


DfT TAVI3169

## **RM6187 Framework Schedule 6 Order Form and Call-Off Schedules**

### **Order Form**

CALL-OFF REFERENCE:	<b>TAVI3169</b>
THE BUYER:	<b>Department for Transport</b>
BUYER ADDRESS	<b>Great Minster House 33 Horseferry Road, London, SW1P 4DR</b>
THE SUPPLIER:	<b>ERNST &amp; YOUNG LLP (EY)</b>
SUPPLIER ADDRESS:	<b>1 More London Place, London, SE1 2AF</b>
REGISTRATION NUMBER:	
DUNS NUMBER:	<b>221768935</b>
SID4GOV ID:	<b>n/a</b>

This Order Form, when completed and executed by both Parties, forms a Call-Off Contract. A Call-Off Contract can be completed and executed using an equivalent document or electronic purchase order system.

**Applicable framework contract**

This Order Form is for the provision of the Call-Off Deliverables and dated 01/08/2025.

It's issued under the Framework Contract with the reference number RM6187 for the provision of **Financial and Technical Advice – Heathrow Expansion**.

**CALL-OFF LOT(S):**

This procurement was conducted using RM6187 Lot 8: Infrastructure including Transport.

**Call-off incorporated terms**

The following documents are incorporated into this Call-Off Contract.

Where schedules are missing, those schedules are not part of the agreement and can not be used. If the documents conflict, the following order of precedence applies:

1. Joint Schedule 1(Definitions and Interpretation) RM6187
2. The following Schedules in equal order of precedence:

**Joint Schedules for RM6187 Management Consultancy Framework Three**

- Joint Schedule 1 (Definitions) - Mandatory
- Joint Schedule 2 (Variation Form) - Mandatory
- Joint Schedule 3 (Insurance Requirements) - Mandatory
- Joint Schedule 4 (Commercially Sensitive Information) - Mandatory
- Joint Schedule 6 (Key Subcontractors)
- Joint Schedule 7 (Financial Difficulties)
- Joint Schedule 8 (Guarantee)
- Joint Schedule 9 (Minimum Standards of Reliability) - Optional
- Joint Schedule 10 (Rectification Plan) - Mandatory
- Joint Schedule 11 (Processing Data) - Mandatory

**Call-Off Schedules**

- Call-Off Schedule 1 (Transparency Reports) - Optional
- Call-Off Schedule 3 (Continuous Improvement) - Optional
- Call-Off Schedule 5 (Pricing Details) - Optional
- Call-Off Schedule 7 (Key Supplier Staff) - Optional
- Call-Off Schedule 10 (Exit Management) - Optional
- Call-Off Schedule 15 (Call-Off Contract Management) - Optional
- Call-Off Schedule 16 (Benchmarking) - Optional

DfT TAVI3169

3. CCS Core Terms
4. Joint Schedule 5 (Corporate Social Responsibility) - Mandatory
5. Call-Off Schedule 4 (Call-Off Tender) as long as any parts of the Call-Off Tender that offer a better commercial position for the Buyer (as decided by the Buyer) take precedence over the documents above.

Supplier terms are not part of the Call-Off Contract. That includes any terms written on the back of, added to this Order Form, or presented at the time of delivery.

### **Call-off special terms**

None

Call-off start date: 05/08/2025

Call-off expiry date: 05/04/2026

Call-off initial period: 8-months

The contract will be for an initial term of eight months, with the option to extend — potentially for up to four years — subject to the Authority's written approval.

### **Call-off deliverables:**

Please refer to Attachment 3, Statement of Requirement, included as Annex 1 for reference. For the avoidance of doubt, the bidder's formal response (Annex 2 for reference) to this Statement shall constitute acceptance of the requirements set out therein.

### **Security**

Part A (Short Form Security Requirements) – Framework Schedule 9.

### **Maximum liability**

The limitation of liability under this Call-Off Contract is outlined in Clause 11.2 of the Core Terms and is capped at 125% of the Year 1 charges.

The Estimated Year 1 Charges used to calculate liability in the first contract year are:

Estimated Year 1 (maximum) Charges of the Contract, £600,000.00.

Liability charges at 125%, £750,000.00.

DfT TAVI3169

### **Call-off charges**

Please refer to Attachment 4, Pricing Schedule, included as **Annex 3** for your reference.

