Short Form Contract

Provision of Goods / Services (Natural England)

Ecm_63645 Completing Digital NCA Profiles (Phase II)

December 2021

THIS CONTRACT is dated 17th December 2021

BETWEEN

NATURAL ENGLAND of, Foss House, Kings Pool, 1-2 Peasholme Green, York, YO1 7PX (the "Authority"); and

Land Use Consultants registered in England and Wales under number 2549296 whose registered office is 250 Waterloo Road, London, SE1 8RD (the "Supplier")

(each a "Party" and together the "Parties").

BACKGROUND

- a) The Authority requires the services set out in Schedule 1 (the "Services").
- b) The Authority has awarded this contract for the Services to the Supplier and the Supplier agrees to provide the Services in accordance with the terms of the contract.

AGREED TERMS

1. Definitions and Interpretation

1.1 In the Contract, unless the context requires otherwise, the following terms shall have the meanings given to them below:

'Approval': the prior written consent of the Authority.

'Authority Website': www.naturalengland.org.uk

'Contract Term': the period from the Commencement Date to the Expiry Date.

'Contracting Authority': an organisation defined as a contracting authority in Regulation 2 of the Public Contracts Regulations 2015.

'Controller': has the meaning given in the GDPR.

'Data Loss Event': any event that results, or may result, in unauthorised access to Personal Data held by the Supplier under this Contract, and/or actual or potential loss and/or destruction of Personal Data in breach of this Contract, including any Personal Data Breach.

'Data Protection Impact Assessment': an assessment by the Controller of the impact of the envisaged processing on the protection of Personal Data.

'Data Protection Legislation': (i) the GDPR, the LED and any applicable national implementing Laws as amended from time to time (ii) the DPA 2018 to the extent that it relates to processing of personal data and privacy; and (iii) all applicable Law about the processing of personal data and privacy.

'Data Protection Officer': has the meaning given in the GDPR.

'Data Subject': has the meaning given in the GDPR.

'Data Subject Request': a request made by, or on behalf of, a Data Subject in accordance with rights granted pursuant to the Data Protection Legislation to access their Personal Data.

'Default': a breach by the Supplier or Staff of its obligations under the Contract or any other default, negligence or negligent statement in connection with the Contract.

'Dispute Resolution Procedure': the dispute resolution procedure set out in Clause 20.

'DPA 2018': the Data Protection Act 2018.

'Force Majeure': any cause affecting the performance by a Party of its obligations under the Contract arising from acts, events, omissions or non-events beyond its reasonable control, including acts of God, riots, war, acts of terrorism, fire, flood, storm or earthquake and any disaster, but excluding any industrial dispute relating to the Supplier, its Staff or any other failure in the Supplier's supply chain.

'Fraud': any offence under laws creating offences in respect of fraudulent acts or at common law in respect of fraudulent acts in relation to the Contract or defrauding or attempting to defraud or conspiring to defraud the Authority or any other Contracting Authority.

'GDPR': the General Data Protection Regulation (Regulation (EU) 2016/679).

'Good Industry Practice': standards, practices, methods and procedures conforming to the law and the degree of skill and care, diligence, prudence and foresight which would reasonably and ordinarily be expected from a skilled and experienced person or body engaged in a similar type of undertaking under similar circumstances.

'Goods': all products, documents, and materials developed by the Supplier or its agents, Subcontractors, consultants, suppliers and Staff in relation to the Services in any form, including computer programs, data, reports and specifications (including drafts).

'Intellectual Property Rights': any and all intellectual property rights of any nature anywhere in the world whether registered, registerable or otherwise, including patents, utility models, trademarks, registered designs and domain names, applications for any of the foregoing, trade or business names, goodwill, copyright and rights in the nature of copyright, design rights, rights in databases, moral rights, know-how and any other intellectual property rights which subsist in computer software, computer programs, websites, documents, information, techniques, business methods, drawings, logos, instruction manuals, lists and procedures and particulars of customers, marketing methods and procedures and advertising literature, including the "look and feel" of any websites.

'IP Materials': all Intellectual Property Rights which are:

- a) furnished to or made available to the Supplier by or on behalf of the Authority; or
- b) created by the Supplier or Staff in the course of providing the Services or exclusively for the purpose of providing the Services.

'Law': any law, statute, subordinate legislation within the meaning of section 21(1) of the Interpretation Act 1978, bye-law, enforceable right within the meaning of section 2 of the European Communities Act 1972, regulation, order, regulatory policy, mandatory guidance or code of practice, judgment of a relevant court of law, or directives or requirements of any regulatory body with which the relevant Party is bound to comply.

'LED': Law Enforcement Directive (Directive (EU) 2016/680).

'Personal Data': has the meaning given in the GDPR.

'Personal Data Breach': has the meaning given in the GDPR.

'Price': the price for the Services set out in Schedule 2.

'Processor': has the meaning given in the GDPR.

'Protective Measures': appropriate technical and organisational measures which may include: pseudonymising and encrypting Personal Data, ensuring confidentiality, integrity, availability and resilience of systems and services, ensuring that availability of and access to Personal Data can be restored in a timely manner after an incident, and regularly assessing and evaluating the effectiveness of the such measures adopted by it.

'Replacement Supplier': any third party supplier of services appointed by the Authority to replace the Supplier.

'Staff': all employees, staff, other workers, agents and consultants of the Supplier and of any Sub-contractors who are engaged in providing the Services from time to time.

'Sub-contract': any contract between the Supplier and a third party pursuant to which the Supplier agrees to source the provision of any of the Services from that third party.

'Sub-contractor': third parties which enter into a Sub-contract with the Supplier.

'Sub-processor': any third party appointed to process Personal Data on behalf of the Supplier related to this Contract.

'Valid Invoice': an invoice containing the information set out in Clause 3.3.

'VAT': Value Added Tax.

'Working Day': Monday to Friday excluding any public holidays in England and Wales.

- 1.2 The interpretation and construction of the Contract is subject to the following provisions:
- a) words importing the singular meaning include where the context so admits the plural meaning and vice versa;
- b) words importing the masculine include the feminine and the neuter;
- c) reference to any statutory provision, enactment, order, regulation or other similar instrument are construed as a reference to the statutory provision enactment, order regulation or instrument (including any instrument of the European Union) as amended, replaced, consolidated or re-enacted from time to time, and include any orders, regulations, codes of practice, instruments or other subordinate legislation made under it;
- d) reference to any person includes natural persons and partnerships, firms and other incorporated bodies and all other legal persons of whatever kind and however constituted and their successors and permitted assigns or transferees;

- e) the headings are inserted for ease of reference only and do not affect the interpretation or construction of the Contract:
- f) references to the Services include references to the Goods;
- g) references to Clauses and Schedules are to clauses and schedules of the Contract; and
- h) the Schedules form part of the Contract and have affect as if set out in full in the body of the Contract and any reference to the Contract includes the Schedules.

