



Department
for Environment
Food & Rural Affairs

Conditions of Contract Short Form Enhanced

RSDO Environmental Report and Habitats Regulation Assessment

Document version **October 2021**

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APEM Ltd
Riverview
A17 Embankment Business Park
Heaton Mersey
Stockport
SK4 3GN

Attn: [REDACTED]
By email to: [REDACTED]

Date: 31 March 2025
Our ref: **C27180**

Dear [REDACTED]

Supply of RSDO Environmental Report and Habitats Regulation Assessment

Following your tender/ proposal for the supply of RSDO Environmental Report and Habitats Regulation Assessment to the Environment Agency, we are pleased to confirm our intention to award this contract to you.

The attached contract details ("**Order Form**"), contract conditions and the **Annexes** set out the terms of the contract between the Environment Agency for the provision of the deliverables set out in the Order Form.

We thank you for your co-operation to date and look forward to forging a successful working relationship resulting in a smooth and successful delivery of the deliverables. Please confirm your acceptance of the Conditions by signing and returning the Order Form to Daniela Ciampa at the above address within **7** days from the date of this letter, which will create a binding contract between us. No other form of acknowledgement will be accepted. Please remember to include the reference number above in any future communications relating to this contract.


We will then arrange for the Order Form to be countersigned so that you have a signed copy of the Order Form for your records.

Yours faithfully,

Daniela Ciampa

Defra Group Commercial

Order Form

1. Contract Reference	C28438	
2. Date	25 March 2025	
3. Authority	Environment Agency Horizon House Bristol BS1 5AH	
4. Supplier	APEM Ltd Riverview A17 Embankment Business Park Heaton Mersey Stockport SK4 3GN	
4a. Supplier Account Details		
5. The Contract	<p>The Supplier shall supply the Deliverables described below on the terms set out in this Order Form and the attached contract conditions ("Conditions") and any Annexes.</p> <p>Unless the context otherwise requires, capitalised expressions used in this Order Form have the same meanings as in Conditions.</p> <p>In the event of any inconsistency between the provisions of the Order Form, the Conditions and the Annexes, the inconsistency shall be resolved by giving precedence in the following order:</p> <ol style="list-style-type: none"> 1. Order Form, Annex 2 (<i>Specification</i>) and Annex 3 (<i>Charges</i>) with equal priority. 2. Conditions and Annex 1 (<i>Authorised Processing Template</i>) with equal priority. 3. Annexes 4 (<i>Tender Submission</i>) and 5 (<i>Sustainability</i>). <p>In the event of any inconsistency between the provisions of Annexes 4 and 5, Annex 5 shall take precedence over Annex 4.</p> <p>Please do not attach any Supplier terms and conditions to this Order Form as they will not be accepted by the Authority and may delay conclusion of the Contract.</p>	
6. Deliverables	Goods	N/A
	Services	The over-arching objectives of this project are to:

		<ul style="list-style-type: none"> • Objective 1 - Consultant to identify the current legislation and guidance applicable to the RSDO and Environmental report and use it to propose a draft structure/contents page for the Environmental report. Consultant needs to consider the cross-border implications between Wales and England and ensure variations in legislation are included and a reference list produced. • Objective 2 - Consultant to identify the current legislation and guidance applicable to the RSDO HRA and use it to outline the HRA process to be followed and propose a draft structure/contents page for each report/stage of investigation. Consultant needs to consider the cross-border implications and ensure variations in legislation are included and a reference list produced. • Objective 3 - Consultant to deliver a fit for purpose RSDO Environmental Report that satisfies the latest drought guidance. Provided in Word and PDF format with copyright ownership to the EA and Natural Resources Wales (NRW), allowing for future edits and updates to be done internally to keep the document live and enable the insertion of Welsh translations. • Objective 4 - Consultant to deliver a HRA for the RSDO in isolation and full in-, working closely with Natural England and NRW to understand concerns and obtain support. Provided in Word and PDF format with copyright ownership to the EA and NRW. • Objective 5 - Consultant to work with key stakeholders and cross reference with Strategic Resource Options (SROs) ongoing work to conduct a monitoring review and gap analysis of the existing RSDO monitoring programme.
7. Specification	The specification of the Deliverables is as set out in Annex 2.	
8. Term	<p>The Term shall commence on 06 March 2025 (the Start Date)</p> <p>and the Expiry Date shall be 31 March 2025, unless it is otherwise extended or terminated in accordance with the terms and conditions of the Contract.</p> <p>Work packages 2 and 3 may be triggered at the Authority's discretion via inbuilt contract variations after the expiry date following the contract variation process. The Authority may extend the Contract for a period of up to 2 years by giving not less than 1 months' notice in writing to the Supplier prior to the Expiry Date. The terms and conditions of the Contract shall apply throughout any such extended period.</p>	
9. Charges	The Charges for the Deliverables shall be as set out in Annex 3.	

10. Payment	<p>The Authority's preference is for all invoices to be sent electronically, in PDF format quoting a valid Purchase Order Number (PO Number and unique Invoice number to:</p> <p>[REDACTED]</p> <p>Alternatively, you may post to:</p> <p>For EA SSCL PO Box 797 Newport Gwent NP10 8FZ</p> <p>Within 10 Working Days of receipt of your countersigned copy of this Order Form, we will send you a unique PO Number. You must be in receipt of a valid PO Number before submitting an invoice.</p> <p>To avoid delay in payment it is important that the invoice is compliant with Annex 3 Non-compliant invoices will be sent back to you, which may lead to a delay in payment.</p> <p>If you have a query regarding an outstanding payment, please contact the Authority's Authorised Representative(s).</p>	
11. Authority Authorised Representative(s)	<p>For general liaison your contact will continue to be</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p> <p>[REDACTED]</p>	
12. Address for notices	Authority: Environment Agency Horizon House Deanery Road Bristol BS1 5AH	Supplier: APEM Ltd Riverview A17 Embankment Business Park Heaton Mersey Stockport SK4 3GN

13. Key Personnel	Authority: Environment Agency Horizon House Deanery Road Bristol BS1 5AH <div style="background-color: black; height: 1.2em; width: 100%;"></div>	Supplier: APEM Ltd Riverview A17 Embankment Business Park Heaton Mersey Stockport SK4 3GN <div style="background-color: black; height: 1.2em; width: 100%;"></div>
14. Procedures and Policies	<p>For the purposes of the Contract the details of procurement relevant procedures and policies are outlined in these terms and conditions.</p> <p>For the avoidance of doubt, if other policies of the Authority are referenced in the Conditions and Annexes, those policies will also apply to the Contract on the basis described therein.</p> <p>The Authority may require the Supplier to ensure that any person employed in the delivery of the Deliverables has undertaken a Disclosure and Barring Service check. The Supplier shall ensure that no person who discloses that they have a conviction that is relevant to the nature of the Contract, relevant to the work of the Authority, or is of a type otherwise advised by the Authority (each such conviction a "Relevant Conviction"), or is found by the Supplier to have a Relevant Conviction (whether as a result of a police check, a Disclosure and Barring Service check or otherwise) is employed or engaged in the provision of any part of the Deliverables.</p>	
15. Limitation of Liabilities	In accordance with Clause 12.1.	
16. Insurance	<p>The Supplier shall hold the following insurance cover from the commencement date for the duration of the Contract for the duration of the Contract and continuing 3 years after the Expiry Date in accordance with this Order Form</p> <div style="background-color: black; height: 100px; width: 100%;"></div>	



Annex 1 – Authorised Processing Template

Contract:	Supply of RSDO Environmental Report and Habitats Regulation Assessment This project aims to update the River Severn Drought Order Environmental Report to meet current drought guidance, ensuring it is editable for future updates and Welsh translations.
Date:	
Description Of Authorised Processing	Collection of names, organisations and contact phone numbers to assist with stakeholder engagement.
Subject matter of the processing	Supply of RSDO Environmental Report and Habitats Regulation Assessment
Duration of the processing	
Nature and purposes of the processing	The nature of the processing means any operation such as collection, recording, organisation, structuring, storage, adaptation or alteration, retrieval, consultation, use, disclosure by transmission, dissemination or otherwise making available, alignment or combination, restriction, erasure or destruction of data (whether or not by automated means) etc. The purpose might include employment processing, statutory obligation, recruitment assessment etc.
Type of Personal Data	A list of names, organisations and contact phone numbers to assist with stakeholder engagement.
Categories of Data Subject	N/A – no categories of personal data will be collected.

Annex 2 – Specification

Project Specification

Title: River Severn Drought Order (RSDO) Environmental Report and Habitats Regulation Assessment (ENV6006512R)

Contract Ref:

Date of issue: October 2024

1. Timescales

This project will span over multiple financial years and require the project deliverables and invoicing schedule to be clearly broken down to enable project planning and procurement forecasting. The project will be split into work packages 1, 2 and 3. There will be a review following the completion of work packages 1 and 2, the Authority reserves the right to cancel, postpone, re-schedule or re-tender this requirement due to changing programme requirements and/or funding. Work package 2 and 3 will be triggered via inbuilt contract variations. Work package 1 is planned for April 2024-March 2025, work package 2 April 2025-March 2026 and work package 3 April 2026-March 2027.

2. Background to the requirement

The River Severn is a significant water resource asset, providing drinking water to over 4 million people, as well as supporting industry, hydroelectric power generation, navigation and agriculture. The Severn is recognised for its environmental importance through various designations, providing habitats and a migratory corridor for many nationally and internationally important species from estuary to source. The River Severn is one of the most heavily regulated rivers in the UK.

The Clywedog Reservoir Joint Authority Act (1963) requires river flow at the Bewdley gauge to be maintained no lower than 850MI/d averaged over 5 consecutive days, and not below a minimum of 650 MI/d in any one day. The water resources supporting Severn Regulation are Llyn Clywedog and Lake Vyrnwy (Water Bank) in mid Wales and the Shropshire Groundwater Scheme (SGS) in north Shropshire. The prescribed flow was designed to meet the water resource needs of abstractors on the river, while maintaining acceptable flow for the purposes of fisheries, conservation, recreation, effluent dilution and other in-river uses. The Joint Authority Act balances potentially conflicting interests and involves a number of different organisations.

River Severn Regulation is operated according to a Section 20 tripartite agreement between the Environment Agency (EA), Natural Resources Wales (NRW) and Severn Trent Water (SvT)¹, and close liaison with South Staffordshire Water (SSW) and the Canal & River Trust (CRT). It is the responsibility of the EA, in consultation with NRW, to maintain the prescribed flows at Bewdley. The prescribed flow at Bewdley and non-statutory flow target of 70MI/d at Dolwen are designed to maintain acceptable flows from the reservoirs down the full length of the River Severn, into the Upper Severn estuary.

The Environment Agency Drought Plan identifies the option of applying for a River Severn Drought Order (RSDO), triggered by storage in Llyn Clywedog reservoir, to prolong the amount of time River

¹ Work is underway to update this to reflect the creation of Hafren Dyfrdwy

Severn Regulation support can be provided during an extreme drought event. It is a legal requirement to accompany a Drought Order application with an environmental report, and where Habitats Directive sites are connected, a Habitats Regulations Assessment (HRA). The Environment Agency and Natural Resources Wales need to have all the appropriate working documents fit for purpose to comply with this legislation.

The current RSDO Environmental Report and HRA are based on modelling work carried out over 12 years ago and need updating with current modelling and science. To begin this process, the RSDO Flow and Level modelling project delivered a collaborative list of new Assessment Points (APs) and conducted a comprehensive quality assurance of Severn Trent's Aquator model to refine the representation of River Severn Regulation and the RSDO. A number of operational scenarios (Do Nothing, RSDO, full in combination) and representative drought scenarios (of varying durations and timings identified from stochastics) were selected and flow data produced for all the APs. The project identified 4 separate scenarios (single and multiyear) to represent the scope requirements. Further work is underway to conclude whether a winter application scenario is also needed, and the outcomes will be available for this project.

The project did not deliver level data at the APs. The Severn-Thames Transfer (STT) project created a 1D hydraulic model of the River Severn covering Lake Vyrnwy to Gloucester. The EA has commissioned a further project to extend the existing 1D model up to Clywedog Reservoir and down into the Severn Estuary and use the extended model to obtain habitat parameters that will be available for use in this project.

3. Objectives and deliverables

This project will require the consultant to use the modelled Aquator and 1D model outputs to impact assess the RSDO and produce a full Environmental Report and HRA to comply with current drought legislation in England and Wales. The in-combination impacts need assessing collaboratively with key stakeholders to share best available information and be more transparent with the aim of reducing potential for conflict come a live application. The Environmental Report and HRA need writing in close consultation with NRW and Natural England's Habitats Directive specialists.

The over-arching objectives of this project are to:

Objective 1

Consultant to identify the current legislation and guidance applicable to the RSDO and Environmental report and use it to propose a draft structure/contents page for the Environmental report. Consultant needs to consider the cross-border implications between Wales and England and ensure variations in legislation are included and a reference list produced.

Objective 2

Consultant to identify the current legislation and guidance applicable to the RSDO HRA and use it to outline the HRA process to be followed and propose a draft structure/contents page for each report/stage of investigation. Consultant needs to consider the cross-border implications and ensure variations in legislation are included and a reference list produced.

Objective 3

Consultant to deliver a fit for purpose RSDO Environmental Report that satisfies the latest drought guidance. Provided in Word and PDF format with copyright ownership to the EA and Natural Resources Wales (NRW), allowing for future edits and updates to be done internally to keep the document live and enable the insertion of Welsh translations.

Objective 4

Consultant to deliver a HRA for the RSDO in isolation¹ and full in-combination², working closely with Natural England and NRW to understand concerns and obtain support. Provided in Word and PDF format with copyright ownership to the EA and NRW.

Objective 5

Consultant to work with key stakeholders and cross reference with Strategic Resource Options (SROs) ongoing work to conduct a monitoring review and gap analysis of the existing RSDO monitoring programme.

4. Description of work

The project deliverables have been broken down into key stages of work below. The consultant will need to consider each task and stage in the specification and provide clear quotes against the pricing and payment schedule to allow the EA funding to be spread across consecutive years and different stages.

The project will be split into work packages 1, 2 and 3. There will be a review following the completion of work packages 1 and 2, the Authority reserves the right to cancel, postpone, re-schedule or re-tender this requirement due to changing programme requirements and/or funding. Work package 2 and 3 will be triggered via inbuilt contract variations. Stages 0-2 will be work package 1, stages 3-4 will be work package 2 and stages 5-6 will be work package 3.

Stage 0. Project inception and management

Task: Plan the delivery of the RSDO Environmental Report and HRA as two separate timelines of work, to run in parallel with one another. Produce a draft Gantt chart for each workstream to help us manage finances and staff consultations. Produce an engagement plan for each workstream, to demonstrate how you propose to engage with key stakeholders and identify any concerns/challenges to be overcome to ensure the project succeeds in getting the necessary support ahead of a live event. This will need to include the following activity and outputs:

¹ The RSDO in operation alone, without the influence of other drought permits or orders.

² The RSDO in operation at the same time as all other known drought permits or orders.

0.1	Produce a project plan and updated Gantt chart with a predicted start date of 13 th January 2025 and completion date not exceeding 31 st March 2027.
0.2	Review the phase one project outcomes to deliver the Assessment Points (AP) and flow data under the different drought scenarios to understand the data available and caveats around it. To include a review of the winter application risk technical note. Plan how to utilise this data and identify any gaps or potential issues.
0.3	Review the 1D model outputs on habitat parameters at each AP and review the phase one project recommendations on how to derive level along the reaches between APs. Consultant to consider the 1D model output data and decide whether this is sufficient or propose a methodology for producing the required level or equivalent habitat impact data for the environmental report and HRA.
0.4	Produce a communication and engagement plan for the RSDO Environmental Report and separately for the HRA process.
0.5	Organise and chair a start-up meeting with the key stakeholders to introduce the work to be done, timescales and highlight the engagement and input needed from them.
0.6	Identify and submit a data request to the EA and NRW to collect all the appropriate baseline data needed for the RSDO Environmental report and HRA.
0.7	Organise and chair regular (biweekly or intervals to be suggested by the consultant) meetings with the EA project manager and key technical staff to report on progress and highlight any risks and issues.
0.8	Produce progress report slides for the Severn Working Group and Water Resources West meetings once a quarter.
0.9	At project completion, produce a summary slide pack that can be used to present the project aims, methodologies, pivotal decisions, key findings and overall conclusions.

Stage 1. Determine the current legislation and guidance applicable to the RSDO and demonstrate how this will be used to shape the Environmental Report.