All changes to the Charges must use procedures that are equivalent to those in Paragraphs 4, 5 and 6 (if used) in Framework Schedule 3 (Framework Prices)

The Charges will not be impacted by any change to the Framework Prices. The Charges can only be changed by agreement in writing between the Buyer and the Supplier because of:

- Specific Change in Law
- Benchmarking using Call-Off Schedule 16 (Benchmarking)

### **Reimbursable expenses**

Recoverable as stated in Framework Schedule 3 (Framework Prices) paragraph 4.

### **Payment method**

Unless otherwise agreed in the inception meeting, payment for services under this Contract shall be made in accordance with the following milestone schedule, subject to satisfactory completion and acceptance of deliverables by the Authority:

- **Milestone 1:** Provide final report with executive summary to the Authority, which delivers the agreed requirements by 29 August 2025
- **Milestone 2:** Provide a ministerial cost update slide pack and briefing session based on the final report, and present key findings to Authority by w/c 8 September 2025.

The Supplier shall not be entitled to receive final payment until the final Milestone deliverable has been accepted in writing by the Authority. Each invoice will be subject to the Authority's standard review and approval process.

### **Buyer's invoice address**

Timesheets and invoices should initially be submitted to the designated DfT Contract Manager for review. Once approved, invoices should then be forwarded to:

[SSa.invoice@Ubusinessservices.co.uk](mailto:SSa.invoice@Ubusinessservices.co.uk)

While email is preferable, if you need to send documents by post, you should send to.  
Unity Business Services (UBS)  
Sandringham Park  
Swansea Vale  
Swansea  
SA7 0EA

DfT TAVI3169

**FINANCIAL TRANSPARENCY OBJECTIVES**

Do not apply to this Call-Off Contract.

**Buyer's authorised representative/Client Contact**

[REDACTED]

Corporate Finance Adviser

[REDACTED] [@dft.gov.uk](mailto:[REDACTED]@dft.gov.uk)

Birmingham, The Colmore Building

**Buyer's authorised representative/Client Contact**

[REDACTED]

Senior Corporate Finance Advisor / PFI Portfolio Manager

[REDACTED] [@dft.gov.uk](mailto:[REDACTED]@dft.gov.uk)

Great Minster House, London, 33 Horseferry Road, London, SW1P 4DR

**Buyer's Contract Manager**

To be determined. The Contracting Authority will notify the supplier of the designated Contract Manager in due course.

**Buyer's security policy**

Information & Cyber  
Security Policy.docx

**Supplier's authorised representative**

[REDACTED]

Infrastructure Advisory Partner

[REDACTED] [@parthenon.ey.com](mailto:[REDACTED]@parthenon.ey.com)

G1 Building, 5 George Square, Glasgow G2 1DY

**Supplier's contract manager**

[REDACTED]

Infrastructure Advisory Manager

[REDACTED] [@parthenon.ey.com](mailto:[REDACTED]@parthenon.ey.com)

1 More London Place, London, SE1 2AF

**Progress report frequency**

To be agreed during the inception meeting.

DfT TAVI3169

**Progress meeting frequency**

To be agreed during the inception meeting.

**Key staff**

[REDACTED]  
Infrastructure Advisory Assistant Director  
[REDACTED] [@parthenon.ey.com](mailto:[REDACTED]@parthenon.ey.com)  
G1 Building, 5 George Square, Glasgow G2 1DY

**Key subcontractor(s)**

- York Aviation
- Stantec
- Aligned Infrastructure

**Commercially sensitive information**

The Supplier acknowledges that, while delivering consultancy services under this Contract, it may have access to information that is highly commercially sensitive to the Authority or third parties. The Supplier agrees to treat all such information as confidential and have in place proper security measures, systems and procedures to protect the confidentiality of this information. The supplier shall not disclose, use, or reproduce it for any purpose other than the performance of its obligations under this Contract, without the prior written consent of the Authority.

Commercially sensitive information includes, but is not limited to, financial data, pricing structures, business strategies, proprietary methodologies, and any other information designated as confidential or which a reasonable person would consider to be commercially sensitive.

The Supplier shall ensure that its personnel, subcontractors, and agents are aware of and comply with these obligations. These confidentiality obligations shall survive the termination or expiry of this Contract.

The Supplier should immediately notify the Authority in writing if it suspects or becomes aware of any unauthorised access, use, reproduction or disclosure in any form of any confidential information.

