



# **Highways England Company Limited**

## **Smart Motorways Alliance**

### **Annex 2 of Form of Agreement**

#### **Scheme Level Data**

## Scheme Level Data

### Scheme Data

| 1 General   |               |
|---|---------------|
| The <i>scheme</i> is  | [•]           |
| The Responsible Partners are  | [•]           |
| The Scheme Scope is in  | [•]           |
| The <i>boundaries of the site</i> are   | [•]           |
| 2 Alliance's Main Responsibilities  |               |
| The additional <i>key persons</i> are<br>Name<br>Job<br>Responsibilities<br>Qualifications<br>Experience                                  | [•]           |
| 3 Time  |               |
| The <i>starting date</i> is   | [•]           |
| The <i>access date</i> is   | [•]           |
| The Responsible Partners issue revised Scheme programmes at intervals no longer than  | Monthly       |
| The <i>completion date</i> is   | [•]           |
| The period after the <i>starting date</i> within which the Responsible Partners are to issue a first programme to the Alliance Manager is | Four weeks    |
| 4 Quality Management  |               |
| The period after the <i>starting date</i> within which the Responsible Partners are to issue a quality plan to the Alliance Manager is    | Four weeks    |
| The period between Scheme Completion and the <i>defects date</i> is   | Twelve months |
| 5 Payment   |               |
| The Scheme Budget is  | [•]           |

|  |   |
|--|---|
| The <i>expenditure profile</i> is in   | [•]   |
| The Partner Fee payable to each Responsible Partner is:  |   |
| Responsible Partner [1]  | [•]   |
| Responsible Partner [2]  | [•]   |
| Responsible Partner [3]  | [•]   |
| <b>X10: Information modelling</b>  |   |
| The period after the <i>starting date</i> within which the Alliance Manager is to issue the first Information Execution Plan is                                  | [•]   |
| <b>X18: Limitation of Liability for On Site Assembly Partner<sup>1</sup></b>   |   |
| The <i>partner's</i> total liability for all matters arising under or in connection with a Scheme (clause X18.4), other than the excluded matters, is limited to | £[insert amount equivalent to 1.5 x forecast construction cost of the Scheme]<br><br>[N.B. in this and the following entries, "forecast construction cost" means the forecast cost of the On Site Assembly Partner's work during PCF Stages 6 and 7, including the Fee].  |
| The <i>partner's</i> liability for indirect or consequential loss (clause X18.7) is limited to:  | i) for Schemes with a forecast construction cost up to £100million = £10million for each and every occurrence,<br><br>ii) for Schemes with a forecast construction cost over £100million up to £250million = £20million for each and every occurrence,<br><br>iii) for Schemes with a forecast construction cost over £250million = £50million for each and every occurrence. |
| For any one event, the <i>partner's</i> liability for loss or damage to the <i>Client's</i> property (clause X18.8) is limited to:                               | i) for Schemes with a forecast construction cost up to £100million = £10million;<br><br>ii) for Schemes with a forecast construction cost over £100million up to £250million = £20million;<br><br>iii) for Schemes with a forecast construction cost over £250million = £50million.   |
| The <i>partner's</i> liability for Defects due to its design which are not listed on the Defects Certificate (clause X18.9) is limited to                        | i) for Schemes with a forecast construction cost up to £100million = £10million for each and every occurrence,<br><br>ii) for Schemes with a forecast construction  |

<sup>1</sup> N.B the relevant entries should be selected and inserted for each Scheme according to its forecast construction cost (generated by the Fee setting process set out in the quotation information).

|  |  |                             |                 |
|--|--|-----------------------------|-----------------|
|  | <p>cost over £100million up to £250million = £20million for each and every occurrence,<br/>iii) for Schemes with a forecast construction cost over £250million = £50million for each and every occurrence.</p> |                             |                 |
| <b>Y(UK)1: Project Bank Account</b>  |  |                             |                 |
| The <i>project bank</i> is   | [•]  |                             |                 |
| <i>named suppliers</i> are   | [•]  |                             |                 |
| <b>Y(UK)2: The Housing Grants, Construction and Regeneration Act 1996</b>  |  |                             |                 |
| The first <i>invoice date</i> is   | [•]. Later <i>invoice dates</i> occur on the same day of each calendar month after the first <i>invoice date</i> until all amounts due to the Partners under the contract have been paid.                      |                             |                 |
| <b>Data for the Schedule of Cost Components</b>  |  |                             |                 |
| The listed items of Equipment purchased for work on the contract, with an on cost charge are                     | Equipment  | Time-related or cost charge | per time period |
|  | [•]  | [•]                         | [•]             |
| The rates for special equipment are  | Equipment  | rate                        |                 |
|  | [•]  | [•]                         |                 |
| The rates for Defined Cost of manufacture and fabrication outside of the Working Areas by the <i>partner</i> are | Category of person   | Rate                        |                 |
|  | [•]  | [•]                         |                 |