Task: Review the current drought legislation and drought planning guidance in both England and Wales and produce a reference list applicable to the RSDO Environmental Report. Use this guidance to produce a draft contents page for the Environmental Report to demonstrate the key assessments and content to be included. Consult with the EA and key stakeholders to agree the structure and content before commencing work. This will need to include the following activity and outputs:

1.1	Produce a reference list of all the relevant drought legislation and drought planning guidance in both England and Wales that is applicable to the RSDO and Environmental Report process.
1.2	Use the guidance to produce a draft contents page for the RSDO Environmental Report and consult with the EA to agree the structure before commencing work.
1.3	Engage with the key stakeholders to explain the Environmental Report process and content.

Stage 2. Determine the current legislation and guidance applicable to the Habitats Regulation Assessment (HRA) and demonstrate how this will be used to shape the HRA investigation and final report.

Task: Review the current Habitats Directive legislation and guidance in both England and Wales and produce a reference list applicable to the RSDO HRA. Use the guidance to set out the process to be followed and propose a draft structure/contents page for each report/stage of investigation. Consult with the EA, NRW and Natural England to agree the process and methodology for impact assessment before commencing work. This will need to include the following activity and outputs:

2.1	Produce a reference list of all the relevant Habitats Directive legislation and guidance in both England and Wales that is applicable to the RSDO HRA.
2.2	Outline the process/stages that the HRA will follow, what each stage entails and draft structures/contents pages for each report/stage of investigation. Process and content must be agreed with the EA, NRW and NE.
2.3	Document the designated sites and functionally linked habitats and species in hydrological continuity with the River Severn and agree these with NE, NRW and the EA.

2.4	Document the key designated features and species of the Severn Estuary to be considered through the HRA and agree these with NE, NRW and the EA.
2.5	Present the proposed impact assessment methodologies to the EA, NRW and NE for discussion and agreement before proceeding.

Stage 3. RSDO impact assessments

Task: Use the modelled flow outputs and different drought scenarios provided to impact assess the RSDO in accordance with the latest drought guidance and legislation. Consultant will need to translate modelled flows into level/wetted habitat response at each AP or reach as appropriate, using the 1D model outputs to assess relevant habitat parameters. This task will need to include the following activity and outputs:

3.1	Organise and chair a meeting to present proposed methodologies for impact assessments to the EA and key stakeholders. Provide the proposals in advance of the meeting and provide a consultation period then review the responses to shape the final methodologies to be agreed with the EA.
3.2	<p>Use the modelled flow data outputs provided to undertake appropriate analysis of the impacts from the different RSDO scenarios provided, including a winter scenario if appropriate. Consultant to use guidance to identify requirements. EA propose consultant graphically present the results where possible and to include, as a minimum, the impact assessments on the following;</p> <ul style="list-style-type: none"> - Impacts on river level/wetted habitat, Water Framework Directive (WFD), hydrology, water resources/other abstractors, water quality, ecology (including invertebrates, macrophytes, fish, physical habitat and Diatoms), invasive non-native species, navigation and recreation and others proposed by the consultant. - Include detailed analysis of the flow and level behaviour and subsequent impacts through the channel split near Gloucester. - Water Framework Directive impacts - Include the existing reference sites on unregulated/natural catchment tributaries as a comparison (River Teme and Tanat, two sites), EA to provide.
3.3	<p>All scenarios in the phase 1 project were modelled with two different Canal & River Trust scenarios; the current River Severn Drought Order restriction on the Gloucester & Sharpness canal (300 MI/d when Deerhurst flows drop below trigger) AND a 5% abstraction reduction (in line with water company restrictions). Use the modelled flow data outputs provided to undertake appropriate analysis on the Gloucester & Sharpness canal under both these restrictions/scenarios. Further analysis into daily abstraction impacts will be needed to satisfy CRT's ongoing concerns. This will require consultative working with CRT and the EA to agree the methodologies and consult on the findings throughout the impact assessment work.</p> <p>Need to include analysis of how the tidal restrictions also interact and impact and how the restrictions on CRT compare to the water companies additional 100-day rule restriction.</p> <p>Stage 4 work on the HRA will screen both restriction scenarios on CRT and identify the required level of restriction to protect the Severn Estuary, to be used as part of the RSDO proposal and Environmental Report.</p>
3.4	Share key findings and results with the relevant specialists in the EA, NRW and NE throughout the process and programme meetings as appropriate to facilitate regular consultation. Graphs to be included in the final report to be agreed with the EA.
3.5	Organise and chair a workshop with the key stakeholders to present the preliminary results and capture initial consultation responses. Review the meeting feedback and refine the analysis where necessary to produce the final draft assessments.
3.6	Consultant to produce a PowerPoint summary of key results and send an appropriate presenter/s to deliver final project results at the most appropriate Severn Working Group (SWG) meeting (or similar) following project completion.

Stage 4. HRA impact assessment and report

Task: Use the modelled flow outputs and different drought scenarios provided to impact assess the RSDO in accordance with the latest HRA guidance and legislation. Link into stage 3 for impacts on river level/wetted habitat and other parameters of interest. Conduct the analysis for each stage of the HRA and write the appropriate reports to audit the key findings and decisions.

This will need to include the following activity and outputs:

4.1	Organise and chair a meeting to present the proposed HRA process (from stage 1 to 4) and methodologies for assessing the potential impacts from the RSDO on designated sites and species to the EA and key stakeholders. Provide the proposals in advance of the meeting and provide a consultation period then review the responses to shape the final methodologies to be agreed with the EA, NRW and NE.
4.2	Use the modelled flow data outputs, habitat parameters and impact assessments from stage 3 to undertake a HRA of the impacts from all the different RSDO scenarios provided.
4.3	Share key findings and results with the relevant specialists in the EA, NRW and NE throughout the process and programme meetings as appropriate to facilitate regular consultation and check all the regulators support the findings and how to proceed.
4.4	Organise and chair meetings or workshops (consultant to propose most appropriate format) with the key stakeholders to share the preliminary results at each stage of the HRA process (from stage 1 to 4 if required). Capture consultation responses and refine the analysis where appropriate before continuing to the next stage.
4.5	The HRA needs to assess both the Canal & River Trust scenarios detailed in stage 3.3 and incorporate the channel split at Gloucester. This analysis needs to include how the tidal restrictions interact with the RSDO timings and how the restrictions on CRT compare to the water companies additional 100-day rule restriction. The HRA needs to screen both restriction scenarios on CRT and identify the required level of restriction to protect the Severn Estuary and other designated sites, to be used as part of the RSDO proposal and Environmental Report. This will require consultative working with CRT, NE, NRW and the EA to agree the methodologies and consult on the findings throughout the impact assessment work.
4.6	Use the sites and formats agreed in project stage 2 to draft a HRA for the RSDO that meets the current legislation and guidance in England and Wales. Put this out for consultation with the EA, NRW and NE and revise according to responses. Provide a final draft for consultation to the EA and key stakeholders and revise according to responses.
4.7	Final HRA report to be provided in word and PDF format and with copyright ownership to the EA and NRW.
4.8	Produce a slide pack and attend a Severn Working Group Meeting (or similar) to present the HRA findings and answer questions. Provide the slide pack to the EA to use at other relevant meetings.

Stage 5. RSDO Environmental Report

Task: Use all the evidence from stage 3 and 4 to write an Environmental Report that meets the current drought legislation and guidance in England and Wales identified in stage 1 and 2. Engage with the key stakeholders throughout to ensure risks and issues are captured and addressed or managed.

This will need to include the following activity and outputs:

5.1	Use the sites and formats agreed in stage 1 to draft an Environmental Report for the RSDO that meets the current legislation and guidance in England and Wales. Ensure it covers the proposals in stage 3.2 and 3.3, and stage 4.5. Put this out for consultation with the EA, NRW and NE and revise according to responses. Provide a final draft for consultation to the key stakeholders and revise according to responses.
5.2	Review the feedback from the 2022 RSDO Environmental Report and ensure those relevant are addressed and incorporate lessons learnt from the 2022 drought event.
5.3	HRA summary and conclusions to be included in the Environmental Report, with the complete HRA report listed as an annex or appendix.
5.4	Provide a summary document that clearly sets out what drought order actions are in England, which are in Wales and which country the impacts are in to support the application paperwork (Defra requested the breakdown of information according to country).
5.5	Produce a slide pack and attend a Severn Working Group Meeting (or similar) to present the conclusions and answer questions. Provide the slide pack to the EA to use at other relevant meetings.

Stage 6. Monitoring review and gap analysis

Task: Work with the key stakeholders to cross reference the existing monitoring programme against other monitoring programmes (e.g. Strategic Resource Options (SROs)) to identify opportunities, duplication and gap analysis of the existing RSDO monitoring programme.

6.1	Work with key stakeholders and related projects to identify all monitoring relevant to the RSDO and provide the EA with a monitoring type, frequency of sampling and purpose.
6.2	Cross reference all the monitoring programmes to identify any duplication or gaps and make recommendations on possible efficiencies and additional monitoring needs to improve the RSDO evidence base.
6.3	Consult with the EA, NRW and NE to agree the final recommended monitoring programme for the RSDO and incorporate into the Environmental Report.

5. RSDO Flow and Level modelling project outputs

The outputs from the RSDO Flow and Level modelling project (introduced in the Background section of this Scope) will be used as a foundation for this project. To provide greater context of the modelled outputs the EA will be able to provide to support this project, the flow and level modelling project scope included the below requirements;

Scenarios to be modelled;

1. Single season drought (acute) – 1 year drought impact focusing on single season pros and cons of a River Severn Drought Order (most likely scenario)
2. Two season drought (chronic) – 2-year drought impact highlighting longer term pros and cons of multiple River Severn Drought Order applications in consecutive years
3. Modelling to cover 1 in 100 year and 1 in 200-year events
4. Satisfy drought guidance requirement to test up to 1 in 500-year event/resilience

All scenarios to be modelled with two different Canal & River Trust scenarios; the current River Severn Drought Order restriction on the Gloucester & Sharpness canal (300 MI/d when Deerhurst flows drop below trigger) AND a 5% abstraction reduction (in line with water company restrictions).

The project identified 4 separate scenarios (single and multiyear) to represent the scope requirements and highlighted further work to conclude whether a winter application scenario is also needed (included in task 0.3 for this project).

What ifs to model within each scenario above

1. Do Nothing scenario – isolate/demonstrate natural drought impacts and tease out pros and cons of River Severn Drought Order – include water company drought permits as triggered
2. River Severn Drought Order in isolation – scenario including only the River Severn Drought Order but no water company drought permits/orders to isolate the specific impacts from the River Severn Drought Order operation
3. Full in-combination – River Severn Drought Order and all other plans (e.g. drought permits and orders) active to satisfy Habitats Directive test

Flow data was modelled at each AP, level data was not derived/calculated as part of this project. The 1D modelling project will produce habitat parameters at the key AP's/reaches.

6. Summary of project products

All methods and products must be quality assured by the supplier project team before providing to the EA project team for their review. Provide all interim and final reports in draft for review by the project team and stakeholder group. Interim reports to be provided with 4 weeks consultation period and 2 weeks for final reports. Allow sufficient time to undertake edits and supply a final version.

All reports, images and tables will need to be supplied in the most accessible format in line with [the Environment Agency's accessible documents policy](#).

A communication and engagement plan must be produced by the consultant to ensure the stakeholder group is kept actively engaged, up to date with project progress and to ensure wherever feasible, conflict is managed and resolved during the project lifespan.

The final reports and output documents will be subject to technical editing (and peer review where necessary). The final version from the contractor may not be the final version that is later published/submitted for application. The project shall produce the following products:

Product	Description	Responsible party	Timing
Project management resources			
Project costings per project stage/objective or milestones	The tender needs to include cost break down per objective/stage to enable the EA to manage the budget over more than one financial year.	Consultant PM	Supplied with the tender.
A project plan	A detailed plan of tasks, dependencies, milestones, reviews and deliverables.	Consultant PM	Supplied with the tender, discussed at the start-up meeting & amended following any points of concern
Gantt chart	Detail the expected delivery of each stage/objective/milestone	Consultant PM	Supplied with the tender, discussed at the start-up

	based on 1 st December 2024 start and completion before 31 st March 2027		meeting & amended following any points of concern
Assumptions list	A record of assumptions made around the scope and recorded during the project.	Consultant PM	Supplied with the tender, discussed at the start-up meeting & updated following key decisions. Reviewed monthly.
Risk and Issues register	To include list of risks, mitigating actions, owner and costs.	Consultant PM	Supplied with the tender, discussed at the start-up meeting & amended following any points of concern. Reviewed monthly.
Decision Log	Produce and maintain an audit of key decisions detailing who was involved and the justification behind each decision.	Consultant PM	Supplied with the tender, discussed at the start-up meeting & updated following key decisions. Reviewed monthly.
Action Tracker	To include list of actions, dates raised, deadline and owner.	Consultant PM	Supplied with the tender, discussed at the start-up meeting & amended following meetings or as required. Reviewed fortnightly at project teams meetings.
Agenda for project start-up meeting	As described	Environment Agency PM	2 weeks before date of meeting
Communication and engagement (C&E) plan for RSDO Environmental Report	To include list of organisations / consultees, method of engagement and timings.	Consultant PM	Supplied within the first month of the project and reviewed at key milestones
Communication and engagement (C&E) plan for RSDO HRA	C&E plan setting out the strategy and timeline for active engagement with key stakeholders targeting the HRA process and reports.	Consultant PM	Supplied within the first month of the project.
Agenda for RSDO start-up stakeholder meeting	As described	Consultant PM	2 weeks before date of meeting
Agenda for HRA start-up meeting	As described	Consultant PM	2 weeks before date of meeting
Agendas of future meetings	As described, include various meetings described in project stages and objectives above.	Consultant PM	2 weeks before date of meeting
Record of minutes and actions of all meetings	Summary of key discussion points and feedback, record of actions with owners and due dates	Consultant PM	Within 1 week after the meeting
Progress Teams meetings with EA project manager (PM)	Short summary of progress, highlight any risks and issues.	Consultant PM	Fortnightly for duration of project. Can be reviewed to monthly if needed
Monthly project briefings	Progress report Financial update (spend to date and invoice schedule) Updated risks and issues log	Consultant PM	Monthly
Monthly invoices	Please quote the purchase order number and send to our finance lead (name to be supplied) mailto: cc'ing the EA PM	Consultant PM	Monthly
Registers with ongoing updates:	As described.	Consultant PM	Develop ready for project start up meeting and update over lifetime of project

Actions log, key decisions log, data register, IPR register (if needed)			
Project deliverables (to be issued as drafts and final versions)			
Progress report slide pack	Quarterly slide pack summaries of progress that can be presented by the EA PM at Severn Working Group, Water Resource West or other external meetings.	Consultant PM	Once a quarter.
Reference list for producing the RSDO Environmental Report	Reference list of all the relevant drought legislation and drought planning guidance in both England and Wales that is applicable to the RSDO and Environmental Report process.	Consultant PM	Early stage 1
Draft contents page for the RSDO Environmental Report	Use the guidance identified to produce a draft contents page for the RSDO Environmental Report	Consultant PM	Early stage 1
Reference list for producing the HRA	Reference list of all the relevant Habitat's Directive legislation and guidance in both England and Wales that is applicable to the RSDO HRA process.	Consultant PM	Early stage 2
Plan of the process/stages that the HRA will follow and draft structures/contents pages for each report/stage of investigation.	Use the guidance identified to produce a plan of the process/stages that the HRA will follow and produce draft structures/contents pages for each report/stage of investigation.	Consultant PM	Early stage 2
Summary of all the designated sites and species in hydrological continuity with the River Severn.	Document all the designated sites and functionally linked habitats and species in hydrological continuity with the River Severn.	Consultant PM	End stage 2
Summary of the key designated features and species of the Severn Estuary.	Document the key designated features and species of the Severn Estuary to be considered through the HRA process.	Consultant PM	End stage 2
Slide pack summary of key RSDO results.	PowerPoint summary of the key RSDO results agreed during stage 3.	Consultant PM	End of stage 3
First draft HRA report	Use the sites and formats agreed in project stage 2 to draft a HRA for the RSDO that meets the current legislation and guidance in England and Wales. Put this out for consultation with the EA, NRW and NE and revise accordingly	Consultant PM	Stage 4
Second draft HRA report	Draft HRA agreed with the EA, NRW and NE for consultation with the EA and key stakeholders.	Consultant PM	Stage 4
Final HRA report	HRA finalised with consultation responses. Provided in word format with copyright ownership to the EA and NRW.	Consultant PM	End of stage 4
Slide pack summary of key HRA conclusions.	PowerPoint summary of HRA findings and conclusions.	Consultant PM	End of stage 4

First draft RSDO Environmental Report	Use the sites and formats agreed in project stage 1 to draft a RSDO Environmental Report that meets the current legislation and guidance in England and Wales. Include HRA consultations. Put this out for consultation with the EA, NRW and NE and revise accordingly.	Consultant PM	Stage 5
Second draft RSDO Environmental Report	Draft RSDO Environmental Report agreed with the EA, NRW and NE for consultation with the EA and key stakeholders.	Consultant PM	Stage 5
Final RSDO Environmental Report	RSDO Environmental Report finalised with consultation responses. Provided in word format with copyright ownership to the EA and NRW.	Consultant PM	End of stage 5
Slide pack summary of key of the RSDO (including HRA) conclusions.	PowerPoint summary of RSDO conclusions.	Consultant PM	End of stage 5
Summary document to support the RSDO application paperwork.	Provide a summary document that clearly sets out what drought order actions are in England, which are in Wales and which country the impacts are in to support the application paperwork.	Consultant PM	End of stage 5
Brief monitoring review report.	Provide the EA with a table detailing monitoring sites/locations, monitoring type, frequency of sampling and purpose. Identify potential gaps and make recommendations for additional monitoring.	Consultant PM	End of stage 6
Project completion presentation.	Isolate Environmental Report and HRA findings and produce a summary slide pack that can be used to present the project aims, methodologies, pivotal decisions, key findings and overall conclusions externally.	Consultant PM	End of stage 4 and 5
Recorded Teams meeting / video of RSDO and HRA conclusions	Recorded using the presentation material & provided in a suitable format for the EA to share.	Consultant PM	Near project completion

7. Interested parties and key stakeholders

River Severn regulation and therefore a River Severn Drought Order will have direct implications on these organisations:

- Natural Resources Wales (NRW)
- Hafren Dyfrdwy
- United Utilities
- Severn Trent Water
- South Staffordshire Water
- Canal & River Trust
- Bristol Water
- Natural England

Forums and wider groups to go through to secure above organisations commitment:

- Severn Working Group
- Water Resources West

8. What the EA will provide

- RSDO Flow and Level Modelling project (ENV6006512R) scope and project outputs
- STT 1D model habitat parameter outputs
- Relevant River Severn Drought Order 2023 mock application supporting documents
- Current River Severn Drought Order Environmental Report (last updated 2022) with appendices and HRA in word document format
- List of proposed water company abstraction sites impacted by the 5% restriction
- River Severn Regulation Operating Guidance
- Operating Agreements for Montgomery Canal and Gloucester & Sharpness Canal
- Full EA and NRW consultation feedback from River Severn Drought Order review 2022.