2. Contract and Contract Term

- 2.1 The Supplier shall provide the Authority with the services set out in Schedule 1 (the "Services") in accordance with the terms and conditions of the Contract.
- 2.2 The Contract is effective on 20th December 2021 (the "Commencement Date") and ends on 31st March 2022 (the "Expiry Date") unless terminated early or extended in accordance with the Contract.

3. Price and Payment

- 3.1 In consideration of the Supplier providing the Services in accordance with the Contract, the Authority shall pay the Price to the Supplier.
- 3.2 The Authority shall:
- a) provide the Supplier with a purchase order number ("PO Number"); and
- b) pay all undisputed sums due to the Supplier within 30 days of receipt of a Valid Invoice.
- 3.3 A Valid Invoice shall:
- a) contain the correct PO Number;
- b) express the sum invoiced in sterling; and
- c) include VAT at the prevailing rate as a separate sum or a statement that the Supplier is not registered for VAT.
- 3.4 The Supplier shall submit invoices against the deliverables set out in the Specification in Schedule 1 to the Authority at the following addresses: Accounts-Payable.neg@sscl.gse.gov.uk or SSCL AP, Natural England, PO Box 790, Newport Gwent, NP10 8FZ
- 3.5 The Supplier acknowledges that:
- a) if the Supplier does not include VAT on an invoice or does not include VAT at the correct rate, the Authority will not be liable to pay the Supplier any additional VAT;
- b) invoices which do not include the information set out in Clause 3.3 will be rejected.
- 3.6 Any late payment of an undisputed amount is not made by the Authority by the due date, then the Authority shall pay the Supplier interest at the interest rate specified in the Late Payment of Commercial Debts (Interest) Act 1998.

- 3.7 The Supplier shall not suspend provision of the Services if any payment is overdue.
- 3.8 The Supplier indemnifies the Authority on a continuing basis against any liability, including any interest, penalties or costs incurred, which is levied, demanded or assessed on the Authority at any time in respect of the Supplier's failure to account for or to pay any VAT relating to payments made to the Supplier under the Contract.

4. Extension of the Contract

4.1 N/A

5. Warranties and Representations

- 5.1 The Supplier warrants and represents for the Contract Term that:
- a) it has full capacity and authority and all necessary consents and regulatory approvals to enter into the Contract and to provide the Services;
- b) the Contract is executed by a duly authorised representative of the Supplier;
- c) in entering the Contract it has not committed any Fraud;
- d) as at the Commencement Date, all information contained in its tender or other offer made by the Supplier to the Authority remains true, accurate and not misleading, save as may have been specifically disclosed in writing to the Authority prior to execution of the Contract and that it will advise the Authority of any fact, matter or circumstance of which it may become aware which would render such information false or misleading;
- e) no claim is being asserted and no litigation, arbitration or administrative proceeding is presently in progress or, to the best of its knowledge and belief, pending or threatened against it or any of its assets which will or might have a material adverse effect on its ability to perform its obligations under the Contract;
- f) it is not subject to any contractual obligation, compliance with which is likely to have a material adverse effect on its ability to provide the Services;
- g) no proceedings or other steps have been taken and not discharged (or, to the best of its knowledge, are threatened) for the winding up of the Supplier or for its dissolution or for the appointment of a receiver, administrative receiver, liquidator, manager, administrator or similar in relation to any of the Supplier's assets or revenue;
- h) it owns, or has obtained or is able to obtain valid licences for, all Intellectual Property Rights that are necessary to provide the Services; and
- i) Staff shall be engaged on terms which do not entitle them to any Intellectual Property Right in any IP Materials;
- it will comply with its obligations under the Immigration, Asylum and Nationality Act 2006.
- 5.2 The Supplier warrants and represents that in the 3 years prior to the date of the Contract:
- a) it has conducted all financial accounting and reporting activities in compliance with generally accepted accounting principles and has complied with relevant securities;

- b) it has not done or omitted to do anything which could have a material adverse effect on its assets, financial condition or position as a going concern or its ability to provide the Services; and
- c) it has complied with all relevant tax laws and regulations and no tax return submitted to a relevant tax authority has been found to be incorrect under any anti-abuse rules.

6. Service Standards

- 6.1 The Supplier shall provide the Services or procure that they are provided with reasonable skill and care, in accordance with Good Industry Practice prevailing from time to time and with Staff who are appropriately trained and qualified.
- 6.2 If the Services do not meet the Specification, the Supplier shall at its own expense reschedule and carry out the Services in accordance with the Specification within such reasonable time as may be specified by the Authority.
- 6.3 The Authority may by written notice to the Supplier reject any of the Goods which fail to conform to the approved sample or fail to meet the Specification. Such notice shall be given within a reasonable time after delivery to the Authority of the Goods. If the Authority rejects any of the Goods it may (without prejudice to its other rights and remedies) either:
- a) have the Goods promptly either repaired by the Supplier or replaced by the Supplier with Goods which conform in all respects with the approved sample or with the Specification and due delivery shall not be deemed to have taken place until the repair or replacement has occurred; or
- b) treat the Contract as discharged by the Supplier's breach and obtain a refund (if the Goods have already been paid for) from the Supplier in respect of the Goods concerned together with payment of any additional expenditure reasonably incurred by the Authority in obtaining replacements.
- 6.4 The Authority will be deemed to have accepted the Goods if it expressly states the same in writing or fails to reject the Goods in accordance with Clause 6.3.
- 6.5 If the Authority issues a receipt note for delivery of the Goods it shall not constitute any acknowledgement of the condition, quantity or nature of those Goods or the Authority's acceptance of them.
- 6.6 The Supplier hereby guarantees the Goods against faulty materials or workmanship for such period as may be specified in the Specification or, if no period is so specified, for 3 years from the date of acceptance. If the Authority shall within such guarantee period or within 30 Working Days thereafter give notice in writing to the Supplier of any defect in any of the Goods as may have arisen during such guarantee period under proper and normal use, the Supplier shall (without prejudice to any other rights and remedies which the Authority may have) promptly remedy such defects (whether by repair or replacement as the Authority shall choose) free of charge.
- 6.7 Any Goods rejected or returned by the Authority pursuant to this Clause 6 shall be returned to the Supplier at the Supplier's risk and expense.

7. Termination

- 7.1 The Authority may terminate the Contract at any time by giving 30 days written notice to the Supplier.
- 7.2 The Authority may terminate the Contract in whole or in part by notice to the Supplier with immediate effect and without compensation to the Supplier if:
- a) being an individual, the Supplier is the subject of a bankruptcy order; has made a composition or arrangement with his creditors; dies or is adjudged incapable of managing his affairs within the meaning of Part VII of the Mental Health Act 1983;
- b) being a company, the Supplier goes into compulsory winding up, or passes a resolution for voluntary winding up, or suffers an administrator, administrative receiver or receiver and manager to be appointed or to take possession over the whole or any part of its assets, is dissolved; or has entered into a voluntary arrangement with its creditors under the Insolvency Act 1986, or has proposed or entered into any scheme of arrangement or composition with its creditors under section 425 of the Companies Act 1985; or has been dissolved;
- c) being a partnership, limited liability partnership or unregistered company, the Supplier or an individual member of it goes into compulsory winding up; is dissolved; suffers an administrator or receiver or manager to be appointed over the whole or any part of its assets; or has entered into a composition or voluntary arrangement with its creditors;
- d) the Supplier is in any case affected by any similar occurrence to any of the above in any jurisdiction;
- e) subject to Clause 7.3, the Supplier commits a Default;
- f) there is a change of control of the Supplier; or
- g) the Supplier or Staff commits Fraud in relation to the Contract or any other contract with the Crown (including the Authority).
- 7.3 If the Supplier commits a Default which is capable of being remedied, the Authority may terminate the Contract pursuant to Clause 7.2(e) only if the Supplier has failed to remedy the Default within 20 Working Days of being notified of the Default by the Authority.