# **Highways England Company Limited**

## **Smart Motorways Alliance**

### **Annex 3 of Form of Agreement**

#### **Commitment SLA Register**

| Company - Fluor | Lot | Commitment/<br>Quality Question<br>Reference | Commitment | Year to be<br>achieved | Proposed<br>Lead Partner         |
|-----------------|-----|--|------------|------------------------|----------------------------------|
| Fluor           | 1   | Q1-C1.1                                      |            | one                    | Production<br>Management Partner |
| Fluor           | 1   | Q1-C1.2                                      |            | one to five            | Production<br>Management Partner |
| Fluor           | 1   | Q1-C2.1                                      |            | one                    | Production<br>Management Partner |
| Fluor           | 1   | Q1-C2.2                                      |            | one                    | Production<br>Management Partner |
| Fluor           | 1   | Q1-C2.3                                      |            | one                    | Production<br>Management Partner |

|       |   |         |            |     |                               |
|-------|---|---------|------------|-----|-------------------------------|
| Fluor | 1 | Q1-C4.1 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q1-C4.2 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q1-C4.3 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q1-C4.4 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q1-C5.1 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q2-C1.1 | [REDACTED] | one | Production Management Partner |

|       |   |         |            |     |                               |
|-------|---|---------|------------|-----|-------------------------------|
| Fluor | 1 | Q2-C1.2 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q2-C1.3 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q2-C2.1 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q3-C1.1 | [REDACTED] | one | Production Management Partner |

|       |   |         |            |            |                               |
|-------|---|---------|------------|------------|-------------------------------|
| Fluor | 1 | Q3-C1.2 | [REDACTED] | one to two | Production Management Partner |
| Fluor | 1 | Q3-C1.3 | [REDACTED] | one        | Production Management Partner |
| Fluor | 1 | Q3-C2.1 | [REDACTED] | one        | Production Management Partner |
| Fluor | 1 | Q3-C4.1 | [REDACTED] | one        | Production Management Partner |
| Fluor | 1 | Q4-C1.1 | [REDACTED] | one        | Production Management Partner |

|       |   |         |                  |             |                               |
|-------|---|---------|------------------|-------------|-------------------------------|
| Fluor | 1 | Q4-C1.2 | [REDACTED]       | one         | Production Management Partner |
| Fluor | 1 | Q4-C1.3 | [REDACTED]       | one         | Production Management Partner |
| Fluor | 1 | Q4-C1.4 | [REDACTED]<br>y. | one to five | Production Management Partner |
| Fluor | 1 | Q4-C1.5 | [REDACTED]       | one         | Production Management Partner |

|       |   |         |            |     |                               |
|-------|---|---------|------------|-----|-------------------------------|
| Fluor | 1 | Q4-C1.6 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q5-C1.1 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q5-C1.2 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q5-C1.3 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q5-C1.4 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q5-C1.5 | [REDACTED] | one | Production Management Partner |

|       |   |         |  |             |                               |
|-------|---|---------|--|-------------|-------------------------------|
|       |   |         |  |             |                               |
| Fluor | 1 | Q5-C1.6 |  | one         | Production Management Partner |
| Fluor | 1 | Q5-C2.1 |  | one to two  | Production Management Partner |
| Fluor | 1 | Q5-C2.2 |  | one to five | Production Management Partner |
| Fluor | 1 | Q5-C2.3 |  | one         | Production Management Partner |
| Fluor | 1 | Q5-C2.4 |  | one to five | Production Management Partner |

|       |   |         |            |             |                               |
|-------|---|---------|------------|-------------|-------------------------------|
| Fluor | 1 | Q5-C2.5 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q5-C3.1 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q5-C3.2 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q5-C3.3 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q5-C4.1 | [REDACTED] | one to five | Production Management Partner |

|       |   |         |            |             |                               |
|-------|---|---------|------------|-------------|-------------------------------|
|       |   |         |            |             |                               |
| Fluor | 1 | Q5-C4.2 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q5-C4.3 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q5-C4.4 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q6-C1.1 | [REDACTED] | One         | Production Management Partner |

|       |   |         |            |             |                               |
|-------|---|---------|------------|-------------|-------------------------------|
| Fluor | 1 | Q6-C1.2 | [REDACTED] | one         | Production Management Partner |
| Fluor | 1 | Q6-C1.3 | [REDACTED] | one to five | Production Management Partner |
| Fluor | 1 | Q6-C1.4 | [REDACTED] | one         | Production Management Partner |
| Fluor | 1 | Q6-C1.5 | [REDACTED] | one         | Production Management Partner |
| Fluor | 1 | Q6-C1.6 | [REDACTED] | one         | Production Management Partner |
| Fluor | 1 | Q6-C1.7 | [REDACTED] | one         | Production Management Partner |
| Fluor | 1 | Q6-C1.8 | [REDACTED] | one         | Production Management Partner |
| Fluor | 1 | Q6-C1.9 | [REDACTED] | one         | Production Management Partner |