9. Project governance

Work will be controlled by a consultant project manager, overseen by the Environment Agency Project Manager. Technical supervision will be provided by the Environment Agency project manager, project team and other business functions as appropriate.

The decision-making responsibilities will reside with the project board consisting of Environment Agency representatives.

Members of the project board:

- Project sponsor: Environment Agency, Environment Planning and Engagement Manager
- Project executive: Environment Agency, Water Transfer Team Leader
- Project manager: Environment Agency, Water Resources Specialist, Water Transfer Team.
- Senior user: Environment Agency, Hydrology Specialist, Water Transfer Team.
- Senior user: Environment Agency, Drought Planning Specialist, Water Transfer Team.

The Environment Agency project manager will be responsible for managing project delivery on a day-to-day basis and liaising with the consultant project manager.

10. Required skills

The key skills required to do this project are listed below, more detail is provided in the evaluation criteria document:

- Understanding of River Severn Regulation.
- Technical understanding of water resource management and drought planning legislation.
- Experience of undertaking drought permit/order impact assessments and producing Environmental Reports.
- Experience of undertaking Habitats Regulation Assessments.
- Experience of working with multiple stakeholders and regulators on a project with potentially conflicting interests.
- Technical understanding of Aquator modelling and interpreting outputs desirable.
- Project management skills to oversee the development and delivery of the project to time, cost, and quality criteria

- Clear verbal and written communication for discussions with key project staff and stakeholders. Innovative and varied communication approaches are expected to ensure stakeholders are well engaged during delivery and are readily able to use and embed outputs.

11. Contract length

The aim is to commence the project in January 2025 and complete by March 2027.

The project will be split into work packages 1, 2 and 3 (project start to March 2027). Funding has only been secured for the first financial year. There will be a review following the completion of work packages 1 and 2, the Authority reserves the right to cancel, postpone, re-schedule or re-tender this requirement due to changing programme requirements and/or funding. Work package 2 and 3 will be triggered via inbuilt contract variations. Work package 1 is planned for April 2024-March 2025, work package 2 April 2025-March 2026 and work package 3 April 2026-March 2027.

12. Contact information and timeline

This contract shall be managed on behalf of the Environment Agency by the Water Resources Specialist in the Water Transfer Team, contact details to be provided. Further contacts will be provided once the project commences.

Anticipated dates for activities are below:

Activity	Due date
Scope available on Open Market	October/November 2024
Questions on scope	November 2024
Deadline for consultant responses for Request for Quote	November/December 2024
Evaluation of Request for Quote submissions	December 2024
Review and endorsement by the Finance Projects Review Team (1 week)	December 2024/January 2025
Independent Assurance process (4-6 weeks)	December 2024/January 2025
Award of contract	January 2025
Report publishing and project closure	March 2027

The **Defra short form enhanced terms and conditions** will be used for this contract. Terms cannot be amended once the contract has been awarded and will remain for the duration of the contract.

13. Information to be returned

All information to be returned can be found within the bidder pack.

14. Contract management

This contract shall be managed on behalf of the Agency by the Water Resource Specialist in the Water Transfer Team.

The project will be split into work packages 1, 2 and 3 (project start to March 2027). Funding has only been secured for the first financial year. There will be a review following the completion of work packages 1 and 2, the Authority reserves the right to cancel, postpone, re-schedule or re-tender this requirement due to changing programme requirements and/or funding. Work package 2 and 3 will be triggered via inbuilt contract variations. Work package 1 is planned for April 2024-March 2025, work package 2 April 2025-March 2026 and work package 3 April 2026-March 2027.

It should be noted that timescales and activities may be subject to change. Where work is to be subcontracted, quality assurance of contractors will be the responsibility of the main contractor (the supplier); we reserve the right to request additional checks and approvals where subcontractors are completing work.

Receipt of the purchase order number will constitute contract execution and award.

Once the contract has been awarded, we will ask the supplier to develop an invoice profile based against milestones. Invoices may be submitted following satisfactory delivery of milestones. We anticipate each milestone to contain a single large report or several small reports.

Before we approve milestones for payment, the Project Manager will review and approve the edits against the milestones. We must have confirmation from the supplier that internal quality assurance has been completed by the appropriate named person. We will complete this within 5 full working days of receipt unless prior agreement is made.

The Environment Agency reserves the right to return unsatisfactory edits for further work before approving the milestone.

Before the invoice is issued, a fee note must be emailed in advance to the contract manager for approval. All invoices must quote the purchase order number to be processed.

All prices will remain fixed for the duration of the contract award period.

Annex 3 – Charges

Defined terms within this Annex:

E-Invoicing: Means invoices created on or submitted to the Authority via the electronic marketplace service.

Electronic Invoice: Means an invoice (generally in PDF file format) issued by the Supplier and received by the Authority using electronic means, generally email

1. How Charges are calculated

1.1 The Charges:

1.1.1 shall be calculated in accordance with the terms of this Annex 3; and

1.1.2 cannot be increased except as specifically permitted by this Annex.

1.2 Any variation to the Charges payable under the Contract must be agreed between the Supplier and the Authority and implemented using the procedure set out in this Annex.

2. Are costs and expenses included in the Charges

2.1 Except as expressly set out in Paragraph 3 below, the Charges shall include all costs and expenses relating to the provision of Deliverables. No further amounts shall be payable in respect of matters such as:

2.1.1 incidental expenses such as travel, subsistence and lodging, document or report reproduction, shipping, desktop or office equipment costs, network or data interchange costs or other telecommunications charges; or

2.1.2 costs incurred prior to the commencement of the Contract.

3. Rates and Prices

The prices (Charges) are detailed in Annex 5 Pricing Schedule.

4. Currency

All Supplier invoices shall be expressed in sterling, or such other currency as shall be permitted by the Authority in writing.

5. Variations

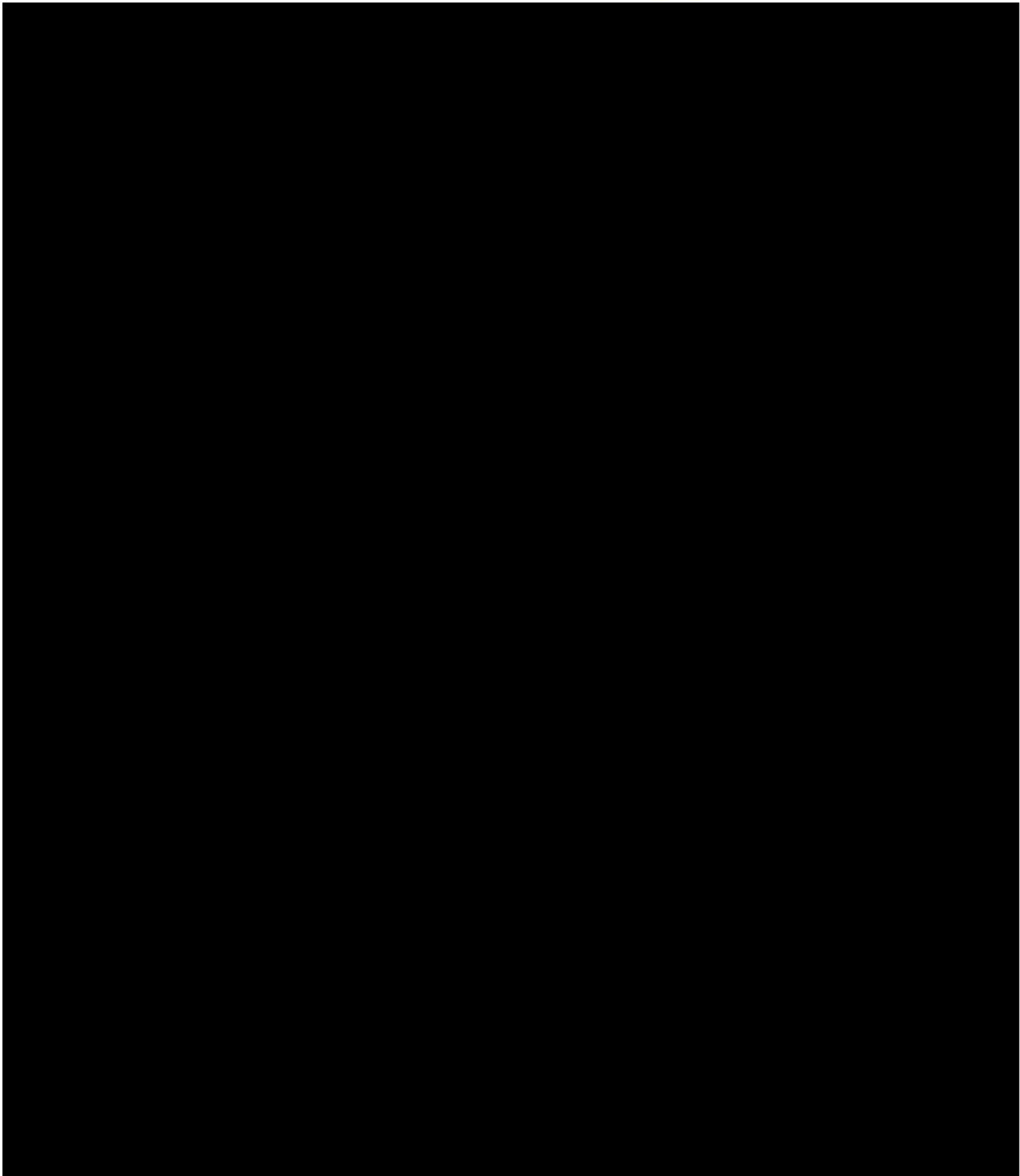
The Authority may make reasonable changes to its invoicing requirements during the Term after providing 30 calendar days written notice to the Supplier.

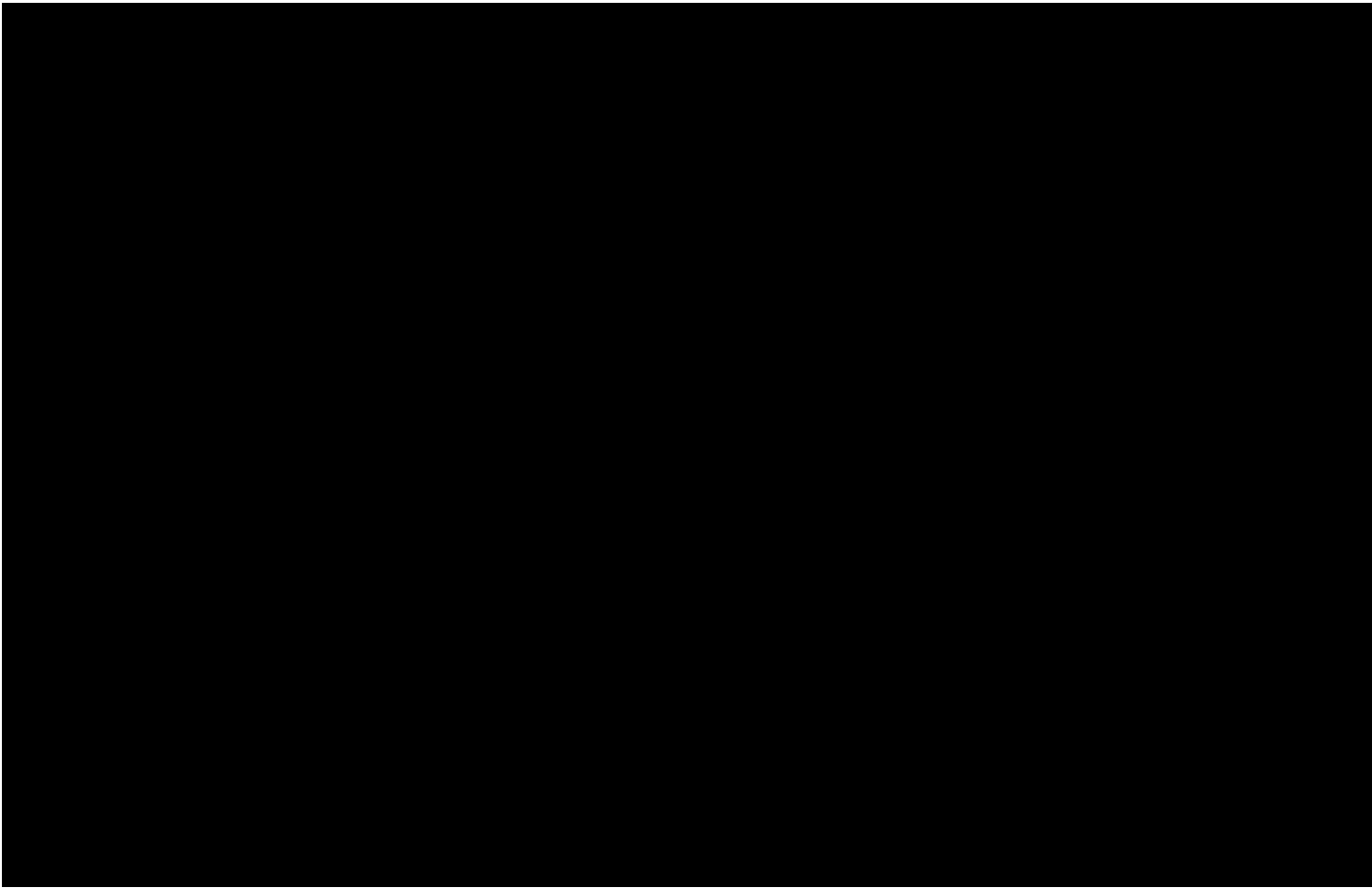
6. Electronic Invoicing

- 6.1 The Authority shall accept for processing any electronic invoice that it is valid, undisputed and complies with the requirements of the Authority's e-invoicing system:
- 6.2 The Supplier shall ensure that each invoice is submitted in a PDF format and contains the following information:
 - 6.2.1 the date of the invoice;
 - 6.2.2 a unique invoice number;
 - 6.2.3 the period to which the relevant Charge(s) relate;
 - 6.2.4 the correct reference for the Contract
 - 6.2.5 a valid Purchase Order Number;
 - 6.2.6 the dates between which the Deliverables subject of each of the Charges detailed on the invoice were performed;
 - 6.2.7 a description of the Deliverables;
 - 6.2.8 the pricing mechanism used to calculate the Charges (such as fixed price, time and materials);
 - 6.2.9 any payments due in respect of achievement of a milestone, including confirmation that milestone has been achieved by the Authority's Authorised Representative
 - 6.2.10 the total Charges gross and net of any applicable deductions and, separately, the amount of any reimbursable expenses properly chargeable to the Authority under the terms of this Contract, and, separately, any VAT or other sales tax payable in respect of each of the same, charged at the prevailing rate;
 - 6.2.11 a contact name and telephone number of a responsible person in the Supplier's finance department and/or contract manager in the event of administrative queries; and
 - 6.2.12 the banking details for payment to the Supplier via electronic transfer of funds (i.e. name and address of bank, sort code, account name and number);
- 6.3 The Supplier shall submit all invoices and any requested supporting documentation through the Authority's e-invoicing system or if that is not possible to: **EA Shared Services Connected Ltd**, PO Box 797, Newport, Gwent, NP10 8FZ; with a copy (again including any supporting documentation) to such other person and at such place as the Authority may notify to the Supplier from time to time.
- 6.4 Invoices submitted electronically will not be processed if:
 - 6.4.1 The electronic submission exceeds 4mb in size
 - 6.4.2 Is not submitted in a PDF formatted document
 - 6.4.3 Multiple invoices are submitted in one PDF formatted document

