

Women’s Programme (WP)

Schedule 1 – Objectives

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# SCHEDULE 1

# OBJECTIVES

## Strategic Objectives

There is expected to be a significant increase in demand for Women’s custodial places, with demand predicted to exceed existing capacity before mid-2023. The FAC-1 Programme will address this urgent capacity need through provision of new prison places, delivered so as to meet the programme’s strategic objectives:

* **Ensure that prisons are decent, safe and productive places to live and work** - Creating modern prison capacity for women that is decent and offers prisoners opportunities to tackle the causes of their offending and staff a better environment to work in
* **Protect the public from harm caused by offenders** - Providing capacity of the right type enabling HMPPS to fulfil the orders of the courts
* **Reduce rates of reoffending and improve life chances for offenders** - Enabling more women to be in the right type of prisons and providing modern, safe accommodation improves opportunities for women to tackle the causes of their offending

## Programme Objectives and the FAC-1 Programme Charter

The following strategic objectives outlined below for the Women’s Programme are:

* + - * Capacity - delivery at speed
      * Affordability
      * Trauma informed, gender specific design
      * Value for money
      * Sustainability
      * Innovation - BIM & Digital Construction, Modern Methods of Construction
      * Social Value

The FAC-1 Programme Client, Alliance Members will work collaboratively, effectively and efficiently in the delivery of the Objectives. The team will do this by ensuring that, at every challenge and at every key milestone, every decision is robust and remains true to the following key principles:

* + 1. We will safely deliver new prison places for women, ready for operation, on time.
    2. The design will support sustainable transformation & provide a safe, secure environment that reduces reoffending, self-harm and violence.
    3. We will deliver best value for money both in the build and operation.
    4. We will support the Government’s wider industry commitments.

We commit to placing collaboration, trust and working together at the heart of our working relationship. We know that with a strong sense of trust and teamwork, we can:

* Share in a common vision, mission and objectives.
* Create new opportunities where none may have existed before.
* Be bolder in our delivery, pushing harder for the right balance of efficiency and effectiveness in pursuit of new and better ways of working.

We will create a culture that improves the experience of working together, build working relationships on common behaviours:

* Diligence – Commitment to delivering what we say, "Resilience" and holding each other to account, "Positivity", "Comfortable" about being "Uncomfortable", and "Confident" to challenge.
* Respect – Listen, Accepting and receptive to all ideas and opinions through constructive challenge and support.
* Integrity – Honest, responsible, truthful and open communications, sharing what we know and feel, consistently.
* Value - Act without bias or discrimination, best for the team, capture and share the learning for the future.
* Explore - Always looking for opportunities to create additional value, share problems and bring solutions.

## Stage 1 Objectives (FAC-1 Contract)

Stage 1 seeks to engage the Alliance collaboratively, promoting joint processes and shared working practices which are intended to achieve improved efficiency, cost savings and other Improved Value. The following list below outlines the key Stage 1 objectives in accordance with Schedule 7 FAC-1 Brief.

The Objectives for Stage 1 are as follows:

* Provide the Pre-Construction Services described in the FAC-1 Brief and its appendices
* Undertake surveys necessary to support development of the site-specific design and manage risk appropriately
* Develop the open and closed houseblock reference designs to RIBA 4, submitting fully compliant designs for approval at end of RIBA 3 and RIBA 4.
* Develop site specific designs for each of the 5 identified sites to RIBA 4, submitting fully compliant designs for approval at end of RIBA 3 and RIBA 4.
* Engage with the Supply Chain, including capacity testing, to obtain package estimates to allow submission of an affordable, value from money fixed price proposal
* Provide a robust cost estimate at RIBA 3 with which the project team can seek Full Business Case Approval
* Understand and seek to mitigate, eliminate or reduce the risks as identified in the Risk Register and contribute to the reduction of target risk scores

Provide documents, schedules and other information necessary to facilitate the Works Package Procedure for Stage 2. This shall include, but not necessarily be limited to:

* Health and Safety methodology reflective of the Client's requirements as defined in the FAC1 Brief.
* Logistics plans, offsite manufacturing production plans and construction methodology as required.
* Detailed programme for acceptance.
* Staff breakdown including organograms and CVs.
* Package breakdown
* Activity schedule

## Stage 2 Objectives (NEC4 ECC Option A - Pending completion of Stage 1)

Following the Notice to Proceed Stage 2 in respect of the Women’s Programme (WP) by the Client and the Alliance Member, the Alliance Member will mobilise, progress with finalisation of the design, discharge any remaining planning conditions, and undertake the build as per accepted programme as set out in each NEC ECC Option A Contract for Stage 2.