Total Actual Costs Aug 20-Oct 21 By Month per Capita Management Accounts
£'000

		Aug-20	Sep-20	Oct-20
DIRECT EXPENSES				
D/R PRIME COSTS				
501000	D/R Prime Costs			
TOTAL D/R PRIME COSTS				
D/R PAYROLL COSTS				
511000	D/R Payroll Costs			
512000	D/R Staff Training			
513000	D/R Staff Welfare			
514000	D/R Temporary Staff & Consultants			
515000	D/R Recruitment			
TOTAL D/R PAYROLL COSTS				
D/R IT COSTS				
522000	D/R Small It Rlt Cap Itm			
523000	D/R External It Costs			
524000	D/R External It Costs			
526000	D/R External It Costs			
527000	D/R External It Costs Rechargeable To 3Rd Parties			
528000	D/R External It Costs Rechargeable Internally			
TOTAL D/R IT COSTS				
D/R OTHER EXPENSES				
560000	Direct Other Expenses			
561000	D/R Travel & Subsistence			
562000	D/R Communications			
563000	D/R Printing, Stationery Etc			
564000	D/R Marketing & Advertising			
565000	D/R Professional Fees & Subscriptions			
568000	D/R Bank Charges			
569000	D/R Miscellaneous			
TOTAL D/R OTHER EXPENSES				
TOTAL DIRECT EXPENSES				
OPERATING EXPENSES				
PAYROLL COSTS				
611000	Payroll Costs			
612000	Staff Training			
613000	Staff Welfare / Entertaining			
614000	Temporary Staff & Consultants			
615000	Recruitment			
TOTAL PAYROLL COSTS				

OPERATING IT COSTS				
621000	Leases / Rentals			
622000	Hardware Costs			
623000	Network, Comms Etc			
624000	Software Costs			
625000	Consumables			
626000	Internal It Cross Charges			
628000	Internal It Cross Charges			
TOTAL OPERATING IT COSTS				
OTHER OPERATING EXPENSES				
660000	Office Accommodation			
661000	Travel & Subsistence			
662000	Communications			
663000	Printing, Stationery Etc			
664000	Marketing & Advertising			
665000	Professional Fees & Subscriptions			
666000	Insurance			
667000	Bad Debts			
668000	Bank Charges			
669000	Miscellaneous			
TOTAL OTHER OPERATING EXPENSES				
TRANSITION COST				
760000	Transition Cost			
TOTAL TRANSITION COST				
TOTAL OPERATING EXPENSES				
TOTAL EXPENSES				
	Less shared resources used on Lot 4			
	Corporate Overhead			
	Cost of Money			
Total Expenses incl Corporate Overhead and Cost of Money		**0.0**	**0.0**	**0.0**