

RM4144 - L0510; Support Provision under The Cabinet Office Delivering Different for Young People Programme - Sheffield City Council

Value Statement - Consultancy

Section 1 - Consultancy Value Statement: Value to be delivered							
Supplier Name	Sovcial Enterprise Support Centre						
Title of Contract	RM4144 - L0510; DDYP - Sheffield City Council						
Requirement Summary	<p>Sheffield City Council (the “Beneficiary”) is examining its options for how its prevention and early intervention, educational and leisure activities services for young people can be better delivered through a new local delivery model across the city.</p> <p>The Beneficiary envisages a range of in-house and externally commissioned services to be in scope for this transformation. These are as follows:</p> <ul style="list-style-type: none"> • Community Youth Teams. • Children and Young People’s Involvement and Participation work. • Young People’s Substance Misuse Service. • Volunteer and Community Capacity Building. • Activity Sheffield. • Umix MyPlace <p>OBJECTIVES</p> <ol style="list-style-type: none"> 1. Provide direct and bespoke support to the Beneficiary to review and select a new delivery model for the services for young people and set out an implementation plan to establish the new delivery model. 2. Contribute to wider knowledge sharing on new delivery models across a range of services for the Beneficiary, local government sector and other public services. <p>The table below provides an outline of the deadline dates of the above Deliverables:</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Deliverable</th> <th>Deadline</th> </tr> </thead> <tbody> <tr> <td>Options Appraisal</td> <td>Tuesday 31 March 2015</td> </tr> <tr> <td>Plan for Implementation</td> <td>Tuesday 31 March 2015</td> </tr> </tbody> </table>	Deliverable	Deadline	Options Appraisal	Tuesday 31 March 2015	Plan for Implementation	Tuesday 31 March 2015
Deliverable	Deadline						
Options Appraisal	Tuesday 31 March 2015						
Plan for Implementation	Tuesday 31 March 2015						
Financial Value Statement	The maximum available budget for this Contract is £46,000 (exclusive of VAT, but inclusive of all expenses and disbursements).						
Non-financial Value Statement	<p>Options Appraisal</p> <p>The Supplier will provide all necessary technical and advisory support to enable the Beneficiary to fully appraise and report back to senior officials and elected members on the range of alternative delivery options for the relevant service area(s) described above.</p> <p>The supplier will run a workshop with staff and young people to ensure full awareness of the programme, to allow for feedback and encourage active engagement in the process. The exact options that should be appraised will be determined in agreement with the Beneficiary, but are likely to include:</p> <ul style="list-style-type: none"> • Public service mutual; 						

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- Charitable trust;
- Joint venture with existing voluntary and community sector (VCS) organisation; and
- Traditional fully Integrated Youth Support Service (IYSS) outsourcing.

Any 'do-minimum' option should focus on achieving significant improvements to the efficiency and effectiveness of the service in-house (i.e. there should be no 'do-nothing' option), but all options should be compared against the in-house delivery base line. The support to enable the Beneficiary to complete an appraisal of options should include, but not be limited to:

- A viability assessment of the different options;
- The vision and drivers for the new delivery model(s);
- Advice on the different governance models and the inclusion of young people within the governance;
- Diversification and integration of services for young people, for example, National Citizen Service, School's Careers Services;
- Identification and appropriate measurement of service outcomes to ensure improvement in young people's wellbeing;
- High level market analysis to determine likely growth and commercial strategy, including investment opportunities;
- Partnering strategy(ies) with local organisations for co-delivery of services;
- Legal implications, including procurement;
- People and Human Resource implications;
- Financials, including implementation costs;
- Infrastructure, including property/estate implications;
- High level risk analysis;
- Stakeholder engagement, in particular with staff and young people;

Plan for Implementation

Following identification of a preferred option, the Supplier will provide all necessary technical and advisory support to enable the Beneficiary to develop a detailed plan for implementation by 31 march 2015. This should provide the Beneficiary with a clear practical understanding as to how to actually implement the new delivery model, along with an outline business case. This must therefore include (but not necessarily be limited to):

- The vision and drivers for the new delivery model;
- The financial, economic and social case;
- Assumptions; key risks (and their handling); resources and skills requirements; and costs;
- Stakeholder analysis;
- Implementation plan for transition; including key work streams, activities and products and associated timelines needed to achieve the transformation, including advice on;
- Human resources;
- Financial profiling and accounting issues;
- Insurance cover;
- Dependencies

Section 2 - Consultancy Value Statement: Actual Value Delivered

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Financial Value Statement	N/A
Non-financial Value Statement	Contract Signature - £4,600 Interim I payment for work done - £6,900 Options Appraisal document - £11,500 Interim II payment for work done - £6,900 Transition Plan - £11,500 Knowledge Sharing Deliverable I - £2,300 Knowledge Sharing Deliverable II - £2,300 All of the deliverables and objectives for this contract have been met.