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Resource and Pricing Schedule for Work Packages 1 - 3





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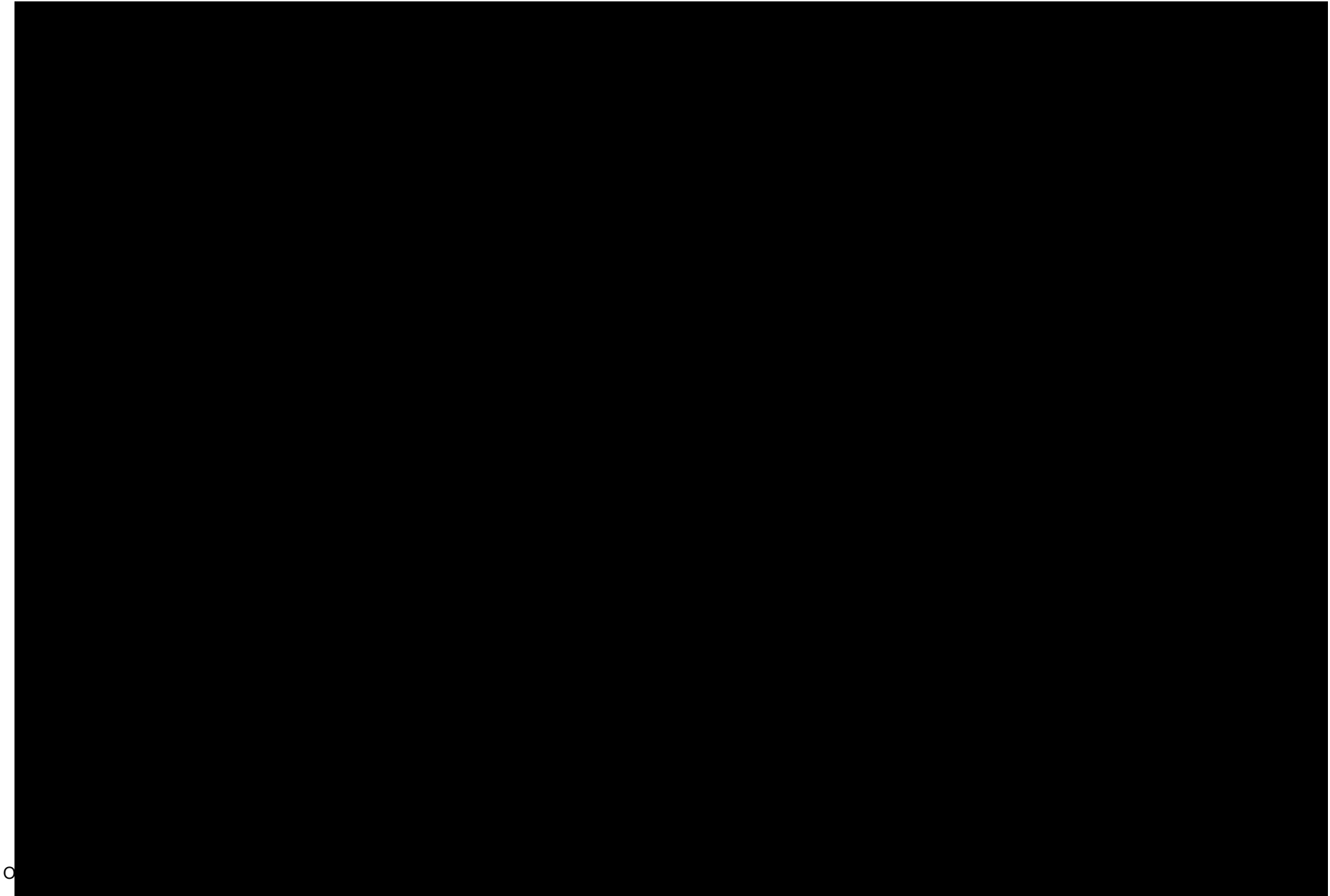
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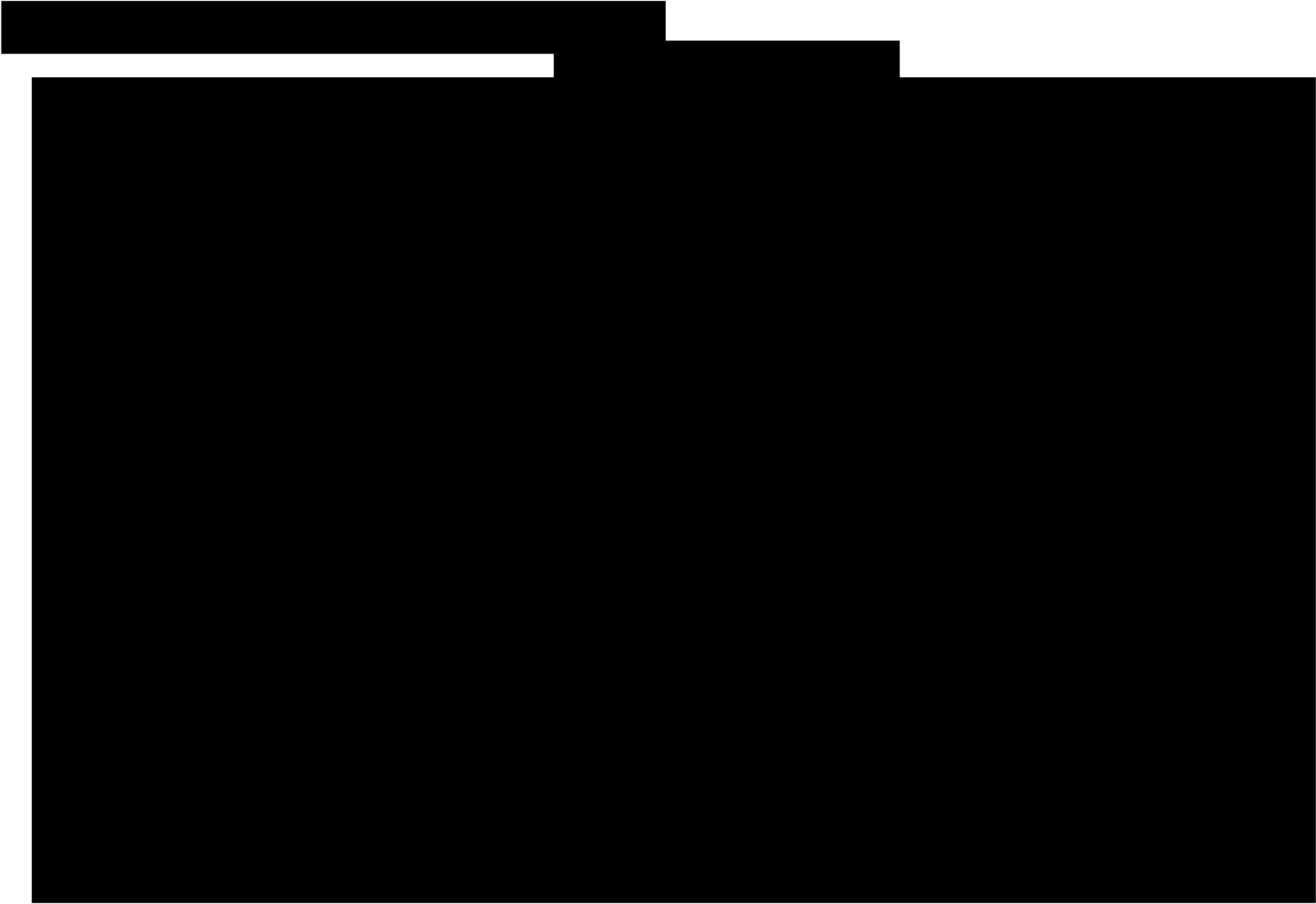
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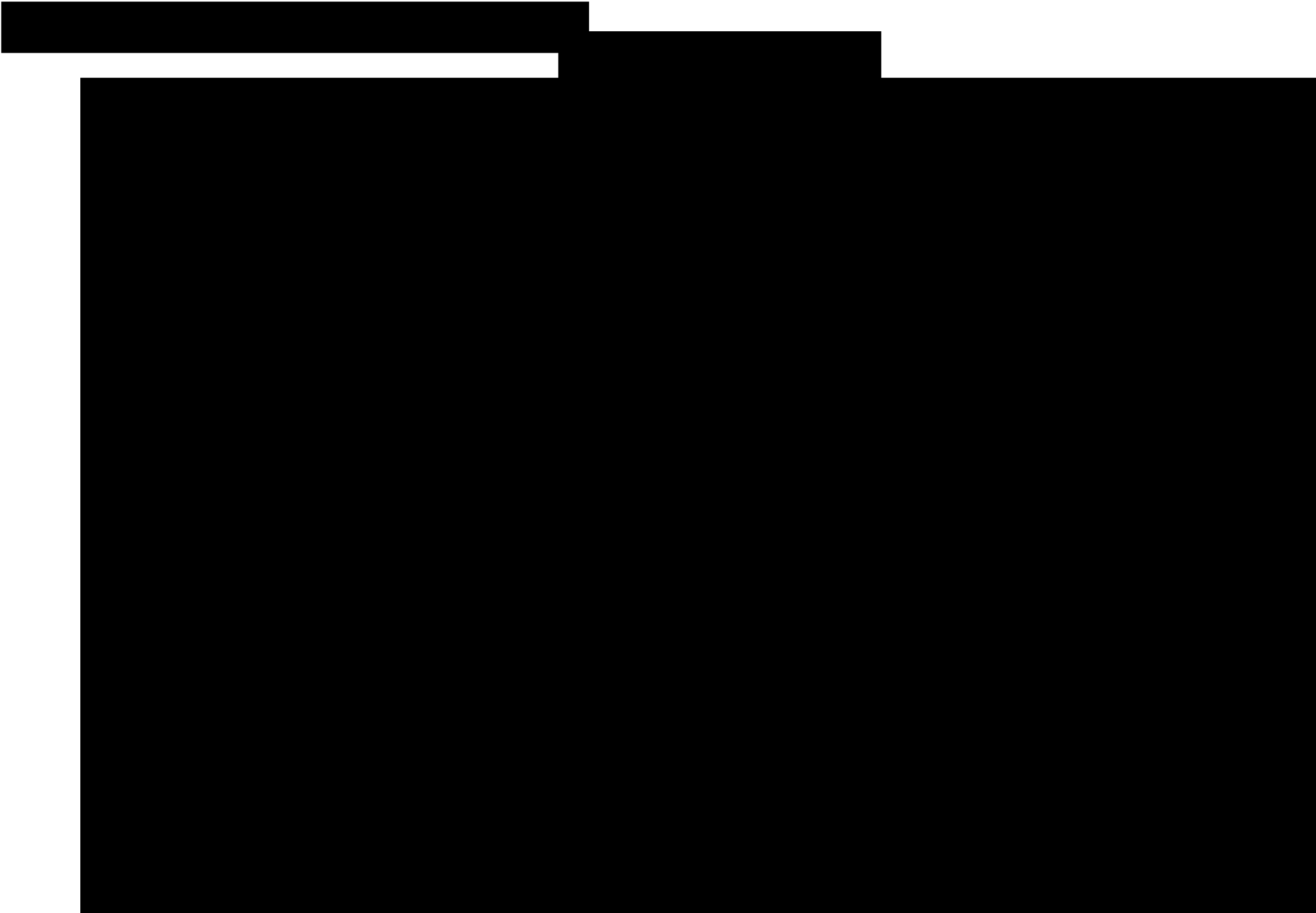
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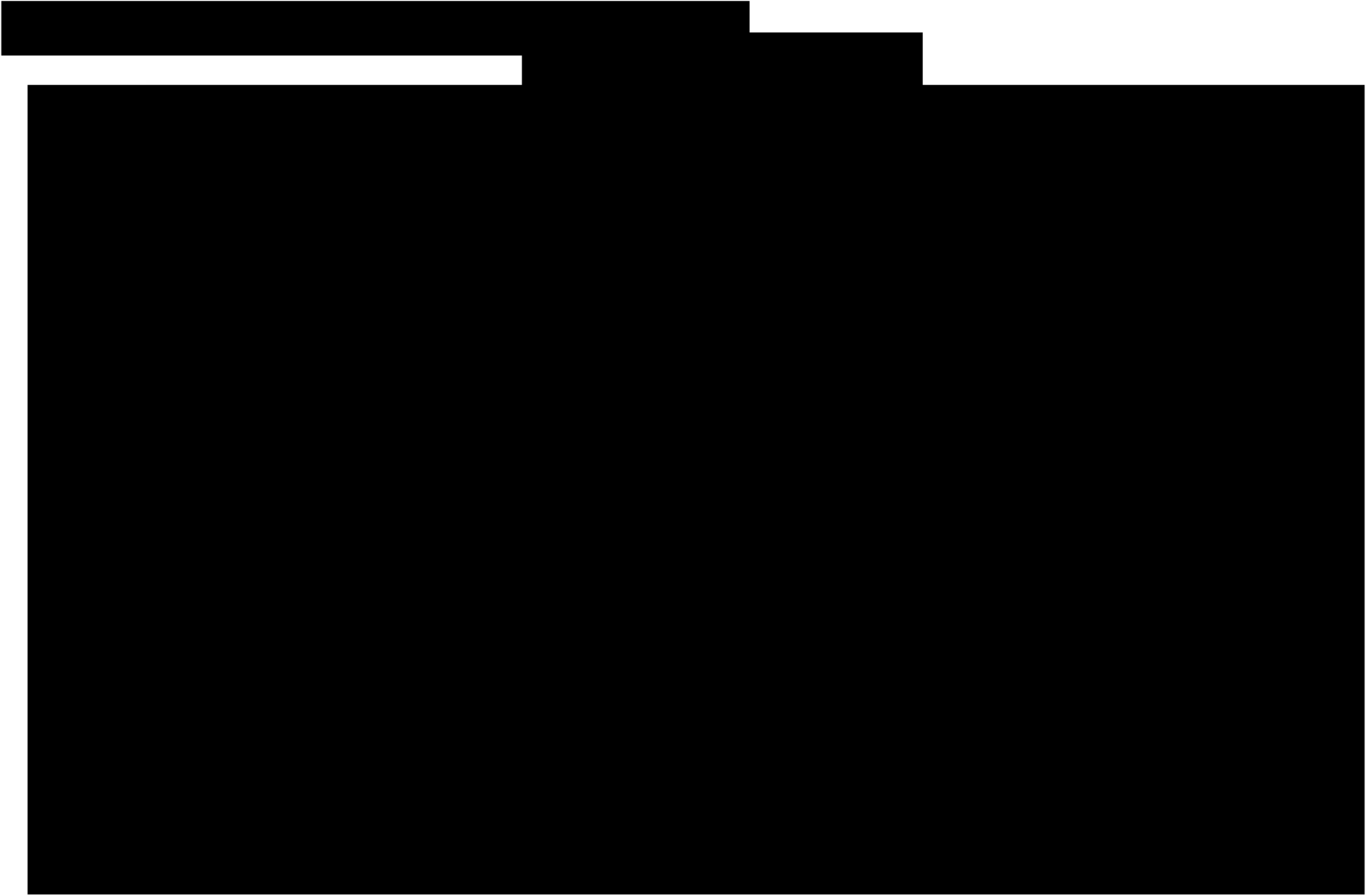
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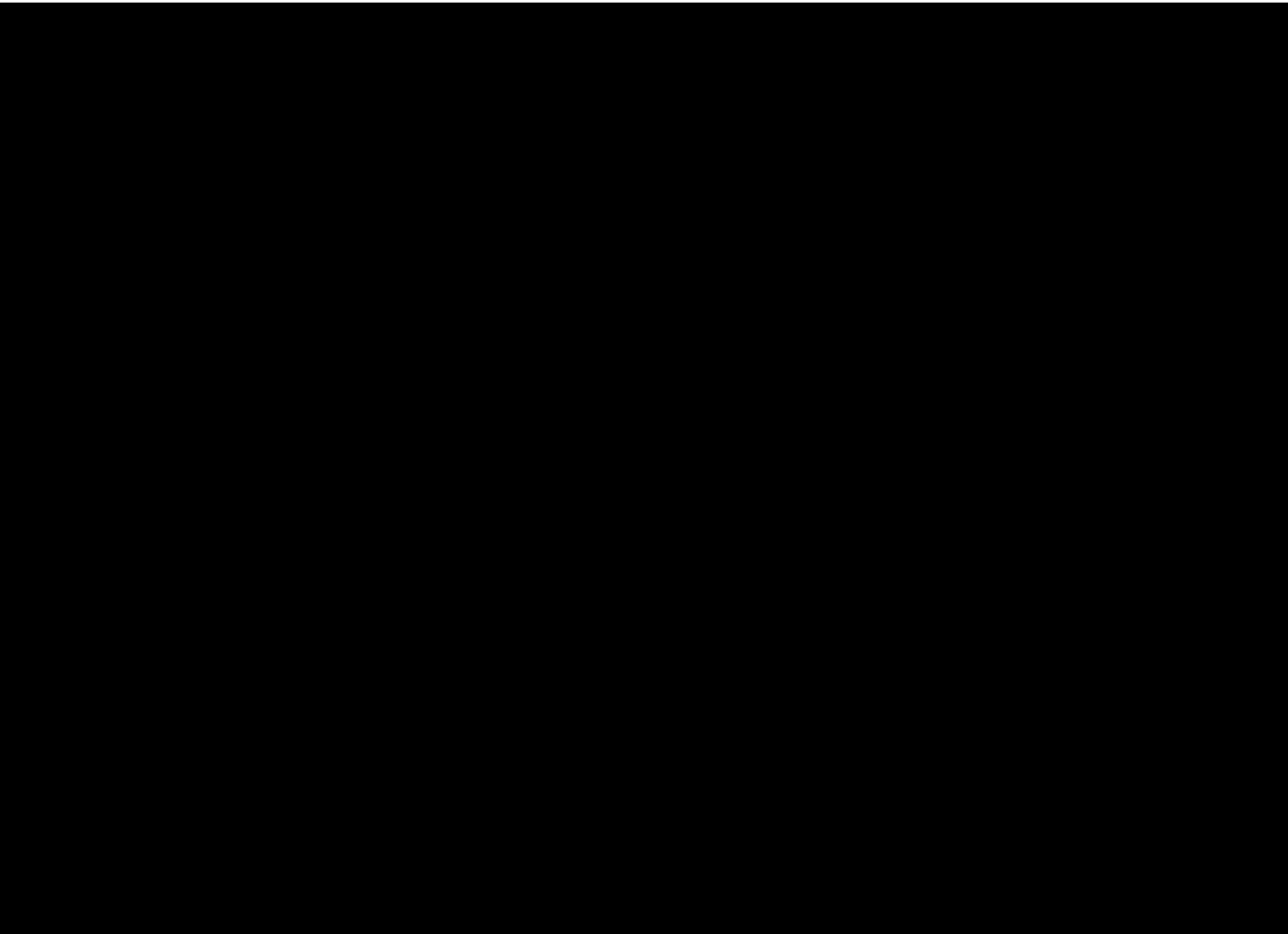
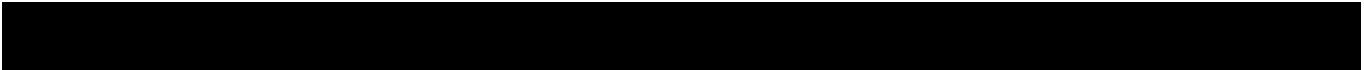
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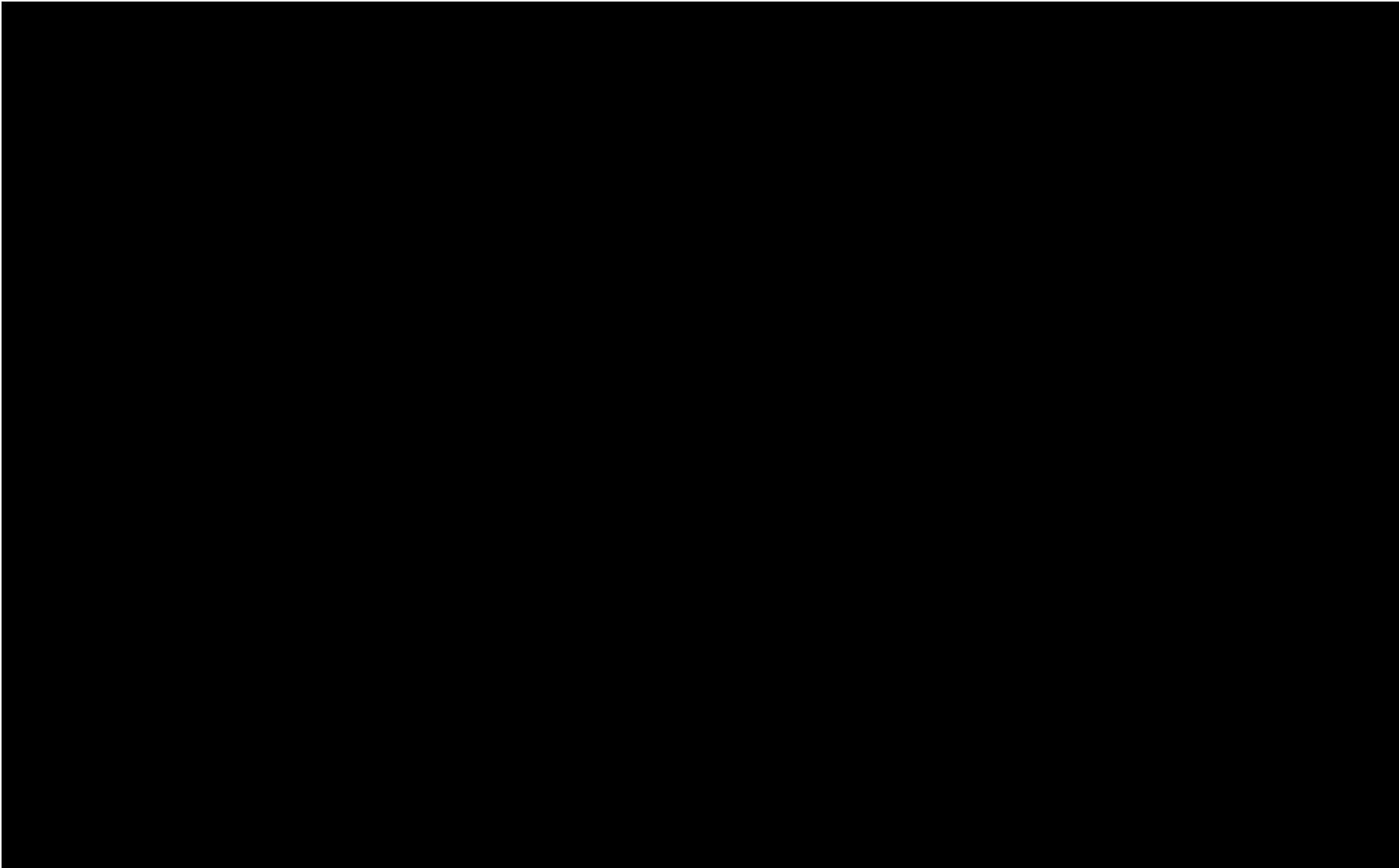
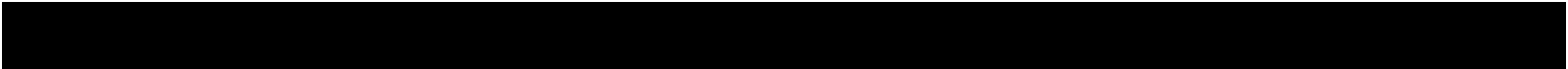
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Annex 5 – Sustainability