8. Consequences of Expiry or Termination

- 8.1 If the Authority terminates the Contract under Clause 7.2:
- a) and then makes other arrangements for the supply of the Services, the Authority may recover from the Supplier the cost reasonably incurred of making those other arrangements and any additional expenditure incurred by the Authority throughout the remainder of the Contract Term; and
- b) no further payments shall be payable by the Authority to the Supplier (for the Services supplied by the Supplier prior to termination and in accordance with the Contract but where the payment has yet to be made by the Authority), until the Authority has established the final cost of making the other arrangements envisaged under Clause 8.1(a).
- 8.2 On expiry or termination of the Contract the Supplier shall:
- a) co-operate fully with the Authority to ensure an orderly migration of the Services to the Authority or, at the Authority's request, a Replacement Supplier; and

- b) procure that all data and other material belonging to the Authority (and all media of any nature containing information and data belonging to the Authority or relating to the Services) shall be delivered promptly to the Authority.
- 8.3 Save as otherwise expressly provided in the Contract:
- a) termination or expiry of the Contract shall be without prejudice to any rights, remedies or obligations accrued under the Contract prior to termination or expiration and nothing in the Contract shall prejudice the right of either Party to recover any amount outstanding at such termination or expiry; and
- b) termination of the Contract shall not affect the continuing rights, remedies or obligations of the Authority or the Supplier under Clauses 3, 8 to 13, 17, 26 and 28.

9. Liability, Indemnity and Insurance

- 9.1 Notwithstanding any other provision in the Contract, neither Party excludes or limits liability to the other Party for:
- a) death or personal injury caused by its negligence;
- b) Fraud or fraudulent misrepresentation; or
- c) any breach of any obligations implied by section 12 of the Sale of Goods Act 1979 or Parts I and II of the Supply of Goods and Services Act 1982.
- 9.2 The Supplier shall indemnify and keep indemnified the Authority against all claims, proceedings, demands, actions, damages, costs, breach of statutory duty, expenses and any other liabilities which arise in tort (including negligence) default or breach of the Contract to the extent that any such loss or claim is due to the breach of contract, negligence, wilful default or Fraud of itself or of Staff or Sub-contractors save to the extent that the same is directly caused by the negligence, breach of the Contract or applicable law by the Authority.
- 9.3 The Supplier shall not exclude liability for additional operational, administrative costs and/or expenses or wasted expenditure resulting from the direct Default of the Supplier.
- 9.4 Subject to Clause 9.1:
- a) neither Party is liable to the other for any:
- (i) loss of profits, business, revenue or goodwill;
- (ii) loss of savings (whether anticipated or otherwise); and/or
- (iii) indirect or consequential loss or damage
- b) each Party's total aggregate liability in respect of all claims, losses damages, whether arising from tort (including negligence), breach of contract or otherwise under or in connection with the Contract, shall not exceed £1,000,000 (one million pounds) or 2x the value of the Contract whichever is the lower amount.

- 9.5 The Supplier shall, with effect from the Commencement Date and for such period as necessary to enable the Supplier to comply with its obligations under the Contract, take out and maintain with a reputable insurance company a policy or policies of insurance providing an adequate level of cover in respect of all risks which may be incurred by the Supplier, arising out of the Supplier's performance of its obligations under the Contract, including employer's liability, death or personal injury, loss of or damage to property or any other loss, including financial loss arising from any advice given or omitted to be given by the Supplier. Such insurance shall be maintained for the Contract Term and for a minimum of 6 years following the end of the Contract.
- 9.6 The Supplier shall give the Authority, on request, copies of all insurance policies referred to in this Clause or a broker's verification of insurance to demonstrate that the appropriate cover is in place, together with receipts or other evidence of payment of the latest premiums due under those policies.
- 9.7 If the Supplier fails to comply with Clauses 9.5 and 9.6 the Authority may make alternative arrangements to protect its interests and may recover the costs of such arrangements from the Supplier.
- 9.8 The provisions of any insurance or the amount of cover shall not relieve the Supplier of any liabilities under the Contract.
- 9.9 The Supplier shall not take any action or fail to take any reasonable action, or (to the extent that it is reasonably within its power) permit anything to occur in relation to the Supplier, which would entitle any insurer to refuse to pay any claim under any insurance policy in which the Supplier is an insured, a co-insured or additional insured person.

10. Confidentiality and Data Protection

- 10.1. Subject to Clause 10.2, unless agreed otherwise in writing, the Supplier shall, and shall procure that Staff shall, keep confidential all matters relating to the Contract.
- 10.2. Clause 10.1 shall not apply to any disclosure of information:
- a) required by any applicable law;
- b) that is reasonably required by persons engaged by the Supplier in performing the Supplier's obligations under the Contract;
- c) where the Supplier can demonstrate that such information is already generally available and in the public domain other than as a result of a breach of Clause 10.1; or
- d) which is already lawfully in the Supplier's possession prior to its disclosure by the Authority.
- 10.3. The Parties acknowledge that for the purposes of the Data Protection Legislation, the Authority is the Controller and the Supplier is the Processor unless otherwise specified in Schedule 3. The only processing that the Supplier is authorised to do is listed in Schedule 3 by the Authority and may not be determined by the Supplier.
- 10.4. The Supplier shall notify the Authority immediately if it considers that any of the Authority's instructions infringe the Data Protection Legislation.