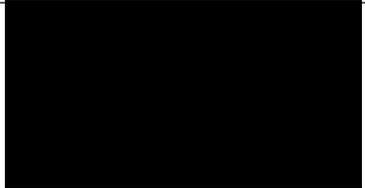
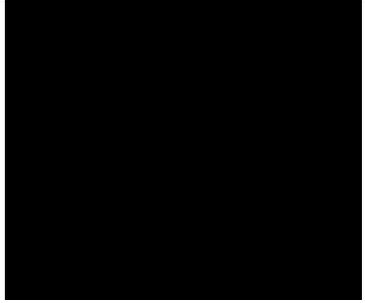
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|-------|---|----------|--|-----|-------------------------------|
|       |   |          |  |     |                               |
| Fluor | 1 | Q6-C1.10 |  | one | Production Management Partner |
| Fluor | 1 | Q6-C1.11 |  | one | Production Management Partner |
| Fluor | 1 | Q6-C1.12 |  | one | Production Management Partner |
| Fluor | 1 | Q6-C2.1  |  | one | Production Management Partner |
| Fluor | 1 | Q6-C2.2  |  | one | Production Management Partner |
| Fluor | 1 | Q6-C2.3  |  | one | Production Management Partner |

|       |   |         |            |     |                               |
|-------|---|---------|------------|-----|-------------------------------|
|       |   |         |            |     |                               |
| Fluor | 1 | Q6-C2.4 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q6-C2.5 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q6-C4.1 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q6-C4.2 | [REDACTED] | one | Production Management Partner |
| Fluor | 1 | Q6-C4.3 | [REDACTED] | one | Production Management Partner |

|       |   |         |  |             |                               |
|-------|---|---------|--|-------------|-------------------------------|
|       |   |         |  |             |                               |
| Fluor | 1 | Q6-C4.4 |  | one         | Production Management Partner |
| Fluor | 1 | Q6-C4.5 |  | one         | Production Management Partner |
| Fluor | 1 | Q7-C1.1 |  | One         | Production Management Partner |
| Fluor | 1 | Q7-C1.2 |  | One to five | Production Management Partner |
| Fluor | 1 | Q7-C2.1 |  | One to two  | Production Management Partner |

|       |   |         |            |            |                               |
|-------|---|---------|------------|------------|-------------------------------|
| Fluor | 1 | Q7-C2.2 | [REDACTED] | One        | Production Management Partner |
| Fluor | 1 | Q7-C3.1 | [REDACTED] | One        | Production Management Partner |
| Fluor | 1 | Q7-C3.2 | [REDACTED] | One        | Production Management Partner |
| Fluor | 1 | Q7-C3.3 | [REDACTED] | One        | Production Management Partner |
| Fluor | 1 | Q7-C3.4 | [REDACTED] | One to two | Production Management Partner |

|       |   |         |            |     |                               |
|-------|---|---------|------------|-----|-------------------------------|
| Fluor | 1 | Q7-C3.5 | [REDACTED] | Two | Production Management Partner |
| Fluor | 1 | Q7-C3.6 | [REDACTED] | Two | Production Management Partner |
| Fluor | 1 | Q7-C3.7 | [REDACTED] | One | Production Management Partner |
| Fluor | 1 | Q7-C4.1 | [REDACTED] | One | Production Management Partner |
| Fluor | 1 | Q7-C4.2 | [REDACTED] | One | Production Management Partner |
| Fluor | 1 | Q7-C4.3 | [REDACTED] | Two | Production Management Partner |

|                         |            |   |   |                                |                                   |
|-------------------------|------------|---|---|--------------------------------|-----------------------------------|
| Fluor                   | 1          | Q7-C4.4   |    | Two                            | Production Management Partner     |
| Fluor                   | 1          | Q7-C5.1   |    | One                            | Production Management Partner     |
| Fluor                   | 1          | Q7-C5.2   |    | One to five                    | Production Management Partner     |
| <b>Company - Jacobs</b> | <b>Lot</b> | <b>Commitment/<br/>Quality Question<br/>Reference</b> | <b>Commitment</b>   | <b>Year to be<br/>achieved</b> | <b>Proposed<br/>Lead Partner</b>  |
| Jacobs                  | 2          | C1A   |  | Year 1                         | Digitally Enabled Design – Jacobs |

|        |   |     |            |              |                                   |
|--------|---|-----|------------|--------------|-----------------------------------|
| Jacobs | 2 | C1B | [REDACTED] | Year 4 and 5 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C1C | [REDACTED] | Year 1       | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C2A | [REDACTED] | Year 1       | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C2B | [REDACTED] | Year 1       | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C2C | [REDACTED] | Year 1       | Digitally Enabled Design – Jacobs |

|        |   |     |            |        |                                   |
|--------|---|-----|------------|--------|-----------------------------------|
| Jacobs | 2 | C2D | [REDACTED] | Year 3 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C2E | [REDACTED] | Year 9 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C3A | [REDACTED] | Year 1 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C3B | [REDACTED] | Year 2 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C3C | [REDACTED] | Year 2 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C3D | [REDACTED] | Year 4 | Digitally Enabled Design – Jacobs |

|        |   |     |  |              |                                   |
|--------|---|-----|--|--------------|-----------------------------------|
|        |   |     |  |              |                                   |
| Jacobs | 2 | C3E |  | Year 3       | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C4A |  | Year 1       | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C4B |  | Year 1       | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C4C |  | Year 1-10    | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C4D |  | Year 2 and 5 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C4E |  | Year 5       | Digitally Enabled Design – Jacobs |