The Authority or Disclosing Parties may also require further requirements (which may include non-disclosure agreements) to help protect commercially sensitive and confidential information.

**Service credits**

Not applicable

**Additional insurances**

Not applicable

DfT TAVI3169

**Guarantee**

Not applicable

**Buyer's environmental and social value policy**

DfT Corporate  
Environmental Policy.

**Social value commitment**

The Supplier shall actively support the Authority's objectives in delivering social value throughout the duration of the Contract. This includes, but is not limited to, contributing to economic, social, and environmental well-being in the communities where services are delivered.

**Formation of call off contract**

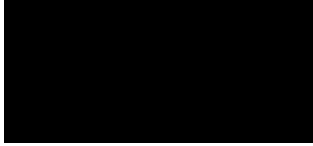
By signing and returning this Call-Off Order Form the Supplier agrees to enter a Call-Off Contract with the Buyer to provide the Services in accordance with the Call-Off Order Form and the Call-Off Terms.

The Parties hereby acknowledge and agree that they have read the Call-Off Order Form and the Call-Off Terms and by signing below agree to be bound by this Call-Off Contract.

DfT TAVI3169

**For and on behalf of the Buyer:**

Signature:



Name:



Role: **DfT Commercial Manager, Group Commercial Directorate**

Date: **01/08/2025**

**For and on behalf of the Supplier:**

Signature:



Name:



Role: **EY Infrastructure Advisory Partner**

Date: **07/08/2025**



**Annex 1 – Statement of Requirements**



Crown  
Commercial  
Service



Department  
for Transport

**Bid pack**

**Attachment 3 – Statement of Requirements**

**Provision of Financial and Technical Advice –  
Heathrow Expansion**

**Contract reference: TAVI3169**

## **CONTENTS**

<b>1.</b>	<b>OVERVIEW OF THE AUTHORITY</b>	<b>2</b>
<b>2.</b>	<b>BACKGROUND TO YOUR REQUIREMENT</b>	<b>2</b>
<b>3.</b>	<b>THE REQUIREMENT (Including Deliverables)</b>	<b>2</b>
<b>4.</b>	<b>BASE LOCATION</b>	<b>9</b>
<b>5.</b>	<b>PAYMENT</b>	<b>9</b>
<b>6.</b>	<b>STAFF VETTING, EXPERIENCE AND QUALIFICATIONS</b>	<b>10</b>
<b>7.</b>	<b>KEY MILESTONES</b>	<b>10</b>
<b>8.</b>	<b>AUTHORITIES RESPONSIBILITIES</b>	<b>10</b>
<b>9.</b>	<b>REPORTING</b>	<b>10</b>
<b>10.</b>	<b>INCORPORATED TERMS</b>	<b>10</b>
<b>11.</b>	<b>Annex 1 - DFT SoS LETTER INVITING PROMOTER PROPOSALS</b>	<b>12</b>

## 1. OVERVIEW OF THE AUTHORITY

The Department for Transport (DfT/the Department) requires the procurement of an adviser to support the assessment of Promoter Proposals for Heathrow expansion (invited by Secretary of State in her [letter to potential promoters of 30 June 2025](#), Annex 1) and report whether they are technically and financially/commercially viable. The Authority owns the overarching policies relating to Heathrow expansion and economic regulation, and this procurement is a requirement of the Aviation Directorate and the Heathrow Expansion Directorate at the DfT.

The Government's clear objective is to enable the delivery of an operational third runway by 2035, with applications for planning consent coming forward in time to enable decisions to be made this Parliament. All proposals will be assessed for credibility and only credible proposals will be used to support the review.

The purpose of the Promoter Proposal assessment is to:

- Understand which proposals are technically credible and can be used to inform the Airports National Policy Statement (ANPS) review (a secondary purpose of this assessment may include identifying a preferred promoter)
- Identify issues and risks around financial deliverability and explore the range of plausible financing scenarios and how they fit within the economic regulatory framework for Heathrow

## 2. BACKGROUND TO YOUR REQUIREMENT

The Chancellor announced in January 2025 support for Heathrow expansion and invited proposals for a third runway at Heathrow Airport. The Government's ambition is to enable the delivery of an operational third runway by 2035. The expansion scheme should seek to maximise cross-economy growth opportunities while minimising costs for passengers, customers, and the government.