- 10.5. The Supplier shall provide all reasonable assistance to the Authority in the preparation of any Data Protection Impact Assessment prior to commencing any processing. Such assistance may, at the discretion of the Authority, include:
- a. a systematic description of the envisaged processing operations and the purpose of the processing;
- b. an assessment of the necessity and proportionality of the processing operations in relation to the Services:
- c. an assessment of the risks to the rights and freedoms of Data Subjects; and
- d. the measures envisaged to address the risks, including safeguards, security measures and mechanisms to ensure the protection of Personal Data.
- 10.6. The Supplier shall, in relation to any Personal Data processed in connection with its obligations under this Contract:
- a. process that Personal Data only in accordance with Schedule 3 unless the Supplier is required to do otherwise by Law. If it is so required the Supplier shall promptly notify the Authority before processing the Personal Data unless prohibited by Law;
- b. ensure that it has in place Protective Measures which are appropriate to protect against a Data Loss Event, which the Authority may reasonably reject (but failure to reject shall not amount to approval by the Authority of the adequacy of the Protective Measures), having taken account of the:
- (i) nature of the data to be protected;
- (ii) harm that might result from a Data Loss Event;
- (iii) state of technological development; and
- (iv) cost of implementing any measures;
- c. ensure that:
- (i) the Staff do not process Personal Data except in accordance with this Contract (and in particular Schedule 3);
- (ii) it takes all reasonable steps to ensure the reliability and integrity of any Staff who have access to the Personal Data and ensure that they:
- A. are aware of and comply with the Supplier's duties under this clause;
- B. are subject to appropriate confidentiality undertakings with the Supplier or any Subprocessor;
- C. are informed of the confidential nature of the Personal Data and do not publish, disclose or divulge any of the Personal Data to any third party unless directed in writing to do so by the Authority or as otherwise permitted by this Contract; and
- D. have undergone adequate training in the use, care, protection and handling of Personal Data; and

- d. not transfer Personal Data outside of the European Union unless the prior written consent of the Authority has been obtained and the following conditions are fulfilled:
- (i) the Authority or the Supplier has provided appropriate safeguards in relation to the transfer (whether in accordance with the GDPR Article 46 or LED Article 37) as determined by the Authority;
- (ii) the Data Subject has enforceable rights and effective legal remedies;
- (iii) the Supplier complies with its obligations under the Data Protection Legislation by providing an adequate level of protection to any Personal Data that is transferred (or, if it is not so bound, uses its best endeavours to assist the Authority in meeting its obligations); and
- (iv) the Supplier complies with any reasonable instructions notified to it in advance by the Authority with respect to the processing of the Personal Data;
- e. at the written direction of the Authority, delete or return Personal Data (and any copies of it) to the Authority on termination of the Contract unless the Supplier is required by Law to retain the Personal Data.
- 10.7. Subject to clause 10.8 the Supplier shall notify the Authority immediately if, in relation to any Personal Data processed in connection with its obligations under this Contract, it:
- a. receives a Data Subject Request (or purported Data Subject Request);
- b. receives a request to rectify, block or erase any Personal Data;
- c. receives any other request, complaint or communication relating to either Party's obligations under the Data Protection Legislation;
- d. receives any communication from the Information Commissioner or any other regulatory authority;
- e. receives a request from any third party for disclosure of Personal Data where compliance with such request is required or purported to be required by Law; or
- f. becomes aware of a Data Loss Event.
- 10.8. The Supplier's obligation to notify under clause 10.7 shall include the provision of further information to the Authority in phases, as details become available.
- 10.9. Taking into account the nature of the processing, the Supplier shall provide the Authority with full assistance in relation to either Party's obligations under Data Protection Legislation in relation to any Personal Data processed in connection with its obligations under this Contract and any complaint, communication or request made under Clause 10.7 (and insofar as possible within the timescales reasonably required by the Authority) including by promptly providing:
- a. the Authority with full details and copies of the complaint, communication or request;
- b. such assistance as is reasonably requested by the Authority to enable the Authority to comply with a Data Subject Request within the relevant timescales set out in the Data Protection Legislation;

- c. the Authority, at its request, with any Personal Data it holds in relation to a Data Subject;
- d. assistance as requested by the Authority following any Data Loss Event;
- e. assistance as requested by the Authority with respect to any request from the Information Commissioner's Office, or any consultation by the Authority with the Information Commissioner's Office.
- 10.10. The Supplier shall maintain complete and accurate records and information to demonstrate its compliance with this clause 10. This requirement does not apply where the Supplier employs fewer than 250 staff, unless:
- a. the Authority determines that the processing is not occasional;
- b. the Authority determines the processing includes special categories of data as referred to in Article 9(1) of the GDPR or Personal Data relating to criminal convictions and offences referred to in Article 10 of the GDPR; or
- c. the Authority determines that the processing is likely to result in a risk to the rights and freedoms of Data Subjects.
- 10.11. The Supplier shall allow for audits of its Personal Data processing activity by the Authority or the Authority's designated auditor.
- 10.12. Each Party shall designate its own Data Protection Officer if required by the Data Protection Legislation.
- 10.13. Before allowing any Sub-processor to process any Personal Data related to this Contract, the Supplier must:
- a. notify the Authority in writing of the intended Sub-processor and processing;
- b. obtain the written consent of the Authority; and
- c. enter into a written agreement with the Sub-processor which give effect to the terms set out in this clause 10 such that they apply to the Sub-processor; and.
- d. provide the Authority with such information regarding the Sub-processor as the Authority may reasonably require.
- 10.14. The Supplier shall remain fully liable for all acts or omissions of any of its Subprocessors.
- 10.15. The Authority may, at any time on not less than 30 Working Days' notice, revise this clause by replacing it with any applicable controller to processor standard clauses or similar terms forming part of an applicable certification scheme (which shall apply when incorporated by attachment to this Contract).
- 10.16. The Parties agree to take account of any non-mandatory guidance issued by the Information Commissioner's Office. The Authority may on not less than 30 Working Days' notice to the Supplier amend this Contract to ensure that it complies with any guidance issued by the Information Commissioner's Officer.
- 10.17. This clause 10 shall apply during the Contract Term and indefinitely after its expiry.

11. Freedom of Information

- 11.1. The Supplier acknowledges that the Authority is subject to the Freedom of Information Act 2000 and the Environmental Information Regulations 2004 (the "Information Acts") and may be required to disclose certain information to third parties including information relating to this Contract pursuant to the Information Acts.
- 11.2. If the Authority receives a request for information relating to the Contract pursuant to either of the Information Acts, the Authority may disclose such information as necessary in order to comply with its duties under the Information Acts.

12. Intellectual Property Rights

- 12.1 The IP Materials shall vest in the Authority and the Supplier shall not, and shall procure that Staff shall not, use or disclose any IP Materials without Approval save to the extent necessary for the Supplier to provide the Services.
- 12.2 The Supplier shall indemnify and keep indemnified the Authority and the Crown against all actions, claims, demands, losses, damages, costs and expenses and other liabilities which the Authority or the Crown may suffer or incur arising from any infringement or alleged infringement of any Intellectual Property Rights by the availability of the Services except to the extent that they have been caused by or contributed to by the Authority's acts or omissions.

13. Prevention of Corruption and Fraud

- 13.1. The Supplier shall act within the provisions of the Bribery Act 2010.
- 13.2. The Supplier shall take all reasonable steps, in accordance with Good Industry Practice, to prevent Fraud by Staff and the Supplier (including its shareholders, members and directors) in connection with the receipt of money from the Authority.
- 13.3. The Supplier shall notify the Authority immediately if it has reason to suspect that Fraud has occurred, is occurring or is likely to occur.

14. Discrimination

- 14.1 The Supplier shall not unlawfully discriminate within the meaning and scope of any law, enactment, order or regulation relating to discrimination in employment.
- 14.2 The Supplier shall notify the Authority immediately in writing as soon as it becomes aware of any legal proceedings threatened or issued against it by Staff on the grounds of discrimination arising in connection with the Services.