1 Sustainability

- 1.1 The Supplier must comply with the Authority's Sustainability Requirements set out in this Contract. The Supplier must ensure that all Supplier Staff and subcontractors who are involved in the performance of the Contract are aware of these requirements in accordance with clauses 8.1(c) and 13.2.
- 1.2 The Authority requires its suppliers and subcontractors to meet the standards set out in the Supplier Code of Conduct in accordance with clause 13.1(c).
- 1.3 The Supplier must comply with all legislation as per clause 13.1.

2 Human Rights

- 2.1 The Authority is committed to ensuring that workers employed within its supply chains are treated fairly, humanely, and equitably. The Authority requires the Supplier to share this commitment and to take reasonable and use reasonable and proportionate endeavours to identify any areas of risk associated with this Contract to ensure that it is meeting the International Labour Organisation International Labour Standards which can be found online - [Conventions and Recommendations \(ilo.org\)](https://www.ilo.org/) and at a minimum comply with the Core Labour Standards, encompassing the right to freedom of association and collective bargaining, prohibition of forced labour, prohibition of discrimination and prohibition of child labour.
- 2.2 The Supplier must ensure that it and its sub-contractors and its [or their] supply chain:
 - 2.2.1 pay staff fair wages and
 - 2.2.2 implement fair shift arrangements, providing sufficient gaps between shifts, adequate rest breaks and reasonable shift length, and other best practices for staff welfare and performance.

3 Equality, Diversity and Inclusion (EDI)

- 3.1 The Supplier will support the Authority to achieve its [Public Sector Equality Duty](#) by complying with the Authority's policies (as amended from time to time) on EDI. This includes ensuring that the Supplier, Supplier Staff, and its subcontractors in the delivery of its obligations under this Contract:
 - 3.1.1 do not unlawfully discriminate either directly or indirectly because of race, colour, ethnic or national origin, disability, sex, sexual orientation, gender reassignment, religion or belief, pregnancy and maternity, marriage and civil partnership or age and without prejudice to the generality of the foregoing the Supplier shall not unlawfully discriminate within the meaning and scope of the Equality Act 2010;

- 3.1.2 will not discriminate because of socio-economic background, working pattern or having parental or other caring responsibilities;
- 3.1.3 eliminates discrimination, harassment, victimisation, and any other conduct that is prohibited by or under the Equality Act 2010;
- 3.1.4 advances equality of opportunity between people who share a protected characteristic and those who do not;
- 3.1.5 foster good relations between people who share a protected characteristic and people who do not share it;
- 3.1.6 identifies and removes EDI barriers which are relevant and proportionate to the requirement; and
- 3.1.6 shall endeavour to use gender-neutral language when providing the Deliverables and in all communications in relation to the Contract.

4 Environment

- 4.1 The Supplier shall ensure that any Goods or Services are designed, sourced, and delivered in a manner which is environmentally responsible and in compliance with paragraph 1.3 of this Annex;
- 4.2 In performing its obligations under the Contract, the Supplier shall to the reasonable satisfaction of the Authority ensure the reduction of whole life cycle sustainability impacts including;
 - 4.2.1 resilience to climate change;
 - 4.2.2 eliminating and/or reducing embodied carbon;
 - 4.2.3 minimising resource consumption and ensuring resources are used efficiently;
 - 4.2.4 avoidance and reduction of waste following the waste management hierarchy as set out in Law and working towards a circular economy;
 - 4.2.5 reduction of single use consumable items (including packaging), and avoidance of single use plastic in line with Government commitments;
 - 4.2.6 environmental protection (including pollution prevention, biosecurity and reducing or eliminating hazardous substances; and
 - 4.2.7 compliance with [Government Buying Standards](#) applicable to Deliverables and using reasonable endeavours to support the Authority in meeting applicable [Greening Government Commitments](#).

5 Social Value

- 5.1 The Supplier will support the Authority in highlighting opportunities to provide wider social, economic, or environmental benefits to communities through the delivery of the Contract.
- 5.2 The Supplier will ensure that supply chain opportunities are inclusive and accessible to:
 - 5.2.1 new businesses and entrepreneurs;
 - 5.2.2 small and medium enterprises (SMEs);
 - 5.2.3 voluntary, community and social enterprise (VCSE) organisations;
 - 5.2.4 mutuals; and
 - 5.2.5 other underrepresented business groups.

Short Form Terms

1. Definitions used in the Contract

In this Contract, unless the context otherwise requires, the following words shall have the following meanings:

"Authority"	means the authority identified in paragraph 3 of the Order Form;
"Authority Data"	a) the data, text, drawings, diagrams, images or sounds (together with any database made up of any of these) which are embodied in any electronic, magnetic, optical or tangible media, including any of the Authority's confidential information, and which: i) are supplied to the Supplier by or on behalf of the Authority; or ii) the Supplier is required to generate, process, store or transmit pursuant to the Contract; or b) any Personal Data for which the Authority is the Data Controller;
"Authority Cause"	any breach of the obligations of the Authority or any other default, act, omission, negligence or statement of the Authority, of its employees, servants, agents in connection with or in relation to the subject-matter of the Contract and in respect of which the Authority is liable to the Supplier;
"Central Government Body"	for the purposes of this Contract this means a body listed in one of the following sub-categories of the Central Government classification of the Public Sector Classification Guide, as published and amended from time to time by the Office for National Statistics: <ul style="list-style-type: none">• Government Department;• Non-Departmental Public Body or Assembly Sponsored Public Body (advisory, executive, or tribunal);• Non-Ministerial Department; or• Executive Agency;
"Charges"	means the charges for the Deliverables as specified in the Order Form and Annex 3;
"Confidential Information"	means all information, whether written or oral (however recorded), provided by the disclosing Party to the receiving Party and which (i) is known by the receiving Party to be confidential; (ii) is agreed by the Parties to be confidential;

"Contract"	means this contract between (i) the Authority and (ii) the Supplier which is created by the Supplier signing the Order Form and returning it to the Authority.
"Controller"	has the meaning given to it in the "UK GDPR";
"Crown Body"	means any department, office or agency of the Crown, including any and all Local Authority bodies;
"Data Loss Event"	any event that results, or may result, in unauthorised access to Personal Data held by the Supplier under this Contract, and/or actual or potential loss and/or destruction of Personal Data in breach of this Contract, including any Personal Data Breach;
"Data Protection Impact Assessment"	an assessment by the Controller of the impact of the envisaged processing on the protection of Personal Data;
"Data Protection Legislation"	(i) the UK GDPR and any applicable national implementing Laws as amended from time to time; (ii) the Data Protection Act 2018 to the extent that it relates to Processing of personal data and privacy; (iii) all applicable Law about the Processing of personal data and privacy;
"Data Protection Officer"	has the meaning given to it in the GDPR;
"Data Subject"	has the meaning given to it in the GDPR;
"Data Subject Access Request"	a request made by, or on behalf of, a Data Subject in accordance with rights granted pursuant to the Data Protection Legislation to access their Personal Data;
"Date of Delivery"	means that date by which the Deliverables must be delivered to the Authority, as specified in the Order Form;
"Deliver"	means handing over the Deliverables to the Authority at the address and on the date specified in the Order Form, which shall include unloading, and any other specific arrangements agreed in accordance with Clause 4. Delivered and Delivery shall be construed accordingly;
"Deliverables"	Goods and/or Services that may be ordered under the Contract including the Documentation;

"Documentation"	<p>descriptions of the Services, technical specifications, user manuals, training manuals, operating manuals, process definitions and procedures, system environment descriptions and all such other documentation (whether in hardcopy or electronic form) that is required to be supplied by the Supplier to the Authority under the Contract as:</p> <p>a) would reasonably be required by a competent third party capable of Good Industry Practice contracted by the Authority to develop, configure, build, deploy, run, maintain, upgrade and test the individual systems that provide the Deliverables</p> <p>b) is required by the Supplier in order to provide the Deliverables; and/or</p> <p>c) has been or shall be generated for the purpose of providing the Deliverables;</p>
"Existing IPR"	any and all intellectual property rights that are owned by or licensed to either Party and which have been developed independently of the Contract (whether prior to the date of the Contract or otherwise);
"Expiry Date"	means the date for expiry of the Contract as set out in the Order Form;
"FOIA"	means the Freedom of Information Act 2000 together with any guidance and/or codes of practice issued by the Information Commissioner or relevant Government department in relation to such legislation;
"Force Majeure Event"	any event, occurrence, circumstance, matter or cause affecting the performance by either Party of its obligations under the Contract arising from acts, events, omissions, happenings or non-happenings beyond its reasonable control which prevent or materially delay it from performing its obligations under the Contract but excluding: i) any industrial dispute relating to the Supplier, the Supplier Staff (including any subsets of them) or any other failure in the Supplier or the subcontractor's supply chain; ii) any event, occurrence, circumstance, matter or cause which is attributable to the wilful act, neglect or failure to take reasonable precautions against it by the Party concerned; and iii) any failure of delay caused by a lack of funds;
"Goods"	means the goods to be supplied by the Supplier to the Authority under the Contract;
"Good Industry Practice"	standards, practices, methods and procedures conforming to the law and the exercise of the degree of skill and care, diligence, prudence and foresight which would reasonably and ordinarily be expected from a skilled and experienced person or body engaged within the relevant industry or business sector;
"Information"	has the meaning given under section 84 of the FOIA;

