



7 November 2025

Request for quotation (RFQ) – UK PACT Expert Deployment

RFQ title	Supporting the Development of an Offshore Wind Feasibility Framework for Mexico
RFQ issue date	7 November 2025
Terms of reference	The services to be delivered are detailed in the attached Schedule.
Project title	UK PACT - Supporting the Development of an Offshore Wind Feasibility Framework for Mexico
Close date and time	15 December 2025
Details for submission	Expertdeployments@ukpact.co.uk

Palladium as the delivery partner for the Foreign, Commonwealth and Development Office (FCDO) funded UK Partnering for Accelerate Climate Transitions (UK PACT) programme invites you to submit a quotation for the services detailed in this RFQ.

Please forward your quote in accordance with the Details for Submission above by the Close Date and Time. This RFQ includes the following materials:

Schedule 1 – Terms of Reference

Schedule 2 – Instructions for submission

Schedule 3 – Terms and Conditions

Annex I – RFQ Response Form

Annex II – Budget and workplan template

Annex III – Clarification questions

We look forward to your response. If you have any questions, please do not hesitate to expertdeployments@ukpact.co.uk

Schedule 1 - Terms of Reference

1.1. Overview of requirements

Name of project	UK PACT - Supporting the Development of an Offshore Wind Feasibility Framework for Mexico
Country/region	Mexico
Proposed start date	16 February 2026
Proposed end date	31 August 2026

1.2 Context and scope of work

Mexico has made only limited progress in harnessing its significant offshore wind (OSW) potential due to insufficient detailed site evaluations and underdeveloped regulatory frameworks. Mexico currently lacks comprehensive, actionable assessments of high-potential sites and tailored regulatory models to de-risk investments, streamline permitting, and integrate OSW into national energy planning. This gap hinders the diversification of renewable energy sources, delays the energy transition, and limits contributions to Mexico's long-term climate commitments under NDC 3.0 and net zero targets.

To address these gaps, the proposed intervention seeks to support Mexico's Ministry of Energy (SENER) by identifying and evaluating high-potential OSW locations along Mexico's coastlines (the Gulf of Mexico and Pacific coast), leveraging prior studies for more detailed analysis, and identifying relevant policies, regulations, and incentives to develop the OSW industry. Ultimately, the technical assistance aims to advance Mexico's climate goals by boosting renewable generation and fostering key climate policies in full alignment with SENER's strategic priorities to diversify Mexico's energy matrix, accelerate the energy transition, and explore the technical and regulatory foundations for offshore wind deployment.

Expected intermediate outcomes:

New or enhanced policies, practices, tools or technologies with a projected emissions reduction or climate change mitigation impact, where there is a demonstrable contribution from UK PACT:

- SENER and relevant stakeholders adopt the Preliminary Assessment Report to guide the prioritisation and planning of offshore wind sites in the Gulf of Mexico and Pacific coast, in line with the 'Polos de Desarrollo.' Its site screening methodology, spatial maps, and recommendations are incorporated into SENER's energy planning to inform site selection and project development.
- SENER, together with relevant agencies, adopts the Comparative Regulatory Analysis and Roadmap, using its recommendations to draft or refine regulatory instruments and enhance inter-agency coordination.

Expected outcome:

- SENER and its partner agencies implement policy and planning improvements that prioritise high-potential OSW sites and establish a robust regulatory framework, fostering inclusive and enhanced action on emissions reduction through increased renewable energy capacity.

This intervention supports the Mexican Ministry of Energy (SENER) in advancing its offshore wind energy agenda through two strands: (1) conducting a preliminary technical and regulatory feasibility assessment for at least two potential offshore wind sites in the Gulf of Mexico and Pacific coast, aligned with the "Polos de Desarrollo" (development poles), and (2) mapping the United Kingdom's regulatory

framework for offshore wind to inform Mexico's regulatory development and accelerate project deployment.

Activities:

The intervention encompasses the following streamlined activities, including virtual scoping sessions and an in-country mission including at least six site visits.

