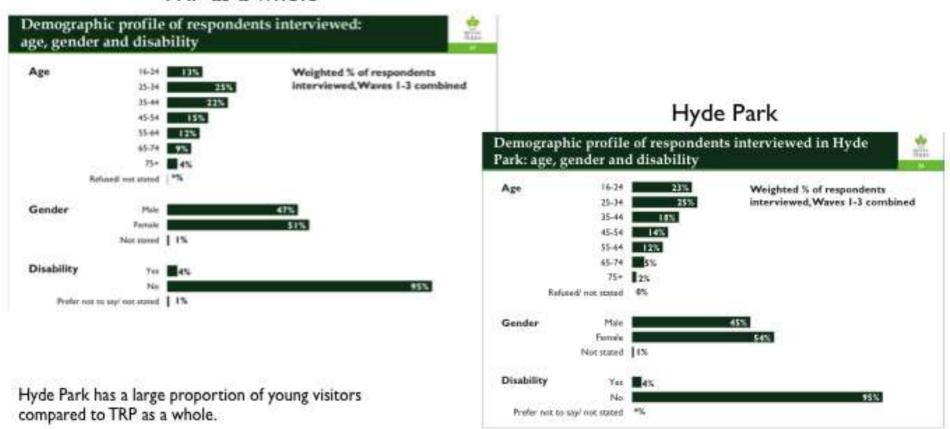
Hyde Park's overall visitor spend is lower than the TRP average. A significant proportion of visitors expect to spend nothing on catering.

## Visitor Motivations and Park Usage



## Demographic Profile

#### TRP as a whole



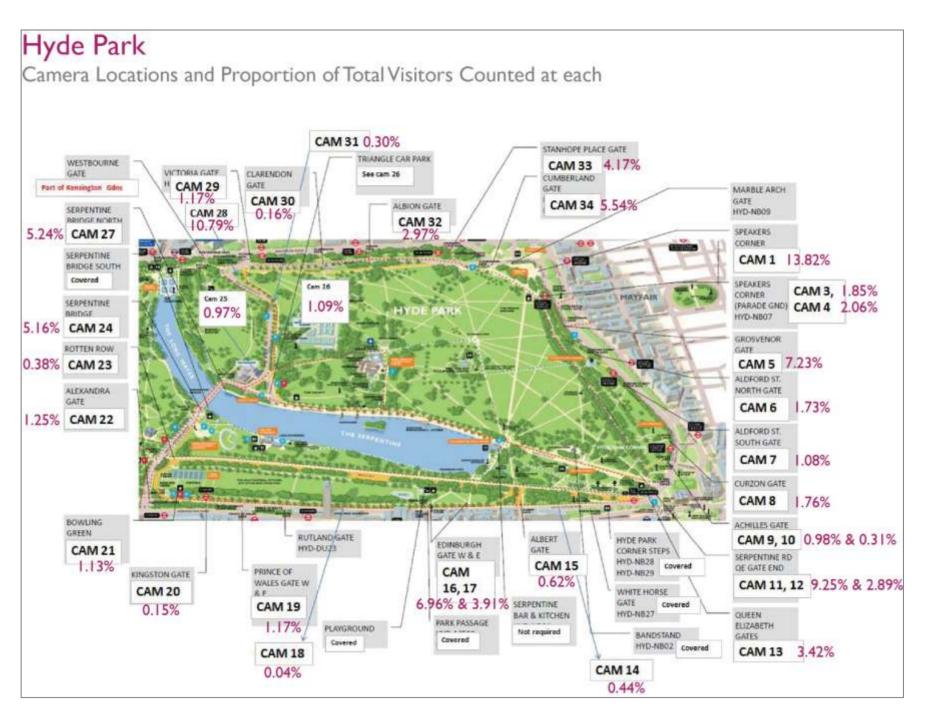
# APPENDIX "D" Hyde Park Visitor Numbers

The Ipsos MORI research programme estimated that at least **12,808,731** visits are made to Hyde Park each year.

The map overleaf shows the proportion of total visitors counted arriving at different parts of the park. This gives an indication of how busy different areas are relative to one another, though not necessarily of visitor movements within the parks. The charts overleaf show the count data from the lpsos MORI programme for Hyde Park alongside comparative data for all other Royal Parks.

Hyde Park is very roughly rectangular in shape, with four distinct corners and four distinct sides. The corners of the park are generally busier than the sides, meaning more people enter and exit at those points, and the data shows that the east side of the park is significantly busier than the west.