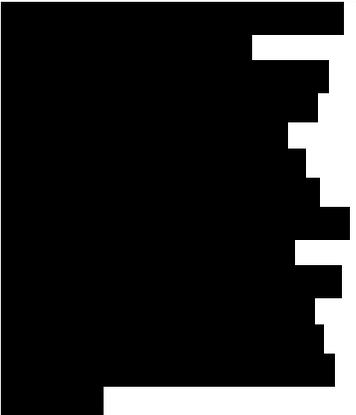
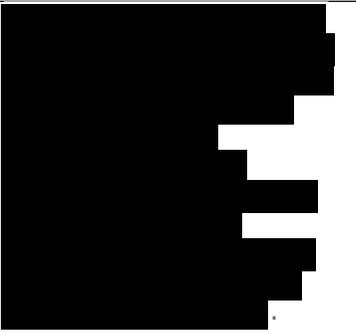
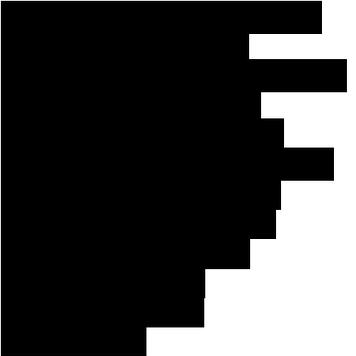
|        |   |     |            |        |                                   |
|--------|---|-----|------------|--------|-----------------------------------|
|        |   |     | [REDACTED] |        |                                   |
| Jacobs | 2 | C5A | [REDACTED] | Year 1 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C5B | [REDACTED] | Year 1 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C5C | [REDACTED] | Year 3 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C5D | [REDACTED] | Year 2 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C6A | [REDACTED] | Year 1 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C6B | [REDACTED] | Year 1 | Digitally Enabled Design – Jacobs |

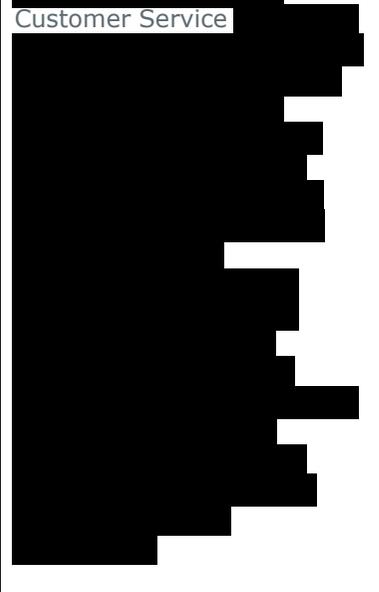
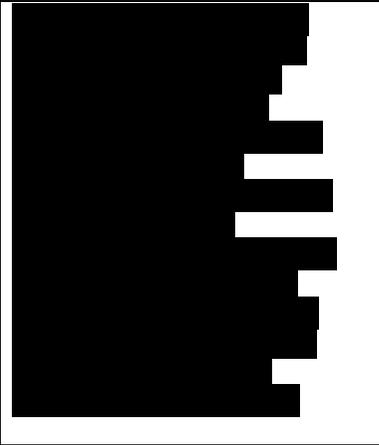
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|--------|---|-----|------------|-----------|-----------------------------------|
| Jacobs | 2 | C6C | [REDACTED] | Year 1-10 | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C6D | [REDACTED] | Year 1    | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C7A | [REDACTED] | Year 1    | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C7B | [REDACTED] | Year 2    | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C7C | [REDACTED] | Year 5    | Digitally Enabled Design – Jacobs |
| Jacobs | 2 | C7D | [REDACTED] | Year 6    | Digitally Enabled Design – Jacobs |

|                      |            |   |                   |                                |                                   |
|----------------------|------------|---|-------------------|--------------------------------|-----------------------------------|
|                      |            |   |                   |                                |                                   |
| Jacobs               | 2          | C7E   |                   | Year 7                         | Digitally Enabled Design – Jacobs |
| Jacobs               | 2          | C7F   |                   | Year 10                        | Digitally Enabled Design – Jacobs |
| <b>Company - WSP</b> | <b>Lot</b> | <b>Commitment/<br/>Quality Question<br/>Reference</b> | <b>Commitment</b> | <b>Year to be<br/>achieved</b> | <b>Proposed<br/>Lead Partner</b>  |
| WSP                  | 2          | Q1-C1.1   |                   | Year 10                        | DED                               |
| WSP                  | 2          | Q1-C1.2   |                   | Year 2                         | DED                               |

|     |   |         |            |         |     |
|-----|---|---------|------------|---------|-----|
|     |   |         |            |         |     |
| WSP | 2 | Q1-C1.3 | [REDACTED] | Year 2  | DED |
| WSP | 2 | Q1-C1.4 | [REDACTED] | Year 4  | DED |
| WSP | 2 | Q1-C1.5 | [REDACTED] | Year 10 | DED |
| WSP | 2 | Q1-C1.6 | [REDACTED] | Year 1  | DED |