- Provide technical advisory services to develop a robust site screening methodology for offshore wind projects, including assessment of at least two potential sites in the Gulf of Mexico and Pacific coast.
- Undertake a strategic review of existing technical frameworks and processes for feasibility and potential analysis of offshore projects.
- Map priority areas aligned with existing infrastructure (e.g., transmission networks, ports, and interconnection facilities), identify gaps, and assess potential energy uses, supporting the development of "Polos de Desarrollo."
- Deliver recommendations on international best practices to de-risk early-stage offshore wind investments.
- Review and document the UK's regulatory and permitting processes for offshore wind projects, covering environmental, maritime, and grid integration requirements.
- Identify enabling factors, key institutions, and risk mitigation strategies applied in the UK context.
- Compare these elements with the current Mexican framework, assessing gaps, opportunities, and potential for adaptation, providing a comparative policy analysis to inform future offshore wind bidding processes.
- Facilitate capacity-building and mentoring sessions for SENER and the National Energy Commission (CNE), including workshops on offshore wind development, regulatory best practices, and strategic planning.
- Produce a comprehensive strategic advisory report synthesising findings, lessons learned, and actionable recommendations to support Mexico's just energy transition and NDC 3.0 implementation.

1.3 Outputs and timelines

Timeline

Activity	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7
1. Develop Framework and Methodology	Develop site screening methodology	Create guide with international best practices	Present preliminary findings to UK Embassy, DESNZ, FCDO				Present final recommendations and lessons learned
2. Site Assessment & Mapping	Site visit preparation	Begin Data collection	Begin site visits and mapping	Continue site visits and mapping	Continue site visits and mapping. Present preliminary findings.	Continue site visits and mapping. Finalize Assessment Report	Present final recommendations and lessons learned

Activity	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7
3. Best Practice Guidance for OSW Readiness	Gather information on gaps and requirements for workshop			Compile OSW readiness guidance	Compile OSW readiness guidance		Present final recommendations and lessons learned
4. Capacity Building Workshop			Develop workshop with SENER and energy institutions	Prepare summary of workshop. Reviewed by UK Embassy, DESNZ.		Deliver workshop for SENER, CNE, and agencies	Summary report of the session
5. Comparative Regulatory Analysis & Roadmap		Compile UK regulatory framework and present to SENER	Analyse Mexico's regulatory gaps	Analyse UK and Mexico OSW frameworks	Develop roadmap and strategic recommendations	Prepare policy brief, slide deck, and internal briefing pack	Present final recommendations and lessons learned

Outputs/Deliverables

Output	Description	Deliverable due	Acceptance criteria/sign-off
Output 1: Preliminary Technical and Regulatory Feasibility Assessment	An assessment report evaluating the viability of 2–3 high-potential offshore wind (OSW) sites in Mexico's Gulf of Mexico and Pacific coast, aligned with the "Polos de Desarrollo." The report integrates environmental, logistical, and economic factors, spatial mapping, and insights from prior studies, supported by a tailored site screening methodology and international best practices. It aims to provide SENER with actionable evidence to guide site selection, inform policy development and accelerate Mexico's clean energy transition in support of NDC 3.0 and net zero goals.	D1.1. Site Screening Methodology Report: March 2026	D1.1. Report includes a clear, actionable site screening methodology with criteria for site viability and integration of international best practices for OSW readiness. Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and approved by UKPACT Mexico Team.
	Activity 1. <u>Develop Framework and Methodology</u> Develop tailored site screening methodology (environmental, logistical, economic criteria).	D1.2. OSW Site Assessment Report (2–3 sites with maps and field evidence): April 2026	D1.2. Assessment covers at least 2–3 sites with detailed justifications, maps, and evidence from six site visits (e.g., visit logs, photos, data summaries). Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and