The northeast is the busiest corner of the park with approximately 17.73% of visitors entering via Marble Arch Gate/Speakers' Corner. The southeast corner is next busiest, in particular around the Serpentine Road entrance (12.14%). The northwest corner is third busiest, with the area around Victoria Gate seeing a lot of footfall (10.79%). The southwest corner is the least busy by a considerable margin.



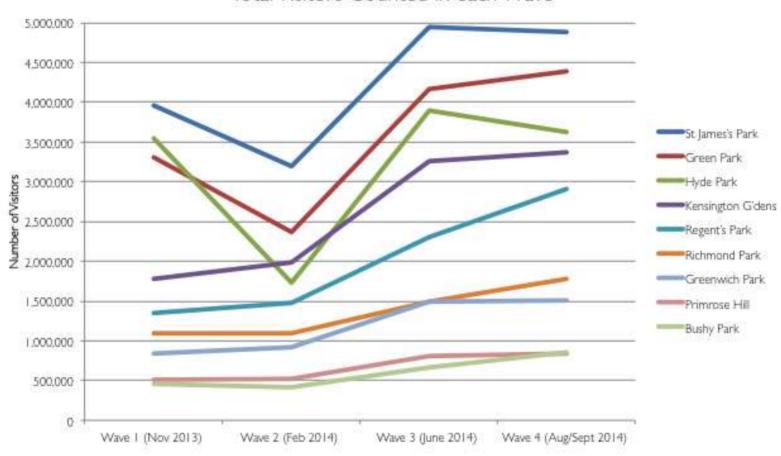
## Total Visitor Numbers counted Waves 1-4

|                    | Wave I (Nov 2013) | Wave 2 (Feb 2014) | Wave 3 (June 2014) | Wave 4 (Aug/Sept 2014) | W1,W2,W3 &W4 combined | % of Total TRP Visits |
|--------------------|-------------------|-------------------|--------------------|------------------------|-----------------------|-----------------------|
| St James's Park    | 3,954,501         | 3,191,262         | 4,940,820          | 4,877,232              | 16,963,815            | 21,8%                 |
| Green Park         | 3,302,757         | 2,361,678         | 4,170,039          | 4,388,868              | 14,223,342            | 18.3%                 |
| Hyde Park          | 3,552,750         | 1,726,332         | 3,903,057          | 3,626,592              | 12,808,731            | 16.5%                 |
| Kensington Gardens | 1,772,103         | 1,978,212         | 3,263,265          | 3,363,948              | 10,377,528            | 13.4%                 |
| Regent's Park      | 1,342,522         | 1,479,443         | 2,302,082          | 2,901,596              | 8,025,643             | 10.3%                 |
| Richmond Park      | 1,095,672         | 1,086,782         | 1,500,397          | 1,778,470              | 5,461,321             | 7.0%                  |
| Greenwich Park     | 838,220           | 926,000           | 1,486,461          | 1,510,021              | 4,760,702             | 6.1%                  |
| Primrose Hill      | 510,435           | 526,974           | 802,842            | 844,320                | 2,684,571             | 3.5%                  |
| Bushy Park         | 451,811           | 416,127           | 657,115            | 854,003                | 2,379,056             | 3.1%                  |
| TOTAL              | 16,820,771        | 13,692,810        | 23,026,078         | 24,145,050             | 77,684,709            |                       |

Hyde Park is the third busiest Royal Parks overall and the second busiest at some parts of the year. There is a particularly strong seasonal pattern to visits; visitor numbers fall further here in the off-season than in any other park. This is shown clearly in the chart on the following slide.

## Chart Showing Total Visitors Counted

### Total Visitors Counted in each Wave



# APPENDIX "E" Serpentine Bar & Kitchen Layout Drawings

See separate pdf files

## APPENDIX "F"

## Serpentine Bar & Kitchen Historic Sales Figures

## Monthly Breakdown of Total Net Commissionable Revenue in Pounds $(\pounds)$ per Financial Year

#### **Summary of Total Net Commissionable Revenue from 2010-17**

|            | 2010/11<br>£ | 2011/12<br>£ | 2012/13<br>£ | 2013/14<br>£ | 2014/15<br>£ | 2015/16<br>£ | 2016/17<br>£               |
|------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------------------|
| Restaurant |              | 2,488,764    | 2,404,928    | 2,929,238    | 3,354,997    | 3,266,779    |                            |
| Grab & Go  | 2,658,210    | 724,581      | 812,669      | 1,182,442    | 1,070,999    | 1,031,833    | Breakdown<br>not available |
| Kiosks*    |              | 103,136      | 115,355      | 429,978      | 361,308      | 657,577      |                            |
| TOTAL      | 2,658,210    | 3,316,481    | 3,332,952    | 4,541,658    | 4,787,304    | 4,956,189    | £5,212,903                 |