|     |   |         |            |         |     |
|-----|---|---------|------------|---------|-----|
|     |   |         |            |         |     |
| WSP | 2 | Q1-C1.7 | [REDACTED] | Year 1  | DED |
| WSP | 2 | Q1-C1.8 | [REDACTED] | Year 10 | DED |
| WSP | 2 | Q1-C1.9 | [REDACTED] | Year 10 | DED |

|     |   |          |  |         |     |
|-----|---|----------|--|---------|-----|
| WSP | 2 | Q1-C1.10 |   | Year 2  | DED |
| WSP | 2 | Q1-C1.11 |   | Year 1  | DED |
| WSP | 2 | Q2-C2.1  |  | Year 10 | DED |

|     |   |         |  |        |     |
|-----|---|---------|--|--------|-----|
| WSP | 2 | Q2-C2.2 | <br>Customer Service<br> | Year 5 | DED |
| WSP | 2 | Q2-C2.3 |    | Year 1 | DED |

|     |   |         |            |         |     |
|-----|---|---------|------------|---------|-----|
| WSP | 2 | Q2-C2.4 | [REDACTED] | Year 1  | DED |
| WSP | 2 | Q2-C2.5 | [REDACTED] | Year 1  | DED |
| WSP | 2 | Q2-C2.6 | [REDACTED] | Year 1  | DED |
| WSP | 2 | Q2-C2.7 | [REDACTED] | Year 10 | DED |

|     |   |          |            |         |     |
|-----|---|----------|------------|---------|-----|
|     |   |          | [REDACTED] |         |     |
| WSP | 2 | Q2-C2.8  | [REDACTED] | Year 10 | DED |
| WSP | 2 | Q2-C2.9  | [REDACTED] | Year 5  | DED |
| WSP | 2 | Q2-C2.10 | [REDACTED] | Year 10 | DED |

|     |   |         |            |         |     |
|-----|---|---------|------------|---------|-----|
| WSP | 2 | Q3-C3.1 | [REDACTED] | Year 1  | DED |
| WSP | 2 | Q3-C3.2 | [REDACTED] | Year 10 | DED |
| WSP | 2 | Q3-C3.3 | [REDACTED] | Year 1  | DED |

|     |   |         |            |         |     |
|-----|---|---------|------------|---------|-----|
| WSP | 2 | Q3-C3.4 | [REDACTED] | Year 5  | DED |
| WSP | 2 | Q3-C3.5 | [REDACTED] | Year 10 | DED |
| WSP | 2 | Q3-C3.6 | [REDACTED] | Year 1  | DED |
| WSP | 2 | Q3-C3.7 | [REDACTED] | Year 5  | DED |

|     |   |         |                              |         |     |
|-----|---|---------|------------------------------|---------|-----|
|     |   |         | [REDACTED]                   |         |     |
| WSP | 2 | Q3-C3.8 | [REDACTED]                   | Year 10 | DED |
| WSP | 2 | Q4-C4.1 | [REDACTED]<br>relationships. | Year 1  | DED |
| WSP | 2 | Q4-C4.2 | [REDACTED]                   | Year 2  | DED |

|     |   |         |            |         |     |
|-----|---|---------|------------|---------|-----|
|     |   |         | [REDACTED] |         |     |
| WSP | 2 | Q4-C4.3 | [REDACTED] | Year 10 | DED |
| WSP | 2 | Q4-C4.4 | [REDACTED] | Year 10 | DED |
| WSP | 2 | Q4-C4.5 | [REDACTED] | Year 1  | DED |

|     |   |         |            |        |     |
|-----|---|---------|------------|--------|-----|
|     |   |         | [REDACTED] |        |     |
| WSP | 2 | Q4-C4.6 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q4-C4.7 | [REDACTED] | Year 2 | DED |
| WSP | 2 | Q4-C4.8 | [REDACTED] | Year 2 | DED |

|     |   |         |            |        |     |
|-----|---|---------|------------|--------|-----|
|     |   |         | [REDACTED] |        |     |
| WSP | 2 | Q4-C4.9 | [REDACTED] | Year 7 | DED |
| WSP | 2 | Q5-C5.1 | [REDACTED] | Year 1 | DED |

|     |   |         |            |        |     |
|-----|---|---------|------------|--------|-----|
| WSP | 2 | Q5-C5.2 | [REDACTED] | Year 2 | DED |
| WSP | 2 | Q5-C5.3 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q5-C5.4 | [REDACTED] | Year 5 | DED |

|     |   |         |            |        |     |
|-----|---|---------|------------|--------|-----|
| WSP | 2 | Q6-C6.1 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q6-C6.2 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q6-C6.3 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q6-C6.4 | [REDACTED] | Year 1 | DED |

|     |   |         |            |        |     |
|-----|---|---------|------------|--------|-----|
|     |   |         | [REDACTED] |        |     |
| WSP | 2 | Q6-C6.5 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q6-C6.6 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q6-C6.7 | [REDACTED] | Year 1 | DED |

|     |   |         |            |        |     |
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| WSP | 2 | Q6-C6.8 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q7-C7.1 | [REDACTED] | Year 1 | DED |
| WSP | 2 | Q7-C7.2 | [REDACTED] | Year 3 | DED |
| WSP | 2 | Q7-C7.3 | [REDACTED] | Year 5 | DED |