15. Environmental and Ethical Policies

15.1 The Supplier shall provide the Services in accordance with the Authority's policies on the environment, sustainable and ethical procurement and timber and wood derived products, details of which are available on the Authority Website.

16. Health and Safety

- 16.1 Each Party will promptly notify the other Party of any health and safety hazards which may arise in connection with the Services.
- 16.2 While on the Authority's premises, the Supplier shall comply with the Authority's health and safety policies.
- 16.3 The Supplier shall notify the Authority immediately if any incident occurs in providing the Services on the Authority's premises which causes or may cause personal injury.
- 16.4 The Supplier shall comply with the requirements of the Health and Safety at Work etc Act 1974, and with any other acts, orders, regulations and codes of practice relating to health and safety, which may apply to Staff and other persons working on the Authority's premises when providing the Services.
- 16.5 The Supplier's health and safety policy statement (as required by the Health and Safety at Work etc. Act 1974) shall be made available to the Authority on request.

17. Monitoring and Audit

- 17.1 The Authority may monitor the provision of the Services and the Supplier shall cooperate, and shall procure that Staff and any Sub-contractors co-operate, with the Authority in carrying out the monitoring at no additional charge to the Authority.
- 17.2 The Supplier shall keep and maintain until 6 years after the end of the Contract Term full and accurate records of the Contract including the Services supplied under it and all payments made by the Authority. The Supplier shall allow the Authority, the National Audit Office and the Comptroller and Auditor General reasonable access to those records and on such terms as they may request.
- 17.3 The Supplier agrees to provide, free of charge, whenever requested, copies of audit reports obtained by the Supplier in relation to the Services.

18. Transfer and Sub-Contracting

- 18.1 The Supplier shall not transfer, charge, assign, sub-contract or in any other way dispose of the Contract or any part of it without Approval.
- 18.2 If the Supplier enters into any Sub-contract in connection with the Contract it shall:
- a) remain responsible to the Authority for the performance of its obligations under the Contract:
- b) be responsible for the acts and/or omissions of its Sub-contractors as though they are its own:
- c) impose obligations on its Sub-contractors in the same terms as those imposed on it pursuant to the Contract and shall procure that the Sub-Supplier complies with such terms;
- d) pay its Sub-contractors' undisputed invoices within 30 days of receipt.
- 18.3 The Authority may assign, novate or otherwise dispose of its rights and obligations under the Contract or any part thereof to:

- a) any Contracting Authority or any other body established by the Crown or under statute in order substantially to perform any of the functions that had previously been performed by the Authority; or
- b) any private sector body which performs substantially any of the functions of the Authority.
- 18.4 Any change in the legal status of the Authority such that it ceases to be a Contracting Authority shall not affect the validity of the Contract. In such circumstances the Contract shall bind and inure to the benefit of any successor body to the Authority.

19. Variation

- 19.1 Subject to the provisions of this Clause 19, the Authority may change the Specification provided that such change is not a material change to the Specification (a "Variation").
- 19.2 The Authority may request a Variation by notifying the Supplier with sufficient information to assess the extent of the Variation and consider whether any change to the Price is required in order to implement it. Variations agreed by the Parties shall be made in writing.
- 19.3 If the Supplier is unable to accept the Variation or where the Parties are unable to agree a change to the Price, the Authority may:
- a) allow the Supplier to fulfil its obligations under the Contract without the Variation; or
- b) refer the request to be dealt with under the Dispute Resolution Procedure.

20. Dispute Resolution

- 20.1 The Parties shall attempt in good faith to resolve any dispute between them arising out of the Contract within 10 Working Days of either Party notifying the other of the dispute and such efforts shall include the escalation of the dispute to the Supplier's representative and the Authority's commercial director or equivalent.
- 20.2 Nothing in this dispute resolution procedure shall prevent the Parties from seeking from any court of competent jurisdiction an interim order restraining the other Party from doing any act or compelling the other Party to do any act.
- 20.3 If the dispute cannot be resolved by the Parties pursuant to Clause 20.1 the Parties shall refer it to mediation pursuant to the procedure set out in Clauses 20.5 to 20.10.
- 20.4 The obligations of the Parties under the Contract shall not cease, or be suspended or delayed by the reference of a dispute to mediation and the Supplier and Staff shall comply fully with the requirements of the Contract at all times.
- 20.5 A neutral adviser or mediator (the "Mediator") shall be chosen by agreement between the Parties or, if they are unable to agree a Mediator within 10 Working Days after a request by one Party or if the chosen Mediator is unable to act, either Party shall within 10 Working Days from the date of the proposal to appoint a Mediator or within 10 Working Days of notice to either Party that he is unable or unwilling to act, apply to the Centre for Effective Dispute Resolution to appoint a Mediator.

- 20.6 The Parties shall, within 10 Working Days of the appointment of the Mediator, meet the Mediator to agree a programme for the disclosure of information and the structure to be adopted for negotiations. The Parties may at any stage seek assistance from the Centre for Effective Dispute Resolution to provide guidance on a suitable procedure.
- 20.7 Unless otherwise agreed, all negotiations connected with the dispute and any settlement agreement relating to it shall be conducted in confidence and without prejudice to the rights of the Parties in any future proceedings.
- 20.8 If the Parties reach agreement on the resolution of the dispute, the agreement shall be recorded in writing and shall be binding on the Parties once it is signed by their duly authorised representatives.
- 20.9 Failing agreement, either of the Parties may invite the Mediator to provide a non-binding but informative written opinion. Such opinion shall be provided on a without prejudice basis and shall not be used in evidence in any proceedings relating to the Contract without the prior written consent of both Parties.
- 20.10 If the Parties fail to reach agreement within 60 Working Days of the Mediator being appointed, or such longer period as may be agreed by the Parties, then the dispute may be referred to the Courts.
- 20.11 Subject to Clause 20.2, the Parties shall not institute court proceedings until the procedures set out in Clauses 20.1 and 20.5 to 20.10 have been completed.

21. Supplier's Status

- 21.1 Nothing in the Contract shall be construed as constituting a partnership between the Parties or as constituting either Party as the agent for the other for any purposes except as specified by the terms of the Contract.
- 21.2 The Supplier shall not (and shall ensure that Staff shall not) say or do anything that might lead any person to believe that the Supplier is acting as the agent, partner or employee of the Authority.

22. Notices

22.1 Notices shall be in writing and in English and shall be deemed given if signed by or on behalf of a duly authorised officer of the Party giving the notice and if left at, or sent by first class mail to the address of the receiving Party as specified in the Contract (or as amended from time to time by notice in writing to the other Party).

23. Entire Agreement

23.1 The Contract constitutes the entire agreement between the Parties relating to the subject matter of the Contract. The Contract supersedes all prior negotiations, representations, arrangements and undertakings.

24. Third Party Rights

24.1 No term of the Contract is intended to confer a benefit on, or be enforceable by, any person who is not a Party other than the Crown.