<sup>\*</sup> Kiosks refer to the Gin Bar, BBQ and Ice Cream Stall that operate within Serpentine Bar & Kitchen's demised area

#### 2016/17

| 2016/17   | Total<br>£ |
|-----------|------------|
| Apr       | 364,269    |
| May       | 544,464    |
| June      | 548,902    |
| July      | 744,244    |
| Aug       | 809,904    |
| Sept      | 663,372    |
| Oct       | 304,506    |
| Nov       | 299,336    |
| Dec       | 272,852    |
| Jan       | 161,949    |
| Feb       | 183,376    |
| Mar       | 315,729    |
| Total YTD | 5,212,903  |

Excludes non commissionable sales, value unknown

#### 2015/16

| 2015/16 | Restaurant | Grab & Go | External Kiosks | Total     |
|---------|------------|-----------|-----------------|-----------|
| 2015/16 | £          | £         | £               | £         |
| Apr     | 327,973    | 120,214   | 74,493          | 522,680   |
| May     | 301,470    | 114,312   | 73,113          | 488,894   |
| June    | 448,618    | 138,131   | 142,153         | 728,901   |
| July    | 380,807    | 121,662   | 127,002         | 629,472   |
| Aug     | 383,668    | 157,662   | 121,166         | 662,495   |
| Sept    | 337,036    | 125,791   | 72,939          | 535,766   |
| Oct     | 218,601    | 76,113    | 28,609          | 323,323   |
| Nov     | 148,765    | 51,837    | 4,960           | 205,561   |
| Dec     | 212,570    | 30,811    | 0               | 243,381   |
| Jan     | 131,759    | 20,233    | 0               | 151,992   |
| Feb     | 142,796    | 18,737    | 0               | 161,533   |
| Mar     | 232,717    | 56,332    | 13,141          | 302,190   |
| Total   | 3,266,779  | 1,031,833 | 657,577         | 4,956,189 |

Excludes Non Commissionable Sales of £75,152

2014/15

| 2014/15 | Restaurant | Grab & Go | External Kiosks | Total     |
|---------|------------|-----------|-----------------|-----------|
|         | £          | £         | £               | £         |
| Apr     | 278,228    | 107,687   | 25,941          | 411,857   |
| May     | 284,408    | 99,236    | 35,700          | 419,344   |
| June    | 412,347    | 150,154   | 81,593          | 644,094   |
| July    | 413,609    | 128,670   | 34,740          | 577,018   |
| Aug     | 406,292    | 159,412   | 105,795         | 671,500   |
| Sept    | 354,308    | 132,224   | 52,262          | 538,794   |
| Oct     | 236,498    | 92,228    | 23,911          | 352,637   |
| Nov     | 182,605    | 61,293    | 1,029           | 244,927   |
| Dec     | 222,725    | 34,123    | 141             | 256,989   |
| Jan     | 180,971    | 24,197    | 0               | 205,169   |
| Feb     | 144,737    | 24,661    | 196             | 169,594   |
| Mar     | 238,268    | 57,114    | 0               | 295,383   |
| Total   | 3,354,997  | 1,070,999 | 361,308         | 4,787,305 |

Excludes Non Commissionable Sales of £72,074

#### 2013/14

| 2013/14 | Restaurant | Grab & Go | External Kiosks | Total     |
|---------|------------|-----------|-----------------|-----------|
|         | £          | £         | £               | £         |
| Apr     | 204,690    | 88,334    | 14,203          | 307,227   |
| May     | 242,529    | 98,818    | 31,677          | 373,023   |
| June    | 360,307    | 150,349   | 61,879          | 572,535   |
| July    | 424,839    | 151,194   | 140,999         | 717,033   |
| Aug     | 359,742    | 142,745   | 95,773          | 598,260   |
| Sept    | 323,575    | 150,012   | 61,294          | 534,880   |
| Oct     | 202,736    | 103,085   | 5,032           | 310,853   |
| Nov     | 134,649    | 73,301    | 0               | 207,951   |
| Dec     | 181,192    | 67,823    | 0               | 249,015   |
| Jan     | 131,711    | 44,251    | 0               | 175,962   |
| Feb     | 119,895    | 26,040    | 0               | 145,935   |
| Mar     | 243,371    | 86,490    | 19,122          | 348,983   |
| Total   | 2,929,238  | 1,182,442 | 429,978         | 4,541,658 |

Excludes Non Commissionable Sales of £51,099

# APPENDIX "G" Catering Equipment Conditions Survey

To follow at ITT Stage

# APPENDIX "H" Royal Parks Branded Coffee Cup



See separate file for artwork