Output	Description	Deliverable due	Acceptance criteria/sign-off
	- Develop concise guidance document integrating international best practices. - Present preliminary findings to UK Embassy, DESNZ, FCDO		approved by UKPACT Mexico Team.
	Activity 2. Develop Site Assessment and Mapping - Assess 2–3 high-potential OSW sites using existing studies and technical viability criteria. - Develop spatial maps of priority areas aligned with infrastructure and energy demand, identifying gaps and opportunities. - Conduct at least six site visits to collect data, validate assessments, and engage stakeholders. - Present preliminary findings to UK Embassy, DESNZ, FCDO Activity 3. Develop Best Practice Guidance for OSW Readiness - Compile guidance on OSW site readiness, drawing on international best practices (site screening, environmental assessment, investment de-risking). - Develop Mexico-specific recommendations to address infrastructure and policy gaps, supporting site selection and future OSW project development.	D1.3. Best Practice Guidance for OSW Readiness in Mexico: August 2026	D1.3. Guidance section includes recommendations based on international best practices, tailored to Mexico’s context, and aligned with NDC 3.0 goals. Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and approved by UKPACT Mexico Team.
Output 2: Capacity building workshop with SENER and relevant agencies	A structured knowledge transfer session, held in-person or virtually as agreed with SENER, will strengthen the capacity of SENER, CNE, and key agencies in international collaboration and energy transition planning for offshore wind (OSW). The tailored session—combining presentations and interactive discussions—will provide evidence-based insights and best practices to advance OSW site viability assessments and policy development, thereby supporting Mexico’s NDC 3.0 and net zero	D2.1. Draft workshop agenda and content package May 2026	D2.1. Draft workshop agenda and content package (objectives, methodology, draft materials) reviewed and validated by UK Embassy, DESNZ, and FCDO. Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and

Output	Description	Deliverable due	Acceptance criteria/sign-off
	goals. A workshop summary will be prepared and validated by the UK Embassy, DESNZ, and FCDO to ensure alignment and capture lessons learned. Activity 1. <u>Design and deliver knowledge transfer workshop with SENER, CNE, and key agencies (presentations, interactive discussions, best practices).</u> Activity 2. <u>Deliver knowledge transfer workshop</u>	D2.2 Summary report of the workshop August 2026	approved by UKPACT Mexico Team. D2.2 Summary report of the workshop including key discussion points, participant list, and agreed follow-up actions Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and approved by UKPACT Mexico Team.
Output 3: Comparative Regulatory Analysis	A comprehensive report analysing and comparing the United Kingdom's and Mexico's offshore wind (OSW) regulatory frameworks. The analysis distils the UK's legal, institutional, and technical frameworks, and identifies regulatory barriers, gaps, and opportunities in Mexico. It will provide SENER with a clear understanding of the current regulatory landscape and areas that require strengthening to enable the development of Mexico's OSW industry. Activity 1. <u>Develop Comparative Regulatory Analysis</u>	D3.1 Comparative report on UK–Mexico OSW frameworks May 2026	D3. 1 Report detailing the UK's OSW regulatory framework (legal, institutional, technical aspects) and a comparative analysis with Mexico's framework, identifying key barriers and opportunities. Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and approved by UKPACT Mexico Team.
Output 4: Roadmap for Offshore Wind Development	A tailored roadmap outlining strategic steps for advancing Mexico's offshore wind industry based on the findings of the comparative analysis. The roadmap will provide actionable recommendations to strengthen regulatory readiness, streamline project deployment, and promote policy and institutional coherence. It will serve as a practical guide for SENER to prioritise reforms, enhance institutional capacity, and coordinate efforts across stakeholders involved in OSW development. Activity 1. <u>Develop Regulatory Roadmap for Mexico</u> Activity 2. <u>Produce and Share Knowledge Products</u>	D4.1 Phased regulatory roadmap with key recommendations. June 2026 D4.2 Policy brief and slide deck for SENER and agencies.	D4.1 Phased regulatory roadmap with specific recommendations, including a “one-stop shop” scheme, governance structures, and bidding processes, tailored to Mexico's context based on relevant UK practices. Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and approved by UKPACT Mexico Team. D4.2 A Policy brief and slide deck summarizing findings and strategic options,