25. Waiver

- 25.1 The failure of either Party to insist upon strict performance of any provision of the Contract, or the failure of either Party to exercise, or any delay in exercising, any right or remedy shall not constitute a waiver of that right or remedy and shall not cause a diminution of the obligations established by the Contract.
- 25.2 No waiver shall be effective unless it is expressly stated to be a waiver and communicated to the other Party in writing.
- 25.3 A waiver of any right or remedy arising from a breach of the Contract shall not constitute a waiver of any right or remedy arising from any other or subsequent breach of the Contract.

26. Publicity

- 26.1 The Supplier shall not without Approval:
- a) make any press announcements or publicise the Contract or its contents in any way; or
- b) use the Authority's name or logo in any promotion or marketing or announcement.
- 26.2 The Authority may publish the Contract on the Authority Website or another website at its discretion.

27. Force Majeure

- 27.1 Except to the extent that the Supplier has not complied with any business continuity plan agreed with the Authority, neither Party shall be liable for any failure to perform its obligations under the Contract if, and to the extent, that the failure is caused by act of God, war, riots, acts of terrorism, fire, flood, storm or earthquake and any disaster but excluding any industrial dispute relating to the Supplier, Staff or Sub-contractors.
- 27.2 If there is an event of Force Majeure, the affected Party shall use all reasonable endeavours to mitigate the effect of the event of Force Majeure on the performance of its obligations.

28. Governing Law and Jurisdiction

- 28.1 The Contract shall be governed by and interpreted in accordance with English law and shall be subject to the jurisdiction of the Courts of England and Wales.
- 28.2 The submission to such jurisdiction shall not limit the right of the Authority to take proceedings against the Supplier in any other court of competent jurisdiction and the taking of proceedings in any other court of competent jurisdiction shall not preclude the taking of proceedings in any other jurisdiction whether concurrently or not.

29. Electronic Signature

29.1 Acceptance of the award of this contract will be made by electronic signature carried out in accordance with the 1999 EU Directive 99/93 (Community framework for electronic signatures) and the UK Electronic Communications Act 2000.

- 29.2 The Contract is formed on the date on which the Supplier communicates acceptance on the Authority's electronic contract management system.
- 29.3 No other form of acknowledgement will be accepted.

30. Precedence

In the event of and only to the extent of any conflict between the terms and conditions or the special terms below, the conflict shall be resolved in accordance with the following order of precedence:

- a) the special terms below;
- b) the main terms of the Contract (pages 1 to 15);
- c) any other document referred to in the Agreement

Unless expressly agreed, a document varied pursuant to clause 19 shall not take higher precedence than specified here.

SCHEDULE 1 - SPECIFICATION OF SERVICES

This Section sets out the Authority's requirements.

Background

- 1.1 This project is a key component within Defra's and Natural England's wider programme of work including supporting the creation of resilient landscapes. The outputs and evidence from this project will directly inform a range of strategic work included within Natural England's statutory remit for the conservation and enhancement of England's landscapes, and how and why they are changing. Key policy areas are:
 - the **Defra 25 Year Environment Plan Indicator G1**: Changes in landscape and waterscape character.
 - Conserving and enhancing all landscapes (including obligations under the European Landscape Convention for monitoring landscape change)
 - Statutory duties for the designation and advice relating to protected landscapes, including responding to proposals within the Glover Landscapes Review for enhanced monitoring of landscape change.
- 1.2 This project forms the second phase of the project which involves the continued development and roll-out of a new National Character Area (NCA) profile platform. Phase 1 of the project has developed the digital platform framework and as developed 17 of the 159 NCA profiles. This project will develop the remaining 142 profiles and so will lay foundations for future phases to further expand the NCA profiles (subject to future funding). It will continue to require some innovative and creative input to help deliver the outputs in an engaging and exciting way.



- 1.4 The NE project team includes core landscape expertise across specialist and advice teams from across the organisation including staff from a range of disciplines at national and local scales. Advisory Groups including a range of partners will also help to guide the project.
- 1.5 The Contractor will be expected to engage closely with the NE project team, including data services staff. The project will commence with an inception meeting at which the full scope of the project will be discussed to confirm the detailed approach and timescales.
- 1.6 The supplier is required to use their relevant expertise and innovative approaches to progress remaining profiles through reviewing, developing and creating operational products in the following ways:

To roll-out the remaining (142) reformatted online NCA profiles and set-up/ hosting of the online database driven platform

Background information

1.7 NE's aim is to provide a "first stop shop" portal for local partners and partnerships to access a wide range of relevant information and advice on their landscapes, so informing development of plans and projects. This will, for example, include Local Nature Recovery Strategies and Plans or designated landscape Management Plans.

Requirements

- 1.8 The supplier is required to deliver the reformatted structure and presentation of the narrative and graphics for the roll-out of the remaining 142 NCA profiles, associated with the online platform following the methods and process developed during phase 1 of the project that delivered the initial 17 NCA profiles, including:
 - Further development and refinement of the online platform so that it supports easy access to the NCA profiles by a range of users.
 - Set-up/ hosting and testing arrangements for the appropriate server to be completed, so that it can be transferred for in-house management by Natural England at a date to be decided.
 - The addition of other data and/or links to other sources of information such as local landscape character assessments, Historic England-British Geological Survey Building Stones Database for England, access to green space data, designated landscape Management Plans, data sources on themes such as climate change
 - Enhanced links between the NCA profile database and the NCA Atlas so that the two
 products are more closely integrated supporting easy access to both products by a range of
 users.
 - The development of a user guide to accompany the NCA profiles to illustrate the full potential of the revised product to help inform local and national decision making.
 - The further development of the in-house operating guidance to assist with the updating and maintenance of the NCA profile on-line platform, including how to manage additional content added during this Phase II of the project.
 - The development of report that explores and sets out the next steps recommendations (report format MS Word and PDF), for further enhancement of the NCA product through future phases.
- 1.9 The supplier is asked to provide costs for reformatting the remaining suite of **142 no. NCA Profiles** required to be completed by **30**th **March 2022.** This work to include the requirements detailed above.

Project progress meetings

1.10 In the context of the current Covid-19 pandemic, progress meetings will be held mainly by audio/video calls via MS Teams. The meetings will be scheduled to include a project inception meeting at the start of the contract, followed by progress meetings every 2 weeks (to cover a range of tasks which may be undertaken simultaneously).

Pricina schedule

1.11 Suppliers must provide a breakdown of the overall fixed price.

Supporting documentation to be supplied with tenders

- 1.12 Supplier must include the following information in their documentation:
 - Risk Assessment and contingencies for ensuring successful completion of the contract
 - Project team CV's
 - Past relevant work
 - Environmental sustainability principles.