The Secretary of State Letter (published 30 June 2025) details what information proposals for a third runway should include. Please note this invitation for proposals is not part of the:

- Development consent order (DCO) process. As the government recognises that proposals will not yet be at a level of maturity that is required by the DCO process and that proposals will continue to be developed after submission
- Formal planning process but will be significantly beneficial to the review of the Airports National Policy Statement (ANPS).

The purpose of this adviser assignment is to enable the government to develop a better

DfT TAVI3169

understanding of the cost and commercial viability of any proposals and address the need to be assured that proposals are financeable. As part of this assessment, the Department will also wish to identify issues and risks around financial deliverability and explore the range of plausible financing scenarios and how they fit within the economic regulatory framework for Heathrow. The promoter proposals will be used to inform the ANPS review.

### **3. OUR REQUIREMENT**

The DfT is inviting proposals from prime contractors which can deliver to the financial requirements of the assignment (the Financial Adviser) whilst requiring the prime contractor to retain the services of a technical adviser (the Technical Adviser) which can deliver to the technical aspects of the assignment. The Financial Adviser will direct the work of the Technical Adviser and be responsible for making sure the requirements of the assignment are delivered. The DfT will evaluate the credentials and related CVS from the Financial and Technical Adviser teams and expect them to demonstrate expertise in airports and the proposed activities, identified here.

This invitation is provided under the CCS RM6187 Management Consultancy Framework Three (MCF3), Lot 8 - Infrastructure including Transport, and requires a FIXED PRICE for a report relating to the proposals invited by Secretary of State Letter June 2025 (see Attachment 4).

Proposals will be received, ahead of 31 July 2025 where the contract will commence, and a final report covering the requirements identified at 3.1 to 3.6 is required no later than 29 August 2025. The DfT also requires a rate card from the Financial Adviser and Technical Adviser for work that the DfT may commission post September 2025 which may be significant (and extend to support for all the DfT activities required to support contracting for a solution, c4 years). The rate card must be consistent with the MCF3 definitions of grades and expertise and identify named individuals supplied in CVs for evaluation. The DfT will base any extension of this assignment on the quality of the work and team deployed. The Financial and Technical Adviser are responsible for addressing any conflicts of interest issues now and ongoing – but the DfT is at liberty to seek assurances and take appropriate action accordingly.

### **ASSIGNMENT ACTIVITIES / DELIVERABLES AND REQUIREMENTY OF RESPONSE**

#### **General Requirements:**

- Support clarification with scheme Promoter (if undertaken)
- Support an initial update to Ministers on the costs of proposals in September 2025 (relates to whole Promoter Proposal (s))
- Quality control of all outputs and deliverables

DfT TAVI3169

**Promoter Proposal Content:****3.1 Airport scheme design**

- Location of proposed development
- Scope of project, including associated enabling elements (for example a terminal, any road changes required to construct the project)
- Land use
- Capacity uplift provided by the proposed expansion, including passenger numbers and air transport movements (ATMs) the infrastructure is capable of supporting by year – along with supporting information on these assumptions if it is material to the numbers of ATMs (e.g. long/short haul assumptions), or any network assumptions

**Adviser Activities and Deliverables:****Financial**

- Direct or liaise with Technical Adviser where required
- Assist or lead on quantitative evaluation of passenger numbers and air transport movements (ATMs)
- Review and assure completed work and make sure it is consistent with the financial analysis

**Technical and Financial**

- Technical feasibility and deliverability of design
- Review technical design and specifications and comment on gaps, compliance or other material matters
- Feasibility or not and corrected analysis of capacity uplift provided by the proposed expansion, including passenger numbers and air transport movements (ATMs) the infrastructure can support by year
- Identify technical risks and mitigations
- Other comments or analysis (deemed relevant by the Advisers) within this heading scope

**3.2. Expected timelines**

- Plans for delivering an operational third runway by 2035, including sight of planned timelines for:

DfT TAVI3169

- Statutory consultation
- development consent order (DCO) application, working towards securing development consent this Parliament
- Construction timeline
- Phasing of release of runway and terminal capacity by year, if different phases or staged terminal builds are proposed

### **Adviser Activities and Deliverables:**

#### **Financial**

- Direct or liaise with Technical Adviser where required
- Ensure consistency between timeline and phasing assumptions and all financial analysis

#### **Technical and Financial**

- Evaluate planned activities and comment regarding gaps, compliance and other matters
- Assess timeline and identify areas of concern/ improvement/ mitigation strategies
- Identify timeline risks and mitigations
- Other comments or analysis (deemed relevant by the Advisers) within this heading scope