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|     |   |         |  |         |     |
| WSP | 2 | Q7-C7.4 |  | Year 6  | DED |
| WSP | 2 | Q7-C7.5 |  | Year 10 | DED |
| WSP | 2 | Q7-C7.6 |  | Year 5  | DED |
| WSP | 2 | Q7-C7.7 |  | Year 4  | DED |

|                                 |            |   |                   |                                |   |
|---------------------------------|------------|---|-------------------|--------------------------------|---|
|                                 |            |   |                   |                                |   |
| WSP                             | 2          | Q7-C7.8   |                   | Year 5                         | DED   |
| WSP                             | 2          | Q7-C7.9   |                   | Year 10                        | DED   |
| <b>Company – Balfour Beatty</b> | <b>Lot</b> | <b>Commitment/<br/>Quality Question<br/>Reference</b> | <b>Commitment</b> | <b>Year to be<br/>achieved</b> | <b>Proposed<br/>Lead Partner</b>  |
| Balfour Beatty                  | 3          | C1.1  |                   | Year 5                         | Onsite Assembly Partner in collaboration with the Alliance, our supply partners, JMJ and wellbeing specialist Rand Europe, who will verify maturity through interviews and six-monthly Pulse surveys. |

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|                |   |      | [REDACTED] |        |  |
| Balfour Beatty | 3 | C1.2 | [REDACTED] | Year 3 | Full SMA commitment – to be championed by [REDACTED] On-Site Assembly and Delivery Director  |
| Balfour Beatty | 3 | C2.1 | [REDACTED] | Year 1 | Balfour Beatty will lead this initiative with our Strategic Design Consultant Partner, Atkins. If Atkins is a DED Partner, they will lead with our support.              |
| Balfour Beatty | 3 | C2.2 | [REDACTED] | Year 1 | Onsite Assembly Partner. Led by Balfour Beatty's [REDACTED] our proposed Customer Service Director, will be responsible for the Standard, supported by [REDACTED] People |

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|----------------|---|------|------------|--------|---|
|                |   |      | [REDACTED] |        | Director.   |
| Balfour Beatty | 3 | C2.3 | [REDACTED] | Year 4 | All Onsite Assembly Partners.   |
| Balfour Beatty | 3 | C2.4 | [REDACTED] | Year 2 | Production Hub will lead. [REDACTED] our proposed Customer Service Director, to support from Balfour Beatty.    |
| Balfour Beatty | 3 | C2.5 | [REDACTED] | Year 4 | All Alliance Partners   |
| Balfour Beatty | 3 | C3.1 | [REDACTED] | Year 1 | On-site Assembly Partner<br>Our ISO44001 Expert, [REDACTED] will lead ISO44001 accreditation.                   |
| Balfour Beatty | 3 | C3.2 | [REDACTED] | Year 1 | Onsite Assembly Partner, Balfour Beatty leads creation of Alliance-wide Academy with support from all Partners. |

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| Balfour Beatty | 3 | C3.3 |  | Year 1 | All Alliance Partners  |
| Balfour Beatty | 3 | C3.4 |  | Year 5 | All Alliance Partners to agree Production Hub Design and related Scheme organisational structures                          |
| Balfour Beatty | 3 | C4.1 |  | Year 1 | All Alliance Partners to agree within the Production Hub, supported by Finance, Procurement and Comercial Director [CV06]. |
| Balfour Beatty | 3 | C4.2 |  | Year 2 | All Alliance Partners to agree within the Production Hub, supported by Finance, Procurement and Comercial Director.        |
| Balfour Beatty | 3 | C4.3 |  | Year 1 | Onsite Assembly Partner, led by Head of Supply Chain, for Balfour Beatty.  |

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| Balfour Beatty | 3 | C4.4 |  | Year 10 | All Alliance Partners   |
| Balfour Beatty | 3 | C5.1 |  | Year 3  | Onsite Assembly Partner, Balfour Beatty, with [REDACTED] our Head of Digital Transformation [REDACTED], supported by [REDACTED] our Information Manager |
| Balfour Beatty | 3 | C5.2 |  | Year 3  | Balfour Beatty supported by industry leading experts (assess); Q5 (improvement).  |
| Balfour Beatty | 3 | C5.3 |  | Year 5  | Balfour Beatty, supported by accredited P3M3 practitioner.  |
| Balfour Beatty | 3 | C6.1 |  | Year 1  | Alliance-wide, supported by Collaboration Director, [REDACTED] supported by [REDACTED] using his expertise and experience of                            |

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|                |   |      |            |        | setting up the IMS on the A14 IDT  |
| Balfour Beatty | 3 | C6.2 | [REDACTED] | Year 1 | Onsite Assembly Partner, Balfour Beatty led by [REDACTED] Board Member [REDACTED]                            |
| Balfour Beatty | 3 | C7.1 | [REDACTED] | Year 5 | All Onsite Assembly Partners, Balfour Beatty represented by [REDACTED] Onsite Assembly and Delivery Director |
| Balfour Beatty | 3 | C7.2 | [REDACTED] | Year 5 | Onsite Assembly Partner, Balfour Beatty represented by Lean Manager, [REDACTED]                              |