Quality Assurance

- 1.13 Supplier must demonstrate how the quality of inputs and outputs will be ensured. The final report will be subject to peer review and the contractor will be expected to respond in detail to reviewer's comments and amend the final report as appropriate. The supplier should provide an assessment of risks and countermeasures and contingencies to ensure successful completion of the project.
- 1.14 All content to be considered must be in the document itself no links/references to other documents will be considered

LUC Project Proposal: Completing Digital NCA Profiles (Phase 2)

This note sets out the proposed approach to delivering the Digital NCA Profile Platform (phase 2). The following information is provided in support of Section 3: Specification of requirements:

- Brief method table reflecting the key tasks that will be undertaken
- Team members and team structure (with CVs included as an Appendix) including details on approach to quality assurance
- Summary pricing schedule setting out the number of days allocated to each team member per task (excluding VAT)
- Risk assessment
- Examples of past relevant work
- Environmental sustainability principles

Proposed methodology

A brief synopsis of the proposed approach is set out below. It is anticipated that this will be discussed in detail at the inception meeting.

Table 1: Methodology synopsis

Workstage	Brief description of tasks	
Task 1: Inception and proj	ect setup	Т
1.1 Inception meeting	An inception meeting at the outset to confirm scope, approach, stakeholders and programme. Involving key team members from Natural England and LUC. We will seek to agree any modifications to the existing content that can be accommodated within the timeframe and budget; including links to other sources and accommodating new sections. We would also discuss and agree peer review processes and timescales.	
Task 2: NCA Platform set-	up and server hosting item cost	
2.1: Hosting and future transfer arrangements	Liaison with NE data/IT managers to identify future host/location for the platform and means of transfer. Confirm any requirements around cookie policy/accessibility statement etc.	
2.2: Identifying data/platform linkages (including to Landscape Change Atlas)	A review of potential data/website linkages that could be added to the profiles. For example: • Historic England-British Geological Survey Building Stones Database for England	
	 Access to green space (GI Standards database content) Designated landscape Management Plans 	

Workstage	Brief description of tasks	Time nputs in days
	Historic Farmsteads Local LCA (currently being collated)	
	Landscape Change Atlas	
	Natural Capital Atlas profiles (currently county scale)	
	Climate change vulnerability information (e.g. Shoreline Management Plans, National Biodiversity Climate Change Vulnerability Data)	
	Other relevant data that can be linked to NCAs	
2.3: Structure review	t will be important to consider the recommendations from Phase 1, including:	
	Further embedding the landscape change themes into the structure and organisation of content	
	 Considering the method for future collation and integration of current, high quality photos (the current stock of NCA profile photography will be used for this commission) 	
	Considering additional data to embed in Key Facts & Data section	
	Considering approach to Ecosystems services analysis section	
	This task allows time to consider which elements are priority changes and what can be accommodated within the available budget.	
2.4: Collation of new content	For the items that have been agreed for inclusion during tasks 2.2 and 2.3, we will collate the links and data ready for input into the profiles as they are built.	
2.5: Structural changes	We have allowed a small amount of development time to mplement any changes that have been agreed in earlier tasks.	
Task 3: Reformatting of 14	2 NCA Profiles	
3.1: Conversion of pdfs to html and data entry	Download and conversion of all NCA profile pdfs to html/word versions to access content.	
	This substantial task involves the porting of content from the pdfs into the online platform in WordPress in its new structure. To support this phase within the required time period, we will utilise a range of staff within LUC.	

Workstage	Brief description of tasks	Time nputs in days
3.2: Calculation of new statistics	GIS support for any new Key Facts & Data analysis feeding into the profiles (as identified through earlier tasks).	
3.3: Development of mapping	GIS support for additional interactive map layers feeding into the profiles (as identified through earlier tasks).	
3.4: Reviewing	With the transfer of such a large volume of content, we will undertake weekly reviews of uploaded content to ensure that it has been correctly formatted and entered. We understand that peer review will be required and we will work with NE to facilitate a process for this.	
Task 4: Develop user guid	dance	
4.1: User guidance	Development of a supporting video user guide and embedding user guidance into website.	
Task 5: Further developm	nent of operating guidance following phase II additions	
5.1: Operating guidance	Update to operating guidance to enable NE to take on the maintenance and updating of the platform in Wordpress and AGOL.	
5.2: Training session	A training session for identified NE staff that will be involved in ts ongoing maintenance.	
Task 6: Summary report of	on next steps for future phases	
6.1: Summary report	Updated report setting out the development phases to date and recommendations for future additions/enhancements. (Draft and final versions)	
Task 7: Progress meeting	s and project management	
N/A	progress calls, invoicing, project management.	

Team members and quality assurance

LUC's Project Management System (PMS) is a key element of the Quality Assurance process. Based on the principles of Prince 2, the PMS involves four main stages which are common to all LUC projects; each stage includes a number of procedures. The main stages are:

1. Project Planning

- 2. Project Delivery and Control
- 3. Project Completion and Handover
- 4. Final Invoicing / Archiving

To ensure our projects are managed to a high standard and importantly to the client's satisfaction, each project is assigned:

- A Project Director who is responsible for understanding customer needs, ensuring methodologies used are appropriate, and for reviewing outputs to ensure they meet client requirements.
- A Project Manager, who is responsible for implementing our quality management procedures and ensuring the success of the project: delivering to time, budget and the client's satisfaction.

We have assembled a large supporting team of to deliver this
commission. We have additionally included members of our internal support team to aid in the transfer o
pdf data into the platform and provide extra capacity to meet the required delivery timescales. We have a
small amount of support from who developed the platform should modifications be required. We believe the combined expertise will ensure that the project is delivered successfully.
required. We believe the combined expertise will ensure that the project is delivered successfully.

We have included CVs for the core team members (bold in the table below).

Name (and initials used in pricing schedule)	Grade	Role on project	Day rate excl VAT	Days on project
		_		

Approach to Quality Assurance

With the transfer of such a large volume of content to the platform, quality checks will need to be undertaken regularly to ensure that no quality issues are allowed to proliferate through the entire NCA population.

will perform weekly	checks of the content updated that week looking for formatting issues,
incorrect transfer etc.	will additionally review a sample of profiles weekly to check for errors
in the data transfer.	

who has ultimate responsibility for the quality of the work will perform two-weekly checks on a sample of profiles uploaded over that period.

We would update publish the content out of draft format following that review so that NE staff can additionally have a look at the content as it is emerging.

Risk assessment

Contract-specific risks

We would discuss potential risks to project delivery at the inception meeting using input from the client and project team members. Each risk or possible opportunity is evaluated in terms of its likelihood of occurring and the severity of impact it would have on the successful delivery of the programme. An owner is assigned to each one, and a management strategy developed. This will be recorded on a risk log (see Table 3 for an initial risk evaluation) and reviewed with the team and client throughout the life of the project, through the progress reports and any progress telecons/meetings required. Utilising this approach to risk assessment will benefit the client by ensuring project risks are known and therefore minimised.

Information Technology

Risks associated with the storage and transfers of electronic information are a key consideration for LUC. We have a number of systems in place to ensure that information is secure at all times and that our IT systems are suitable for the work that we do.

For example:

All hard drives, removable media and files entering or leaving the office are tested for viruses using a reputable virus-checking suite with daily updates of virus signatures.

Ingoing and outgoing emails are all run through a reputable email screening service.