### **3.3 Costs and revenues**

The following should be considered with the ambition of maximising economic growth opportunities for the UK while minimising costs for consumers, customers, and government:

- Expected incremental impact on overall revenues and airport charges per passenger per year, with details of underlying analysis, modelling and assumptions
- Information on expected costs by year, with details of the underlying analysis and assumptions

### **Adviser Activities and Deliverables:**

#### **Financial**

- Direct Technical Adviser where required
- Ensure financial analysis is consistent with technical proposals and the Technical Advisers evaluation (s)

DfT TAVI3169

- Quality control of all financial and quantitative outputs

### **Technical and Financial**

- Review and assess information provided by promoters on the expected costs and revenues of proposals
- Provide an independent assessment of the credibility of the cost estimates
- Identify cost and revenue risks and mitigations
- Other comments or analysis (deemed relevant by the Advisers) within this heading scope

### **3.4 Ownership, financing and funding**

- Details of the commercial model used, including key assumptions underpinning it
- Demonstration of ability to finance the scheme

### **Adviser Activities and Deliverables:**

#### **Financial**

- Direct or liaise with Technical Adviser where required
- Ensure financial analysis is consistent with technical proposals and the Technical Advisers evaluation
- Quality control of all financial and quantitative outputs

#### **Technical and Financial**

- For each proposal provide an independent assessment of commercial and financing viability, which includes consideration of:
  - the commercial model, including key assumptions underpinning it;
  - the proposed financing strategy including approach to securing debt and equity financing (including expected sources) and key considerations related to capital structure.
  - the estimated cost of debt and equity financing, along with proposed dividend policy.
  - how Heathrow expansion will ultimately be funded (including through aeronautical and non-aeronautical revenues); and
  - risks to financing and funding, and any proposed mitigations.

DfT TAVI3169

- For each proposal consider how it fits within the economic regulatory framework for Heathrow, and how promoters may optimise costs or finance-ability of proposals.
- Other comments or analysis (deemed relevant by the Advisers) within this heading scope

### **3.5 Deliverability**

- Technical assurance that the plans are feasible and can be reasonably delivered to timetables within the proposal
- Details of any discussions and endorsements from airlines on proposals

#### **Adviser Activities and Deliverables:**

##### **Financial**

- Direct or liaise with Technical Adviser where required
- Ensure financial and technical analysis of deliverability is consistent and joined up

##### **Technical and Financial**

- Confirmation that the proposals include adequate technical assurance regarding deliverability
- Risks and mitigations regarding deliverability of proposals
- Analysis of endorsement by airlines and financial, technical or other (regulatory/market) challenges to these proposals
- Reasonableness check of feedback and endorsement from airlines (DfT can assist)
- Other comments or analysis (deemed relevant by the Advisers) within this heading scope

### **3.6 Environmental implications and planned mitigations**

All proposals should ensure that plans are compatible with the UK's legal, environmental and climate obligations and consider:

- Direct and indirect impacts, taking both construction and operation of a third runway by 2035 into account
- Air and noise pollution
- Decarbonisation targets, including an assessment of the whole life carbon impacts of the proposal



DfT TAVI3169

- Night period operations
- Impacts on the local community regarding health, wellbeing and quality of life
- Surface access mode share targets, including elements of a surface access strategy covering changes to highways, rail, and any assumptions on parking, public transport, and active travel to achieve any targets set

### **Adviser Activities and Deliverables:**

#### **Financial**

- Direct or liaise with Technical Adviser where required
- Ensure financial and technical analysis of environmental implications is consistent and joined up
- Quality control of all financial and quantitative outputs related to environmental outputs for example trade-offs

#### **Technical and Financial**

- Confirmation that the proposals include adequate technical assurance regarding deliverability
- Risks and mitigations regarding environmental implications of proposals (areas identified here)
- Other comments or analysis (deemed relevant by the Advisers) within this heading scope

## **4. BASE LOCATION**

The services will be carried out at the Potential Provider's premises, however some aspects of the project may require meetings at the Authorities offices in London, Birmingham or Leeds or other venues to be agreed.

## **5. PAYMENT**

Payment will only be made following satisfactory delivery of pre-agreed deliverables.

Before payment can be considered, each invoice must include a detailed elemental breakdown of work completed and the associated costs. A copy of the invoice should be sent to the DfT contract lead for review [TBC].