Output	Description	Deliverable due	Acceptance criteria/sign-off
		July 2026	suitable for SENER and agency stakeholders. Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and approved by UKPACT Mexico Team.
		D4.3 Internal briefing pack for decision-making and coordination. August 2026	D4.3 Internal briefing pack, including a concise summary document and presentation to support SENER's internal decision-making and inter-agency coordination. Reviewed by Undersecretariat for Energy Transition and Planning technical liaison and approved by UKPACT Mexico Team.

1.4 Required expert qualifications and experience

A team of technical experts and project management support should be suggested in proposals, with CVs provided (max two-pages per CV). It is estimated at least two to four (2-4) experts will be required to deliver the requirements, with experts focusing on the technical assessment of OSW potential and on regulatory analysis. Bidders are welcome to propose alternate structures, but the proposed team should cover at minimum the following criteria.

General Organisation Requirements

- Proven ability to collaborate effectively with Mexican institutions (e.g. SENER, CNE, SEMARNAT, SEMAR) and international partners.
- Organisational capacity to operate fluently in Spanish (required) and English, both written and spoken.
- Demonstrated commitment to applying international best practices to inform national regulatory frameworks and renewable energy strategies.
- Experience delivering training and capacity-building workshops for government and technical teams.

Technical Expertise

- Proven ability to conduct offshore wind site screening and feasibility assessments, integrating environmental, logistical, and economic factors.
- Experience with marine spatial planning, wind resource data, transmission and grid interconnection infrastructure, as well as assessing port readiness, supply chains, and infrastructure gaps.

- Familiarity with the UK offshore wind regulatory framework (permitting, EIAs, maritime law, grid integration) and capacity to conduct comparative policy analysis to identify gaps and adaptation opportunities in emerging markets.
- Ability to develop strategic policy recommendations and phased action plans, with knowledge of “one-stop shop” models, governance structures, auction/bidding frameworks, and the role of OSW in NDCs and net-zero strategies.

Project Management and Delivery

- Capable of deploying an experienced team, coordinating activities, and delivering outputs within the 7-month intervention timeline and budget.
- Ability to provide a team combining national experts (with knowledge of marine spatial planning, energy policy, environmental assessment) and at least one international expert with experience in the UK’s OSW framework.
- Experience in mentoring and guiding national experts, ensuring effective knowledge transfer and institutional strengthening.
- Skilled in monitoring and documenting uptake of outputs by stakeholders, ensuring alignment with Mexico’s OSW development priorities.

1.5 Reporting

Alongside the project specific reporting outlined in the output section and below, the supplier will also be required to align with the UK PACT monitoring and reporting governance framework which includes:

- Monthly progress reporting and executive meetings on outputs through both the submission of progress reports and check-ins with UK PACT Fund Team, embassy staff, and the counterpart. Reporting should include evidence of progress (including against intermediate outcomes and indicators where possible) as well as updating on delivery and any emerging issues with proposed mitigation plans.
- In line with the programme’s GEDSI strategy, all expert deployments are expected to complete a GEDSI training and develop a GEDSI Action Plan with the support of the Fund’s GEDSI expert. Progress reports should include updates on progress towards the GEDSI Action Plan.
- Report of intermediate outcomes and outcomes indicators (if applicable)
- A full Project Completion Report, summarising project achievements, lessons learned through delivery (including progress and learnings on GEDSI), and any recommendations for future action. This will be paired with a Project Closure Session led by the supplier.
- Potentially contributing to a case study according to UK PACT standard template

To report against standard UK PACT indicators, the supplier will also need to collect and report disaggregated data on the organisations and individuals participating in workshops and trainings. Disaggregation should cover gender as a minimum and include age and disability where feasible.

1.6 Budget and contracting

The maximum budget is GBP 68,000. The supplier must provide a breakdown of budgeted personnel and expenses using Annex II.