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|                          |            |   |                   |                                |  |
| Balfour Beatty           | 3          | C7.3  |                   | Year 10                        | Onsite Assembly Partner, Balfour Beatty represented by Lean Manager,<br>[REDACTED] |
| <b>Company – Costain</b> | <b>Lot</b> | <b>Commitment/<br/>Quality Question<br/>Reference</b> | <b>Commitment</b> | <b>Year to be<br/>achieved</b> | <b>Proposed<br/>Lead Partner</b>   |
| Costain                  | 3          | C1.1  |                   | 2025                           | On Site Assembly and Delivery  |
| Costain                  | 3          | C1.2  |                   | 2025                           | On Site Assembly and Delivery  |
| Costain                  | 3          | C1.3  |                   | 2021                           | On Site Assembly and Delivery  |
| Costain                  | 3          | C1.4  |                   | 2020                           | On Site Assembly and Delivery  |
| Costain                  | 3          | C1.5  |                   | 2020                           | On Site Assembly and Delivery  |
| Costain                  | 3          | C1.6  |                   | 2021                           | On Site Assembly and Delivery  |

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| Costain | 3 | C1.7 | [REDACTED] | 2023 | On Site Assembly and Delivery |
| Costain | 3 | C2.1 | [REDACTED] | 2025 | On Site Assembly and Delivery |
| Costain | 3 | C2.2 | [REDACTED] | 2023 | On Site Assembly and Delivery |
| Costain | 3 | C2.3 | [REDACTED] | 2025 | On Site Assembly and Delivery |
| Costain | 3 | C2.4 | [REDACTED] | 2021 | On Site Assembly and Delivery |
| Costain | 3 | C2.5 | [REDACTED] | 2020 | On Site Assembly and Delivery |
| Costain | 3 | C3.1 | [REDACTED] | 2027 | On Site Assembly and Delivery |
| Costain | 3 | C3.2 | [REDACTED] | 2025 | On Site Assembly and Delivery |
| Costain | 3 | C3.3 | [REDACTED] | 2020 | On Site Assembly and Delivery |

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|         |   |      |  |      |                               |
| Costain | 3 | C3.4 |  | 2020 | On Site Assembly and Delivery |
| Costain | 3 | C3.5 |  | 2025 | On Site Assembly and Delivery |
| Costain | 3 | C4.1 |  | 2020 | On Site Assembly and Delivery |
| Costain | 3 | C4.2 |  | 2020 | On Site Assembly and Delivery |
| Costain | 3 | C4.3 |  | 2020 | On Site Assembly and Delivery |
| Costain | 3 | C4.4 |  | 2020 | On Site Assembly and Delivery |
| Costain | 3 | C4.5 |  | 2024 | On Site Assembly and Delivery |
| Costain | 3 | C5.1 |  | 2020 | On Site Assembly and Delivery |
| Costain | 3 | C5.2 |  | 2020 | On Site Assembly and Delivery |

|         |   |      |            |         |                               |
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| Costain | 3 | C5.3 | [REDACTED] | 2020-25 | On Site Assembly and Delivery |
| Costain | 3 | C5.4 | [REDACTED] | 2021    | On Site Assembly and Delivery |
| Costain | 3 | C5.5 | [REDACTED] | 2020-25 | On Site Assembly and Delivery |
| Costain | 3 | C6.1 | [REDACTED] | 2020    | On Site Assembly and Delivery |
| Costain | 3 | C6.2 | [REDACTED] | 2020    | On Site Assembly and Delivery |
| Costain | 3 | C6.3 | [REDACTED] | 2020    | On Site Assembly and Delivery |
| Costain | 3 | C6.4 | [REDACTED] | 2020    | On Site Assembly and Delivery |
| Costain | 3 | C6.5 | [REDACTED] | 2020    | On Site Assembly and Delivery |

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|         |   |      |  |         |                               |
| Costain | 3 | C6.6 |  | 2020    | On Site Assembly and Delivery |
| Costain | 3 | C7.1 |  | 2025-30 | On Site Assembly and Delivery |
| Costain | 3 | C7.2 |  | 2027    | On Site Assembly and Delivery |
| Costain | 3 | C7.3 |  | 2020    | On Site Assembly and Delivery |
| Costain | 3 | C7.4 |  | 2020    | On Site Assembly and Delivery |

|                       |            |   |                   |                                |                                  |
|-----------------------|------------|---|-------------------|--------------------------------|----------------------------------|
| Costain               | 3          | C7.5  |                   | 2020                           | On Site Assembly and Delivery    |
| Costain               | 3          | C7.6  |                   | 2021                           | On Site Assembly and Delivery    |
| <b>Company – bmJV</b> | <b>Lot</b> | <b>Commitment/<br/>Quality Question<br/>Reference</b> | <b>Commitment</b> | <b>Year to be<br/>achieved</b> | <b>Proposed<br/>Lead Partner</b> |
| bmJV                  | 3          | Q1.1  |                   | Year 1                         | bmjv                             |
| bmJV                  | 3          | Q1.2  |                   | Year 1                         | bmjv                             |
| bmJV                  | 3          | Q1.3  |                   | Year 1                         | bmjv                             |