Invoices should be submitted to: [SSa.invoice@Ubusinessservices.co.uk](mailto:SSa.invoice@Ubusinessservices.co.uk)

While email is preferable, if you need to send documents by post, you should send to.

DfT TAVI3169

Unity Business Services (UBS)  
Sandringham Park  
Swansea Vale  
Swansea  
SA7 0EA

## 6. STAFF VETTING, EXPERIENCE AND QUALIFICATIONS

As per the requirements set-out in the Attachment 2 – How to Bid Document.

## 7. KEY MILESTONES

The potential provider should note the following initial project milestones that the Authority will measure the quality of delivery against:

**Milestone 1:** Agree plan and methodology and commence analysis of the promoter proposals

**Timeframe:** Within week of contract award date of 31 July 2025

**Milestone 2:** Provide a final report with executive summary to the authority, which delivers the requirements identified at 3.1 to 3.6

**Timeframe:** 29 August 2025

**Milestone 3:** Provide a slide pack summary based on the final report, and present key findings to authority.

**Timeframe:** September

The report(s) should be provided to the Authority in a publishable condition in Word format. Technical material should be included in annexes and the report should be comprehensible to a non-expert audience with acronyms and terminology explained.

The Authority will also require a PowerPoint containing an overview of the findings, with a subsequent face-to-face presentation of the findings to be delivered after feedback from the Authority.

If there has been data analysis, the Authority will require the full data file used for the analysis, saved in a non-proprietary format (e.g. comma separated value). The data should be clearly labelled and accompanied by appropriate meta-data. The data should be able to be published if required.

## 8. AUTHORITY'S RESPONSIBILITIES

The Authority does not anticipate any specific responsibilities or obligations that would materially affect the potential provider's ability to deliver the requirement. All relevant roles,

responsibilities, and dependencies have been outlined within the procurement documentation. Should any additional responsibilities arise during the course of the engagement, these will be communicated and managed in collaboration with the appointed provider to ensure successful delivery.

## **9. REPORTING**

The Authority expects the successful provider to identify a named point of contact through whom all enquiries can be filtered. The Authority will also assign a project lead to the project, who will be the central point of contact.

The Authority expects the successful provider to provide regular progress reports as may reasonably be required (subject to any alternative arrangements being reached). Such reports would be expected to cover the following areas:

- progress on work stream activities;
- look ahead and time frames / milestones for work stream activities;
- forecast completion dates for work stream activities;
- risks and issues impacting progress;
- financial progress, including costs incurred to date, forecast costs to the end of any particular work stream and costs incurred by reference to any agreed budget.

The Authority expects that any such reports and associated meetings will complement, rather than replace, other meetings in the normal course of business at which feedback can be given and planning undertaken.

## **10. CALL-OFF INCORPORATED TERMS**

The following documents will be incorporated alongside the core terms (version 3.0.10 v5) and all mandatory schedules into the Call-Off Contract awarded as a result of this ITT.

### **Joint Schedules**

- o Joint Schedule 6 (Key Subcontractors)
- o Joint Schedule 7 (Financial Difficulties)
- o Joint Schedule 9 (Minimum Standards of Reliability)

### **Call-Off Schedules**

- o Call-Off Schedule 5 (Pricing Details)
- o Call-Off Schedule 7 (Key Supplier Staff)
- o Call-Off Schedule 8 (Business Continuity and Disaster Recovery)
- o Call-Off Schedule 9 (Security)
- o Call-Off Schedule 10 (Exit Management)

DfT TAVI3169

- o Call-Off Schedule 14 (Service Levels)
- o Call-Off Schedule 15 (Call-Off Contract Management)
- o Call-Off Schedule 16 (Benchmarking)
- o Call-Off Schedule 20 (Call-Off Specification)
- o

No other Supplier terms will be part of the Call-Off Contract awarded as a result of this ITT.

DfT TAVI3169

## **Annex 1 - DFT SoS LETTER INVITING PROMOTER PROPOSALS**

[Letter to potential promoters of Heathrow expansion - GOV.UK](#)

**JUNE 2025**

From the Secretary of State  
Rt Hon Heidi Alexander MP  
Great Minster House  
33 Horseferry Road  
London  
SW1P 4DR

Dear promoter,

The government supports expansion at Heathrow Airport and has invited proposals for a third runway to be brought forward by this summer. This invitation for proposals is not part of the development consent order (DCO) process. The government recognises that proposals will not yet be at a level of maturity that is required by the DCO process and that proposals will continue to be developed after submission.