"Information Commissioner"	the UK's independent authority which deals with ensuring information relating to rights in the public interest and data privacy for individuals is met, whilst promoting openness by public bodies;
"Insolvency Event"	occurs in respect of a legal person (for example an individual, company or organisation): i) if that person is insolvent; ii) if an order is made or a resolution is passed for the winding up of the person (other than voluntarily for the purpose of solvent amalgamation or reconstruction); iii) if an administrator or administrative receiver is appointed in respect of the whole or any part of the persons assets or business; or iv) if the person makes any arrangement with its creditors or takes or suffers any similar or analogous action to any of the actions detailed in this definition as a result of debt in any jurisdiction whether under the Insolvency Act 1986 or otherwise;
"IP Completion Day"	has the meaning given to it in the European Union (Withdrawal) Act 2018;
"Key Personnel"	means any persons specified as such in the Order Form or otherwise notified as such by the Authority to the Supplier in writing;
"Law"	means any law, statute, subordinate legislation within the meaning of Section 21(1) of the Interpretation Act 1978, bye-law, right within the meaning of Section 4(1) EU Withdrawal Act 2018 as amended by EU (Withdrawal Agreement) Act 2020, regulation, order, regulatory policy, mandatory guidance or code of practice, judgment of a relevant court of law, or directives or requirements of any regulatory body with which the Parties are bound to comply;
"New IPR"	all and any intellectual property rights in any materials created or developed by or on behalf of the Supplier pursuant to the Contract but shall not include the Supplier's Existing IPR;
"Order Form"	means the letter from the Authority to the Supplier printed above these terms and conditions;
"Party"	the Supplier or the Authority (as appropriate) and "Parties" shall mean both of them;
"Personal Data"	has the meaning given to it in the UK GDPR;
"Personal Data Breach"	has the meaning given to it in the UK GDPR;
"Processing"	has the mean given to it in the UK GDPR;
"Processor"	has the meaning given to it in the UK GDPR;
"Purchase Order Number"	means the Authority's unique number relating to the order for Deliverables to be supplied by the Supplier to the Authority in accordance with the terms of the Contract;

"Regulations"	the Public Contracts Regulations 2015 and/or the Public Contracts (Scotland) Regulations 2015 (as the context requires) as amended from time to time;
"Request for Information"	has the meaning set out in the FOIA or the Environmental Information Regulations 2004 as relevant (where the meaning set out for the term "request" shall apply);
"Services"	means the services to be supplied by the Supplier to the Authority under the Contract;
"Specification"	means the specification for the Deliverables to be supplied by the Supplier to the Authority (including as to quantity, description and quality) as specified in Annex 2;
"Staff Vetting Procedures"	means vetting procedures that accord with good industry practice or, where applicable, the Authority's procedures for the vetting of personnel as provided to the Supplier from time to time;
"Start Date"	Means the start date of the Contract set out in the Order Form;
"Subprocessor"	any third Party appointed to process Personal Data on behalf of the Supplier related to the Contract;
"Supplier Staff"	all directors, officers, employees, agents, consultants and contractors of the Supplier and/or of any subcontractor engaged in the performance of the Supplier's obligations under the Contract;
"Supplier"	means the person named as Supplier in the Order Form;
"Sustainability Requirements"	means any relevant social or environmental strategies, policies, commitments, targets, plans or requirements that apply to and are set out in the Annex 5;
Tender Submission	means the Supplier's response to the invitation to the bidder pack (including, for the avoidance of doubt, any clarification provided by the Supplier).
"Term"	means the period from the Start Date to the Expiry Date as such period may be extended in accordance with the Order Form or terminated in accordance with Clause 11;
"UK GDPR"	means Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data (General Data Protection Regulation) (United Kingdom General Data Protection Regulation), as it forms part of the law of England and Wales, Scotland and Northern Ireland by virtue of section 3 of the European Union (Withdrawal) Act 2018 (and see section 205(4);

"VAT"	means value added tax in accordance with the provisions of the Value Added Tax Act 1994;
"Workers"	any one the Supplier which the Authority, in its reasonable opinion, considers is an individual to which Procurement Policy Note 08/15 (Tax Arrangements of Public Appointees) (https://www.gov.uk/government/publications/procurement-policy-note-0815-tax-arrangements-of-appointees) applies in respect of the Deliverables;
"Working Day"	means a day (other than a Saturday or Sunday) on which banks are open for business in the City of London.

2. Understanding the Contract

In the Contract, unless the context otherwise requires:

2.1 references to numbered clauses are references to the relevant clause in these terms and conditions and references to numbered paragraphs are references to the paragraph in the relevant Annex;

2.2 any obligation on any Party not to do or omit to do anything shall include an obligation not to allow that thing to be done or omitted to be done;

2.3 the headings in this Contract are for information only and do not affect the interpretation of the Contract;

2.4 references to "writing" include printing, display on a screen and electronic transmission and other modes of representing or reproducing words in a visible form;

2.5 the singular includes the plural and vice versa;

2.6 a reference to any law includes a reference to that law as amended, extended, consolidated or re-enacted from time to time and to any legislation or byelaw made under that law;

2.7 any reference in this Contract which immediately before the IP Completion Day (or such later date when relevant EU law ceases to have effect pursuant to Section 1A of the European Union (Withdrawal) Act 2018) is a reference to (as it has effect from time to time):

- i. any EU regulation, EU decision, EU tertiary legislation or provision of the European Economic Area ("EEA") agreement ("EU References") which is to form part of domestic law by application of Section 3 of the European Union (Withdrawal) Act 2018 and which shall be read on and after IP Completion Day as a reference to the EU References as they form part of domestic law by virtue of Section 3 of the European Union (Withdrawal) Act 2018 as modified by domestic law from time to time; and

- ii. any EU institution or EU authority or other such EU body shall be read on and after the date of exit from the EU as a reference to the UK institution, authority or body to which its functions were transferred.

2.8 the word 'including', "for example" and similar words shall be understood as if they were immediately followed by the words "without limitation";

2.9 a person includes a natural person, corporate or unincorporated body (whether or not having separate legal personality);

2.10 any Annexes form part of this Contract and shall have effect as if set out in full in the body of this Contract. Any reference to this Contract includes the Annexes; and

2.11 all undefined words and expressions are to be given their normal English meaning within the context of this Contract. Any dispute as to the interpretation of such undefined words and expressions shall be settled by reference to the definition in the Shorter Oxford English Dictionary.

3. How the Contract works

3.1 The Order Form is an offer by the Authority to purchase the Deliverables subject to and in accordance with the terms and conditions of the Contract.

3.2 The Supplier is deemed to accept the offer in the Order Form when the Authority receives a copy of the Order Form signed by the Supplier.

3.3 The Supplier warrants and represents that its Tender Submission and all statements made, and documents submitted as part of the procurement of Deliverables are and remain true and accurate.

4. What needs to be delivered

4.1 All Deliverables

(a) The Supplier must provide Deliverables: (i) in accordance with the Specification and Tender Submission; (ii) to a professional standard; (iii) using all reasonable skill and care; (iv) using Good Industry Practice; (v) using its own policies, processes and internal quality control measures as long as they don't conflict with the Contract; (vi) in accordance with such policies and procedures of the Authority (as amended from time to time) that may be specified in the Contract (vii) on the dates agreed; and (viii) in compliance with all applicable Law.

(b) Without prejudice to the Specification the Supplier must provide Deliverables with a warranty of at least 90 days (or longer where the Supplier offers a longer warranty period to the Authority) from Delivery against all obvious damage or defects.

4.2 Goods clauses

- (a) All Goods Delivered must be capable of meeting the requirements set out in the Specification and be either (i) new and of recent origin, (ii) reused or (iii) recycled. ^[OBJ]
- (b) All manufacturer warranties covering the Goods will be assigned to the Authority on request and for free.
- (c) The Supplier transfers ownership of the Goods on completion of Delivery (including off-loading and stacking) or payment for those Goods, whichever is earlier.
- (d) Risk in the Goods transfers to the Authority on Delivery but remains with the Supplier if the Authority notices any damage or defect following Delivery and lets the Supplier know within three Working Days of Delivery.
- (e) The Supplier must have full and unrestricted ownership of the Goods at the time of transfer of ownership.
- (f) The Supplier must Deliver the Goods on the date and to the specified location during the Authority's working hours.
- (g) The Supplier, its subcontractor(s) and supply chain must minimise packaging used whilst providing sufficient packaging for the Goods to reach the point of Delivery safely and undamaged. The Supplier must take back any primary packaging where it is possible to do so. Packaging must be 100% re-usable, recyclable, or compostable, use recycled content where reasonably practicable and support the Government's commitment to eliminate single use plastic.
- (h) All Deliveries must have a delivery note attached that specifies the order number, type, quantity of Goods, contact and details of traceability through the supply chain.
- (i) The Supplier must provide all tools, information, and instructions the Authority needs to make use of the Goods. This will include, where appropriate, any operation manuals which, unless specified otherwise, will be written in English, and provided in electronic form.
- (j) The Supplier will notify the Authority of any request that Goods are returned to it or the manufacturer after the discovery of safety issues or defects that might endanger health or hinder performance and shall indemnify the Authority against the costs arising as a result of any such request. Goods must be disposed of in line with the waste management hierarchy as set out in Law. The Supplier will provide evidence and transparency of the items and routes used for disposal to the Authority on request.
- (k) The Authority can cancel any order or part order of Goods which have not been Delivered. If the Authority gives less than 14 calendar days' notice, then it will pay the Supplier's reasonable and proven costs already incurred on the

cancelled order as long as the Supplier takes all reasonable steps to minimise these costs.

(l) The Supplier must at its own cost repair, replace, refund or substitute (at the Authority's option and request) any Goods that the Authority rejects because they do not conform with clause 4.2. If the Supplier does not do this, it will pay the Authority's costs including repair or re-supply by a third party.

(m) The Authority will not be liable for any actions, claims, costs, and expenses incurred by the Supplier or any third-party during Delivery of the Goods unless and to the extent that it is caused by negligence or other wrongful act of the Authority or its servant or agent. If the Authority suffers or incurs any damage or injury (whether fatal or otherwise) occurring in the course of Delivery or installation then the Supplier shall indemnify from all losses, damages, costs or expenses (including professional fees and fines) which arise as a result of or in connection with such damage or injury where it is attributable to any act or omission of the Supplier or, where related to the Contract, any of its subcontractors or suppliers.

4.3 Services clauses

(a) Late delivery of the Services will be a breach of the Contract.

(b) The Supplier must co-operate with the Authority and third-party suppliers on all aspects connected with the delivery of the Services and ensure that Supplier Staff comply with any reasonable instructions including any security requirements.

(c) The Authority must provide the Supplier Staff with reasonable access to its premises at such reasonable times agreed with the Authority for the purpose of supplying the Services.

(d) The Supplier must at its own risk and expense provide all equipment required to deliver the Services. Any equipment provided by the Authority to the Supplier for supplying the Services remains the property of the Authority and is to be returned to the Authority on expiry or termination of the Contract.

(e) The Supplier must allocate sufficient resources and appropriate expertise to the Contract.

(f) The Supplier must take all reasonable care to ensure performance does not disrupt the Authority's operations, employees, or other contractors.

(g) On completion of the Services, the Supplier is responsible for leaving the Authority's premises in a clean, safe and tidy condition and making good any damage that it has caused to the Authority's premises or property, other than fair wear and tear and any pre-existing cleanliness, safety or tidiness issue at the Authority's premises that existed before the commencement of the Term.

(h) The Supplier must ensure all Services, and anything used to deliver the Services, are of the required quality and free from damage or defects.

(i) The Authority is entitled to withhold payment for partially or undelivered Services or for Services which are not delivered in accordance with the Contract but doing so does not stop it from using its other rights under the Contract.

5. Pricing and payments

5.1 In exchange for the Deliverables delivered, the Supplier shall be entitled to invoice the Authority for the charges in Annex 3. The Supplier shall raise invoices promptly and in any event within 90 days from when the charges are due.

5.2 All Charges:

(a) exclude VAT, which is payable on provision of a valid VAT invoice and charged at the prevailing rate;

(b) include all costs connected with the supply of Deliverables.

5.3 The Authority must pay the Supplier the charges within 30 days of receipt by the Authority of a valid, undisputed invoice, in cleared funds to the Supplier's account stated in the Order Form.

5.4 A Supplier invoice is only valid if it:

(a) includes all appropriate references including the Purchase Order Number and other details reasonably requested by the Authority as set out in Annex 3; and

(b) includes a detailed breakdown of Deliverables which have been delivered (if any).

Details of the Authority's requirements for a valid invoice at the Start Date are set out in Annex 3.

5.5 If there is a dispute between the Parties as to the amount invoiced, the Authority shall pay the undisputed amount. The Supplier shall not suspend the provision of the Deliverables unless the Supplier is entitled to terminate the Contract for a failure to pay undisputed sums in accordance with clause 11.6. Any disputed amounts shall be resolved through the dispute resolution procedure detailed in clause 35.

5.6 If any sum of money is recoverable from or payable by the Supplier under the Contract (including any sum which the Supplier is liable to pay to the Authority in respect of any breach of the Contract), that sum may be deducted unilaterally by the Authority from any sum then due, or which may become due, to the Supplier under the Contract or under any other agreement or contract with the Authority. The Supplier shall not be entitled to assert any credit, set off or counterclaim against the Authority in order to justify withholding payment of any such amount in whole or in part.

5.7 The Supplier must ensure that its subcontractors and supply chain are paid, in full, within 30 days of receipt of a valid, undisputed invoice. If this does not happen, the Authority can publish the details of the late payment or non-payment.

6. The Authority's obligations to the Supplier

6.1 If the Supplier fails to comply with the Contract as a result of an Authority Cause:

(a) the Authority cannot terminate the Contract under clause 11 on account of the failure to comply, provided this will not prejudice the Authority's right to terminate for another cause that may exist at the same time;

(b) the Supplier will be relieved from liability for the performance of its obligations under the Contract to the extent that it is prevented from performing them by the Authority Cause and will be entitled to such reasonable and proven additional expenses that arise as a direct result of the Authority Cause;

(c) the Supplier is entitled to any additional time needed to deliver the Deliverables as a direct result of the Authority's Cause;

(d) the Supplier cannot suspend the ongoing supply of Deliverables.

6.2 Clause 6.1 only applies if the Supplier:

(a) gives notice to the Authority within 10 Working Days of becoming aware of an Authority Cause, such notice setting out in detail with supporting evidence the known reasons for the Authority Cause;

(b) demonstrates that the failure only happened because of the Authority Cause;

(c) has used all reasonable endeavours to mitigate the impact of the Authority Cause.

7. Record keeping and reporting

7.1 The Supplier must ensure that suitably qualified (and authorised) representatives attend progress meetings with the Authority and provide progress reports when specified in Annex 2.

7.2 The Supplier must keep and maintain full and accurate records and accounts on everything to do with the Contract for seven years after the date of expiry or termination of the Contract.

7.3 The Supplier must allow any auditor appointed by the Authority access to their premises to verify all contract accounts and records of everything to do with the Contract and provide copies for the audit.

7.4 The Supplier must provide information to the auditor and reasonable co-operation at their request.

7.5 If the Supplier is not providing any of the Deliverables, or is unable to provide them, it must immediately:

- (a) tell the Authority and give reasons;
- (b) propose corrective action;
- (c) agree a deadline with the Authority for completing the corrective action.

7.6 If the Authority, acting reasonably, is concerned either:

- (a) as to the financial stability of the Supplier such that it may impact on the continued performance of the Contract; or
- (b) as to the sustainability or health and safety conduct of the Supplier, subcontractors, and supply chain in the performance of the Contract;

then the Authority may:

- (i) require that the Supplier provide to the Authority (for its approval) a plan setting out how the Supplier will ensure continued performance of the Contract (in the case of (a)) or improve its sustainability conduct or performance (in the case of (b)) and the Supplier will make changes to such plan as reasonably required by the Authority and once it is agreed then the Supplier shall act in accordance with such plan and report to the Authority on demand
- (ii) if the Supplier fails to provide a plan or fails to agree any changes which are requested by the Authority or materially fails to implement or provide updates on progress with the plan, terminate the Contract immediately for material breach (or on such date as the Authority notifies).