All laptop and desktop hard drives are password protected and only accessible by individual personal users. The information on these hard drives is encrypted and company-issue USB drives are also encrypted for additional security.

All data is stored on cloud-based off-site servers that are real-time replicated to back-up cloud servers in another geographical location. In turn the replicated data is backed up on tapes on a central server and are removed regularly to a secure off-site location.

Access to the servers is password protected and the servers are also protected by reputable firewall software.

As a measure of the overall level of the security of the system we were assessed by Government accredited assessors and awarded a Cyber Essentials Plus certificate in August 2017. This confirms that our IT system as a whole and our use of IT conforms to Government approved levels of Cyber Security.

A copy of our Cyber Essentials Plus accreditation certificate is available on request.

Table 3: Initial risk log

Key risk	Likelihood (L-H)	Impact	Dependencies	Outline mitigation/contingency
Staff illness or departure	M	M	If senior team members were to become unavailable to the project, their experience might be lost and delays might occur while replacements are appointed	The project team has a diverse skill set spread across multiple staff members. Team training will ensure experience is duplicated. Sufficient hand-over periods will be included for any planned staff changes. Written records will be made of decisions, processes and outputs. Other experienced staff are available within LUC.
Lack of continuity between Phase 1	М	М		

Key risk	Likelihood (L-H)	Impact	Dependencies	Outline mitigation/contingency
and 2 with a different project manager				
Insufficient staff resource	M	Н	Lack of staff availability could have a direct impact on our ability to meet Project Milestones and deliver the required outputs	Use internal resourcing processes to ensure staff time required on this contract is allocated in staff programming – from tender stage and updated throughout the course of the project. We have expertise within the company beyond the named individuals who could be drawn into the project if extra capacity is needed.
Poor quality outputs	L	М	Poor quality outputs (could lead to contract delays while these are resolved by the Project Manager/Director	All team members will adhere to LUC's accredited Quality Management System. All LUC staff are trained in the QMS and the LUC Project Director has ultimate responsibility for assuring quality.
Loss of data	L	Н	Loss of data or project outputs could lead to abortive work, and in turn threaten the delivery of Project Milestones and outputs.	We have a number of systems in place to ensure that information is secure at all times. In this case, the hosting solution (for data held in the cloud) has been selected based on their service reliability and backup schedule.
Delay in contract start	M	М	Delays to the contract start – e.g. due to procurement issues – could have an impact on the overall Project Plan, key milestones and time to develop the required outputs	The Project Plan to be discussed at the Inception Meeting with Key Milestone dates adjusted where appropriate.
Uncertain impacts of Covid-19	M	М	If team members (or case study consultees) are unavailable, this could have an impact on delivery.	LUC has adapted well to the pandemic to-date and will be able to cover any periods of absence/delays due to self-isolation or caring responsibilities. Online meetings and working from home arrangements minimise any potential risk of transmission. Any impacts on delivery will be

Key risk	Likelihood (L-H)	Impact	Dependencies	Outline mitigation/contingency
				discussed with the client at the earliest opportunity. LUC will prepare a 'long list' of consultees so that we have further options for consultation should anyone be unavailable at short notice.

Effective Communication with our Clients

Effective communication is key to the success of our projects. We are proud of the relationships we have built with our clients, as this helps ensure we fully appreciate their requirements. Progress meetings are managed effectively, ensuring the project objectives are being met in the most efficient manner. These meetings also provide early sight of the need for formal changes to the agreed scope of work, and allow clients to make informed choices regarding the direction of the work. These progress meetings could be undertaken either at the client's or our offices or via conference calling, and we have our own external teleconference facility. Any formal changes to the project scope are fully documented using our Project Change Control procedures

Examples of past relevant work

Examples of past following work
The projects below demonstrate our experience relevant to this contract.
them.







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Selected Team CVs

CVs for key team members can be found in the attached pdf.

SCHEDULE 2 - PRICES

	I		1	1		T 1
	Output summary	Staff name	Staff grade	Daily rate	Input (days)	Total (excl VAT)
2	NCA Platform set-up and server hosting item cost (including identification of new content)					
3	Reformatting of 142 NCA Profiles					
4	Develop user guidance				1 1	
5	Further development of operating guidance following phase II additions				: : :	

	Output summary	Staff name	Staff grade	Daily rate	Input (days)	Total (excl VAT)
6	Summary report on next steps for future phases				• •	
1+7	Progress meetings (6 no.) and project management					
	TOTAL					

Payment Schedule

Date	Payment
31/01/2022	
28/02/2022	
31/03/2022	
Total	£134999.73 + VAT

SCHEDULE 3 - PROCESSING, PERSONAL DATA AND DATA SUBJECTS

- 1. This Schedule shall be completed by the Authority, who may take account of the view of the Supplier, however the final decision as to the content of this Schedule shall be with the Authority at its absolute discretion.
- 2. The contact details of the Authority Data Protection Officer are:

Natural England, Foss House, Kings Pool, 1-2 Peasholme Green, York, YO1 7PX foi@naturalengland.org.uk

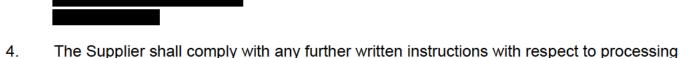
The Defra group Data Protection Officer is responsible for checking that Natural England complies with legislation. You can contact them at:

Department for Environment, Food and Rural Affairs, SW Quarter, 2nd floor Seacole Block, 2 Marsham Street, London SW1P 4DF

DefraGroupDataProtectionOfficer@defra.gov.uk

by the Authority.

The contact details of the Supplier Data Protection Officer are:



5. Any such further instructions shall be incorporated into this Schedule.

Data Processing Descriptor	Narrative
Identity of the Controller and Processor	The Parties acknowledge that for the purposes of the Data Protection Legislation, the Authority is the Controller and the Supplier is the Processor in accordance with Clause 10.3.
Subject matter of the processing	Completing Digital NCA Profiles (Phase II) The processing is needed in order to ensure that the Processor can effectively deliver Completing Digital NCA Profiles (Phase II)
Duration of the processing	The processing will be for the duration of the related STA contract number 63299.
Nature and purposes of the processing	The nature of the processing means any operation such as collection, recording, organisation, structuring, storage adaptation or alteration, retrieval, consultation, use, disclosure by transmission, dissemination or otherwise making available, alignment or combination, restriction, erasure or destruction of data (whether or not by automated means) etc.
Type of Personal Data	Name, address, date of birth, NI number, telephone number, pay, images, etc.

Categories of Data Subject	Staff (including volunteers, agents and temporary workers), customers/clients, suppliers, members of the public, users of a particular website, etc.
Plan for return and destruction of the data once the processing is complete UNLESS requirement under union or member state law to preserve that type of data	The Provider will store relevant personal data in an electronic file, specific to the programme, in its central document management system which is stored, backed up and supported within the UK. Some hard copy documentation may also be stored in a physical matter file in the UK. Relevant personal data will be retained in accordance with the Provider's Physical Records Retention Policy, which specifies a standard retention period for 6 years after termination or expiry of the Contract.