The government's clear objective is to enable the delivery of an operational third runway by 2035, with applications for planning consent coming forward in time to enable decisions to be made this Parliament. The expansion scheme should seek to maximise cross-economy growth opportunities and value for money. Scheme costs should be minimised for passengers, customers, and government by financing through private funding, including any surface transport costs. All proposals should demonstrate how they are compatible with the UK's legal, environmental and climate obligations, including in relation to local noise and air pollution.

The government has previously engaged with potential promoters who have indicated that they are bringing forward proposals. To support any potential promoters, we have outlined below the essential information required in initial plans this summer, reflecting discussions on what the government expects at this stage. We will assess all proposals against the criteria set out in this letter and announce next steps in the autumn. As proposals may be used to support the review of the Airports National Policy Statement (ANPS), we ask that proposals set out key areas of divergence from requirements specified in the current ANPS where applicable.

Please see below the essential information required:

### **Airport scheme design**

- location of proposed development
- scope of project, including associated enabling elements (for example a terminal, any road changes required to construct the project)
- land use
- capacity uplift provided by the proposed expansion, including passenger numbers and air transport movements (ATMs) the infrastructure is capable of supporting by year – along with supporting information on these assumptions if it is material to the numbers of ATMs (e.g. long/short haul assumptions), or any network assumptions

DfT TAVI3169

**Expected timelines**

- plans for delivering an operational third runway by 2035, including sight of planned timelines for:
  - statutory consultation
  - development consent order (DCO) application, working towards securing development consent this Parliament
  - construction timeline
  - phasing of release of runway and terminal capacity by year, if different phases or staged terminal builds are proposed

**Costs and revenues**

The following should be considered with the ambition of maximising economic growth opportunities for the UK while minimising costs for consumers, customers, and government:

- expected incremental impact on overall revenues and airport charges per passenger per year, with details of underlying analysis, modelling and assumptions
- information on expected costs by year, with details of the underlying analysis and assumptions

**Ownership, financing and funding**

- details of the commercial model used, including key assumptions underpinning it
- demonstration of ability to finance the scheme

**Deliverability**

- technical assurance that the plans are feasible and can be reasonably delivered to timetables within the proposal
- details of any discussions and endorsements from airlines on proposals

**Environmental implications and planned mitigations**

All proposals should ensure that plans are compatible with the UK's legal, environmental and climate obligations and consider:

- direct and indirect impacts, taking both construction and operation of a third runway by 2035 into account
- air and noise pollution
- decarbonisation targets, including an assessment of the whole life carbon impacts of the proposal
- night period operations
- impacts on the local community regarding health, wellbeing and quality of life
- surface access mode share targets, including elements of a surface access strategy covering changes to highways, rail, and any assumptions on parking, public transport, and active travel to achieve any targets set

Upon receipt, all proposals for the expansion of Heathrow Airport will be held in the strictest commercial confidence, subject to both the Freedom of Information Act and Environmental Information Regulations. If a request for information is received, it will be considered on a case-by-case basis and the government will consult any third party prior to releasing any information.

DfT TAVI3169

As announced by the Chancellor, the government will move at speed to review the Airports National Policy Statement. The government may engage further with promoters who submit proposals.

**Submit your proposal**

Proposals for a third runway at Heathrow Airport should be sent to [heathrowproposals@df.gov.uk](mailto:heathrowproposals@df.gov.uk).

We look forward to receiving proposals by 31 July 2025.

[SIGNED]

Rt Hon Heidi Alexander MP  
Secretary of State for Transport

**Annex 2 – Bidders Quality Submission**

[REDACTED]

[REDACTED]

[REDACTED]

1 [REDACTED]

1 [REDACTED]

1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]



DfT TAVI3169

**Team Structure:**



[Redacted text block]

- [Redacted list item]

- [Redacted list item]

- [Redacted list item]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

- [REDACTED]

- [REDACTED]

[REDACTED]

- [REDACTED]

- [REDACTED]

[REDACTED]

- [REDACTED]

- [REDACTED]

- [REDACTED]

- [REDACTED]

- [REDACTED]

DfT TAVI3169

- [REDACTED]

[REDACTED]

I [REDACTED]