The budget must include personnel and expenses and be inclusive of all applicable local taxes. UK VAT is chargeable where applicable but is excluded from this budget cap. UK-based services in our supply

chain (i.e. a UK company providing services to PIL) is not VAT exempt, but VAT is recoverable. To allow for this recovery, UK-VAT must be separated out from the activity cost.

Expenses should cover site-visit and workshops costs to include any associated logistics, venue, any interpretation & translation services, and the travel & accommodations of the delivery team. Please note that the selected supplier will be responsible for arranging and organising the travel and accommodation, venues and packages for all site visits and any stakeholder engagement sessions. Managing these logistical aspects is a component of the service expected.

The successful supplier having passed the requisite due diligence checks will enter into a subcontractor agreement with Palladium for the delivery of these services. The exact payment and milestone structure will be agreed between both parties during contract mobilisation.

The supplier will submit a monthly invoice, forecast and progress update.

Schedule 2 – Instructions for submission

2.1 Eligibility

What type of organisations can apply?

We invite applications from organisations with relevant experience in delivering technical assistance and capacity-building projects in relevant sectors. This includes the private sector, think tanks, consultancies, academic institutions, community organisations, NGOs, professional associations, and other similar entities with the expertise required to implement eligible projects.

Government agencies, government departments, staff and state-owned enterprises are not eligible to receive UK PACT funding, either as lead applicants or consortium partners.

What types of costs are eligible?

Eligible costs may include:

- Consultancy and/or staff time required to deliver project activities;
- Reasonable travel and subsistence expenses;
- Direct activity-related costs such as workshops, seminars, report production, translation, and similar outputs.

Ineligible costs include infrastructure, hardware, or the purchase of tangible assets.

This project will be managed under a subcontract, not a grant agreement. As a result, overheads cannot be charged as a separate cost line. All overheads and profit must be built into the daily rates provided in your budget.

2.2 Submission process

Timeline

Stage	Date
1. Terms of Reference (ToR) and application process launched	07 November 2025

Stage	Date
2. Date for confirmation of intention to bid	24 November 2025
3. Deadline for receipt of clarification questions	24 November 2025
4. Deadline for submission of applications	15 December 2025
5. Applicants notified of project selection	23 January 2026
6. Due diligence complete	13 February 2026
7. Agreement signature	16 February 2026

Applicant guidance

Interested suppliers should complete and submit the below documents to expertdeployments@ukpact.co.uk with the subject line: **RFQ Submission – [Supplier name]**
Supporting the Development of an Offshore Wind Feasibility Framework for Mexico

- **RFQ Response form**
- **Budget and Workplan Template**
- **CVs of key experts or personnel** (max two pages per CV)

Please note the following key dates:

- Please email us by 24 November 2025 (12:00 BST) confirming if you intend to submit a proposal
- **Deadline for Queries:** 24 November 2025 (12:00 BST)
- **Submission Deadline:** 15 December 2025 (12:00 BST)

2.2 Evaluation criteria

Criteria	Category	Weighting
Technical	Approach and methodology	35%
	Personnel	50%
Commercial	Competitiveness of the supplier's total cost	15%
Total		100%

2.2.1 Technical evaluation

The technical criteria will be evaluated by the procurement panel using the scale detailed below:

Score	Description
5 (Excellent)	Demonstrates an expert understanding of the project and proposes excellent and accurate solutions which address all requirements, and which are innovative where appropriate. Responses are excellently tailored to the context in all aspects. The level of detail and quality of information provides the highest degree of confidence in the ability to deliver.
4	Demonstrates a very good understanding of the topic relating to delivery of the project. Responses are relevantly tailored to the context in the majority of aspects.