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|------|---|------|------------|--------|------|
|      |   |      | [REDACTED] |        |      |
| bmJV | 3 | Q1.4 | [REDACTED] | Year 1 | bmjv |
| bmJV | 3 | Q1.5 | [REDACTED] | Year 1 | bmjv |
| bmJV | 3 | Q1.6 | [REDACTED] | Year 3 | bmjv |

|      |   |      |            |  |      |
|------|---|------|------------|--|------|
| bmJV | 3 | Q2.1 | [REDACTED] | Within first 5 months. Include in CMS by month 6       | All  |
| bmJV | 3 | Q2.2 | [REDACTED] | Within first 6 months                                  | bmjv |
| bmJV | 3 | Q2.3 | [REDACTED] | Resourced plan with annual progression within 6 months | bmjv |
| bmJV | 3 | Q2.4 | [REDACTED] | 6 months   | bmjv |
| bmJV | 3 | Q2.5 | [REDACTED] | Year 1   | All  |

|      |   |      |            |        |      |
|------|---|------|------------|--------|------|
|      |   |      | [REDACTED] |        |      |
| bmJV | 3 | Q2.6 | [REDACTED] | Year 1 | bmjv |
| bmJV | 3 | Q2.7 | [REDACTED] | Year 1 | All  |
| bmJV | 3 | Q2.8 | [REDACTED] | Year 1 | bmjv |
| bmJV | 3 | Q2.9 | [REDACTED] | Year 2 | bmjv |

|      |   |      |            |   |      |
|------|---|------|------------|---|------|
| bmJV | 3 | Q3.1 | [REDACTED] | Available on award. CIC formed within 6 months                        | bmjv |
| bmJV | 3 | Q3.2 | [REDACTED] | Draft plan submitted to Alliance Manager for approval within 6 months | bmjv |
| bmJV | 3 | Q3.3 | [REDACTED] | Launched within 6 months; ongoing over 10-year term                   | bmjv |
| bmJV | 3 | Q3.4 | [REDACTED] | From ASD. Full onboarding launched Year 1                             | bmjv |

|      |   |      |  |   |      |
|------|---|------|--|---|------|
|      |   |      |  |   |      |
| bmJV | 3 | Q3.5 |  | Draft plan submitted end of Year 1 Roll out in Year 2   | bmjv |
| bmJV | 3 | Q4.1 |  | Developed within 6 months, implemented within 18 months | All  |
| bmJV | 3 | Q4.2 |  | Year 1  | bmjv |

|      |   |      |            |   |      |
|------|---|------|------------|---|------|
| bmJV | 3 | Q4.3 | [REDACTED] | Year 1 Implemented<br>Year 2                      | bmjv |
| bmJV | 3 | Q4.4 | [REDACTED] | Developed within 18 months,<br>implemented Year 2 | bmjv |
| bmJV | 3 | Q4.5 | [REDACTED] | Year 2  | bmjv |
| bmJV | 3 | Q4.6 | [REDACTED] | Year 3  | bmjv |

|      |   |      |            |                 |      |
|------|---|------|------------|-----------------|------|
| bmJV | 3 | Q5.1 | [REDACTED] | Within 6 months | bmjv |
| bmJV | 3 | Q5.2 | [REDACTED] | Year 1          | bmjv |
| bmJV | 3 | Q5.3 | [REDACTED] | Year 1          | bmjv |
| bmJV | 3 | Q5.4 | [REDACTED] | Year 2          | bmjv |
| bmJV | 3 | Q5.5 | [REDACTED] | Year 4          | bmjv |

|      |   |      |  |  |      |
|------|---|------|--|--|------|
|      |   |      |  |  |      |
| bmJV | 3 | Q5.6 |  | Year 4   | bmjv |
| bmJV | 3 | Q6.1 |  | On completion of standstill                              | bmjv |
| bmJV | 3 | Q6.2 |  | From award for full mobilisation period                  | bmjv |
| bmJV | 3 | Q6.3 |  | From award through to the end of delivery of SoW schemes | bmjv |

|      |   |      |            |   |      |
|------|---|------|------------|---|------|
| bmJV | 3 | Q6.4 | [REDACTED] | Within initial 6 weeks following contract award | bmjv |
| bmJV | 3 | Q6.5 | [REDACTED] | Year 1  | bmjv |
| bmJV | 3 | Q7.1 | [REDACTED] | Within 6 months                                 | bmjv |
| bmJV | 3 | Q7.2 | [REDACTED] | Year 1  | bmjv |

|      |   |      |            |        |      |
|------|---|------|------------|--------|------|
| bmJV | 3 | Q7.3 | [REDACTED] | Year 1 | bmjv |
| bmJV | 3 | Q7.4 | [REDACTED] | Year 1 | bmjv |
| bmJV | 3 | Q7.5 | [REDACTED] | Year 1 | bmjv |
| bmJV | 3 | Q7.6 | [REDACTED] | Year 1 | bmjv |