Total Costs Dec 19 - Oct 20 By Month
£'000

		Dec-19	Jan-20	Feb-20	Mar-20
DIRECT EXPENSES					
D/R PRIME COSTS					
501000	D/R Prime Costs	(R)	(R)	(R)	(R)
TOTAL D/R PRIME COSTS		(R)	(R)	(R)	(R)
D/R PAYROLL COSTS					
511000	D/R Payroll Costs	(R)	(R)	(R)	(R)
512000	D/R Staff Training	(R)	(R)	(R)	(R)
513000	D/R Staff Welfare	(R)	(R)	(R)	(R)
514000	D/R Temporary Staff & Consultants	(R)	(R)	(R)	(R)
515000	D/R Recruitment	(R)	(R)	(R)	(R)
TOTAL D/R PAYROLL COSTS		(R)	(R)	(R)	(R)
D/R IT COSTS					
522000	D/R Small It Rlt Cap Itm	(R)	(R)	(R)	(R)
523000	D/R External It Costs	(R)	(R)	(R)	(R)
524000	D/R External It Costs	(R)	(R)	(R)	(R)
526000	D/R External It Costs	(R)	(R)	(R)	(R)
527000	D/R External It Costs Rechargeable To 3Rd Parties	(R)	(R)	(R)	(R)
528000	D/R External It Costs Rechargeable Internally	(R)	(R)	(R)	(R)
TOTAL D/R IT COSTS		(R)	(R)	(R)	(R)
D/R OTHER EXPENSES					
560000	Direct Other Expenses	(R)	(R)	(R)	(R)
561000	D/R Travel & Subsistence	(R)	(R)	(R)	(R)
562000	D/R Communications	(R)	(R)	(R)	(R)
563000	D/R Printing, Stationery Etc	(R)	(R)	(R)	(R)
564000	D/R Marketing & Advertising	(R)	(R)	(R)	(R)
565000	D/R Professional Fees & Subscriptions	(R)	(R)	(R)	(R)
568000	D/R Bank Charges	(R)	(R)	(R)	(R)
569000	D/R Miscellaneous	(R)	(R)	(R)	(R)
TOTAL D/R OTHER EXPENSES		(R)	(R)	(R)	(R)
TOTAL DIRECT EXPENSES		(R)	(R)	(R)	(R)
OPERATING EXPENSES					
PAYROLL COSTS					
611000	Payroll Costs	(R)	(R)	(R)	(R)
612000	Staff Training	(R)	(R)	(R)	(R)
613000	Staff Welfare / Entertaining	(R)	(R)	(R)	(R)
614000	Temporary Staff & Consultants	(R)	(R)	(R)	(R)
615000	Recruitment	(R)	(R)	(R)	(R)
TOTAL PAYROLL COSTS		(R)	(R)	(R)	(R)

OPERATING IT COSTS					
621000	Leases / Rentals	(R)	(R)	(R)	(R)
622000	Hardware Costs	(R)	(R)	(R)	(R)
623000	Network, Comms Etc	(R)	(R)	(R)	(R)
624000	Software Costs	(R)	(R)	(R)	(R)
625000	Consumables	(R)	(R)	(R)	(R)
626000	Internal It Cross Charges	(R)	(R)	(R)	(R)
628000	Internal It Cross Charges	(R)	(R)	(R)	(R)
TOTAL OPERATING IT COSTS		(R)	(R)	(R)	(R)
OTHER OPERATING EXPENSES					
660000	Office Accommodation	(R)	(R)	(R)	(R)
661000	Travel & Subsistence	(R)	(R)	(R)	(R)
662000	Communications	(R)	(R)	(R)	(R)
663000	Printing, Stationery Etc	(R)	(R)	(R)	(R)
664000	Marketing & Advertising	(R)	(R)	(R)	(R)
665000	Professional Fees & Subscriptions	(R)	(R)	(R)	(R)
666000	Insurance	(R)	(R)	(R)	(R)
667000	Bad Debts	(R)	(R)	(R)	(R)
668000	Bank Charges	(R)	(R)	(R)	(R)
669000	Miscellaneous	(R)	(R)	(R)	(R)
TOTAL OTHER OPERATING EXPENSES		(R)	(R)	(R)	(R)
TRANSITION COST					
760000	Transition Cost	(R)	(R)	(R)	(R)
TOTAL TRANSITION COST		(R)	(R)	(R)	(R)
TOTAL OPERATING EXPENSES		(R)	(R)	(R)	(R)
TOTAL EXPENSES		(R)	(R)	(R)	(R)
	Less shared resources used on Lot 4	(R)	(R)	(R)	(R)
	Corporate Overhead	(R)	(R)	(R)	(R)
	Cost of Money	(R)	(R)	(R)	(R)
Total Expenses incl Corporate Overhead and Cost of Money		(R)	(R)	(R)	(R)

Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	
(R)	(R)	(R)	(R)	(R)	(R)	(R)	

(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)

(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	Actuals to Jun
(R)	(R)	(R)	(R)	(R)	(R)	(R)	

(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)

(R)	(R)	(R)	(R)	(R)	(R)	(R)

(R)	(R)	(R)	(R)	(R)	(R)	(R)

(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)
(R)	(R)	(R)	(R)	(R)	(R)	(R)

(R)	(R)	(R)	(R)	(R)	(R)	(R)

licences accrued on 527000. Actual charge against 501000. Mar-Apr 20 reversal of 2019 accruals for AI and
ıa projects, offsets actual invoices in 524000

orecast costs for clinic and office accommodation. Actuals to Jun against 660000
orecast against 5 series codes, actuals to Jun against 6 series codes
orecast against 5 series codes, actuals to Jun against 6 series codes
orecast against 5 series codes, actuals to Jun against 6 series codes
orecast against 5 series codes, actuals to Jun against 6 series codes
orecast against 5 series codes, actuals to Jun against 6 series codes
orecast against 5 series codes, actuals to Jun against 6 series codes

to Jun 20 against 6 series codes, forecast against 5 series codes
to Jun 20 against 6 series codes, forecast against 5 series codes
to Jun 20 against 6 series codes, forecast against 5 series codes
to Jun 20 against 6 series codes, forecast against 5 series codes
to Jun 20 against 6 series codes, forecast against 5 series codes
to Jun 20 against 6 series codes, forecast against 5 series codes