(Very Good)	There is sufficient detail and quality of information to give a strong level of confidence that they will deliver.
3 (Good)	Demonstrates a good understanding of the topic relating to the delivery of the project. Responses are reasonably tailored to the context for many of the aspects. There is a good level of detail and quality to give a good level of confidence that they will deliver.
2 (Satisfactory)	Demonstrates a satisfactory understanding of the topic relating to delivery of the project. Some appetite to tailor to context where required. Provides a limited level of detail and the quality of information provided gives only some level of confidence that they will be able to deliver satisfactorily.
1 (Unsatisfactory)	Demonstrates a poor understanding of the topic relating to delivery of the project. Poor tailoring to the context where this is required. Generally, an unsatisfactory and a low level of quality information and detail, leading to a low level of confidence that they will deliver.
0 (Fail)	Failure to address the material requirements of the project. No tailoring of responses to meet the context. No quality responses providing no confidence that they will deliver.

2.2.2 Commercial evaluation

The commercial evaluation will be conducted using the total personnel cost quoted in the Schedule III - Budget and Workplan (Cell W15 of “Budget Summary” sheet).

Supplier scores will be calculated relative to the lowest price supplier using the formula below:

$$((\text{Cost of lowest price supplier} / \text{cost of supplier}) * \text{price weighting } 15\%)$$

Where required, a Best and Final Offer process may be used to differentiate between suppliers of equal scoring.



Terms and Conditions

- 1. Quote conditions**

By submitting a quote, potential suppliers are bound by these terms and conditions. Potential suppliers must submit offers with all details provided in English and with prices quoted in GBP.
- 2. Quote Lodgement**

The Company may grant extensions to the Closing Time at its discretion. The Company will not consider any quotes received after the Closing Time specified in the RFQ unless the Company determines to do so otherwise at its sole discretion.
- 3. Evaluation**

The Company may review all quotes to confirm compliance with this RFQ and to determine the best quote in the circumstances.
- 4. Alterations**

The Company may decline to consider a quote in which there are alterations, erasures, illegibility, ambiguity or incomplete details.
- 5. The Company's Rights**

The Company may, at its discretion, discontinue the RFQ; decline to accept any quote; terminate, extend or vary its selection process; decline to issue any contract; seek information or negotiate with any potential supplier that has not been invited to submit a Quote; satisfy its requirement separately from the RFQ process; terminate negotiations at any time and commence negotiations with any other potential supplier; evaluate quotes as the Company sees appropriate (including with reference to information provided by the prospective supplier or from a third party); and negotiate with any one or more potential suppliers
- 6. Amendments and Queries**

The Company may amend, or clarify any aspect of the RFQ prior to the RFQ Closing Time by issuing an amendment to the RFQ in the same manner as the original RFQ was distributed. Such amendments or clarifications will, as far as is practicable be issued simultaneously to all parties. Any queries regarding this RFQ should be directed to the Contact Person identified on the cover page of this RFQ.
- 7. Clarification**

The Company may, at any time prior to execution of a contract, seek clarification or additional information from, and enter into discussions and negotiations with, any or all potential suppliers in relation to their quotes. In doing so, the Company will not allow any potential supplier to substantially tailor or amend their quote.
- 8. Confidentiality**

In their quote, potential suppliers must identify any aspects of their quote that they consider should be kept confidential, with reasons. Potential suppliers should note that the Company will only agree to treat information as confidential in cases that it considers appropriate. In the absence of such an agreement, potential suppliers acknowledge that the Company has the right to disclose the information contained in their quote. The potential supplier acknowledges that in the course of this RFQ, it may become acquainted with or have access to the Company's Confidential Information (including the existence and terms of this RFQ and the TOR). It agrees to maintain the confidence of the Confidential Information and to prevent its unauthorised disclosure to any other person. If the potential supplier is required to disclose Confidential Information due to a relevant law or legal proceedings, it will provide reasonable notice of such disclosure to the Company. The parties agree that this obligation applies during the RFQ and after the completion of the process
- 9. Alternatives**