8. Supplier staff

8.1 The Supplier Staff involved in the performance of the Contract must:

- a) be appropriately trained and qualified;
- b) be vetted using Good Industry Practice and in accordance with the instructions issued by the Authority in the Order Form;
- c) comply with the Authority's conduct requirements when on the Authority's premises including, without limitation, those Sustainability Requirements relating to Equality, Diversity & Inclusion (EDI) contained in Annex 5; and
- d) be informed about those specific requirements referred to in Clause 13.2.

8.2 Where an Authority decides one of the Supplier's Staff is not suitable to work on the Contract, the Supplier must replace them with a suitably qualified alternative.

8.3 If requested, the Supplier must replace any person whose acts or omissions have caused the Supplier to breach clause 8.

8.4 The Supplier must provide a list of Supplier Staff needing to access the Authority's premises and say why access is required.

8.5 The Supplier indemnifies the Authority against all losses, damages, costs, or expenses (including professional fees and fines) arising from claims brought against it by any Supplier Staff caused by an act or omission of the Supplier or any other Supplier Staff.

8.6 The Supplier shall use those persons nominated in the Order Form (if any) to provide the Deliverables and shall not remove or replace any of them unless:

- (a) requested to do so by the Authority;
- (b) the person concerned resigns, retires, or dies or is on maternity, adoption, shared parental leave or long-term sick leave; or
- (c) the person's employment or contractual arrangement with the Supplier or any subcontractor is terminated.

9. Rights and protection

9.1 The Supplier warrants and represents that:

- (a) it has full capacity and authority to enter into and to perform the Contract;
- (b) the Contract is executed by its authorised representative;
- (c) it is a legally valid and existing organisation incorporated in the place it was formed;
- (d) there are no known legal or regulatory actions or investigations before any court, administrative body or arbitration tribunal pending or threatened against it or its affiliates that might affect its ability to perform the Contract;
- (e) it maintains all necessary rights, authorisations, licences, and consents to perform its obligations under the Contract;
- (f) it does not have any contractual obligations which are likely to have a material adverse effect on its ability to perform the Contract; and
- (g) it is not impacted by an Insolvency Event.

9.2 The warranties and representations in clause 9.1 are repeated each time the Supplier provides Deliverables under the Contract.

9.3 The Supplier indemnifies the Authority against each of the following:

(a) wilful misconduct of the Supplier, any of its subcontractor and/or Supplier Staff that impacts the Contract;

(b) non-payment by the Supplier of any tax or National Insurance.

9.4 If the Supplier becomes aware of a representation or warranty that becomes untrue or misleading, it must immediately notify the Authority.

9.5 All third-party warranties and indemnities covering the Deliverables must be assigned for the Authority's benefit by the Supplier.

10. Intellectual Property Rights (IPRs)

10.1 Each Party keeps ownership of its own Existing IPRs. The Supplier gives the Authority a non-exclusive, perpetual, royalty-free, irrevocable, transferable worldwide licence to use, change and sub-license the Supplier's Existing IPR to enable it and its sub-licensees to both:

(a) receive and use the Deliverables;

(b) use the New IPR.

10.2 Any New IPR created under the Contract is owned by the Authority. The Authority gives the Supplier a licence to use any Existing IPRs for the purpose of fulfilling its obligations under the Contract and a perpetual, royalty-free, non-exclusive licence to use any New IPRs.

10.3 Where a Party acquires ownership of intellectual property rights incorrectly under this Contract it must do everything reasonably necessary to complete a transfer assigning them in writing to the other Party on request and at its own cost.

10.4 Neither Party has the right to use the other Party's intellectual property rights, including any use of the other Party's names, logos, or trademarks, except as provided in clause 10 or otherwise agreed in writing.

10.5 If any claim is made against the Authority for actual or alleged infringement of a third party's intellectual property arising out of, or in connection with, the supply or use of the Deliverables (an "**IPR Claim**"), then the Supplier indemnifies the Authority against all losses, damages, costs or expenses (including professional fees and fines) incurred as a result of the IPR Claim.

10.6 If an IPR Claim is made or anticipated the Supplier must at its own expense and the Authority's sole option, either:

(a) obtain for the Authority the rights in clauses 10.1 and 10.2 without infringing any third-party intellectual property rights;

(b) replace or modify the relevant item with substitutes that do not infringe intellectual property rights without adversely affecting the functionality or performance of the Deliverables.

11. Ending the contract

11.1 The Contract takes effect on the date of or (if different) the date specified in the Order Form and ends on the earlier of the date of expiry or termination of the Contract or earlier if required by Law.

11.2 The Authority can extend the Contract were set out in the Order Form in accordance with the terms in the Order Form.

Ending the Contract without a reason

11.3 The Authority has the right to terminate the Contract at any time without reason or liability by giving the Supplier not less than 90 days' written notice and if the Contract is terminated, clause 11.5(b) to 11.5(g) applies.

When the Authority can end the Contract

11.4 (a) If any of the following events happen, the Authority has the right to immediately terminate its Contract by issuing a termination notice in writing to the Supplier:

- (i) there is a Supplier Insolvency Event;
- (ii) if the Supplier repeatedly breaches the Contract in a way to reasonably justify in the Authority's opinion that the Supplier's conduct is inconsistent with it having the intention or ability to give effect to the terms and conditions of the Contract;
- (iii) if the Supplier is in material breach of any obligation which is capable of remedy, and that breach is not remedied within 30 days of the Supplier receiving notice specifying the breach and requiring it to be remedied. Where a material breach is not capable of remedy, the Authority has the right to immediately terminate the Contract;
- (iv) there is a change of control (within the meaning of section 450 of the Corporation Tax Act 2010) of the Supplier which is not pre-approved by the Authority in writing;
- (v) if the Authority discovers that the Supplier was in one of the situations in 57 (1) or 57(2) of the Regulations at the time the Contract was awarded;
- (vi) the Supplier or its affiliates embarrass or bring the Authority into disrepute or diminish the public trust in them;
- (vii) where a right to terminate described in clause 27 occurs;
- (viii) the Supplier is in breach of any of its health, safety, and well-being obligations under clause 28.1(a); and

(ix) where, in accordance with clause 33.3, there is or may be an actual or potential conflict of interest.

(b) If any of the events in 73(1) (a) to (c) of the Regulations (substantial modification, exclusion of the Supplier, procurement infringement) happen, the Authority has the right to immediately terminate the Contract and clause 11.5(a) to 11.5(g) applies.

11.5 What happens if the Contract ends

Where the Authority terminates the Contract under clause 11.4 all of the following apply:

(a) the Supplier is responsible for the Authority's reasonable costs of procuring replacement deliverables for the rest of the Term;

(b) the Authority's payment obligations under the terminated Contract stop immediately;

(c) accumulated rights of the Parties are not affected;

(d) the Supplier must promptly delete or return the Authority Data except where required to retain copies by law;

(e) the Supplier must promptly return any of the Authority's property provided under the Contract;

(f) the Supplier must, at no cost to the Authority, give all reasonable assistance to the Authority and any incoming supplier and co-operate fully in the handover and re-procurement;

(g) the following clauses survive the termination of the Contract: 3.3, 7.2, 7.3, 7.4, 9, 10, 12, 13.3, 14, 15, 16, 17, 18, 19, 20, 32, 35, 36 and any clauses or provisions within the Order Form or the Annexes which are expressly or by implication intended to continue.

11.6 When the Supplier can end the Contract

(a) The Supplier can issue a reminder notice if the Authority does not pay an undisputed invoice on time. The Supplier can terminate the Contract if the Authority fails to pay an undisputed invoiced sum due and worth over 10% of the total Contract value or £1,000, whichever is the lower, within 30 days of the date of the reminder notice.

(b) If a Supplier terminates the Contract under clause 11.6(a):

(i) the Authority must promptly pay all outstanding charges incurred to the Supplier;

(ii) the Authority must pay the Supplier reasonable committed and unavoidable losses as long as the Supplier provides a fully itemised and costed schedule with satisfactory evidence - the maximum value of this payment is limited to the total sum payable to the Supplier if the Contract had not been terminated;

(iii) clauses 11.5(d) to 11.5(g) apply.

11.7 Partially ending and suspending the Contract

(a) Where the Authority has the right to terminate the Contract it can terminate or suspend (for any period), all or part of it. If the Authority suspends the Contract, it can provide the Deliverables itself or buy them from a third party.

(b) The Authority can only partially terminate or suspend the Contract if the remaining parts of it can still be used to effectively deliver the intended purpose.

(c) The Parties must agree (in accordance with clause 25) any necessary variation required by clause 11.7, but the Supplier may neither:

(i) reject the variation; nor

(ii) increase the Charges, except where the right to partial termination is under clause 11.3.

(d) The Authority can still use other rights available, or subsequently available to it if it acts on its rights under clause 11.7.

12. How much you can be held responsible for

12.2 No Party is liable to the other for:

(a) any indirect losses;

(b) loss of profits, turnover, savings, business opportunities or damage to goodwill (in each case whether direct or indirect).

12.3 In spite of clause 12.1, neither Party limits nor excludes any of the following:

(a) its liability for death or personal injury caused by its negligence, or that of its employees, agents, or subcontractors;

(b) its liability for bribery or fraud or fraudulent misrepresentation by it or its employees;

(c) any liability that cannot be excluded or limited by law.

12.4 In spite of clause 12.1, the Supplier does not limit or exclude its liability for any indemnity given under clauses 4.2(j), 4.2(m), 8.5, 9.3, 10.5, 13.3, 15.28(e) or 31.2(b).

12.5 Each Party must use all reasonable endeavours to mitigate any loss or damage which it suffers under or in connection with the Contract, including where the loss or damage is covered by any indemnity.

12.6 If more than one Supplier is party to the Contract, each Supplier Party is fully responsible for both their own liabilities and the liabilities of the other Suppliers.

13. Obeying the law

13.1 The Supplier must, in connection with provision of the Deliverables:

- (a) comply with all applicable Law;
- (b) comply with the Sustainability Requirements
- (c) use reasonable endeavours to comply and procure that its subcontractors comply with the Supplier Code of Conduct appearing at:

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/779660/20190220-Supplier_Code_of_Conduct.pdf

13.2 The Sustainability Requirements and the requirements set out in Clause 27, 28 and 30 must be explained to the Supplier's Staff, subcontractors and suppliers who are involved in the performance of the Supplier's obligations under the Contract and where it is relevant to their role and equivalent obligations must be included in any contract with any suppliers or subcontractor that is connected to the Contract.

13.3 The Supplier indemnifies the Authority against all losses, damages, costs, or expenses (including professional fees and fines) resulting from any default by the Supplier relating to any applicable Law to do with the Contract.

13.4 The Supplier must appoint a Compliance Officer who must be responsible for ensuring that the Supplier complies with the Law and its obligations under the Contract.

13.5 "Compliance Officer" the person(s) appointed by the Supplier who is responsible for ensuring that the Supplier complies with its legal and other obligations under the Contract.

13.6 The Supplier will provide such evidence of compliance with its obligations under this Clause 13 as the Authority reasonably requests.

14. Insurance

14.1 The Supplier must, at its own cost, obtain and maintain the required insurances as set out in the Order Form.

14.2 The Supplier will provide evidence of the required insurances on request from the Authority.

15. Data protection

15.1 The Authority is the Controller, and the Supplier is the Processor for the purposes of the Data Protection Legislation.

15.2 The Supplier must process Personal Data and ensure that Supplier Staff process Personal Data only in accordance with this Contract.

15.3 The Supplier shall take all reasonable measures relating to the security of processing which are required pursuant to Article 32 of the UK GDPR including, without limitation, those security measures specified in this clause 15.

15.4 The Supplier must not remove any ownership or security notices in or relating to the Authority Data.

15.5 The Supplier must make accessible back-ups of all Authority Data, stored in an agreed off-site location, and send the Authority copies every six Months.

15.6 The Supplier must ensure that any Supplier system holding any Authority Data, including back-up data, is a secure system that complies with the security requirements specified in writing by the Authority.

15.7 If at any time the Supplier suspects or has reason to believe that the Authority Data provided under the Contract is corrupted, lost or sufficiently degraded, then the Supplier must notify the Authority and immediately suggest remedial action.

15.8 If the Authority Data is corrupted, lost or sufficiently degraded so as to be unusable the Authority may either or both:

- (a) tell the Supplier to restore or get restored Authority Data as soon as practical but no later than five Working Days from the date that the Authority receives notice, or the Supplier finds out about the issue, whichever is earlier;

- (b) restore the Authority Data itself or using a third party.

15.9 The Supplier must pay each Party's reasonable costs of complying with clause 15.8 unless the Authority is at fault.

15.10 Only the Authority can decide what processing of Personal Data a Supplier can do under the Contract and must specify it for the Contract using the template in Annex 1 of the Order Form (*Authorised Processing*).

15.11 The Supplier must only process Personal Data if authorised to do so in the Annex to the Order Form (*Authorised Processing*) by the Authority. Any further written instructions relating to the processing of Personal Data are incorporated into Annex 1 of the Order Form.

15.12 The Supplier must give all reasonable assistance to the Authority in the preparation of any Data Protection Impact Assessment before starting any processing, including:

- (a) a systematic description of the expected processing and its purpose;
- (b) the necessity and proportionality of the processing operations;
- (c) the risks to the rights and freedoms of Data Subjects;
- (d) the intended measures to address the risks, including safeguards, security measures and mechanisms to protect Personal Data.

15.13 The Supplier must notify the Authority immediately if it thinks the Authority's instructions breach the Data Protection Legislation.

15.14 The Supplier must put in place appropriate Protective Measures to protect against a Data Loss Event which must be approved by the Authority.

15.15 If lawful to notify the Authority, the Supplier must notify it if the Supplier is required to process Personal Data by Law promptly and before processing it.

15.16 The Supplier must take all reasonable steps to ensure the reliability and integrity of any Supplier Staff who have access to the Personal Data and ensure that they:

- (a) are aware of and comply with the Supplier's duties under this clause 15;
- (b) are subject to appropriate confidentiality undertakings with the Supplier or any Subprocessor;
- (c) are informed of the confidential nature of the Personal Data and do not provide any of the Personal Data to any third party unless directed in writing to do so by the Authority or as otherwise allowed by the Contract;
- (d) have undergone adequate training in the use, care, protection, and handling of Personal Data.

15.17 The Supplier must not transfer Personal Data outside of the EU unless all of the following are true:

- (a) it has obtained prior written consent of the Authority;
- (b) the Authority has decided that there are appropriate safeguards (in accordance with Article 46 of the UK GDPR);
- (c) the Data Subject has enforceable rights and effective legal remedies when transferred;
- (d) the Supplier meets its obligations under the Data Protection Legislation by providing an adequate level of protection to any Personal Data that is transferred;

(e) where the Supplier is not bound by Data Protection Legislation it must use its best endeavours to help the Authority meet its own obligations under Data Protection Legislation; and

(f) the Supplier complies with the Authority's reasonable prior instructions about the processing of the Personal Data.

15.18 The Supplier must notify the Authority immediately if it:

(a) receives a Data Subject Access Request (or purported Data Subject Access Request);

(b) receives a request to rectify, block or erase any Personal Data;

(c) receives any other request, complaint or communication relating to either Party's obligations under the Data Protection Legislation;

(d) receives any communication from the Information Commissioner or any other regulatory authority in connection with Personal Data processed under this Contract;

(e) receives a request from any third party for disclosure of Personal Data where compliance with the request is required or claims to be required by Law;

(f) becomes aware of a Data Loss Event.

15.19 Any requirement to notify under clause 15.17 includes the provision of further information to the Authority in stages as details become available.

15.20 The Supplier must promptly provide the Authority with full assistance in relation to any Party's obligations under Data Protection Legislation and any complaint, communication or request made under clause 15.17. This includes giving the Authority:

(a) full details and copies of the complaint, communication, or request;

(b) reasonably requested assistance so that it can comply with a Data Subject Access Request within the relevant timescales in the Data Protection Legislation;

(c) any Personal Data it holds in relation to a Data Subject on request;

(d) assistance that it requests following any Data Loss Event;

(e) assistance that it requests relating to a consultation with, or request from, the Information Commissioner's Office.

15.21 The Supplier must maintain full, accurate records and information to show it complies with this clause 15. This requirement does not apply where the Supplier employs fewer than 250 staff, unless either the Authority determines that the processing:

(a) is not occasional;

(b) includes special categories of data as referred to in Article 9(1) of the UK GDPR or Personal Data relating to criminal convictions and offences referred to in Article 10 of the UK GDPR;

(c) is likely to result in a risk to the rights and freedoms of Data Subjects.