I [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

I [REDACTED]

I [REDACTED]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[illegible]

- [REDACTED]
  - [REDACTED]
  - [REDACTED]
  - [REDACTED]

[illegible]



DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

- [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]		[REDACTED]	
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]	[REDACTED]

Case Number	Case Name	Case Status
1	John Doe	Open
2	Jane Smith	Closed
3	Bob Johnson	Open
4	Alice Brown	Closed
5	Charlie Davis	Open
6	Eve White	Closed
7	Frank Green	Open
8	Grace Black	Closed
9	Henry Blue	Open
10	Ivy Red	Closed
11	Jack Yellow	Open
12	Karen Purple	Closed
13	Leo Grey	Open
14	Mia Silver	Closed
15	Noah Gold	Open
16	Olivia Bronze	Closed
17	Peter Copper	Open
18	Quinn Iron	Closed
19	Rachel Steel	Open
20	Sam Tin	Closed
21	Tina Lead	Open
22	Uma Zinc	Closed
23	Victor Nickel	Open
24	Wendy Cobalt	Closed
25	Xavier Manganese	Open
26	Yara Vanadium	Closed
27	Zoe Chromium	Open
28	Adam Molybdenum	Closed
29	Bella Rhenium	Open
30	Carl Cadmium	Closed
31	Diana Barium	Open
32	Edward Strontium	Closed
33	Fiona Bismuth	Open
34	George Antimony	Closed
35	Helen Tellurium	Open
36	Isaac Selenium	Closed
37	Julia Sulfur	Open
38	Kyle Phosphorus	Closed
39	Laura Nitrogen	Open
40	Mark Oxygen	Closed
41	Nancy Hydrogen	Open
42	Oscar Helium	Closed
43	Peter Lithium	Open
44	Quinn Sodium	Closed
45	Rachel Potassium	Open
46	Sam Rubidium	Closed
47	Tina Cesium	Open
48	Uma Francium	Closed
49	Victor Actinium	Open
50	Wendy Thorium	Closed
51	Xavier Uranium	Open
52	Yara Neptunium	Closed
53	Zoe Plutonium	Open
54	Adam Americium	Closed
55	Bella Curium	Open
56	Carl Berkelium	Closed
57	Diana Californium	Open
58	Edward Einsteinium	Closed
59	Fiona Fermium	Open
60	George Mendelevium	Closed
61	Helen Nobelium	Open
62	Isaac Lawrencium	Closed
63	Julia Rutherfordium	Open
64	Kyle Dubnium	Closed
65	Laura Seaborgium	Open
66	Mark Bohrium	Closed
67	Nancy Hassium	Open
68	Oscar Meitnerium	Closed
69	Peter Darmstadtium	Open
70	Quinn Roentgenium	Closed
71	Rachel Copernicium	Open
72	Sam Nihonium	Closed
73	Tina Flerovium	Open
74	Uma Tennessine	Closed
75	Victor Oganesson	Open
76	Wendy Moscovium	Closed
77	Xavier Livermorium	Open
78	Yara Tennessine	Closed
79	Zoe Oganesson	Open
80	Adam Moscovium	Closed
81	Bella Livermorium	Open
82	Carl Tennessine	Closed
83	Diana Oganesson	Open
84	Edward Moscovium	Closed
85	Fiona Livermorium	Open
86	George Tennessine	Closed
87	Helen Oganesson	Open
88	Isaac Moscovium	Closed
89	Julia Livermorium	Open
90	Kyle Tennessine	Closed
91	Laura Oganesson	Open
92	Mark Moscovium	Closed
93	Nancy Livermorium	Open
94	Oscar Tennessine	Closed
95	Peter Oganesson	Open
96	Quinn Moscovium	Closed
97	Rachel Livermorium	Open
98	Sam Tennessine	Closed
99	Tina Oganesson	Open
100	Uma Moscovium	Closed

DfT TAVI3169

<div></div>	<div></div>	<div></div>
		<div></div>
	<div></div>	<div></div>
<div></div>	<div></div>	<div></div>

DfT TAVI3169

[REDACTED]		[REDACTED]
	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]
	[REDACTED]	[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]



DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

DfT TAVI3169

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

EY, Stantec, York Aviation – DfT TAVI3169

**Annex 2 – Bidders Commercial Submission**



Framework Schedule 6 (Order Form Template and Call-Off Schedules)  
Crown Copyright 2018