Potential suppliers may submit quotes for alternative methods of addressing the Company's requirement described in the RFQ where the option to do so was stated in the RFQ or agreed in writing with the Company prior to the RFQ Closing Time. Potential suppliers are responsible for providing a sufficient level of detail about the alternative solution to enable its evaluation.
- 10. Reference Material**

If the RFQ references any other materials including, but not limited to, reports, plans, drawings, samples or other reference material, the potential supplier is responsible for obtaining the referenced material and considering it in framing their quote. And provide it to the Company upon request.
- 11. Price Basis**

Prices quoted must be provided as a fixed maximum price and show the tax exclusive price, the tax component and the tax inclusive price. The contract price, which must include any and all taxes, supplier charges and costs, will be the maximum price payable by the Company for Services.
- 12. Financial Information**

If requested by the Company, potential suppliers must be able to demonstrate their financial stability and ability to remain viable as a provider of the Services over the term of any agreement. If requested by the Company, the potential supplier must promptly provide the Company with such information or documentation as the Company reasonably requires in order to evaluate the potential supplier's financial stability.
- 13. Referees**

The Company reserves the right to contact the potential supplier's referees, or any other person, directly and without notifying the potential supplier.
- 14. Conflict of interest**

Potential suppliers must notify the Company immediately if any actual, potential or perceived conflict of interest arises (a perceived conflict of interest is one in which a reasonable person would think that the person's judgement and/or actions are likely to be compromised, whether due to a financial or personal interest (including those of family members) in the procurement or the Company).
- 15. Inconsistencies**

If there is inconsistency between any of the parts of the RFQ the following order of precedence shall apply:
(a) these Terms and Conditions;
(b) the first page of this RFQ; and
(c) the Schedule so that the provision in the higher ranked document will prevail to the extent of the inconsistency.
- 16. Collusion and Unlawful Inducements**

Potential suppliers and their officers, employees, agents and advisors must not engage in any collusive, anti-competitive conduct or any other similar conduct with any other potential supplier or person or quote any unlawful inducements in relation to their quote or the RFQ process. Potential suppliers must disclose where quotes have been compiled with the assistance of current or former the Company employees (within the previous 9 months and who was substantially involved in the design, preparation, appraisal, review, and or daily management of this activity) and should note that this may exclude their quote from consideration. Potential suppliers warrant that they have not provided or offered any payment, gift, item, hospitality or any other benefit to the Company, its employees, consultants, agents, subcontractors (or any other person involved in the decision-making process relating to this RFQ) which could give rise to a perception of bribery or corruption in relation to the RFQ or any other dealings between the parties.
- 17. Jurisdiction**

This Agreement shall be subject to the laws of the Jurisdiction. The Supplier and the Company will use their best efforts to settle amicably any dispute, controversy, or claim arising out of, or relating to this Agreement or the breach, termination, or invalidity thereof. If no agreeable settlement can be found, any dispute, controversy, or claim arising out of or relating to this Agreement or the breach, termination, or invalidity thereof, shall be settled by arbitration in accordance with the UNCITRAL Arbitration Rules in effect on the date of this Agreement. The appointing authority shall be the Secretary-General of the Permanent Court of Arbitration. The Parties will be bound by any arbitration award rendered as a result of such



arbitration as the final adjudication of any such dispute. The place of arbitration shall be the headquarters location of Company at the time the claim is filed and the language of the arbitration will be English. The relevant laws shall be the laws of the Jurisdiction.

If your quote is successful, you will be required to enter into the Company's standard contract for the types of services being provided. In the provision of the Services, you will be required to comply with the Company's policies, including (without limitation) its Business Partner Code of Conduct and any relevant Project Manual. Potential suppliers must also comply with the Company's Business Partner Code of Conduct in the submission of any quotes pursuant to this RFQ. If you are bidding as part of a joint venture, partnership or similar, please make this clear in your submission. Likewise, if you propose to subcontract any part of the services provision, then disclose this fact within your submission. The Company may require additional information from you and approval for subcontracting will not be automatic as subcontractors will be subject to Palladium's Due Diligence process.