15.22 The Supplier will make available to the Authority all information necessary to demonstrate compliance with clause 15 and allow for and contribute to audits, including inspections, conducted by the Authority or another auditor appointed by the Authority.

15.23 The Supplier must appoint a Data Protection Officer responsible for observing its obligations in this Contract and give the Authority their contact details.

15.24 Before allowing any Subprocessor to process any Personal Data, the Supplier must:

(a) notify the Authority in writing of the intended Subprocessor and processing;

(b) obtain the written consent of the Authority;

(c) enter into a written contract with the Subprocessor so that this clause 15 applies to the Subprocessor;

(d) provide the Authority with any information about the Subprocessor that the Authority reasonably requires.

15.25 The Supplier remains fully liable for all acts or omissions of any Subprocessor.

15.26 At any time the Authority can, with 30 Working Days' notice to the Supplier, change this clause 15 to:

(a) replace it with any applicable standard clauses (between the controller and processor) or similar terms forming part of an applicable certification scheme under UK GDPR Article 42;

(b) ensure it complies with guidance issued by the Information Commissioner's Office.

15.27 The Parties agree to take account of any non-mandatory guidance issued by the Information Commissioner's Office.

15.28 The Supplier:

(a) must provide the Authority with all Authority Data in an agreed open format within 10 Working Days of a written request;

- (b) must have documented processes to guarantee prompt availability of Authority Data if the Supplier stops trading;
- (c) must securely destroy all storage media that has held Authority Data at the end of life of that media using Good Industry Practice;
- (d) must securely erase or return all Authority Data and any copies it holds when asked to do so by the Authority unless required by Law to retain it;
- (e) indemnifies the Authority against any and all losses, damages, costs, or expenses (including professional fees and fines) incurred if the Supplier breaches clause 15 and any Data Protection Legislation.

16. What you must keep confidential

16.1 Each Party must:

- (a) keep all Confidential Information it receives confidential and secure;
- (b) not disclose, use, or exploit the disclosing Party's Confidential Information without the disclosing Party's prior written consent, except for the purposes anticipated under the Contract;
- (c) immediately notify the disclosing Party if it suspects unauthorised access, copying, use or disclosure of the Confidential Information.

16.2 In spite of clause 16.1, a Party may disclose Confidential Information which it receives from the disclosing Party in any of the following instances:

- (a) where disclosure is required by applicable law, permitted in respect of an audit pursuant to clause 7.3, or by a court with the relevant jurisdiction if the recipient Party notifies the disclosing Party of the full circumstances, the affected Confidential Information and extent of the disclosure;
- (b) if the recipient Party already had the information without obligation of confidentiality before it was disclosed by the disclosing Party;
- (c) if the information was given to it by a third party without obligation of confidentiality;
- (d) if the information was in the public domain at the time of the disclosure;
- (e) if the information was independently developed without access to the disclosing Party's Confidential Information;
- (f) to its auditors or for the purposes of regulatory requirements;
- (g) on a confidential basis, to its professional advisers on a need-to-know basis;

(h) to the Serious Fraud Office where the recipient Party has reasonable grounds to believe that the disclosing Party is involved in activity that may be a criminal offence under the Bribery Act 2010.

16.3 The Supplier may disclose Confidential Information on a confidential basis to Supplier Staff on a need-to-know basis to allow the Supplier to meet its obligations under the Contract. The Supplier Staff must enter into a direct confidentiality agreement with the Authority at its request.

16.4 The Authority may disclose Confidential Information in any of the following cases:

- (a) on a confidential basis to the employees, agents, consultants, and contractors of the Authority;
- (b) on a confidential basis to any other Central Government Body, any successor body to a Central Government Body or any organisation that the Authority transfers or proposes to transfer all or any part of its business to;
- (c) if the Authority (acting reasonably) considers disclosure necessary or appropriate to carry out its public functions;
- (d) where requested by Parliament; and/or
- (e) under clauses 5.7 and 17.

16.5 For the purposes of clauses 16.2 to 16.4 references to disclosure on a confidential basis means disclosure under a confidentiality agreement or arrangement including terms as strict as those required in clause 16.

16.6 Information which is exempt from disclosure by clause 17 is not Confidential Information.

16.7 The Supplier must not make any press announcement or publicise the Contract or any part of it in any way, without the prior written consent of the Authority and must take all reasonable steps to ensure that Supplier Staff do not either.

16.8 Where essential to comply with or carry out their statutory functions the Authority may disclose Confidential Information.

17. When you can share information

17.1 The Supplier must tell the Authority within 48 hours if it receives a Request for Information.

17.2 Within the required timescales the Supplier must give the Authority full co-operation and information needed so the Authority can:

- (a) comply with any Freedom of Information Act (FOIA) request;
- (b) comply with any Environmental Information Regulations (EIR) request.

17.3 The Authority may talk to the Supplier to help it decide whether to publish information under clause 17. However, the extent, content and format of the disclosure is the Authority's decision, which does not need to be reasonable.

18. Invalid parts of the contract

If any part of the Contract is prohibited by Law or judged by a court to be unlawful, void or unenforceable, it must be read as if it was removed from that Contract as much as required and rendered ineffective as far as possible without affecting the rest of the Contract, whether it's valid or enforceable.

19. No other terms apply

The provisions expressly incorporated into the Contract are the entire agreement between the Parties. The Contract replaces all previous statements and agreements whether written or oral. No other provisions apply.

20. Other people's rights in a contract

No third parties may use the Contracts (Rights of Third Parties) Act 1999 (CRTPA) to enforce any term of the Contract unless stated (referring to CRTPA) in the Contract. This does not affect third party rights and remedies that exist independently from CRTPA.

21. Circumstances beyond your control

21.1 Any Party affected by a Force Majeure Event is excused from performing its obligations under the Contract while the inability to perform continues, if it both:

- (a) provides written notice to the other Party;
- (b) uses all reasonable measures practical to reduce the impact of the Force Majeure Event.

21.2 Either party can partially or fully terminate the Contract if the provision of the Deliverables is materially affected by a Force Majeure Event and the impact of such event lasts for 90 days continuously.

21.3 Where a Party terminates under clause 21.2:

- (a) each party must cover its own losses;
- (b) clause 11.5(b) to 11.5(g) applies.

22. Relationships created by the contract

The Contract does not create a partnership, joint venture, or employment relationship. The Supplier must represent themselves accordingly and ensure others do so.

23. Giving up contract rights

A partial or full waiver or relaxation of the terms of the Contract is only valid if it is stated to be a waiver in writing to the other Party.

24. Transferring responsibilities

24.1 The Supplier cannot assign the Contract, or any rights under it, without the Authority's written consent.

24.2 The Authority can assign, novate, or transfer its Contract or any part of it to any Crown Body, any contracting authority within the meaning of the Regulations or any private sector body which performs the functions of the Authority.

24.3 When the Authority uses its rights under clause 24.2 the Supplier must enter into a novation agreement in the form that the Authority specifies.

24.4 The Supplier remains responsible for all acts and omissions of the Supplier Staff as if they were its own.

24.5 If the Authority asks the Supplier for details about its subcontractors and/or supply chain, the Supplier must provide such details as the Authority reasonably requests including, without limitation:

- (a) their name;
- (b) the scope of their appointment; and
- (c) the duration of their appointment.

25. Changing the contract

25.1 Either Party can request a variation to the Contract which is only effective if agreed in writing and signed by both Parties. No oral modifications to the Contract shall be effective. The Authority is not required to accept a variation request made by the Supplier.

26. How to communicate about the contract

26.1 All notices under the Contract must be in writing and are considered effective on the Working Day of delivery as long as they are delivered before 5:00pm on a Working Day. Otherwise, the notice is effective on the next Working Day. An email is effective when sent unless an error message is received.

26.2 Notices to the Authority or Supplier must be sent to their address in the Order Form.

26.3 This clause does not apply to the service of legal proceedings or any documents in any legal action, arbitration, or dispute resolution.

27. Preventing fraud, bribery, and corruption

27.1 The Supplier shall not:

- (a) commit any criminal offence referred to in the Regulations 57(1) and 57(2);
- (b) offer, give, or agree to give anything, to any person (whether working for or engaged by the Authority or any other public body) an inducement or reward for doing, refraining from doing, or for having done or refrained from doing, any act in relation to the obtaining or execution of the Contract or any other public function or for showing or refraining from showing favour or disfavour to any person in relation to the Contract or any other public function.

27.2 The Supplier shall take all reasonable steps (including creating, maintaining and enforcing adequate policies, procedures and records), in accordance with good industry practice, to prevent any matters referred to in clause 27.1 and any fraud by the Supplier, Supplier Staff (including its shareholders, members and directors), any subcontractor and the Supplier's supply chain in connection with the Contract. The Supplier shall notify the Authority immediately if it has reason to suspect that any such matters have occurred or is occurring or is likely to occur.

27.3 If the Supplier or the Supplier Staff engages in conduct prohibited by clause 27.1 or commits fraud in relation to the Contract or any other contract with the Crown (including the Authority) the Authority may:

- (a) terminate the Contract and recover from the Supplier the amount of any loss suffered by the Authority resulting from the termination, including the cost reasonably incurred by the Authority of making other arrangements for the supply of the Deliverables and any additional expenditure incurred by the Authority throughout the remainder of the Contract; or
- (b) recover in full from the Supplier any other loss sustained by the Authority in consequence of any breach of this clause.

28. Health, safety, and wellbeing

28.1 The Supplier must perform its obligations meeting the requirements of:

- (a) all applicable Law regarding health and safety;
- (b) the Authority's current health and safety policy and procedures while at the Authority's premises, as provided to the Supplier.
- (c) the Authority's current wellbeing policy or requirements while at the Authority's premises as provided to the Supplier.

28.2 The Supplier and the Authority must as soon as possible notify the other of any health and safety incidents, near misses or material hazards they are aware of at the Authority premises that relate to the performance of the Contract.

28.3 Where the Services are to be performed on the Authority's premises, the Authority and Supplier will undertake a joint risk assessment with any actions being appropriate, recorded and monitored.

28.4 The Supplier must ensure their health and safety policy statement and management arrangements are kept up to date and made available to the Authority on request.

28.5 The Supplier shall not assign any role to the Authority under the Construction (Design and Management) Regulations 2015 (as amended) (the 'CDM Regulations') without the Authority's prior express written consent (which may be granted or withheld at the Authority's absolute discretion). For the avoidance of doubt as far as the Authority may fall within the role of client as defined by the CDM Regulations in accordance with CDM Regulation 4(8) the parties agree that the Supplier will be the client.

29. Business Continuity

29.1 The Supplier will have a current business continuity plan, which has assessed the risks to its business site/s and activities both directly and with regards to reliance on the supply chain and will set out the contingency measures in place to mitigate them and adapt. As part of this assessment, the Supplier will take into account the business continuity plans of the supply chain. The Supplier's business continuity plan must include (where relevant), an assessment of impacts relating to extreme weather, a changing average climate and/or resource scarcity.

29.2 The Supplier's business continuity plan will be reviewed by the Supplier at regular intervals and after any disruption. The Supplier will make the plan available to the Authority on request and comply with reasonable requests by the Authority for information.

30. Whistleblowing

30.1 The Authority's whistleblowing helpline must be made available to the Supplier and Supplier Staff, subcontractors, and key suppliers in the supply chain in order to report any concerns.

30.2 The Supplier agrees:

(a) to insert the following wording into their whistleblowing policy and communicate to all staff:

"If you feel unable to raise your concern internally and it relates to work being carried out for which the ultimate beneficiary (through a contractual chain or otherwise) is the Environment Agency, please contact [REDACTED]

and

(b) to ensure that their Sub-contractors have free access to the Authority's whistleblowing policy."

31. Tax

31.1 The Supplier must not breach any tax or social security obligations and must enter into a binding agreement to pay any late contributions due, including where applicable, any interest or any fines. The Authority cannot terminate the Contract where the Supplier has not paid a minor tax or social security contribution.

31.2 Where the Supplier or any Supplier Staff are liable to be taxed or to pay National Insurance contributions in the UK relating to payment received under this Contract, the Supplier must both:

- (a) comply with the Income Tax (Earnings and Pensions) Act 2003 and all other statutes and regulations relating to income tax, the Social Security Contributions and Benefits Act 1992 (including IR35) and National Insurance contributions;
- (b) indemnify the Authority against any Income Tax, National Insurance and social security contributions and any other liability, deduction, contribution, assessment, or claim arising from or made during or after the Term in connection with the provision of the Deliverables by the Supplier or any of the Supplier Staff.

31.3 If any of the Supplier Staff are Workers who receive payment relating to the Deliverables, then the Supplier must ensure that its contract with the Worker contains the following requirements:

- (a) the Authority may, at any time during the term of the Contract, request that the Worker provides information which demonstrates they comply with clause 31.2, or why those requirements do not apply, the Authority can specify the information the Worker must provide and the deadline for responding;
- (b) the Worker's contract may be terminated at the Authority's request if the Worker fails to provide the information requested by the Authority within the time specified by the Authority;
- (c) the Worker's contract may be terminated at the Authority's request if the Worker provides information which the Authority considers is not good enough to demonstrate how it complies with clause 31.2 or confirms that the Worker is not complying with those requirements;
- (d) the Authority may supply any information they receive from the Worker to HMRC for revenue collection and management.

32. Publicity

32.1 The Supplier and any subcontractor shall not make any press announcements or publicise this Contract or its contents in any way; without the prior written consent of the Authority.

32.2 Each Party acknowledges to the other that nothing in this Contract either expressly or by implication constitutes an endorsement of any products or services of the other Party and each Party agrees not to conduct itself in such a way as to imply or express any such approval or endorsement.

33. Conflict of interest

33.1 The Supplier must take action to ensure that neither the Supplier nor the Supplier Staff are placed in the position of an actual or potential conflict between the financial or personal duties of the Supplier or the Supplier Staff and the duties owed to the Authority under the Contract, in the reasonable opinion of the Authority.

33.2 The Supplier must promptly notify and provide details to the Authority if a conflict of interest happens or is expected to happen.

33.3 The Authority can terminate its Contract immediately by giving notice in writing to the Supplier or take any steps it thinks are necessary where there is or may be an actual or potential conflict of interest.

34. Reporting a breach of the contract

34.1 As soon as it is aware of it the Supplier and Supplier Staff must report to the Authority any actual or suspected breach of Law or breach of its obligations under the Contract.

34.2 Where an actual or suspected breach is notified to the Authority under clause 34.1, the Supplier will take such action to remedy any breach as the Authority may reasonably require. Where the breach is material, the Authority has the right to terminate under clause 11.4.

34.3 The Supplier must not retaliate against any of the Supplier Staff who in good faith reports a breach listed in clause 34.1.

35. Resolving disputes

35.1 If there is a dispute between the Parties, their senior representatives who have authority to settle the dispute will, within 28 days of a written request from the other Party, meet in good faith to resolve the dispute.

35.2 If the dispute is not resolved at that meeting, the Parties can attempt to settle it by mediation using the Centre for Effective Dispute Resolution (CEDR) Model Mediation Procedure current at the time of the dispute. If the Parties cannot agree on a mediator, the mediator will be nominated by CEDR. If either Party does not wish to use, or continue to use mediation, or mediation does not resolve the dispute, the dispute must be resolved using clauses 35.3 to 35.5.

35.3 Unless the Authority refers the dispute to arbitration using clause 35.4, the Parties irrevocably agree that the courts of England and Wales have the exclusive jurisdiction to:

- (a) determine the dispute;
- (b) grant interim remedies;
- (c) grant any other provisional or protective relief.

35.4 The Supplier agrees that the Authority has the exclusive right to refer any dispute to be finally resolved by arbitration under the London Court of International Arbitration Rules current at the time of the dispute. There will be only one arbitrator. The seat or legal place of the arbitration will be London, and the proceedings will be in English.

35.5 The Authority has the right to refer a dispute to arbitration even if the Supplier has started or has attempted to start court proceedings under clause 35.3 unless the Authority has agreed to the court proceedings or participated in them. Even if court proceedings have started, the Parties must do everything necessary to ensure that the court proceedings are stayed in favour of any arbitration proceedings if they are started under clause 35.4.

35.6 The Supplier cannot suspend the performance of the Contract during any dispute.

35.7 The provisions of this clause 35 are without prejudice to the Authority's right to terminate or suspend the Contract under clause 11.

36. Which law applies

36.1 This Contract and any issues arising out of, or connected to it, are governed by English law.

36.2 The courts of England and Wales shall have jurisdiction to settle any dispute or claim (whether contractual or non-contractual) that arises out of or in connection with the Contract or its subject matter or formation.